

San Fernando Elementary School District

Pima County

Efficiency peer group 11 and Achievement peer group 16¹

Legislative district(s): 2

District size, location:

Very small, Rural

Students attending:

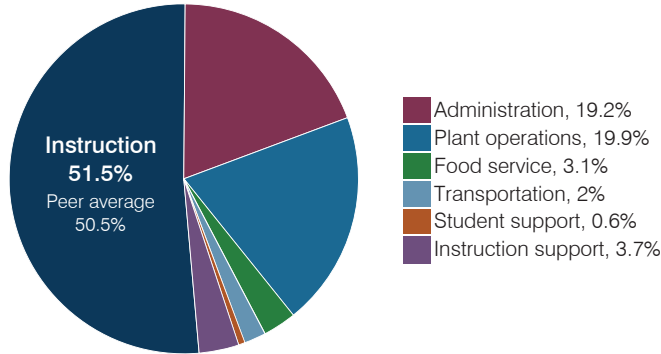
21

Number of schools:

1

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

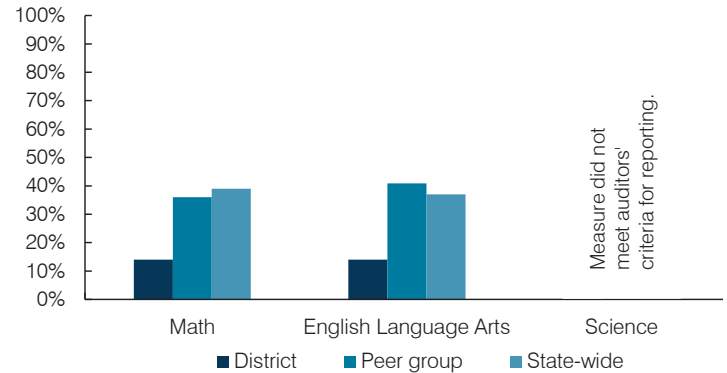
Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$3,062	\$3,137	\$844
	Students per administrative position	24	32	67
Plant operations	Cost per square foot	\$8.73	\$6.96	\$6.30
	Square footage per student	364	412	155
Food service	Cost per meal	N/A	\$5.79	\$2.88
Transportation	Cost per mile	N/A	N/A	\$3.84
	Cost per rider	N/A	N/A	\$1,198

Per pupil spending

Spending by area	District		Peer average 2017	State average 2017
	2016	2017		
Instruction	\$ 9,630	\$ 8,226	\$ 8,613	\$ 4,377
Administration	3,943	3,062	3,137	844
Plant operations	3,055	3,175	2,644	977
Food service	0	492	1,000	422
Transportation	2,903	323	961	381
Student support	102	93	601	679
Instruction support	2,251	597	498	461
Total operational	\$ 21,884	\$ 15,968	\$ 17,454	\$ 8,141
Land and buildings	\$ 67	\$ 43	\$ 1,161	\$ 691
Equipment	655	107	735	424
Interest	39	45	31	236
Other	0	0	90	161
Total nonoperational	\$ 761	\$ 195	\$ 2,017	\$ 1,512
Total per pupil spending	\$ 22,645	\$ 16,163	\$ 19,471	\$ 9,653

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	98%	95%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	0%	11%	22%
Special education population	0%	15%	12%
Students per teacher	10.5	12.0	18.5
Average teacher salary	N/A	\$50,741	\$48,372
Amount from Prop 301	N/A	\$5,239	\$5,840
Average years of teacher experience	N/A	19.8	11.3
Percentage of teachers in first 3 years	N/A	8%	19%

Per pupil revenues

Revenues by source	District		Peer average 2017	State average 2017
	2016	2017		
Federal	\$ 1,480	\$ 1,905	\$ 2,908	\$ 1,318
State	10,007	686	5,692	3,831
Local	5,577	20,209	13,343	4,443
Total per pupil revenues	\$ 17,064	\$ 22,800	\$ 21,943	\$ 9,592

Select revenues from common sources

	District 2016	District 2017	Peer average	State average
Equalization formula funding	\$ 10,850	\$ 8,206	\$ 9,932	\$ 5,503
Amount from Prop 123	437	293	315	245
Prop 123 additional funding	87	47	57	46
Grants	1,715	506	2,701	1,185
Donations and tax credits	30	46	184	89

Select revenues from less common sources

	District 2016	District 2017	Number of peers receiving
Desegregation	\$ 0	\$ 0	0 of 54
Small school adjustment	5,924	4,764	44 of 54
Federal impact aid	0	0	5 of 54
Voter-approved levy increases	0	0	7 of 54

¹ See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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Instructional spending percentage

Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Percentage:	45.5	45.7	46.4	38.2	41.8	45.0	52.1	51.2	51.9	46.8	43.9	49.9	44.4	45.3	40.0	44.0	51.5

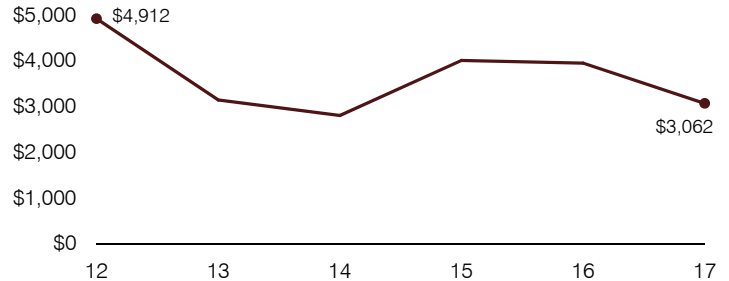
OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT

Fiscal years as indicated

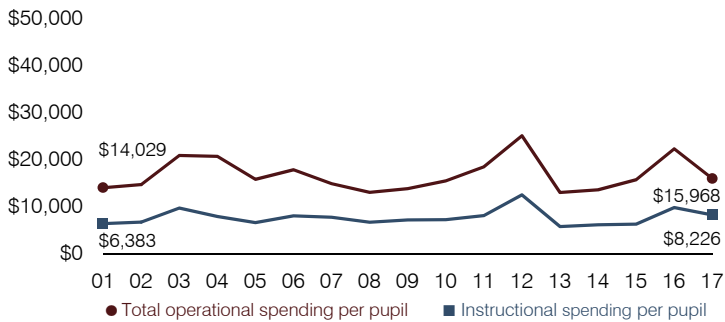
5-year spending trend (2012 through 2017)

Student enrollment increased by 94 percent, which contributed to the 36 percent decrease in total operational spending per pupil, adjusted for inflation. The percentage of dollars spent on instruction varied year to year, increasing overall from 49.9 to 51.5 percent. As a percentage of total operational spending, most noninstructional areas also varied year to year, as is common for very small districts.

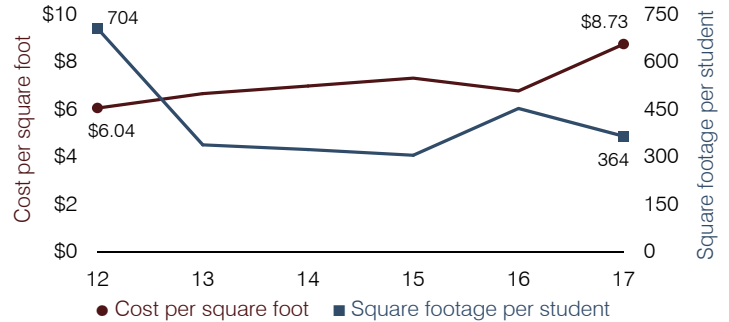
Administrative cost per pupil



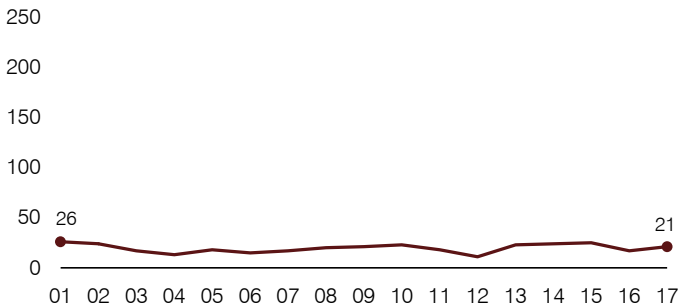
Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



Plant cost per square foot and square footage per student



Students attending



Food service cost per meal

Food service cost per meal trend is not shown because the District did not operate a food service program during all or a substantial portion of fiscal years 2012 through 2017.

Financial stress assessment

Overall financial stress level: **Low**

Measure: 2015 through 2017	Assessment
Change in number of district students	Small school adjustment
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	No election held
Operating reserve percentage, Trend	50.7%, Increasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Not assessed

Low
Moderate
High

Transportation costs per mile and per rider

