



Comprehensive Annual Financial Report

FISCAL YEAR ENDED JUNE 30, 2010



PimaCountyCommunityCollegeDistrict



PimaCountyCommunityCollegeDistrict
4905D East Broadway Boulevard
Tucson, Arizona 85709-1220

Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2010

Prepared by

District Finance Office
Budget and Reporting Department

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PimaCountyCommunityCollegeDistrict



District Office

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PimaCountyCommunityCollegeDistrict

March 29, 2011

The Governing Board of Pima County Community College District

We are pleased to provide you with the Comprehensive Annual Financial Report (CAFR) of the Pima County Community College District (the College), Tucson, Arizona for the fiscal year ended June 30, 2010.

To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position, results of operations and cash flows of the College. All disclosures necessary to enable the reader to gain an understanding of the College's financial activities have been included. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the College.

Please refer to the Management's Discussion and Analysis section beginning on page 13 for summary information and comparative financial information to the prior fiscal year.

Reporting Entity

The College is an independent reporting entity within the criteria established by generally accepted accounting principles (GAAP) and the Governmental Accounting Standards Board (GASB). Although the College shares the same geographic boundaries with Pima County, the College solely exercises financial accountability over all activities related to public community college education in Pima County. In accordance with GASB Statement Nos. 14 and 39, the financial reporting entity consists of a primary reporting entity and one component unit. The College is a primary government because it is a special purpose political subdivision that has a separately elected governing body, is legally separate, is fiscally independent of other state and local governments and is not included in any other governmental financial reporting entity. The Pima Community College Foundation, Incorporated (the Foundation) is considered a component unit of the College and is discretely presented in the College's financial statements in accordance with GASB Statement 39.

History

The voters of Pima County established Pima County Junior College District in 1966 under the provisions of legislation enacted by the Arizona State Legislature in 1960. The first governing board was elected in 1967 concurrent with the approval of a \$5.9 million general obligation bond issue for the first College facilities. The name of the College was changed to Pima County Community College District in 1972.

Classes were first offered in the fall of 1970 utilizing temporary facilities until the original West Campus facility on Anklam Road west of I-10 was available in January 1971. The West Campus is the largest comprehensive campus of the College and offers a variety of degree and certificate programs.

The Downtown Campus was opened in 1974 at Stone and Speedway to serve the central city area. The Downtown Campus offers a balance of developmental, university transfer and occupational courses and has developed innovative instruction methods including supervised, individualized instruction with video/CD lessons.

Classes were first offered at the East Education Center in 1976. The current East Campus facility, just east of Davis-Monthan Air Force Base, was opened in 1981 and substantially expanded in 1989. The East Campus offers general education, university transfer and developmental coursework, as well as selected occupational programming.

The Education Center-South was opened in 1986 to serve the south and southwest area residents in leased space. It became the comprehensive Desert Vista Campus located in a facility near Interstate 19 and Valencia Road in June of 1993. The Desert Vista Campus offers a wide range of programs and diverse courses, including university transfer, developmental, general education and occupational.

The Community Campus was opened near St. Mary's Road and Interstate 10 in January of 1997. Community Campus classes also meet at more than 100 facilities throughout southern Arizona, including Davis-Monthan Air Force Base, Green Valley and locations throughout the Tucson area. The Community Campus provides a wide range of courses developed to meet the diverse needs of the greater Tucson community, as defined by its residents and local businesses. Community Campus is at the center of the College's distance education programs, offered via cable TV, interactive video and the internet.

In July 2003, the College opened the Northwest Campus located on Shannon Road between Ina and Magee. The Northwest Campus offers comprehensive educational programs including university transfer, professional, technical and developmental programs and general interest courses.

The Foundation was incorporated in the State of Arizona in 1977 as a nonprofit organization to raise funds for the purpose of providing scholarships, grants and awards to deserving students and outstanding faculty, staff and administrators at the College.

Organization and Administration

The Governing Board of the College (the Governing Board) is comprised of five members. Each member is elected for a six-year term from one of the five precincts of the College District. The administrative staff of the College, led by the Chancellor, is responsible for the operation and administration of all College functions.

Service Area

Pima County (the County) is located in the southern portion of Arizona and encompasses an area of approximately 9,240 square miles, with a section of its boundary bordering Mexico. Over 50 percent of the County's population resides in Tucson, the County seat of government and southern

Arizona's largest city. Organized in 1864 by the Arizona Territorial Legislature as one of the State's four original counties, the County is today the second most populous in Arizona with a total population in excess of 1,030,700.

The City of Tucson is the economic and transportation center of the County, as well as southern Arizona. Tucson is situated on Interstate 10 connecting Tucson with Phoenix to the north, Los Angeles to the west and New Mexico and Texas to the east. Interstate 19 provides access to Nogales and Mexico to the south, while State Highway 86 connects with a direct route to the Gulf of California vacation areas. The main line of Union Pacific Railroad extends across Tucson to the eastern portion of the County. Tucson International Airport, located approximately 20 minutes from Tucson's downtown business area, provides local, regional, national and international air service for several airlines.

Pima County's economy is based on a variety of service industries, as well as government employment (including public education), wholesale and retail trade, manufacturing, construction and tourism. Figures from the Economic & Business Research Center, Eller College of Management, The University of Arizona, indicate that as of June 2010, 444,300 persons were employed in the County, down from 446,600 in June of 2009.

Economic Condition and Outlook

Pima County's economic condition continued to decline, consistent with the rest of the state and the country during fiscal year 2010. The County's population increased from 1,018,800 to 1,030,700 during 2010, an increase of 1.3 percent. Employment trends showed that the unemployment rate increased from 7.9 percent at June 30, 2009 to 8.6 percent at June 30, 2010. Retail sales increased by .1 percent and the total dollar volume of housing sales increased by 3.2 percent from the prior year. Airline passenger traffic at Tucson International Airport decreased by .9 percent from the prior year.

During the fiscal year 2011, the County's economy is projected to continue to decline. Historically, in times of declining economy, enrollment in higher education increases. The College experienced increased enrollment of 5.4 % for fiscal year 2010 and enrollment for the fall 2010 term is currently up from the prior year by almost 5%. According to forecasts published by the University of Arizona in the October 2010 issue of "Arizona's Economy", slight population gains are projected with the population increasing by 1.7 percent in 2010 and by 2.1 percent in 2011. One economic gain projected for 2010 is an increase of 2.0 percent for personal income. Retail sales are expected to increase by 7.2 percent for 2010.

Major Program Initiatives

The 2008-2011 College Plan was accepted by the Board of Governors on May 14, 2008. The initiatives in the plan are: 1) provide evidence of student learning and teaching effectiveness; 2) improve student success in developmental education; 3) redesign student services; 4) create foundations for creativity and innovation; 5) improve the use of physical assets; 6) master technology; and 7) strengthen administrative operations.

In May 2010, as part of the reaccreditation process, the College completed and submitted the Institutional Self-Study Report to the Higher Learning Commission of the North Central Association of Colleges and Schools. Subsequently, the accreditation evaluation visit occurred September 13-15, 2010 and resulted in the recommendation from the evaluators that the

College's accreditation be renewed by the Higher Learning Commission for a 10-year period. On December 20, 2010, the Institutional Actions Council of The Higher Learning Commission approved the District for Continued Accreditation.

Fiscal Integrity and Oversight

Internal Controls

The College's District Finance Office is responsible for establishing and maintaining a system of internal controls designed to ensure that the assets of the College are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements that conform to generally accepted accounting principles. The College's internal controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

The College's Internal Auditor periodically reviews and recommends improvements for internal controls in all operational and financial areas of the College. This position reports directly to the Chancellor.

Budgetary Controls

The College maintains budgetary controls and budget transfer restrictions by program (function) and major account category. The objective of these budgetary controls is to ensure compliance with the annual budget adopted by the Governing Board. The legal level of budgetary control is at the program category level. The College also maintains an encumbrance system to set aside funds for established commitments. Open encumbrances are eliminated for fiscal year-end reporting.

The College demonstrates compliance with statutory expenditure limits by issuing an annual budgeted expenditure limitation report, which is audited by the Auditor General.

College Functions

As a political subdivision of the State of Arizona, the College exercises direct tax levy authority for the generation of revenues for operating expenses, capital equipment and debt retirement purposes. The Governing Board sets tuition and fee levels, as well as the levy limit for the College.

Cash Management and Investments

The College complies with the Arizona Revised Statutes relating to the investment of idle funds. The responsibility for such investments is entrusted to the Governing Board and facilitated through the District Finance Office.

College funds are deposited with local financial institutions. Amounts that are not needed for current operations are invested in the State Treasurer's Local Government Investment Pool (LGIP) and in federal and federally-sponsored agency securities.

Risk Management

College operations include a risk management function that endeavors to minimize the probability of loss through risk identification and analysis. Risk is reduced through the implementation of

activities such as safety and loss control programs, the utilization of risk financing and risk transfer techniques including the review and standardization of contract provisions and the purchase of insurance.

Independent Audit

The Office of the Auditor General for the State of Arizona conducts the annual financial audit for the College. Testing procedures determine whether the financial statements are free of material misstatement and ensure compliance with Arizona Revised Statutes that require an annual audit of the College's financial statements. The Auditor General's Independent Auditors' Report is included in this document. For the fiscal year ending June 30, 2010, the College received an unqualified opinion.

A local independent accounting firm conducts the annual financial audit for the Foundation. The Foundation also received an unqualified opinion for the fiscal year ending June 30, 2010.

GFOA Certificate of Achievement

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Pima County Community College District for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2009. This was the eighteenth consecutive year that the College has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. The current CAFR continues to meet the Certificate of Achievement Program's requirements and will be submitted to the GFOA to determine its eligibility for another certificate.

Acknowledgements

We would like to express our appreciation for our Board members, who volunteer their time and expertise on a regular basis to guide the vision of the College. The mission of the College could not be achieved without the Chancellor's leadership through the College Plan. We would also like to express our appreciation to the Office of the Auditor General and our independent auditors for the timely completion of the audit. The preparation of this report could not be accomplished without the efficient and dedicated efforts of the District Finance Office and all those who contributed to the preparation of this report.

Respectfully submitted,

David W. Bea, Ph.D.
Executive Vice Chancellor
for Administration

Susan Diane Groover
Assistant Vice Chancellor
for Finance and Controller

Ina Lancaster
Director of Budget &
Reporting

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Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

Pima County
Community College District
Arizona

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



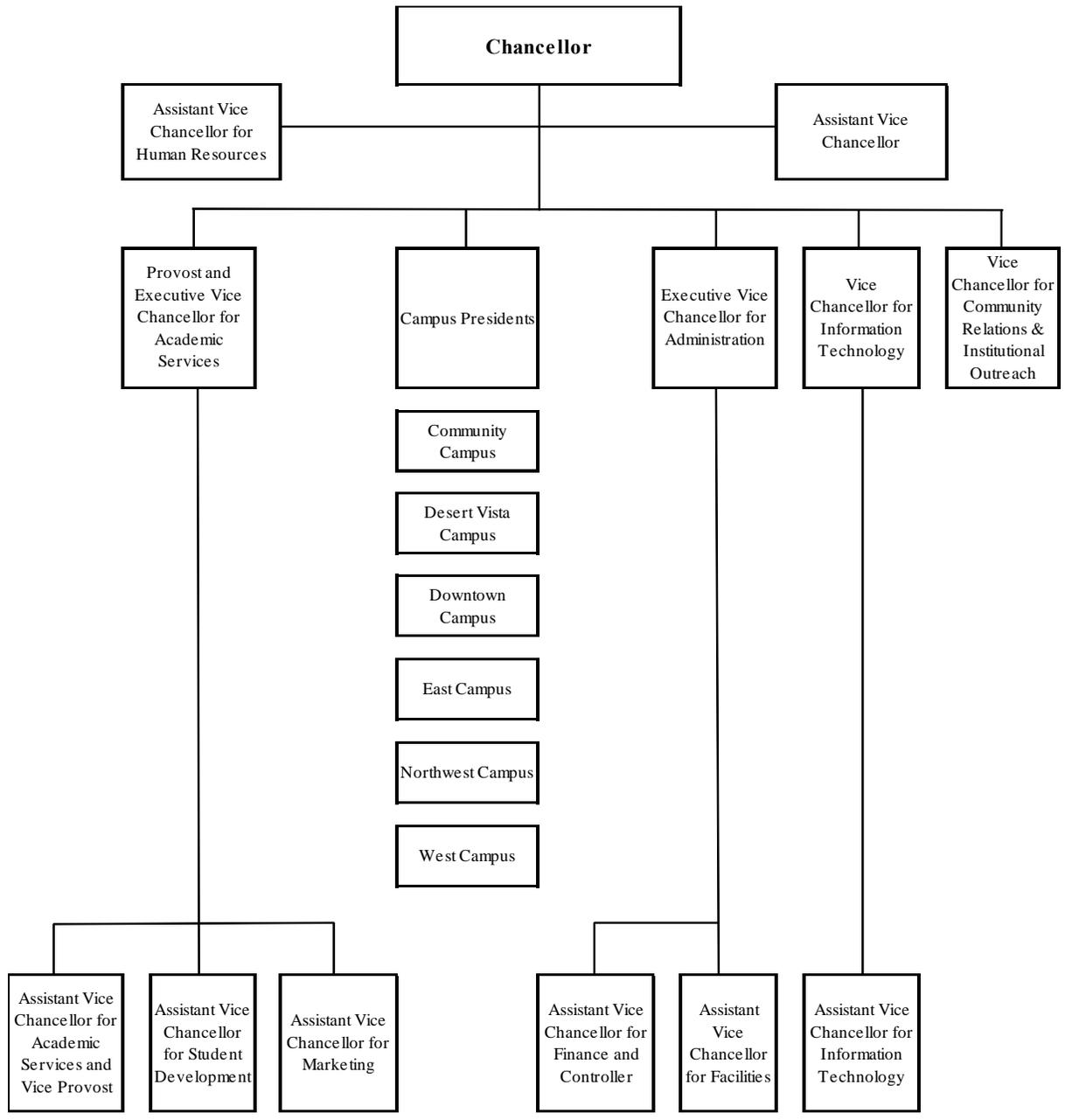
A stylized handwritten signature in black ink.

President

A handwritten signature in black ink that reads "Jeffrey R. Emer".

Executive Director

Organization Chart



List of Principal Officers

Governing Board Members - 2010

Sherryn S. Marshall, Chairman, District 3
E. Marty Cortez, Secretary, District 5
Dr. Brenda B. Evan, Member, District 1
David A. Longoria, Member, District 2
Scott A. Stewart, Member, District 4

District Administration

Dr. Roy Flores, Chancellor
Dr. Suzanne L. Miles, Provost and Executive Vice Chancellor for Academic Services
Dr. David W. Bea, Executive Vice Chancellor for Administration
Dr. Raul Ramirez, Vice Chancellor for Community Relations and Institutional Outreach
Kirk R. Kelly, Vice Chancellor for Information Technology

Brigid Murphy, Assistant Vice Chancellor for Academic Services and Vice Provost
Dr. Lorraine Morales, Assistant Vice Chancellor for Student Services
A. Rachelle Howell, Assistant Vice Chancellor for Marketing
S. Diane Groover, Assistant Vice Chancellor for Finance and Controller
William R. Ward, Assistant Vice Chancellor for Facilities
Arthur P. Leible, Assistant Vice Chancellor for Information Technology
Lynne Wakefield, Assistant Vice Chancellor for Human Resources
Donna H. Gifford, Assistant Vice Chancellor

Campus Administration

Dr. Sylvia M. Lee, President, Community Campus
Dr. Christal Albrecht, President, Desert Vista Campus
Dr. Johnson Bia, President, Downtown Campus
Charlotte A. Fugett, President, East Campus
Jana B. Kooi, President, Northwest Campus
Dr. Louis S. Albert, President, West Campus

College Mission

College Vision

Pima Community College will provide access to learning without the limits of time, place or distance.

College Values

We value:

- Accountability
- Diversity
- Innovation
- Integrity
- People
- Quality

Mission Statement

The mission of Pima Community College is to develop our community through learning.

College Goals

- To improve access to all College programs and services.
- To provide excellent teaching and responsive student services.
- To prepare a highly skilled workforce.
- To create student-centered partnerships with colleges and universities.
- To provide effective developmental and adult basic education.
- To create partnerships with business and industry, the local schools, government and other constituencies, that enhance the community.
- To foster responsible civic engagement.



Financial Section



PimaCountyCommunityCollegeDistrict



DEBRA K. DAVENPORT, CPA
AUDITOR GENERAL

STATE OF ARIZONA
OFFICE OF THE
AUDITOR GENERAL

MELANIE M. CHESNEY
DEPUTY AUDITOR GENERAL

Independent Auditors' Report

Members of the Arizona State Legislature

The Governing Board of
Pima County Community College District

We have audited the accompanying financial statements of the business-type activities and discretely presented component unit of Pima County Community College District as of and for the year ended June 30, 2010, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the discretely presented component unit. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component unit, is based solely on the report of the other auditors.

We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the discretely presented component unit were not audited by the other auditors in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and discretely presented component unit of Pima County Community College District as of June 30, 2010, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with U.S. generally accepted accounting principles.

The Management's Discussion and Analysis on pages 13 through 19 is not a required part of the basic financial statements, but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory and statistical sections listed in the table of contents are presented for purposes of additional analysis and are not required parts of the basic financial statements. That information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

In accordance with *Government Auditing Standards*, we have also issued our report dated March 29, 2011, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Debbie Davenport
Auditor General

March 29, 2011

Management's Discussion and Analysis

Introduction

The Management's Discussion and Analysis section of the College's Comprehensive Annual Financial Report presents management's discussion and analysis of the College's financial activity for the fiscal year ended June 30, 2010. Please read it in conjunction with the transmittal letter on page 1 and the financial statements and accompanying notes, which begin on page 21.

Basic Financial Statements

The College's annual financial statements are presented in accordance with the Governmental Accounting Standards Board (GASB) Statement No. 34, "Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments," and Statement No. 35, "Basic Financial Statements—and Management's Discussion and Analysis—for Public Colleges and Universities." These statements allow for the presentation of financial activity and balances in a consolidated, single-column, entity-wide format. The Foundation's activity is presented in a separate column for each statement, except for the *Statement of Cash Flows*, in which the Foundation's activity was not presented as per the GASB rules stated above.

The Statement of Net Assets presents the financial position of the College as of June 30, 2010. It reflects the various assets owned or controlled by the College and the Foundation, the related liabilities and other obligations, and the various categories of net assets. Net assets is an accounting concept defined as total assets less total liabilities, and represents the organization's equity or ownership in the total assets of the College.

The Statement of Revenues, Expenses and Changes in Net Assets presents the College's and Foundation's results of operations for the fiscal year. It reflects the various types of revenues and expenses, both operating and nonoperating, and links the year's results of operations back to the *Statement of Net Assets* by reconciling the beginning of the year net assets amount to the end of the year net assets amount.

The Statement of Cash Flows presents the inflows and outflows of cash and cash equivalents of the College for the fiscal year. Cash flows are segregated by type and activity into the following categories: operating activities, noncapital financing activities, capital and related financing activities, and investing activities. Cash flows from operating activities are reconciled to operating income/loss on the *Statement of Revenues, Expenses and Changes in Net Assets* described above.

The focus of this report is on the primary government's overall financial position, financial condition, and results of operations and cash flows for the fiscal year ended June 30, 2010. Comparative information from the previous fiscal year is shown in the condensed financial information so that readers may see where the College's financial performance may have changed.

Financial Highlights and Analysis

Statement of Net Assets

The College's overall financial position improved in fiscal year 2010 with total net assets

Management's Discussion and Analysis

increasing by \$11.9 million. This reflects increases of \$7.6 million in amounts invested in capital assets, \$4.8 million in unrestricted net assets and a decrease of \$0.5 million in restricted net assets. The increase in total net assets is lower than in the fiscal year 2009, in which total net assets increased by \$18.2 million. The College continues to have sufficient reserves to meet all current obligations.

Current assets increased by \$6.7 million as a result of increased cash and cash equivalents from the positive results of operations. Capital assets decreased by \$5.4 million mainly in the buildings and improvements and equipment categories due to depreciation, as discussed below. Other liabilities increased by \$1.2 million, primarily in unearned revenue due to an increase in unearned grant and contract revenue from the prior year. Long-term liabilities decreased by \$12.9 million due to scheduled long-term debt payments.

Statement of Revenues, Expenses and Changes in Net Assets

Compared to the prior year, total revenues increased by \$16.3 million, while total expenses increased by \$22.7 million. Tuition and fee revenues decreased by \$1.0 million primarily due to increased student scholarships and Pell grant revenue. Contracts revenue increased by \$1.2 million due to a higher volume of instructional contracts, primarily in the Community Campus Workforce and Business Development area. Commissions and rents increased due to increased bookstore commissions provided with a new contract. Other operating revenues increased due primarily to a one-time \$500,000 bookstore contribution in FY10. In addition, there was approximately \$87,000 in athletic fundraising revenue in FY10 and none in FY09. Property tax revenue increased by \$2.5 million, principally due to increased property valuations and new construction. State appropriations decreased by \$1.5 million due to the poor economic environment and Share of State Sales Tax decreased by \$1.3 million. Federal grants increased by \$15.7 million, primarily due to increased Pell grants awarded to students, the State Fiscal Stabilization Fund award and increased Title V awards. State and local grants decreased by \$0.7 million primarily due to decreased grants received in the Community Campus Adult Education area. Gifts revenue increased by \$0.3 million due to gifts received for scholarships. Investment income decreased by \$0.1 million due to reduced interest rates. Capital appropriations, gifts and grants decreased \$64,100 due to a decrease in donations from 2009.

Expenses in instruction, academic support, student services, operation and maintenance of plant, and student financial aid increased. Operation and maintenance of plant increased by nearly \$6 million. The purchase and installation of a new Desert Vista Central Plant in FY10 accounted for \$2 million. Several large projects requiring other professional services contributed another \$2 million. These projects included the Downtown Campus Center for Integrated Learning, the multi-campus student services redesign, the multi-campus facility audit, multi-campus floor covering replacement and the West Campus Expanding Health Title V project. In addition \$700,000 was spent for other professional services for new projects in FY10. Student financial aid increased due to an increase in Pell Grants awarded to students. Depreciation decreased as more assets have become fully depreciated. Interest on capital asset-related debt decreased due to the decrease in long-term debt outstanding.

Management's Discussion and Analysis

Capital Assets and Debt Administration

Total net capital assets decreased by \$5.4 million, to \$125 million, a 4.2% decrease from the prior year. This decrease is primarily due to depreciation on existing buildings and equipment. Note 3 to the basic financial statements, on page 29, includes additional information on capital asset activity and descriptions of the asset categories.

During fiscal year 2010, the College reduced its outstanding long-term debt by \$12.9 million. At June 30, 2010, the College had two outstanding debt issues and one lease purchase agreement totaling \$18.5 million. Note 4 to the basic financial statements beginning on page 30 shows additional detail on bond issues and long-term obligations.

Management's Discussion and Analysis

Condensed Financial Information

Summarized Schedule of Assets, Liabilities and Net Assets

	As of <u>June 30, 2010</u>	As of <u>June 30, 2009</u>	<u>% Change</u>
<u>Assets</u>			
Current Assets	\$ 108,514,436	\$ 101,814,509	6.6%
Noncurrent Assets – Restricted	1,658,376	1,662,145	-0.2%
Capital Assets, net	124,513,643	129,953,757	-4.2%
Other Noncurrent Assets	2,556,788	3,619,654	-29.4%
Total Assets	237,243,243	237,050,065	0.1%
<u>Liabilities</u>			
Other Liabilities	12,299,311	11,118,800	10.6%
Long-term Liabilities	25,881,295	38,772,502	-33.2%
Total Liabilities	38,180,606	49,891,302	-23.5%
<u>Net Assets</u>			
Invested in Capital Assets (net of related debt)	106,023,641	98,438,758	7.7%
Restricted Net Assets	7,260,244	7,746,166	-6.3%
Unrestricted Net Assets	85,778,752	80,973,839	5.9%
Total Net Assets	\$199,062,637	\$187,158,763	6.4%

Summarized Schedule of Revenues, Expenses and Changes in Net Assets

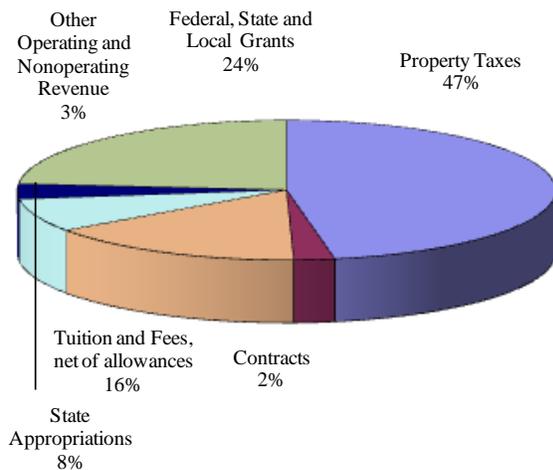
	For the year ended <u>June 30, 2010</u>	For the year ended <u>June 30, 2009</u>	<u>% Change</u>
Operating Revenues			
Tuition and Fees (net of allowances)	\$ 32,359,864	\$ 33,365,932	-3.0%
Contracts	5,073,714	3,908,570	29.8%
Other Operating Revenues	3,706,445	2,644,012	40.2%
Total Operating Revenues	41,140,023	39,918,514	3.1%
Total Operating Expenses	193,644,579	170,248,664	13.7%
Operating Loss	(152,504,556)	(130,330,150)	17.0%
Nonoperating Revenues (Expenses)			
Property Taxes	97,583,761	95,074,188	2.6%
State Appropriations	15,942,100	17,413,618	-8.5%
Federal Grants	47,861,962	32,131,073	49.0%
State and Local Grants	996,369	1,730,592	-42.4%
Investment Income	477,231	341,179	39.9%
Other Nonoperating Revenues	2,925,973	3,924,043	-25.4%
Interest on Capital Asset-Related Debt	(1,461,113)	(2,081,623)	-29.8%
Loss on Capital Asset Disposal	(23,640)	(21,355)	10.7%
Other Nonoperating Expenses	(30,939)	(138,716)	-77.7%
Net Nonoperating Revenues	164,271,704	148,372,999	10.7%
Excess before Gifts and Grants	11,767,148	18,042,849	-34.8%
Capital Gifts and Grants	136,726	200,826	-31.9%
Increase in Net Assets	11,903,874	18,243,675	-34.8%
Net Assets, beginning of year	187,158,763	168,915,088	10.8%
Net Assets, end of year	\$199,062,637	\$187,158,763	6.4%

Management's Discussion and Analysis

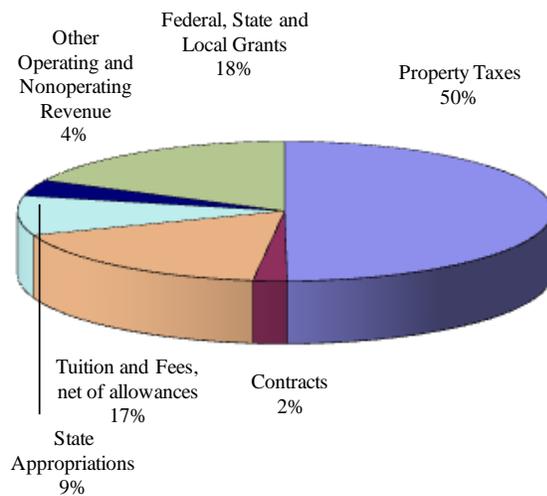
Revenues by Source

	<u>FY 2010</u>	<u>FY 2009</u>	<u>\$ Change</u>	<u>% Change</u>
<u>Operating Revenues</u>				
Tuition and Fees (net of allowances)	\$ 32,359,864	\$ 33,365,932	(\$1,006,068)	-3.0%
Contracts	5,073,714	3,908,570	1,165,144	29.8%
Commissions and Rents	1,881,242	1,492,245	388,997	26.1%
Other Operating Revenues	1,825,203	1,151,767	673,436	58.5%
Total Operating Revenues	41,140,023	39,918,514	1,221,509	3.1%
<u>Nonoperating Revenues</u>				
Property Taxes	97,583,761	95,074,188	2,509,573	2.6%
State Appropriations	15,942,100	17,413,618	(1,471,518)	-8.5%
Federal Grants	47,861,962	32,131,073	15,730,889	49.0%
State and Local Grants	996,369	1,730,592	(734,223)	-42.4%
Share of State Sales Tax	1,964,641	3,264,463	(1,299,822)	-39.8%
Gifts	961,332	659,580	301,752	45.7%
Investment Income	477,231	341,179	136,052	39.9%
Total Nonoperating Revenues	165,787,396	150,614,693	15,172,703	10.1%
Capital Gifts and Grants	136,726	200,826	(64,100)	-31.9%
Total Revenues	\$ 207,064,145	\$ 190,734,033	\$ 16,330,112	8.6%

**Revenues by Source
FY 2010
\$207,064,145**



**Revenues by Source
FY 2009
\$190,734,033**



Management's Discussion and Analysis

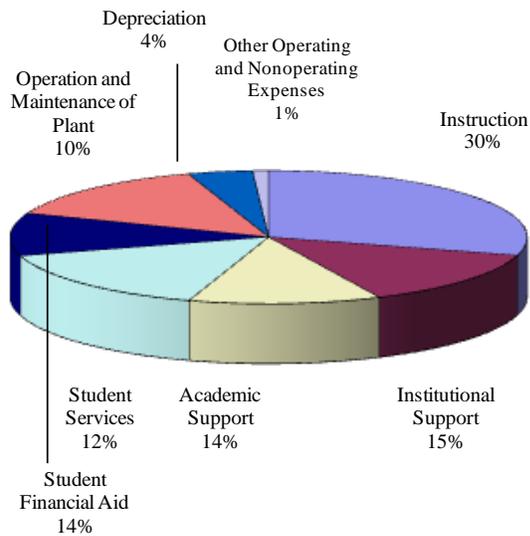
Expenses by Category

	<u>FY 2010</u>	<u>FY 2009</u>	<u>\$ Change</u>	<u>% Change</u>
<u>Operating Expenses</u>				
Educational and General				
Instruction	\$ 57,464,058	\$ 53,829,194	\$ 3,634,864	6.8%
Academic Support	26,414,846	26,059,669	355,177	1.4%
Student Services	23,398,419	21,425,318	1,973,101	9.2%
Institutional Support	30,106,066	30,689,156	(583,090)	-1.9%
Operation and Maintenance of Plant	20,361,539	14,402,725	5,958,814	41.4%
Student Financial Aid	27,564,234	14,444,634	13,119,600	90.8%
Auxiliary Enterprises	441,050	511,708	(70,658)	-13.8%
Depreciation	7,894,367	8,886,260	(991,893)	-11.2%
Total Operating Expenses	193,644,579	170,248,664	23,395,915	13.7%
<u>Nonoperating Expenses</u>				
Interest on Capital Asset-Related Debt	1,461,113	2,081,623	(620,510)	-29.8%
Loss on Capital Asset Disposal	23,640	21,355	2,285	10.7%
Other Nonoperating Expenses	30,939	138,716	(107,777)	-77.7%
Total Nonoperating Expenses	1,515,692	2,241,694	(726,002)	-32.4%
Total Expenses	\$ 195,160,271	\$ 172,490,358	\$ 22,669,913	13.1%

Expenses by Category

FY 2010

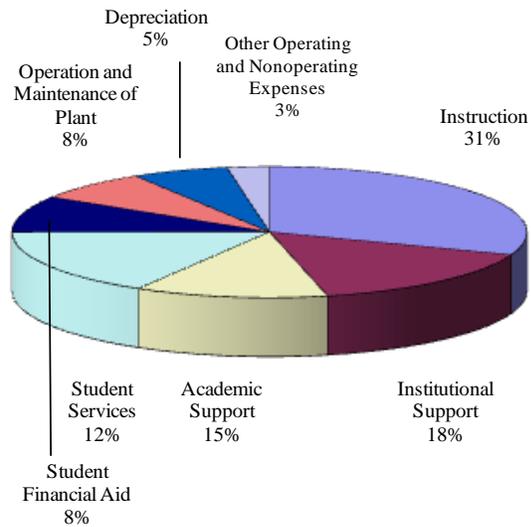
\$195,160,272



Expenses by Category

FY 2009

\$172,490,358



Management's Discussion and Analysis

Economic Outlook

For the year ended June 30, 2010, the economic conditions in Pima County and the state of Arizona continued to decline while demand for College services from the community increased. In fiscal year 2010, full-time student equivalent enrollment (FTSE) increased by 1,127 or 5.4%, and is expected to rise again in fiscal year 2011. Appropriations from the state of Arizona will remain the same for fiscal year 2011 and for the third consecutive year there will be no state appropriation for capital expenditures.

In addition, decreased property values and the slowdown in new construction in Pima County will result in the College increasing the tax levy from about \$84.1 million to about \$87.2 million and increasing the primary tax rate from 0.9356 to 0.9755 for fiscal year 2011. However, secondary tax rates will decrease for debt retirement since the required debt payment is approximately \$3.8 million less in fiscal year 2011.

The FY 11 budget will include: a modest increase in tuition rates; reductions in travel expenses; a continued salary and other discretionary expense freeze; and, the suspension of sabbaticals.

The College continues to monitor external economic changes and their impacts on the College and continues to make prudent fiscal decisions to support the College's mission, vision, values, and goals.

Requests for Information

This discussion and analysis is designed to present a general overview of the Pima County Community College District's finances for all those who have an interest in such matters. Questions concerning any of the information provided in this Comprehensive Annual Financial Report or requests for additional financial information should be addressed to the District Finance Office, Pima County Community College District, 4905 East Broadway Boulevard, Building D, Tucson, AZ, 85709-1200.

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Basic Financial Statements

**Statement of Net Assets
As of June 30, 2010**

	Primary Government College	Component Unit Foundation
Assets		
Current Assets		
Cash and Cash Equivalents	\$ 93,817,448	\$ 984,093
Short-term Investments		831,037
Receivables		
Property Taxes (less allowance of \$299,810)	4,120,334	
Accounts (less allowance of \$759,727)	2,061,691	
Government Grants and Contracts	5,218,118	
Student Loans, current portion	506,925	
Other (less allowance for College of \$16,106)	2,209,880	194,891
Inventories	222,845	
Prepaid Expenses	357,195	
Total Current Assets	108,514,436	2,010,021
Noncurrent Assets		
Restricted Cash and Cash Equivalents	1,658,376	4,084,564
Student Loans Receivable (less allowance of \$611,532)	903,938	
Other Long-term Investments	1,652,850	398,112
Capital Assets		
Land and Improvements	15,291,311	
Buildings and Improvements (net of depreciation)	100,902,377	
Equipment (net of depreciation)	4,105,317	
Leasehold Improvements (net of depreciation)	2,276,200	
Library Books (net of depreciation)	1,938,438	
Total Noncurrent Assets	128,728,807	4,482,676
Total Assets	237,243,243	6,492,697
Liabilities		
Current Liabilities		
Accrued Payroll and Employee Benefits	5,327,800	
Accounts Payable and Accrued Liabilities	3,148,697	273,748
Deposits Held in Custody for Others	455,190	320,549
Unearned Revenue	3,367,624	
Current Portion of Long-term Liabilities	4,619,026	
Total Current Liabilities	16,918,337	594,297
Noncurrent Liabilities		
Long-term Liabilities	21,262,269	
Total Noncurrent Liabilities	21,262,269	0
Total Liabilities	38,180,606	594,297
Net Assets		
Invested in Capital Assets (net of related debt)	106,023,641	
Restricted for:		
Expendable:		
Debt Service	1,411,286	
Grants and Contracts	4,173,593	
Scholarships and Other Programs		1,666,793
Nonexpendable:		
Perkins Loans	1,675,365	
Permanently Restricted Endowment		4,084,564
Unrestricted	85,778,752	147,043
Total Net Assets	\$199,062,637	\$5,898,400

See accompanying notes to financial statements

**Statement of Revenues, Expenses and Changes in Net Assets
For the Year Ended June 30, 2010**

	Primary Government College	Component Unit Foundation
Operating Revenues		
Tuition and Fees (net of scholarship allowances of \$14,462,110)	\$ 32,359,864	
Contracts	5,073,714	
Commissions and Rents	1,881,242	
Other Operating Revenues	1,825,203	\$ 2,337,487
Total Operating Revenues	41,140,023	2,337,487
Operating Expenses		
Educational and General		
Instruction	57,464,058	
Academic Support	26,414,846	
Student Services	23,398,419	
Institutional Support	30,106,066	1,230,412
Operation and Maintenance of Plant	20,361,539	
Student Financial Aid	27,564,234	471,309
Auxiliary Enterprises	441,050	
Depreciation	7,894,367	
Total Operating Expenses	193,644,579	1,701,721
Operating Income (Loss)	(152,504,556)	635,766
Nonoperating Revenues (Expenses)		
Property Taxes	97,583,761	
State Appropriations	15,942,100	
Federal Grants	47,861,962	
State and Local Grants	996,369	
Share of State Sales Tax	1,964,641	
Gifts	961,332	235,344
Investment Income	477,231	546,728
Interest on Capital Asset-Related Debt	(1,461,113)	
Loss on Capital Asset Disposal	(23,640)	
Other Nonoperating Expenses	(30,939)	
Net Nonoperating Revenues	164,271,704	782,072
Income Before Other Revenues, Expenses, Gains, or Losses	11,767,148	1,417,838
Capital Gifts and Grants	136,726	
Increase in Net Assets	11,903,874	1,417,838
Net Assets		
Net Assets - Beginning of Year	187,158,763	4,480,562
Net Assets - End of Year	\$199,062,637	\$5,898,400

See accompanying notes to financial statements

Statement of Cash Flows
For the Year Ended June 30, 2010

	Primary Government College
CASH FLOWS FROM OPERATING ACTIVITIES	
Tuition and Fees	\$ 31,976,272
Contracts	5,132,846
Commissions and Rents	1,854,936
Collection of Loans to Students	1,038,687
Other Receipts	1,127,972
Payments to Suppliers	(39,659,216)
Payments to Employees	(117,843,408)
Loans Issued to Students	(747,752)
Payments for Scholarships	(27,057,971)
Net Cash Used for Operating Activities	(144,177,634)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Property Taxes	97,434,586
State Appropriations	15,942,100
Grants	52,061,058
Share of State Sales Tax	1,964,641
Federal Family Education Loans and Direct Loans Received	33,337,958
Federal Family Education Loans and Direct Loans Disbursed	(33,308,457)
Deposits Held in Custody for Others Received	1,003,981
Deposits Held in Custody for Others Disbursed	(1,003,872)
Gifts	961,332
Net Cash Provided by Noncapital Financing Activities	168,393,327
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Purchases of Capital Assets	(2,415,818)
Principal Paid on Capital Debt	(13,025,000)
Interest Paid on Capital Debt	(1,461,113)
Capital Gifts and Grants Received	25,610
Net Cash Used for Capital and Related Financing Activities	(16,876,321)
CASH FLOWS FROM INVESTING ACTIVITIES	
Proceeds from Sales and Maturities of Investments	499,631
Interest Received on Investments	580,069
Net Cash Provided by Investing Activities	1,079,700
Net Increase in Cash and Cash Equivalents	8,419,072
Cash and Cash Equivalents - Beginning of Year	87,056,752
Cash and Cash Equivalents - End of Year	\$ 95,475,824

See accompanying notes to financial statements

Statement of Cash Flows (continued)
For the Year Ended June 30, 2010

RECONCILIATION OF OPERATING LOSS TO NET CASH USED FOR OPERATING ACTIVITIES

Operating Loss	\$ (152,504,556)
Adjustments to Reconcile Operating Loss to Net Cash Used for Operating Activities:	
Depreciation Expense	7,894,367
Changes in Assets and Liabilities:	
Increase in Receivables, Net	(756,894)
Increase in Inventories	(21,144)
Decrease in Prepaid Expenses	2,382
Increase in Accrued Payroll and Employee Benefits	1,129,705
Decrease in Accounts Payable and Accrued Liabilities	(1,090,659)
Increase in Unearned Revenue	1,035,371
Increase in Long-term Liabilities (Compensated Absences Portion)	133,794
Net Cash Used for Operating Activities	<u><u>\$ (144,177,634)</u></u>

Nonoperating Non-cash Transactions Not Included in Above Statement:

<i>Unrealized Change in Fair Value of Investments</i>	\$ 38,718
<i>Net loss on disposal of capital assets with an original cost of \$837,154, accumulated depreciation of \$813,514.</i>	(23,640)
<i>Donated Capital Assets</i>	85,500

See accompanying notes to financial statements

Notes to Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Pima County Community College District (the College) conform to generally accepted accounting principles (GAAP) applicable to public institutions engaged only in business-type activities adopted by the Governmental Accounting Standards Board (GASB). The College follows Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989; Accounting Principles Board Opinions; and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements. The College has chosen not to follow FASB Statements and Interpretations issued after November 30, 1989.

For the year ended June 30, 2010, the District implemented the provisions of GASB Statement No. 51, *Accounting and Financial Reporting for Intangible Assets*, and GASB Statement No. 53, *Accounting and Financial Reporting for Derivative Instruments*. GASB Statement No. 51 establishes accounting and financial reporting requirements for intangible assets. GASB Statement No. 53 establishes standards for accounting and financial reporting, including note disclosures requirements, for derivative instruments. However, there were no derivative instruments or material adjustments for intangible assets to report at June 30, 2009 or June 30, 2010.

Reporting Entity:

The College is a special-purpose government that is governed by a separately elected governing body. It is legally separate and is fiscally independent of other state and local governments. The College has one discretely presented component unit, the Pima Community College Foundation, Inc. (the Foundation).

The Foundation is reported in a separate column in the financial statements to emphasize that it is legally separate from the College. The Foundation's cash flows are not presented because that information is not required by generally accepted accounting principles for public colleges. The Foundation was formed in 1977 as a nonprofit corporation controlled by a separate Board of Directors and is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. The goals of the Foundation are to provide scholarships and to advance and assist in the development, growth, and operation of the College. Because the resources held by the Foundation can only be used by, or for the benefit of the College, the Foundation is considered a component unit of the College. During the year ended June 30, 2010, the Foundation distributed \$648,779 of in-kind gifts for those purposes. Notes to the financial statements for the Foundation are included in Note 9. Complete financial statements can be obtained from the Foundation Office at 4905C East Broadway Boulevard, Tucson, AZ 85709-1320.

Basis of Presentation and Accounting:

The financial statements include the following:

- A. *Statement of Net Assets*: provides information about the assets, liabilities, and net assets of the College at the end of the year. Assets and liabilities are classified as either current or noncurrent. Net assets are classified into three broad categories: unrestricted, restricted, and invested in capital assets (net of related debt).

Notes to Financial Statements

- B. Statement of Revenues, Expenses and Changes in Net Assets: provides information about the College's financial activities during the year. Revenues and expenses are classified as either operating or nonoperating and all changes in net assets are reported, including capital contributions.
- C. Statement of Cash Flows: provides information about the College's sources and uses of cash and cash equivalents during the year. Increases and decreases in cash and cash equivalents are classified as operating, noncapital financing, capital and related financing, or investing.

The financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. The College eliminates all internal activity.

Operating revenues generally result from exchange transactions. Accordingly, revenues such as tuition and instructional contracts are considered operating revenues. Other revenues, such as property taxes, state appropriations and government grants are not generated from exchange transactions and are therefore classified as nonoperating revenues. Federal, state and local grants are classified as nonoperating revenues because the entity providing the grant generally does not receive any direct benefit from the services provided under the grants. Property taxes are recognized in the year they are levied. State appropriations are recognized as revenue in the year the appropriation is first made available for use. Grants and donations are recognized as revenue when all eligibility requirements imposed by the provider have been met.

Operating expenses are costs incurred to provide instructional services including support costs, auxiliary services, and depreciation of capital assets. All expenses not meeting this definition are reported as nonoperating expenses.

It is the College's policy to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted assets are available.

Cash and Investments:

The College's cash and cash equivalents consist of cash on hand, demand deposits, cash and investments held by the County Treasurer, investments in the State Treasurer's Local Government Investment Pool (LGIP), and highly liquid investments. All investments are stated at fair value at fiscal year-end.

Inventories:

The physical plant inventories are valued at cost or estimated cost by specific identification.

Capital Assets:

Capital assets are recorded at cost at the date of acquisition. Donated capital assets are reported at estimated fair value at the date of donation. All capital assets with a cost of \$5,000 or more are capitalized. Interest expense incurred during the construction phase of the College's facilities is capitalized as a cost of plant assets in accordance with generally accepted accounting principles. Assets (except land and improvements and construction in progress) are depreciated using the straight-line method, using one full year's depreciation in the first year and no depreciation in the year of disposal. For purposes of calculating depreciation, buildings and improvements are assigned useful lives of 5 to 40 years, equipment is assigned useful lives of 5 to 7 years, and library books are assigned useful lives of 10 years. Leasehold improvements are depreciated over the

Notes to Financial Statements

lease period.

Compensated Absences:

Compensated absences consist of annual leave and a calculated amount of sick leave earned by employees based on services already rendered.

Employees may accumulate up to 315 hours of annual leave depending on years of service and employee group classification. Annual leave is accumulated by each employee on a prorated basis, every two weeks. Annual leave balances are accrued as a liability on the financial statements due to the fact that they are paid to the employee upon separation from the College.

Sick leave, providing for ordinary sick pay, is cumulative (up to 1,350 hours) and vests after 10 years of continuous service for regular employees who retire from the College under the provisions of the Arizona State Retirement System. Vested sick leave is payable to College employees upon retirement at a rate of 75 percent of the employee's then current rate of pay to a maximum of \$100 per day. Vested sick leave benefits and a portion of unvested sick leave benefits that are expected to vest in the future are accrued as a liability on the financial statements.

The College also provides a death benefit to employees hired on or after July 1, 1999 who separate from the College due to death. This benefit is paid at seventy-five percent of the employee's then current daily rate of pay for all accumulated sick leave limited to a maximum of \$100 per day, for a maximum of 100 days. This death benefit is included in the sick leave liability discussed above.

Scholarship Allowances:

A scholarship allowance is the difference between the stated charge for goods and services provided by the College and the amount that is paid by the student or third parties making payments on behalf of the student. Accordingly, some types of student financial aid such as Pell grants and scholarships awarded by the College are considered to be scholarship allowances. These allowances are netted against tuition and fees revenues in the Statement of Revenues, Expenses and Changes in Net Assets.

Investment Income:

Investment income is comprised of interest, dividends, and net changes in the fair value of applicable investments.

2. DEPOSITS AND INVESTMENTS

Arizona Revised Statutes (A.R.S.) require the College to deposit special tax levies for the College's maintenance and operation and capital outlay with the County Treasurer. The statutes do not require the College to deposit other public monies in its custody with the County Treasurer; however, the College must act as if it was a prudent person dealing with the property of another when making investment decisions about those monies. The statutes do not include any requirements for credit risk, custodial credit risk, concentration of credit risk, interest rate risk, or foreign currency risk for the College's investments.

Deposits:

At June 30, 2010 the College's total cash on hand was \$29,000. The carrying amount of the College's deposits was \$1,260,935 and the bank balance was \$1,731,760. The College does not have a formal policy regarding custodial credit risk for deposits.

Notes to Financial Statements

Investments:

The State Board of Investment provides oversight for the State Treasurer's pools. The fair value of a participant's position in the pool approximates the value of that participant's pool shares and the participant's shares are not identified with specific investments. No comparable oversight is provided for the County Treasurer's investment pool, and that pool's structure does not provide for shares. The College's investments at June 30, 2010, consist of the following:

Investment Type	Fair Value
State Treasurer's investment pool #5	\$ 35,121,048
County Treasurer's investment pool	1,004,137
Repurchase agreements collateralized by mortgage-backed government securities (implicitly guaranteed by the U.S. government)	57,590,118
Mortgage-backed government securities (implicitly guaranteed by the U.S. government)	1,652,850
U.S. Treasury money market mutual funds	470,586
Total Investments	\$ 95,838,739

Credit Risk:

Credit risk is the risk that an issuer or counterparty to an investment will not fulfill its obligations. The College does not have a formal policy regarding credit risk. Following is a summary of the College's investments subject to credit risk and credit ratings as determined by Moody's and Standard and Poor's (S&P) rating agencies as of June 30, 2010.

Investment Type	Rating	Rating Agency	Fair Value
State Treasurer's investment pool #5	AAAf	S&P	\$ 35,121,048
County Treasurer's investment pool	Unrated	N/A	1,004,137
Repurchase agreements collateralized by mortgage-backed government securities (implicitly guaranteed by the U.S. government)	Unrated	N/A	57,590,118
Mortgage-backed government securities (implicitly guaranteed by the U.S. government)	Unrated	N/A	1,652,850
U.S. Treasury money market mutual funds	Aaa	Moody's	470,586
Total Investments Subject to Credit Risk			\$ 95,838,739

Concentration of Credit Risk:

The College does not have a formal policy regarding concentration of credit risk. The College had investments at June 30, 2010 of 5% or more in Federal Home Loan Mortgage Corporation (FHLMC) and Federal National Mortgage Association (FNMA). These investments were 13.08% and 48.74%, respectively, of the College's total investments, which included investments collateralizing repurchase agreements.

Custodial Credit Risk:

For investments, custodial credit risk is the risk that, in the event of the counterparty's failure, the College will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The College does not have a formal policy regarding custodial credit risk for investments.

The College's U.S. Treasury money market mutual funds totaling \$470,586 are investments held

Notes to Financial Statements

by trustees in the trustees' Federal Reserve Bank accounts. These investments are recorded in the College's name in the records of the trustees. The College is exposed to custodial credit risk due to the fact that the trustees act as both custodial and purchasing agents for investment transactions.

Interest Rate Risk:

Interest rate risk is the risk that changes in interest rates will adversely affect an investment's value. The College does not have a formal policy regarding interest rate risk. At June 30, 2010, the College had the following investments in debt securities:

Investment Type	Maturities		Fair Value
	Less than 1 Year	1-5 Years	
State Treasurer's investment pool #5	\$ 35,121,048		\$ 35,121,048
County Treasurer's investment pool	1,004,137		1,004,137
Repurchase agreements collateralized by mortgage-backed government securities	57,590,118		57,590,118
Mortgage-backed government securities (implicitly guaranteed by the U.S. government)		\$ 1,652,850	1,652,850
U.S. Treasury money market mutual funds	470,586		470,586
Total Investments Subject to Interest Rate Risk	\$ 94,185,889	\$ 1,652,850	\$ 95,838,739

3. CAPITAL ASSETS

The College's capital asset activity for the year ended June 30, 2010, is detailed below.

Description	Balance 7/1/2009	Increases	Decreases	Balance 6/30/2010
Land and improvements	\$ 15,291,311			\$ 15,291,311
Construction in progress	325,611	\$ 205,423	\$ 531,034	-
Depreciable assets				
Buildings and improvements	177,745,881	619,699		178,365,580
Equipment	23,388,069	1,817,884	860,580	24,345,373
Leasehold improvements	3,385,100			3,385,100
Library books	7,008,859	389,346	558,915	6,839,290
Total capital assets	227,144,831	3,032,352	1,950,529	228,226,654
Less accumulated depreciation:				
Buildings and improvements	72,330,540	5,132,663		77,463,203
Equipment	18,843,024	2,210,546	813,514	20,240,056
Leasehold improvements	966,062	142,838		1,108,900
Library books	5,051,448	408,320	558,916	4,900,852
Total accumulated depreciation	97,191,074	7,894,367	1,372,430	103,713,011
Capital assets, net	\$ 129,953,757	\$ (4,862,015)	\$ 578,099	\$ 124,513,643

Notes to Financial Statements

4. LONG -TERM LIABILITIES

The following schedule details the College's long-term liability and obligation activity for the year ended June 30, 2010:

Description	Balance 7/1/2009	Additions	Reductions	Balance 6/30/2010	Due Within One Year
General obligation bonds	\$ 27,335,000		\$ 12,700,000	\$ 14,635,000	
Lease purchase	4,080,000		225,000	3,855,000	\$ 240,000
Revenue bonds	100,000		100,000		
Compensated absences payable	7,257,502	\$ 4,662,149	4,528,356	7,391,295	4,379,026
Total long-term liabilities	\$ 38,772,502	\$ 4,662,149	\$ 17,553,356	\$ 25,881,295	\$ 4,619,026

Bonds and Lease Purchase Payable:

The College's bonded debt consists of two issues of general obligation bonds and one issue of revenue bonds. Certain bonds may be redeemed by the owner (the College) prior to maturity, usually by paying a premium to the holder of the bond. This is referred to as being "callable," since the holder of the bond has no control over the redemption of the bond. The Series A (1996) bonds are callable. The Series C (2001) bonds are noncallable. The revenue bonds are generally callable. On all bonds and obligations, interest is payable semiannually on January 1 and July 1 of each year. Lease interest is payable semiannually on May 1 and November 1 of each year.

Description	Outstanding Principal	Interest Rates
General obligation bonds:		
Buildings and improvements:		
Project of 1995 - Series A (1996)	\$ 6,820,000	5.0 to 5.5%
Project of 1995 - Series C (2001)	7,815,000	4.1 to 4.3%
Lease purchase	3,855,000	5.1 to 5.3%
Total	\$ 18,490,000	

Bond proceeds and the lease purchase agreement were used primarily to acquire land or construct capital facilities. Certain general obligation bonds were issued to advance refund previously issued bonds. The College repays general obligation bonds from ad-valorem property taxes. Payment of interest and principal on revenue bonds is secured by funds deposited in a trust account held by the bond trustee.

At June 30, 2010, \$5.1 million of general obligation bonds were considered defeased because the College placed refunding bond proceeds in a depository trust in a prior year to provide for all future debt service payments on the bonds. Accordingly, the trust account assets and the liability for these defeased bonds are not included in the College's financial statements.

The following schedule details debt service requirements to maturity for the College's bonds and lease purchase payable at June 30, 2010:

Notes to Financial Statements

Year ending June 30:	General Obligation Bonds		Lease Purchase	
	Principal	Interest	Principal	Interest
2011		\$ 340,462	\$ 240,000	\$ 201,500
2012	\$ 9,535,000	477,325	250,000	191,100
2013	1,820,000	223,675	260,000	178,300
2014	1,925,000	120,687	275,000	164,000
2015	1,355,000	33,875	290,000	148,875
2016-2020			1,720,000	486,850
2021-2024			820,000	63,550
Total	\$ 14,635,000	\$ 1,196,024	\$ 3,855,000	\$ 1,434,175

Lease Purchase:

On July 1, 2004, the College entered into a lease purchase agreement with the Arizona Board of Regents, on behalf of the University of Arizona, to acquire a building at the College's Northwest Campus. Greater than expected enrollment necessitated expansion at the Northwest facility. At inception, total payments, including principal and interest, over the 18-year term of the agreement were \$7.9 million. At June 30, 2010, total minimum lease payments were \$5.3 million. Of that amount, \$1.4 million represented interest and \$3.9 million was the present value of the net minimum lease payments. Lease payments are based on University of Arizona debt service payments related to the leased building. Future College lease payments may change if the University's debt service payments change. The title to the building transfers to the College at the end of the lease. The carrying value of the lease purchase relative to the building as of June 30, 2010 is \$4.4 million.

5. OPERATING LEASES

The College leases building space and land under the provisions of various long-term lease agreements classified as operating leases for accounting purposes, with provisions for renewal options. Lease expenses under the terms of the operating leases were \$576,515 for the year ended June 30, 2010. The operating leases have remaining non-cancelable lease terms of three years. The future minimum payments required under the operating leases at June 30, 2010, were as follows:

Year ending June 30:	
2011	\$ 359,661
2012	235,889
Total Minimum Lease Payments	\$ 595,550

6. PENSION AND OTHER POSTEMPLOYMENT BENEFITS

Plan Description:

The College contributes to a cost-sharing, multiple-employer defined benefit pension plan; a cost-sharing, multiple-employer defined benefit health care plan; and a cost-sharing, multiple-employer defined benefit long-term disability plan, all of which are administered by the Arizona State Retirement System (the ASRS). The ASRS (through its Retirement Fund) provides retirement (i.e., pension), death and survivor benefits; the Health Benefit Supplement Fund

Notes to Financial Statements

provides health insurance premium benefits (i.e., a monthly subsidy); and the Long-Term Disability Fund provides long-term disability benefits. Benefits are established by state statute. The ASRS is governed by the Arizona State Retirement System Board according to the provisions of A.R.S. Title 38, Chapter 5, Article 2.

The ASRS issues a comprehensive annual financial report that includes financial statements and required supplementary information. The most recent report may be obtained by writing the ASRS at 3300 North Central Avenue, P.O. Box 33910, Phoenix, AZ, 85067-3910, by calling (602) 240-2000 or 1-800-621-3778, or by looking at the ASRS's website at www.azasrs.gov.

Funding Policy:

The Arizona State Legislature establishes and may amend active plan members' and the College's contribution rates. For the year ended June 30, 2010, active plan members were required by statute to contribute at the actuarially determined rate of 9.40 percent (9.00 percent for retirement and 0.40 percent for long-term disability) of the members' annual covered payroll and the College was required by statute to contribute at the actuarially determined rate of 9.40 percent (8.34 percent for retirement, 0.66 percent for health insurance premium and 0.40 percent for long-term disability) of the members' annual covered payroll.

The College's contributions for the current and two preceding fiscal years, all of which were equal to the required contributions, were as follows:

Years ended June 30:	Retirement Fund	Health Benefit Supplement Fund	Long - Term Disability Fund	Totals
2010	\$ 5,770,530	\$ 456,661	\$ 276,764	\$ 6,503,995
2009	5,616,615	674,837	350,620	6,642,072
2008	5,871,666	765,870	361,936	6,999,472

7. RISK MANAGEMENT

The College is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; natural disasters; errors and omissions; and injuries to employees. The College participates in a risk retention trust for liabilities arising from general liability and automobile risks. The trust operating agreement includes a provision for member assessment in the event that total claims paid by the trust exceed the contributions and reserves in any one year. The assessment is limited to the contribution amount paid by the College during the year in which the assessment is applied. The trust has never had such an assessment. The College carries commercial insurance for other risks of loss, including property, workers' compensation, and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

In addition, the College finances uninsured risks of loss for prescription benefits to eligible employees and their dependents. The prescription plan provides coverage for eligible prescription drugs with an employee-paid co-payment determined by the drug's availability within the plan's formulary. The College utilizes a consultant to determine the required funding annually based upon anticipated utilization, cost trends, and benefit levels. The College does not purchase insurance for claims in excess of the projected funding level. An independent administrator provides claim and record-keeping services for the plan.

Notes to Financial Statements

Prescription Plan	Year Ending June 30	
	2009	2010
Claims liability at beginning of year	\$ 0	\$ 0
Claims incurred during the year	1,948,561	2,410,200
Payments on claims	(1,948,561)	(2,410,200)
Claims liability at end of year	\$ 0	\$ 0

8. OPERATING EXPENSES

The College's operating expenses are presented by functional classification in the Statement of Revenues, Expenses and Changes in Net Assets. The operating expenses can also be classified into the following:

Description	Amount
Compensation and Benefits	\$ 119,152,459
Communications and Utilities	5,832,611
Travel	1,728,538
Contractual Services	17,526,492
Supplies and Materials	10,696,923
Scholarships	27,564,234
Other Expenses	3,248,954
Depreciation	7,894,367
Total operating expenses	\$ 193,644,579

9. DISCRETELY PRESENTED COMPONENT UNIT – PIMA COMMUNITY COLLEGE FOUNDATION

9a. Summary of Significant Accounting Policies

Reporting Entity:

Pima Community College Foundation, Inc. (the Foundation) was incorporated in the State of Arizona in 1977 as a nonprofit organization to raise funds for the purpose of providing scholarships, grants and awards to deserving students and outstanding faculty, staff and administrators at Pima Community College (College).

Basis of Presentation and Accounting:

The financial statements of the Foundation have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables, and other liabilities. Revenue is recognized when earned and expenses are recognized when incurred.

Financial Statement Presentation:

The Foundation reports information regarding its financial position and activities according to three classes of net assets (unrestricted net assets, temporarily restricted net assets and

Notes to Financial Statements

permanently restricted net assets) based upon the existence or absence of donor-imposed restrictions.

- Unrestricted net assets – Net assets that are not subject to donor-imposed stipulations.
- Temporarily restricted net assets – Net assets subject to donor-imposed stipulations that may or will be met either by actions of the Foundation and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.
- Permanently restricted net assets – Net assets subject to donor-imposed stipulations that they be maintained permanently by the Organization.

Contributions are recognized as revenue when received or unconditionally promised. The Foundation reports gifts of cash and other assets as temporarily or permanently restricted support if such gifts are received with donor stipulations that limit the use of the donated assets as to either purpose or time period. When a donor restriction expires, either through the passage of time or use of the monies for the purpose intended by the donor, temporarily restricted net assets are reclassified to unrestricted net assets and reported as net assets released from restrictions. Temporarily restricted contributions are reported as unrestricted net assets when the restriction is met in the same period as the contribution is received. In the College's financial report, the Foundation's net assets are presented as restricted and unrestricted.

Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Significant Estimates:

The bequest receivable is an estimate based on information available at the date of these financial statements. Although the Foundation believes the receivable is recorded based on reasonable estimates, it is at least reasonably possible that, in the near term, amounts actually realized could be materially different than currently recorded. In the College's financial report, the bequest receivable is included in other receivables.

Tax-Exempt Status:

The Foundation is a nonprofit organization and is exempt from federal income tax under Internal Revenue Code Section 501(c)(3). Therefore, no provision has been made for income taxes in the accompanying financial statements. The Foundation is not classified as a private foundation under Section 509(a) of the Internal Revenue Code.

Cash and Cash Equivalents:

Cash and cash equivalents include all cash balances and highly liquid investments with an original maturity of three months or less.

Notes to Financial Statements

Concentration of Risk:

Financial instruments that potentially subject the Foundation to concentrations of credit risk consist principally of cash and cash equivalents. The Foundation maintains its cash in bank deposit accounts which may exceed federally insured limits. The Federal Deposit Insurance Corporation (FDIC) insures interest-bearing cash accounts at banks up to \$250,000 per institution. Non interest-bearing cash accounts are fully insured. Investments held by other institutions are insured up to \$500,000 under insurance provided by the Securities Investor Protection Corporation (SIPC). However, SIPC does not protect against losses in market value. At June 30, 2010, there was \$4,640,692 in cash and cash equivalents or investment on deposit in excess of FDIC or SIPC insurance limits.

Investments:

In accordance with generally accepted accounting principles applicable to nonprofit organizations, investments in marketable securities with readily determinable fair values and all investments in debt securities are valued at their fair values in the statement of financial position. Unrealized gains and losses are included with the change in net assets.

Funds held for others:

Various nonprofit and other entities give funds to the Foundation for students to obtain scholarships, in which the other entity selects the scholarship recipient. As the Foundation has no control over who receives the scholarships, these are reported as funds held for others. Funds held for others are represented as deposits held in custody for others in the College's financial report.

Donated Services, Materials and Facilities:

Donated goods and facilities are valued at fair market value. Donated services are recognized in the financial statements at fair market value if the following criteria are met:

- The services require specialized skills and the services are provided by individuals possessing those skills.
- The services would typically need to be purchased if not donated.

Although the Foundation may utilize the services of outside volunteers, the fair value of these services has not been recognized in the accompanying financial statements since they do not meet the criteria for recognition under generally accepted accounting principles.

Advertising:

The Foundation expenses advertising costs as incurred. Advertising costs for the year ended June 30, 2010 totaled \$2,893 and is included in community activities in the statement of activities. The advertising costs are presented as institutional support expenses in the College's financial report.

9b. Cash and Investments

At June 30, 2010, the Foundation's unrestricted cash and cash equivalents were in the amount of \$984,093.

Notes to Financial Statements

The Foundation's investments at June 30, 2010, consisted of the following:

<i>Foundation</i> 2010	
Bond Funds	\$ 2,431,308
Equity Funds	2,385,044
Other	88,830
Community Foundation of Southern Arizona	10,419
Investment In Partnership	382,910
Total available for operations	\$ 5,298,511

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Statistical Section



PimaCountyCommunityCollegeDistrict

**Pima County Community College District
Statistical Section**

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These schedules contain trend information to help the reader understand how the College's financial performance and well-being have changed over time.

Revenue Capacity.....46
These schedules contain trend information to help the reader assess the factors affecting the College's ability to generate property taxes, tuition, grants and other revenues.

Debt Capacity.....52
The debt capacity information will assist the reader in understanding and assessing the College's debt burden and ability to issue debt.

Demographic and Economic Information.....58
The demographic and economic information is presented to assist users in understanding certain aspects of the environment in which the College operates.

Operating Information.....61
These schedules contain contextual information to help the reader assess the delivery and effectiveness of College operations.

Pima County Community College District Financial Trends

Schedule of Net Assets by Component Fiscal Years 2010 to 2002

	2010	2009	2008	2007	Fiscal Year 2006	2005	2004	2003	2002
Invested in Capital Assets, Net of Related Debt	\$ 106,023,641	\$ 98,438,758	\$ 91,317,290	\$ 84,835,720	\$ 79,326,718	\$ 73,154,179	\$ 66,710,465	\$ 53,913,435	\$ 47,685,475
Restricted - expendable	5,584,879	6,192,750	5,881,028	8,318,933	5,990,638	5,322,202	5,205,969	4,303,234	22,476,640
Restricted - nonexpendable	1,675,365	1,553,416	1,534,847	1,575,816	1,414,922	1,557,428	1,438,781	1,445,787	2,368,884
Unrestricted	85,778,752	80,973,839	70,181,923	61,086,198	58,228,151	55,570,013	53,334,542	50,248,390	23,993,015
Total District Net Assets	\$ 199,062,637	\$ 187,158,763	\$ 168,915,088	\$ 155,816,667	\$ 144,960,429	\$ 135,603,822	\$ 126,689,757	\$ 109,910,846	\$ 96,524,014

Source: District Records

Note: Due to reporting format and definition changes prescribed by GASB Statement 34/35, only fiscal years 2010 - 2002 are available.

Pima County Community College District Financial Trends

Schedule of Other Changes in Net Assets Fiscal Years 2010 to 2002

	2010	2009	2008	2007	Fiscal Year 2006	2005	2004	2003	2002
Income Before Other Changes in Net Assets	\$ 11,767,148	\$ 18,042,849	\$ 9,765,895	\$ 6,542,112	\$ 6,037,381	\$ 6,481,940	\$ 12,794,885	\$ 10,470,074	\$ 13,161,215
Capital Appropriations			3,198,900	3,262,900	3,268,000	3,297,800	2,654,800	2,654,800	2,710,200
Capital Gifts and Grants	136,726	200,826	133,626	1,051,226	51,226	51,226	1,329,226	261,958	166,726
Total Change in District Net Assets	\$ 11,903,874	\$ 18,243,675	\$ 13,098,421	\$ 10,856,238	\$ 9,356,607	\$ 9,830,966	\$ 16,778,911	\$ 13,386,832	\$ 16,038,141

Source: District Records

Note: Due to reporting format and definition changes prescribed by GASB Statement 34/35, only fiscal years 2010 - 2002 are available.

Pima County Community College District Financial Trends

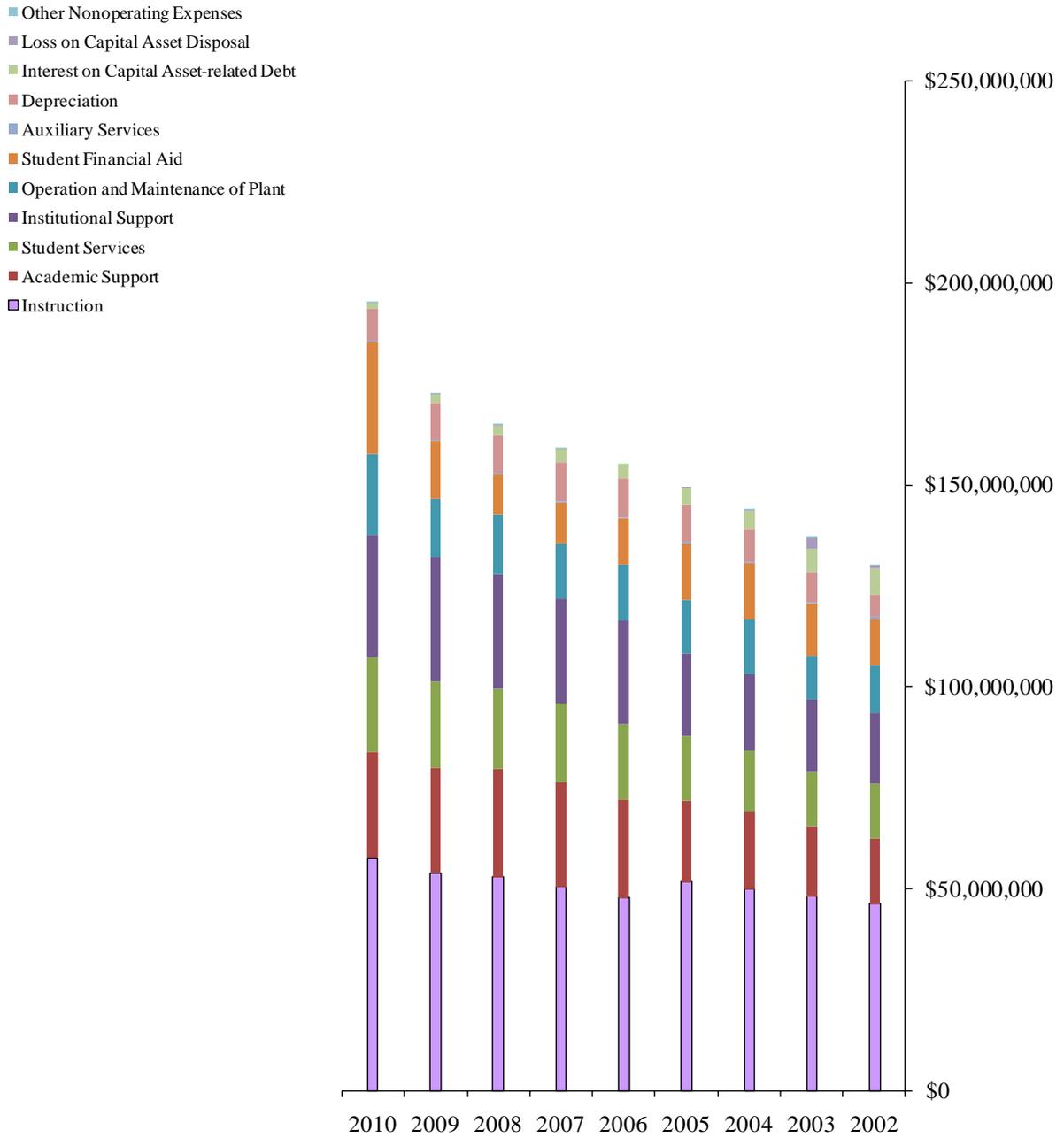
Schedule of Expenses by Identifiable Activity Fiscal Years 2010 to 2002

	2010	2009	2008	2007	2006	2005	2004	2003	2002
Operating Expenses									
Instruction	\$ 57,464,058	\$ 53,829,194	\$ 52,780,535	\$ 50,358,712	\$ 47,590,586	\$ 51,458,514	\$ 49,763,342	\$ 47,902,100	\$ 46,110,240
Academic Support	26,414,846	26,059,669	26,847,901	25,845,798	24,404,446	20,353,720	19,288,581	17,429,871	16,194,068
Student Services	23,398,419	21,425,318	19,899,674	19,646,698	18,773,819	15,850,844	14,993,217	13,714,265	13,491,171
Institutional Support	30,106,066	30,689,156	28,316,662	25,841,538	25,518,916	20,612,824	19,126,135	17,603,225	17,451,004
Operation and Maintenance of Plant	20,361,539	14,402,725	14,591,818	13,663,309	14,005,767	13,299,786	13,391,180	10,950,863	11,776,256
Student Financial Aid	27,564,234	14,444,634	9,982,314	10,217,749	11,390,995	13,827,818	13,874,635	12,903,217	11,538,248
Auxiliary Enterprises	441,050	511,708	445,760	442,005	376,163	405,840	400,314	404,040	749,955
Depreciation	7,894,367	8,886,260	9,270,375	9,630,691	9,426,904	9,183,078	7,989,477	7,346,308	5,497,027
Total Operating Expenses	193,644,579	170,248,664	162,135,039	155,646,500	151,487,596	144,992,424	138,826,881	128,253,889	122,807,969
Nonoperating Expenses									
Interest on Capital Asset Related Debt	1,461,113	2,081,623	2,589,150	3,171,063	3,747,663	4,346,303	4,732,158	5,780,427	6,443,178
Loss on Capital Asset Disposal	23,640	21,355	100,080	122,362		101,565	138,012	2,923,462	773,247
Other Nonoperating Expenses	30,940	138,716	171,472	24,161			49,539	84,520	43,035
Total Nonoperating Expenses	1,515,693	2,241,694	2,860,702	3,317,586	3,747,663	4,447,868	4,919,709	8,788,409	7,259,460
Total Expenses	\$ 195,160,272	\$ 172,490,358	\$ 164,995,741	\$ 158,964,086	\$ 155,235,259	\$ 149,440,292	\$ 143,746,590	\$ 137,042,298	\$ 130,067,429

Source: District Records
Note: Due to reporting format and definition changes prescribed by GASB Statement 34/35, only fiscal years 2010- 2002 are available.

Pima County Community College District Financial Trends

Graph of Expenses by Identifiable Activity
Fiscal Years 2010 to 2002



Pima County Community College District Financial Trends

Schedule of Revenues by Source Fiscal Years 2010 to 2002

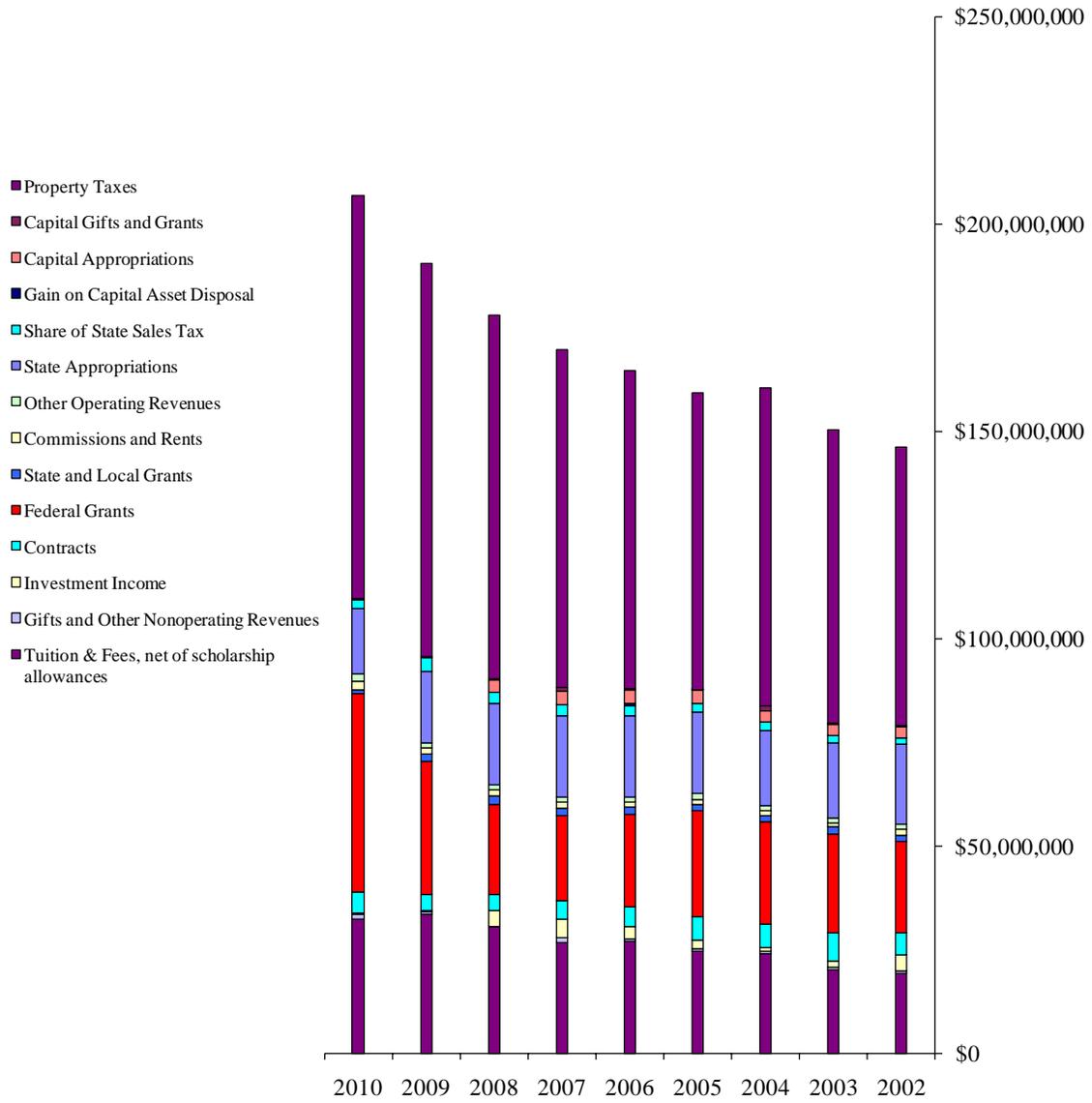
	2010	2009	2008	2007	Fiscal Year 2006		2005	2004	2003	2002
Operating Revenues										
Tuition and Fees, net of scholarship allowances	\$ 32,359,864	\$ 33,365,932	\$ 30,540,815	\$ 26,598,153	\$ 26,916,148	\$ 24,569,880	\$ 23,923,443	\$ 20,091,395	\$ 19,160,870	
Contracts	5,073,714	3,908,570	4,056,206	4,653,215	4,774,704	5,638,159	5,546,986	6,884,060	5,282,596	
Commissions and Rents	1,881,242	1,492,245	1,484,209	1,415,147	1,386,225	1,272,341	1,210,544	1,141,535	1,253,423	
Other Operating Revenues	1,825,203	1,151,767	1,225,909	1,116,516	1,059,377	1,415,404	1,267,483	1,065,217	1,196,049	
Total Operating Revenues	41,140,023	39,918,514	37,307,139	33,783,031	34,136,454	32,895,784	31,948,456	29,182,207	26,892,938	
Nonoperating Revenues										
Property Taxes	97,583,761	95,074,188	87,864,083	81,545,867	76,820,090	71,646,214	76,808,328	70,962,776	67,273,353	
State Appropriations	15,942,100	17,413,618	19,593,500	19,593,500	19,593,500	19,593,500	18,125,700	18,125,700	19,465,800	
Federal Grants	47,861,962	32,131,073	21,535,563	20,516,659	22,279,565	25,711,090	24,845,423	23,764,169	22,008,213	
State and Local Grants	996,369	1,730,592	2,111,608	1,796,011	1,673,520	1,473,173	1,267,471	1,741,892	1,581,297	
Share of State Sales Tax	1,964,641	3,264,463	2,659,271	2,740,430	2,500,110	2,107,302	1,989,552	1,769,777	1,486,719	
Gifts and Other Nonoperating Revenues	961,332	659,580	4,080	1,045,882	444,736	521,017	602,015	506,992	613,289	
Investment Income	477,231	341,179	3,686,392	4,484,818	3,084,756	1,974,152	954,530	1,458,859	3,907,035	
Gain on Capital Asset Disposal					739,909					
Capital Appropriations			3,198,900	3,262,900	3,268,000	3,297,800	2,654,800	2,654,800	2,710,200	
Capital Gifts and Grants	136,726	200,826	133,626	1,051,226	51,226	51,226	1,329,226	261,958	166,726	
Total Nonoperating Revenues	165,924,122	150,815,519	140,787,023	136,037,293	130,455,412	126,375,474	128,577,045	121,246,923	119,212,632	
Total Revenues	\$ 207,064,145	\$ 190,734,033	\$ 178,094,162	\$ 169,820,324	\$ 164,591,866	\$ 159,271,258	\$ 160,525,501	\$ 150,429,130	\$ 146,105,570	

Source: District Records

Note: Due to reporting format and definition changes prescribed by GASB Statement 34/35, only fiscal years 2010 - 2002 are available.
Data for Contracts, Federal Grants and State and Local Grants was restated to coincide with revenue classification for fiscal year 2008.

Pima County Community College District Financial Trends

Graph of Revenues by Source
Fiscal Years 2010 to 2002



**Pima County Community College District
Revenue Capacity**

Assessed Value and Full Cash Value of All Taxable Property
Last Ten Fiscal Years
Dollars in Thousands

<u>Fiscal Year/Levy Type (1)</u>	<u>Net Assessed Value</u>	<u>Full Cash Values (2)</u>	<u>Ratio of Net Assessed to Full Cash Value</u>
2009/2010 Primary	\$ 8,985,712	\$ 80,593,121	11.15%
2009/2010 Secondary	9,860,981	88,098,754	11.19%
2008/09 Primary	\$8,230,967	\$73,122,499	11.26%
2008/09 Secondary	9,594,862	85,993,246	11.16%
2007/08 Primary	\$7,353,331	\$64,347,659	11.43%
2007/08 Secondary	8,220,396	72,101,321	11.40%
2006/07 Primary	\$6,467,202	\$56,437,790	11.46%
2006/07 Secondary	6,869,955	59,890,229	11.47%
2005/06 Primary	\$5,849,549	\$50,631,267	11.55%
2005/06 Secondary	6,050,950	52,335,111	11.56%
2004/05 Primary	\$5,412,550	\$46,754,009	11.58%
2004/05 Secondary	5,620,156	48,474,537	11.59%
2003/04 Primary	\$5,022,474	\$42,927,737	11.70%
2003/04 Secondary	5,221,271	44,423,165	11.75%
2002/03 Primary	\$4,669,336	\$39,908,791	11.70%
2002/03 Secondary	4,835,561	41,109,997	11.76%
2001/02 Primary	\$4,361,493	\$37,257,921	11.71%
2001/02 Secondary	4,491,395	38,196,337	11.76%
2000/01 Primary	\$4,111,664	\$34,898,941	11.78%
2000/01 Secondary	4,236,070	35,819,691	11.83%

Source: Pima County Department of Finance (June 30, 2010 CAFR)
Pima County Assessor's Office

Notes: (1) Primary - Taxes levied to pay for current operation and maintenance expenses.

Secondary - Taxes levied to pay principal and interest on bonded indebtedness and special district assessments.

(2) Full Cash Value or Secondary Value approximates market value.

**Pima County Community College District
Revenue Capacity**

Property Tax Levies and Collections (1)
Last Ten Fiscal Years

Fiscal Year	Original Real Property Tax Levy	Board Ordered Changes thru 6/30/10	Adjusted Levy	(2) Collections/ Payments Initial Tax Year	Percent of Original Levy	(2) Collections/ Payments thru 6/30/10	Percent of Adjusted Levy	(3) Taxes Receivable as of 6/30/10
2010	\$80,612,932	\$0	\$80,612,932	\$77,256,390	95.84%	\$77,256,390	95.84%	\$3,356,542
2009	77,538,112	(70,226)	77,467,886	74,356,209	95.90%	77,296,217	99.78%	171,669
2008	71,233,238	(120,032)	71,113,206	68,590,439	96.29%	71,065,185	99.93%	48,021
2007	65,036,724	(61,380)	64,975,344	62,767,895	96.51%	64,962,185	99.98%	13,159
2006	60,651,389	(14,351)	60,637,038	58,642,022	96.69%	60,624,940	99.98%	12,098
2005	57,155,078	(97,219)	57,057,859	55,279,797	96.72%	57,047,789	99.98%	10,070
2004	53,959,971	(190,576)	53,769,395	51,984,279	96.34%	53,754,261	99.97%	15,134
2003	50,866,027	(231,969)	50,634,058	48,822,905	95.98%	50,614,955	99.96%	19,103
2002	47,198,401	(300,000)	46,898,401	45,098,759	95.55%	46,885,984	99.97%	12,417
2001	45,463,598	(257,140)	45,206,458	43,432,345	95.53%	45,196,610	99.98%	9,848
Totals	\$609,715,470	(\$1,342,893)	\$608,372,577	\$586,231,040		\$604,704,516		\$3,668,061

Source: All figures are derived from Pima County Treasurer's Tax Ledgers and spreadsheets.

Notes: (1) All amounts shown are for primary property taxes only. Unsecured personal property taxes are not included in this schedule because the dates of the monthly tax rolls vary each year. On the average, 92% of unsecured property taxes are collected within 90 days after the due date.

Total unsecured personal property tax board ordered changes and collections for fiscal year 2009-10 were \$0.0 and \$3,243,389 respectively, for tax years 2001 through 2009, including rolls and cycles through June 30, 2010. The total outstanding levy at June 30, 2010 for the period cited stands at \$386,757.

(2) Amounts collected are on a cash basis.

(3) Represents the difference between the adjusted levy and collected to June 30, 2010.

**Pima County Community College District
Revenue Capacity**

Schedule of Principal Property Taxpayers
Last Ten Years as of 2010 (1)
Dollars in Thousands

Employer	2010			2009			2008			2007			2006		
	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value
Tucson Electric Power	\$164,363	1	1.8%	\$158,764	2	1.6%	\$153,431	2	1.6%	\$150,771	1	1.8%	\$143,362	1	2.1%
Phelps Dodge	89,289	2	1.0%	198,694	1	2.0%	156,780	1	1.6%	93,656	3	1.1%	55,176	4	0.8%
Southwest Gas Corporation	65,879	3	0.7%	64,775	4	0.7%	63,698	4	0.6%	62,919	4	0.8%	62,846	3	0.9%
QWEST	55,076	4	0.6%	74,646	3	0.8%	87,000	3	0.9%	94,300	2	1.1%	87,093	2	1.3%
ASARCO LLC	28,878	5	0.3%	20,042	8	0.2%									
TRICO	21,208	6	0.2%	21,029	7	0.2%	18,816	9	0.2%	18,044	8	0.2%	14,806	10	0.2%
DND Neffson (Tucson Mall)	17,715	7	0.2%	18,888	10	0.2%	21,013	8	0.2%	19,897	7	0.2%	19,087	7	0.3%
Northwest Hospital	17,097	8	0.2%												
Arizona Portland Cement	16,635	9	0.2%	27,561	6	0.3%	23,593	7	0.2%	23,468	6	0.3%	22,858	5	0.3%
Star Pass Resorts	16,582	10	0.2%	19,384	9	0.2%	15,889	10	0.2%	15,280	10	0.2%	17,068	8	0.2%
ASARCO Mining				63,572	5	0.6%	44,047	5	0.4%						
Raytheon Missile Systems				0		0.0%	33,833	6	0.3%	58,987	5	0.7%	21,665	6	0.3%
Westin La Paloma						0.0%				15,959	9	0.2%	15,504	9	0.2%
Total Top Ten	\$492,722		5.4%	\$667,355		6.8%	\$618,100		6.2%	\$553,281		6.6%	\$459,465		6.6%

Source: Pima County Department of Finance (June 30, 2010 CAFR)

Notes: (1) 2010 statistics available at time of publication.

(2) Secondary Assessed Valuation for Tax Year

\$9,342,561

\$9,860,981

\$9,594,862

\$8,220,396

\$6,869,955

**Pima County Community College District
Revenue Capacity**

Schedule of Principal Property Taxpayers (continued)

Last Ten Years as of 2010 (1)

Dollars in Thousands

Employer	2005			2004			2003			2002			2001		
	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value	Estimated Assessed Value (2)	Rank	Percent of Total Assessed Value
Phelps Dodge	\$21,209	6	0.4%	\$15,250	7	0.3%	\$14,375	8	0.3%	\$18,250	6	0.4%			
Tucson Electric Power	145,937	1	2.4%	125,597	1	2.2%	122,499	1	2.3%	137,315	1	2.8%	136,337	1	3.0%
QWEST	104,468	2	1.7%	104,944	2	1.9%	108,829	2	2.1%	87,757	2	1.8%	84,382	2	1.9%
Southwest Gas Corporation	62,970	3	1.0%	59,528	3	1.1%	55,710	3	1.1%	53,668	3	1.1%	51,214	3	1.1%
ASARCO Mining										27,736	4	0.6%	18,911	5	0.4%
Raytheon Missile Systems	16,069	8	0.3%	13,895	9	0.2%	13,290	9	0.3%	13,349	10	0.3%	13,642	9	0.3%
Arizona Portland Cement	22,459	4	0.4%	21,296	4	0.4%	19,990	4	0.4%	18,213	7	0.4%	16,614	6	0.4%
DND Neffson (Tucson Mall)	22,377	5	0.4%	19,364	5	0.3%	18,703	5	0.4%	18,733	5	0.4%	19,362	4	0.4%
TRICO				12,925	10	0.2%	11,467	10	0.2%						
Westin La Paloma				15,943	6	0.3%	16,057	6	0.3%	16,703	8	0.3%	16,183	7	0.4%
El Conquistador Hotel	16,358	7	0.3%	14,655	8	0.3%	14,461	7	0.3%	13,898	9	0.3%	13,632	10	0.3%
Ventana Hotel Associates	14,708	9	0.2%												
Cyprus/Sierrita Mining Co.	13,653	10	0.2%												
AT & T													14,292	8	0.3%
Total Top Ten	\$ 440,208		7.3%	\$ 403,397		7.2%	\$395,381		7.7%	\$ 405,622		8.4%	\$ 384,569		8.5%

Source: Pima County Department of Finance (June 30, 2009 CAFR)

Notes: (1) 2010 statistics not available at time of publication.

(2) Secondary Assessed Valuation for Tax Year

\$6,050,950

\$5,620,156

\$ 5,221,271

\$ 4,835,561

\$4,491,395

Pima County Community College District Revenue Capacity

Property Tax Rates, Direct and Overlapping Governments Last Ten Fiscal Years (Per \$100 of Assessed Value)

Fiscal Year	Pima County Community College District	State of Arizona	Central Arizona Water Conservation District	(1)			Education Assistance	(2) Cortaro- Marana Irrigation District
				Pima County	Flood Control District	County Library District		
2010	1.0770 (4)	0.0000	0.1000	4.0639	0.2635	0.2643	0.3306	66.0000
2009	1.1355 (4)	0.0000	0.1000	4.0374	0.2935	0.3393	0.0000	66.0000
2008	1.1845 (4)	0.0000	0.1000	4.3253	0.3446	0.3975	0.0000	65.0000
2007	1.2515 (4)	0.0000	0.1200	4.5985	0.3746	0.3675	0.0000	60.0000
2006	1.3114 (4)	0.0000	0.1200	4.8290	0.3746	0.2575	0.4358	60.0000
2005	1.3428 (4)	0.0000	0.1200	4.9297	0.3546	0.2124	0.4560	60.0000
2004	1.4884 (4)	0.0000	0.1200	4.9311	0.3546	0.2124	0.4717	50.0000
2003	1.5333 (4)	0.0000	0.1300	4.9328	0.3546	0.2124	0.4889	24.7500
2002	1.5470 (4)	0.0000	0.1300	5.0158	0.3546	0.2124	0.4974	24.7500
2001	1.5574 (4)	0.0000	0.1300	5.0565	0.3046	0.2024	0.5123	1.0000

Fiscal Year	(2) Flowing Wells Irrigation District	(2) Silverbell Irrigation District	City of Tucson	City of South Tucson	(3) Mobile Home Relocation District	(5) Towns Other	School Districts Range	
							From	To
2010	19.3500	3.0000	0.9344	0.2035		6.4000	1.3726	7.0899
2009	19.3500	3.0000	0.9601	0.2143		6.4000	1.4622	7.8009
2008	12.9000	3.0000	1.1321	0.2258		6.4000	1.6020	8.1490
2007	12.9000	3.0000	1.2257	0.2383		3.1000	1.7394	9.1529
2006	12.9000	3.0000	1.2364	0.2383		2.8000	1.8090	8.6482
2005	12.9000	3.0000	1.1847	0.2383		2.8000	1.8931	8.4846
2004	10.4000	3.0000	1.1569	0.2513		0.3751	1.9583	9.1041
2003	10.4000	3.0000	1.1202	0.2706			2.0296	9.6945
2002	10.4000	3.0000	1.1202	0.2828	0.5000		2.0647	10.3706
2001	6.9300	3.0000	1.1270	0.2918	0.5000		2.1265	10.3609

Source: Pima County Department of Finance (June 30, 2010 CAFR)

Notes: (1) The Pima County Flood Control District tax levy applies only to real property.

(2) Irrigation districts tax rates shown are levied on a per acre basis.

(3) Mobile Home Relocation levy applies only to unsecured mobile homes (not presented after 2001-02).

(4) Rate includes the secondary tax levy for debt service on general obligation bonds.

(5) The amount for 2003/04 represents the rates for the Towns of Casa Adobes and Tortolita incorporation costs, the amounts for 2004/05 & 2005/06 represents the Gladden Farms Community Facilities District, the amount for 2006/07 represents the Gladden Farms & Vanderbilt Farms Community Facilities Districts and the amounts for 2007/08 and 2008/09 represents the Gladden Farms, Vanderbilt Farms and Quail Creek Community Facilities Districts.

(A) The Towns of Marana, Oro Valley and Sahuarita do not currently levy a property tax.

(B) The Tucson Business Improvement District levy (on a per-business basis) is not shown.

**Pima County Community College District
Revenue Capacity**

**Schedule of Tuition
Last Ten Fiscal Years**

Academic Year Beginning (1)	Full-Time Tuition & Fees (2) (3)		Tuition per Credit Hour	
	<u>In State (4)</u>	<u>Out of State (5)</u>	<u>In State</u>	<u>Out of State (6)</u>
Fall 2009	\$ 1,685	\$ 7,910	\$ 51.50	\$ 259.00
Fall 2008	1,625	7,610	49.50	249.00
Fall 2007	1,565	7,235	47.00	236.00
Fall 2006	1,475	7,025	46.00	231.00
Fall 2005	1,415	6,725	44.00	213.00
Fall 2004	1,345	6,415	42.00	211.00
Fall 2003	1,102	6,172	42.00	211.00
Fall 2002	1,024	5,794	39.00	198.00
Fall 2001	959	5,504	36.50	188.00
Fall 2000	920	5,270	35.00	180.00

Source: District Records

Notes: (1) Tuition rate changes are effective beginning the fall term each year.

(2) These amounts are for full-time students with an academic year of 30 credit-hours.

(3) Amounts include processing fees of \$20 per year beginning in 2005 and \$10 per year for all prior years, student activity fees of \$2.50 per credit hour in 2004 - 2007, student activity fee of \$2.00 per credit hour beginning in 2008, and technology fees of \$2.00 per credit hour beginning in 2007.
Course fees vary by course and are not included.

(4) For years prior to 2004, tuition cost for 13 to 18 credits was a flat amount and not on a per credit hour basis.

(5) For years prior to 2004, tuition cost for 13 to 18 credits was a flat amount, plus an additional amount per credit hour.

(6) Rates shown are for 7 or more credit hours.

Pima County Community College District Debt Capacity

Schedule of Ratios of Outstanding Debt

Last Ten Fiscal Years

Dollars in Thousands

	Fiscal Year									
	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
General Bonded Debt										
Total General Bonded Debt	\$ 14,635	\$ 27,335	\$ 39,905	\$ 51,155	\$ 61,730	\$ 71,675	\$ 80,785	\$ 94,215	\$ 107,550	\$ 131,450
Per Headcount	\$ 0.24	\$ 0.44	\$ 0.64	\$ 0.82	\$ 0.99	\$ 1.16	\$ 1.33	\$ 1.38	\$ 1.61	\$ 2.02
Per FTSE	\$ 0.66	\$ 1.31	\$ 1.97	\$ 2.58	\$ 3.09	\$ 3.51	\$ 3.96	\$ 4.57	\$ 5.65	\$ 7.29
Per Capita (Pima County)	\$ 0.01	\$ 0.03	\$ 0.04	\$ 0.05	\$ 0.06	\$ 0.08	\$ 0.09	\$ 0.10	\$ 0.12	\$ 0.15
Other Debt										
Revenue Bonds	\$ -	\$ 100	\$ 200	\$ 480	\$ 1,345	\$ 2,440	\$ 3,470	\$ 4,470	\$ 5,415	\$ 6,320
Capital Lease Obligations	3,855	4,080	4,295	4,505	4,705	4,900	0	109	319	516
Certificates of Ownership of Supplemental Interest								725		
Revenue Refunding Obligations	0	0	0	1,510	2,950	4,320	5,620	6,870	8,070	9,070
Certificates of Participation										
Total Outstanding Debt	<u>\$ 18,490</u>	<u>\$ 31,515</u>	<u>\$ 44,400</u>	<u>\$ 57,650</u>	<u>\$ 70,730</u>	<u>\$ 83,335</u>	<u>\$ 89,875</u>	<u>\$ 106,389</u>	<u>\$ 121,354</u>	<u>\$ 147,356</u>
Per Headcount	\$ 0.30	\$ 0.51	\$ 0.72	\$ 0.92	\$ 1.14	\$ 1.35	\$ 1.48	\$ 1.55	\$ 1.82	\$ 2.26
Per FTSE	\$ 0.84	\$ 1.51	\$ 2.20	\$ 2.91	\$ 3.54	\$ 4.09	\$ 4.40	\$ 5.16	\$ 6.38	\$ 8.17
Per Capita (Pima County)	\$ 0.02	\$ 0.03	\$ 0.04	\$ 0.06	\$ 0.07	\$ 0.09	\$ 0.10	\$ 0.12	\$ 0.14	\$ 0.17

Source: District Records

**Pima County Community College District
Debt Capacity**

Revenue Bond Coverage
Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>Revenue:</u>		<u>Debt Service Requirements</u>		<u>Coverage</u>
	<u>Registration & Other Student Fees (2)</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	
2010	\$12,420,570	\$0	\$0	\$0	N/A
2009	12,726,254	100,000	14,000	114,000	111.63
2008	12,173,479	100,000	21,000	121,000	100.61
2007	11,142,229	1,690,000	107,900	1,797,900	6.20
2006	11,376,931	2,305,000	224,425	2,529,425	4.50
2005	11,103,905	2,465,000	353,840	2,818,840	3.94
2004	9,376,459	2,330,000	474,970	2,804,970	3.34
2003	8,703,780	2,250,000	579,155	2,829,155	3.08
2002	8,206,759	2,145,000	627,398	2,772,398	2.96
2001	7,728,897	1,905,000	416,382	2,321,382	3.33
Totals	<u>104,959,263</u>	<u>15,290,000</u>	<u>2,819,070</u>	<u>18,109,070</u>	

Source: District Records

Notes: (1) Includes revenue bonds and pledged revenue refunding obligations.

(2) Repayment of revenue bond debt is secured by a pledge of student fees as defined by the bond indentures.

**Pima County Community College District
Debt Capacity**

**Ratio of General Bonded Debt to Assessed Value and Net Bonded Debt per Capita
Last Ten Fiscal Years**
Dollars in Thousands

Fiscal Year	General Obligation Bond Debt	Secondary Net Assessed Value	Percent Net General Bond Debt to Assessed Value	Population at July 1	Net General Bonded Debt per Capita
2010	\$ 14,635	\$ 9,860,981	0.15%	1,030,700	\$ 0.01
2009	27,335	9,594,862	0.28%	1,017,200	0.03
2008	39,905	8,220,396	0.49%	1,016,600	0.04
2007	51,155	6,896,955	0.74%	1,002,800	0.05
2006	61,730	6,050,950	1.02%	983,600	0.06
2005	71,675	5,620,156	1.28%	954,300	0.08
2004	80,785	5,221,271	1.55%	928,500	0.09
2003	94,215	4,835,561	1.95%	908,400	0.10
2002	107,550	4,491,395	2.39%	888,100	0.12
2001	131,450	4,236,070	3.10%	868,100	0.15

Source: District Records, secondary net assessed values from Pima County Department of Finance (June 30, 2010 CAFR) and population from the Arizona Department of Economic Security, Research Administration

Note: Details regarding outstanding debt can be found in Notes to Financial Statements.

**Pima County Community College District
Debt Capacity**

**Computation of Direct and Overlapping Governmental Debt Outstanding
At June 30, 2010
Dollars in thousands**

<u>Governmental unit</u>	<u>Debt Outstanding</u>	<u>Amount Overlapping</u> (3)
Debt repaid with property tax (1)		
City of Tucson	\$ 254,076	\$ 254,076
School Districts	609,939	609,939
Total Overlapping		<u>\$ 864,015</u>
Debt repaid with property tax		
Pima County (2)	\$ 420,261	\$ 420,261
Pima County Community College District	14,635	14,635
Total Direct		<u>\$ 434,896</u>
Other Debt:		
Capital Lease Obligations	3,855	3,855
Total other debt		<u>\$ 3,855</u>
Total direct and overlapping debt		<u><u>\$ 1,302,766</u></u>

Source: District Records and Pima County Department of Finance (June 30, 2010 CAFR)

Notes: (1) June 30, 2010 amounts were available at the time of publication

(2) Excludes improvement districts

(3) Overlapping governments are those that coincide with the geographic boundaries of the District. All overlapping governments are 100% within the District's boundaries. This schedule estimates the portion of the outstanding debt borne by the residents and businesses in Pima County. When considering the District's ability to issue and repay long-term debt, the process should recognize the entire debt burden borne by the residents and businesses therein. However, this does not imply that every taxpayer is a resident of each government and therefore is responsible for the repayment of debt of each overlapping government.

**Pima County Community College District
Debt Capacity**

Ratio of Direct and Overlapping Debt to Property Values and per Capita

Last Ten Fiscal Years, as of June 30, 2010 (1)

Dollars in Thousands

Fiscal Year	Total Overlapping Debt	Secondary Net Assessed Value	Percentage of Assessed Value	Population at July 1 (2)	Debt per Capita
2010	\$ 1,302,802	\$ 9,860,981	13.21%	1,070,723	\$ 1.22
2009	1,213,050	9,594,862	12.64%	1,048,796	1.16
2008	1,137,114	8,220,396	13.83%	1,026,506	1.11
2007	1,107,662	6,869,955	16.12%	1,003,918	1.10
2006	1,146,388	6,050,950	18.95%	961,519	1.19
2005	1,185,435	5,620,156	21.09%	943,795	1.26
2004	1,091,892	5,221,271	20.91%	926,052	1.18
2003	1,129,103	4,835,561	23.35%	908,227	1.24
2002	1,134,289	4,491,395	25.25%	890,356	1.27
2001	1,135,282	4,236,070	26.80%	872,394	1.30

Source: Pima County Department of Finance (June 30, 2010 CAFR)

Note: (1) June 30, 2010 amounts were available at the time of publication

(2) Population figures adjusted from prior year CAFR.

**Pima County Community College District
Debt Capacity**

Legal Debt Margin
Last Ten Fiscal Years
Dollars in Thousands

	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>
Assessed Value	\$ 9,860,981	\$ 9,594,862	\$ 8,220,396	\$ 6,869,955	\$ 6,050,950	\$ 5,620,156	\$ 5,221,271	\$ 4,835,561	\$ 4,491,395	\$ 4,236,070
Legal Debt Margin										
Debt Limit (15% of assessed value)	1,479,147	1,439,229	1,233,059	1,030,493	907,643	843,023	783,191	725,334	673,709	635,411
Debt applicable to limit:										
General obligation bonds	14,635	27,335	39,905	51,155	61,730	71,675	80,785	94,215	107,550	131,450
Certs of Supplemental Interest								725		
Leases	4,451	4,701	5,390	5,988	5,821	6,310	1,699	1,944	2,560	3,160
Total net debt applicable to the limit	<u>19,086</u>	<u>32,036</u>	<u>45,295</u>	<u>57,143</u>	<u>67,551</u>	<u>77,985</u>	<u>82,484</u>	<u>96,884</u>	<u>110,110</u>	<u>134,610</u>
Legal debt margin	<u>\$ 1,460,061</u>	<u>\$ 1,407,193</u>	<u>\$ 1,187,764</u>	<u>\$ 973,350</u>	<u>\$ 840,092</u>	<u>\$ 765,038</u>	<u>\$ 700,707</u>	<u>\$ 628,450</u>	<u>\$ 563,599</u>	<u>\$ 500,801</u>
Total net debt applicable to the limit as a percentage of debt limit.	1.29%	2.23%	3.67%	5.55%	7.44%	9.25%	10.53%	13.36%	16.34%	21.18%

Source: District records

Pima County Community College District Demographic and Economic Information

Schedule of Principal Employers Last Ten Years

Employer	2010			2009			2008			2007			2006		
	FTE (1)	Rank	Percent of Total County Employment	FTE (1)	Rank	Percent of Total County Employment	FTE (1)	Rank	Percent of Total County Employment	FTE (1)	Rank	Percent of Total County Employment	FTE (1)	Rank	Percent of Total County Employment
Raytheon Missile Systems	12,140	1	2.5%	11,539	1	2.4%	12,515	1	2.7%	11,184	1	2.5%	10,756	2	2.4%
University of Arizona	10,363	2	2.1%	10,575	2	2.2%	10,535	3	2.3%	10,354	2	2.3%	10,282	3	2.3%
State of Arizona	8,708	3	1.8%	9,329	3	1.9%	10,754	2	2.3%	9,927	3	2.2%	9,742	4	2.2%
Davis-Monthan Air Force Base	7,755	4	1.6%	7,509	4	1.5%	7,701	5	1.7%	8,233	5	1.8%	8,233	5	1.9%
Wal-Mart Stores Inc.	7,192	5	1.5%	6,715	6	1.4%	5,805	10	1.3%	5,625	9	1.2%	4,980	9	1.1%
Tucson Unified School District No. 1	7,012	6	1.4%	7,227	5	1.5%	8,018	4	1.7%	7,419	6	1.6%	7,623	6	1.7%
Pima County	6,511	7	1.3%	6,235	8	1.3%	6,954	6	1.5%	7,290	7	1.6%	6,765	7	1.5%
U.S. Army Intelligence Center	6,236	8	1.3%	6,463	7	1.3%	6,701	7	1.5%	9,119	4	2.0%	13,098	1	3.0%
City of Tucson	5,399	9	1.1%	5,635	10	1.2%	5,848	8	1.3%	5,848	8	1.3%	5,306	8	1.2%
Carondelet Health Network	4,566	10	0.9%												
Freeport-McMoRan Copper & Gold Inc. (2)				5,987	9	1.2%	5,840	9	1.3%	4,900	10	1.1%	4,123	10	9.0%
Tohono O'odham Nation															
Total	75,882		15.5%	77,214		15.8%	80,671		17.6%	79,899		17.6%	80,908		26.3%
Total Work Force	488,500			486,400			459,200			453,500			443,300		

Source: Current year: "The Star 200" - The Arizona Daily Star, www.azstarnet.com Previous years: Pima County Department of Finance (June 30, 2009 CAFR)
 Note: (1) FTE equals approximate full time equivalent employment.
 (2) Formerly Phelps Dodge Mining Co.

Pima County Community College District Demographic and Economic Information

Schedule of Principal Employers (continued) Last Ten Years

Employer	2005			2004			2003			2002			2001		
	FTE (1)	Rank	Percent of Total County Employment	FTE (1)	Rank	Percent of Total County Employment	FTE (1)	Rank	Percent of Total County Employment	FTE (1)	Rank	Percent of Total County Employment	FTE (1)	Rank	Percent of Total County Employment
Raytheon Missile Systems	10,300	3	2.3%	10,171	2	2.4%	10,100	3	2.4%	10,400	3	2.6%	10,149	3	2.6%
University of Arizona	10,348	2	2.3%	10,078	3	2.3%	11,335	2	2.7%	11,606	1	2.9%	11,032	2	2.8%
State of Arizona	9,750	4	2.2%	9,753	4	2.3%	9,732	5	2.3%	9,932	4	2.5%	9,978	4	2.5%
Davis-Monthan Air Force Base	8,727	5	2.0%	7,692	5	1.8%	9,947	4	2.3%	9,200	5	2.3%	8,796	6	2.2%
Wal-Mart Stores Inc.	4,595	9	1.0%	4,420	9	1.0%	4,000	9	0.9%	3,800	9	1.0%			
Tucson Unified School District No. 1	7,684	6	1.7%	7,690	6	1.8%	8,234	6	1.9%	8,278	6	2.1%	9,102	5	2.3%
Pima County	6,767	7	1.5%	6,987	7	1.6%	7,135	7	1.7%	7,175	7	1.8%	7,119	7	1.8%
U.S. Army Intell. Ctr & Ft. Huachuca	12,250	1	2.8%	11,939	1	2.8%	11,580	1	2.7%	10,969	2	2.8%	11,376	1	2.9%
City of Tucson	6,757	8	1.5%	5,495	8	1.3%	6,168	8	1.5%	5,933	8	1.5%	6,058	8	1.5%
Carondelet Health Network													3,329	10	0.8%
Freeport-McMoRan Copper & Gold Inc. (2)	4,500	10	1.0%							3,783	10	1.0%	4,200	9	1.1%
Tohono O'odham Nation				3,515	10	8.0%	3,375	10	8.0%						
	<u>81,678</u>		<u>18.3%</u>	<u>77,740</u>		<u>25.3%</u>	<u>81,606</u>		<u>26.4%</u>	<u>81,076</u>		<u>20.5%</u>	<u>81,139</u>		<u>20.5%</u>
	443,100			431,400			424,400			397,900			393,200		

Source: "The Star 200" - The Arizona Daily Star, www.azstarnet.com. Previous years: Pima County Department of Finance (June 30, 2009 CAFR)
 Note: (1) FTE equals approximate full time equivalent employment.
 (2) Formerly Phelps Dodge Mining Co.

**Pima County Community College District
Demographic and Economic Information**

Schedule of Demographic and Economic Statistics
Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>County Population</u>	<u>Countywide Personal Income (in thousands)</u>	<u>Countywide Personal Income per Capita</u>	<u>Countywide Unemployment Rate</u>
2010	1,030,700	\$34,974,000	\$33,931	8.6%
2009	1,017,200	\$32,898,000	\$32,343	7.9%
2008	1,016,600	\$33,009,000	\$32,470	4.7%
2007	1,002,800	\$30,899,000	\$30,813	3.3%
2006	983,600	\$28,421,000	\$28,894	4.4%
2005	954,300	\$26,161,000	\$27,412	4.1%
2004	928,500	\$24,327,000	\$26,201	3.7%
2003	908,400	\$22,645,000	\$24,928	4.5%
2002	888,100	\$22,236,000	\$25,036	4.8%
2001	868,100	\$21,116,000	\$24,234	3.1%

Source: "Arizona Economy" magazine, www.ebr.eller.arizona.edu

**Pima County Community College District
Operating Information**

Administrators, Faculty and Staff Statistics
Last Ten Fiscal Years

	Fiscal Year									
	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
Administrators										
Regular	53	53	62	56	56	51	48	48	48	49
Faculty										
Regular	388	389	387	362	380	380	361	378	378	364
Adjunct	742	703	629	551	564	639	533	464	464	471
Staff										
Regular	1,016	1,047	1,023	927	1,020	1,017	1,059	1,043	1,022	959
Temporary	206	203	177	190	189	241	198	192	192	396
Student	52	54	47	72	97	95	103	122	122	122

Source: District Records

Note: All figures above are based on budgeted full-time equivalents.

**Pima County Community College District
Operating Information**

Admissions, Enrollment and Degree Statistics
Last Ten Fiscal Years

	Fiscal Year									
	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
Students Statistics										
Part-Time %	66%	71%	72%	72%	70%	69%	70%	72%	73%	75%
Full-Time %	34%	29%	28%	28%	30%	31%	30%	28%	27%	25%
Degrees Awarded	2,162	2,232	2,359	2,080	1,918	1,833	1,742	1,527	1,407	1,369
Certificates Awarded	2,471	2,314	2,094	2,553	2,836	2,135	2,409	2,286	2,052	1,150
Ethnicity										
Hispanic American %	27%	27%	28%	30%	30%	30%	30%	29%	29%	28%
African American %	4%	4%	4%	4%	4%	4%	4%	4%	4%	4%
Asian American %	4%	3%	3%	4%	4%	4%	4%	4%	3%	4%
Indigenous American %	3%	3%	2%	2%	2%	3%	3%	3%	4%	3%
White/Other %	52%	53%	54%	54%	56%	56%	55%	56%	56%	56%
Not Reported %	10%	10%	9%	6%	4%	3%	4%	4%	4%	5%
Gender										
Male %	45%	45%	42%	41%	42%	42%	42%	42%	43%	44%
Female %	53%	54%	56%	57%	56%	56%	56%	55%	55%	55%
Not Reported %	2%	1%	2%	2%	2%	2%	2%	3%	2%	1%

Source: District Records

**Pima County Community College District
Operating Information**

**Historic Enrollment – Headcount and Full Time Student Equivalent
Last Ten Fiscal Years**

	Fiscal Year									
	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
HEADCOUNT										
Total District	61,961	62,306	61,925	62,360	62,252	61,769	60,820	68,425	66,636	65,221
	Fiscal Year									
	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
FTSE										
Campus										
Community	2,860	3,165	2,871	2,846	3,085	3,166	3,491	4,532	4,030	3,586
Desert Vista	2,045	1,732	1,602	1,527	1,574	1,707	1,650	1,699	1,557	1,436
Downtown	4,346	3,922	3,909	3,704	3,776	3,974	4,155	4,295	3,892	3,778
East	3,461	3,142	2,997	2,946	3,017	3,186	2,676	2,640	2,465	2,199
Northwest	2,756	2,317	2,072	1,862	1,792	1,793	1,406	39		
West	5,787	5,417	5,340	5,358	5,438	5,463	5,754	6,102	5,788	5,650
Center for Training & Dev.	245	234	145	231	324	314	443	565	532	402
Public Safety Institute	521	960	1,286	1,332	987	790	850	739	762	976
Total District	<u>22,021</u>	<u>20,889</u>	<u>20,222</u>	<u>19,806</u>	<u>19,993</u>	<u>20,393</u>	<u>20,425</u>	<u>20,611</u>	<u>19,026</u>	<u>18,027</u>

Source: District Records

Pima County Community College District Operating Information

Schedule of Capital Asset Information Fiscal Years 2010 to 2002

	Fiscal Year									
	2010	2009	2008	2007	2006	2005	2004	2003	2002	
Computer / Audio Visual	\$ 9,582,667	\$ 8,855,484	\$ 9,871,571	\$ 11,279,651	\$ 11,279,956	\$ 10,325,677	\$ 10,780,400	\$ 9,009,753	\$ 8,775,011	
Education & Recreation	1,146,282	1,124,515	1,118,262	1,154,934	1,164,172	1,181,762	1,276,679	1,016,770	1,023,835	
Library Books	6,839,290	7,008,859	6,820,816	6,500,768	6,216,833	5,942,433	5,739,631	5,436,804	5,053,251	
Medical & Technical	5,203,044	4,775,005	3,749,130	3,172,234	2,632,126	2,467,733	2,164,740	951,552	733,811	
Office Equipment & Furniture	917,161	1,205,699	1,470,064	1,634,443	1,809,859	1,821,137	1,858,525	1,722,607	1,420,425	
Other	1,912,687	2,033,173	1,819,891	1,600,723	1,534,580	1,382,323	1,450,730	1,482,029	1,489,942	
Physical Plant	2,208,687	2,225,582	1,369,761	1,411,883	1,388,668	1,636,206	1,612,443	1,442,282	1,141,014	
Vehicles	3,374,845	3,168,611	3,091,815	3,044,515	2,749,032	2,533,637	2,211,796	1,976,372	1,800,399	
Buildings	178,365,580	177,745,881	177,636,152	177,520,132	177,520,132	177,124,410	172,885,025	150,444,749	115,681,986	
Construction in Progress	-	325,611	255,736	17,749	25,831	405,252	2,183,537	20,411,328	44,101,256	
Land	10,971,088	10,971,088	10,971,088	10,971,088	10,971,088	11,065,383	11,065,383	11,065,383	11,065,383	
Land Improvements	4,320,223	4,320,223	4,320,223	4,320,223	4,320,223	4,301,476	2,340,546	2,340,546	1,569,615	
Leasehold Improvements	3,385,100	3,385,100	3,385,100	3,385,100	3,385,100	3,385,100	2,585,100	2,585,100	2,460,062	
	<u>\$ 228,226,654</u>	<u>\$ 227,144,831</u>	<u>\$ 225,879,609</u>	<u>\$ 226,013,443</u>	<u>\$ 224,997,600</u>	<u>\$ 223,572,529</u>	<u>\$ 218,154,535</u>	<u>\$ 209,885,275</u>	<u>\$196,315,990</u>	

Source: District Records
 Note: Amounts shown are historical cost and do not include depreciation.
 Due to reporting format and definition changes prescribed by GASB Statement 34/35, only fiscal years 2010-2002 are available.

The Board of Governors of Pima County Community College District has affirmed that the College is an equal education/employment opportunity institution.

The College has policies relative to nondiscrimination on the basis of sex, sexual orientation, race, religion, color, national origin, age, disability and/or membership as set forth in USERRA. Such policies apply to all educational programs, services, activities, and facilities, and to all terms and conditions of employment.

For further information, you may contact the Affirmative Action/Equal Employment Opportunity Office, District Office, 4905C East Broadway Boulevard, Tucson, Arizona, 85709-1310.

Reasonable accommodations, including materials in an alternative format, will be made for individuals with disabilities when a minimum of five working days advance notice is given. For the general public, please contact the College information line at (520) 206-4500 or TTY (520) 206-4530; for College students, please contact the appropriate campus Disabled Student Resources Office.