

Duncan Unified School District

Greenlee County

Efficiency peer groups 6 and T-10, Achievement peer group 4¹

Legislative district(s): 14

District size, location:

Small, Rural

Students attending:

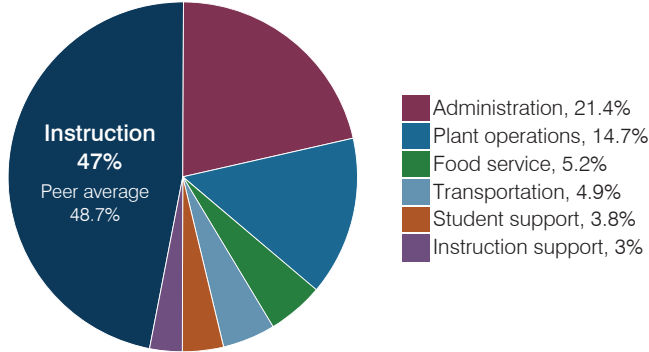
363

Number of schools:

2

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$2,156	\$1,784	\$844
	Students per administrative position	38	44	67
Plant operations	Cost per square foot	\$4.24	\$4.85	\$6.30
	Square footage per student	348	348	155
Food service	Cost per meal	\$3.15	\$3.70	\$2.88
Transportation	Cost per mile	\$1.36	\$1.93	\$3.84
	Cost per rider	\$1,107	\$1,267	\$1,198

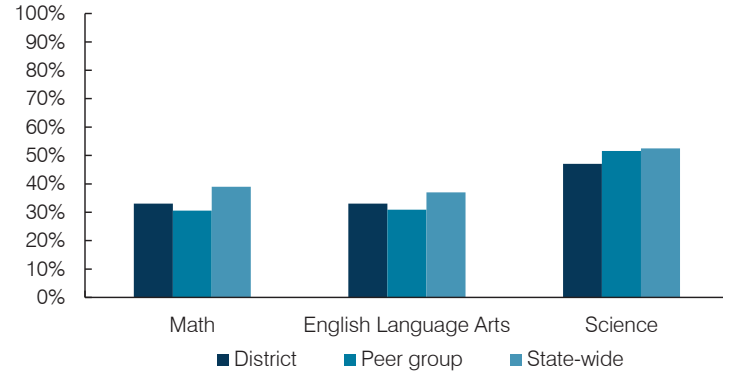
Very low Low Comparable High Very high

Per pupil spending

Spending by area	District		Peer average 2017	State average 2017
	2016	2017		
Instruction	\$ 5,125	\$ 4,737	\$ 5,470	\$ 4,377
Administration	2,020	2,156	1,784	844
Plant operations	1,687	1,478	1,587	977
Food service	553	521	534	422
Transportation	486	494	571	381
Student support	422	384	642	679
Instruction support	286	308	423	461
Total operational	\$ 10,579	\$ 10,078	\$ 11,011	\$ 8,141
Land and buildings	\$ 778	\$ 445	\$ 437	\$ 691
Equipment	415	334	479	424
Interest	94	44	179	236
Other	0	0	45	161
Total nonoperational	\$ 1,287	\$ 823	\$ 1,140	\$ 1,512
Total per pupil spending	\$ 11,866	\$ 10,901	\$ 12,151	\$ 9,653

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	95%	94%	94%
Graduation rate (2016)	86%	88%	80%
Poverty rate (2016)	20%	15%	22%
Special education population	15%	13%	12%
Students per teacher	16.3	15.7	18.5
Average teacher salary	\$43,747	\$45,360	\$48,372
Amount from Prop 301	\$7,630	\$5,787	\$5,840
Average years of teacher experience	9.6	10.4	11.3
Percentage of teachers in first 3 years	33%	17%	19%

Per pupil revenues

Revenues by source	District		Peer average 2017	State average 2017
	2016	2017		
Federal	\$ 1,352	\$ 1,779	\$ 2,411	\$ 1,318
State	1,341	759	3,824	3,831
Local	11,181	9,314	7,054	4,443
Total per pupil revenues	\$ 13,874	\$ 11,852	\$ 13,289	\$ 9,592

Select revenues from common sources

	District 2016	District 2017	Peer average	State average
Equalization formula funding	\$ 7,060	\$ 6,151	\$ 7,159	\$ 5,503
Amount from Prop 123	276	248	285	245
Prop 123 additional funding	56	45	57	46
Grants	2,044	1,896	1,876	1,185
Donations and tax credits	80	42	246	89

Select revenues from less common sources

	District 2016	District 2017	Number of peers receiving
Desegregation	\$ 0	\$ 0	0 of 20
Small school adjustment	0	0	4 of 20
Federal impact aid	0	0	5 of 20
Voter-approved levy increases	1,591	1,429	15 of 20

¹ See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

Instructional spending percentage

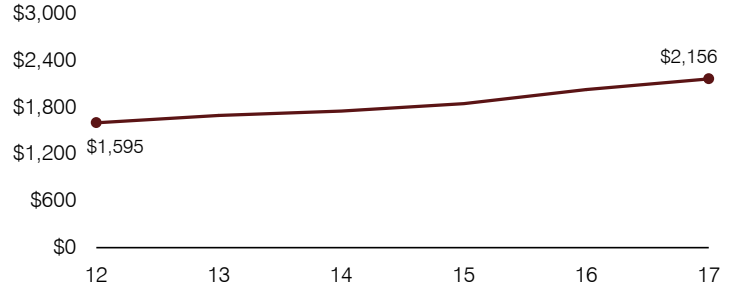
Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Percentage:	57.5	63.5	58.3	58.1	57.1	58.1	55.9	55.3	56.0	54.9	52.8	50.1	49.7	48.7	49.2	48.4	47.0

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT
Fiscal years as indicated

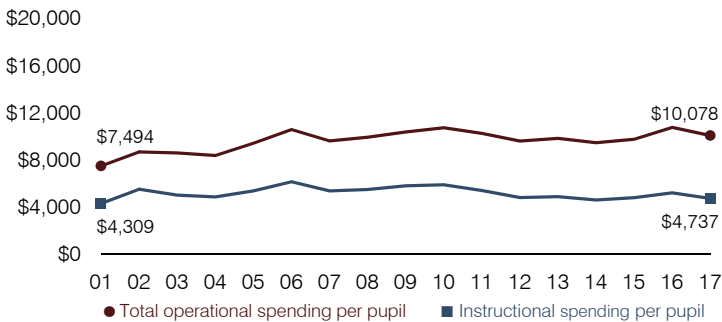
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, increased by 5 percent. The percentage of dollars spent on instruction decreased overall from 50.1 to 47 percent. Overall, as a percentage of total operational spending, administration increased substantially, food service increased, and instruction support increased slightly, while transportation decreased and plant operations decreased slightly.

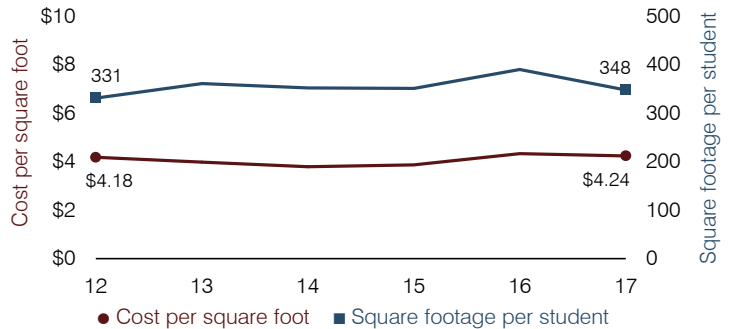
Administrative cost per pupil



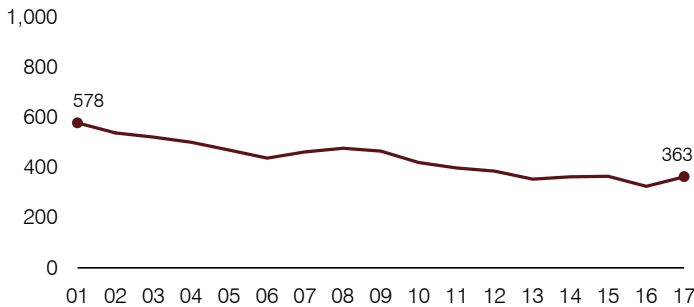
Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



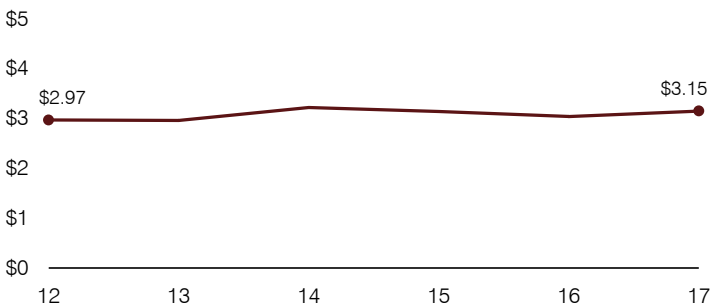
Plant cost per square foot and square footage per student



Students attending



Food service cost per meal



Financial stress assessment

Overall financial stress level:

Low

Measure: 2015 through 2017

Assessment

Change in number of district students	Small school adjustment
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage, Trend	8.0%, Varying
Years of capital reserve held	More than 3 years
Current financial and internal control status	Compliant

Low

Moderate

High

Transportation costs per mile and per rider

