

# Cedar Unified School District

Navajo County

Efficiency peer groups 11 and T-11, Achievement peer group 19

Legislative district(s): 7

District size, location:

Very small, Rural

Students attending<sup>1</sup>:

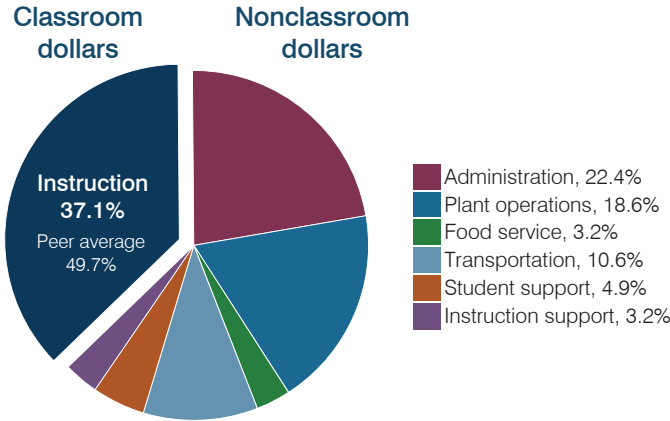
113

Number of schools:

1

## OPERATIONAL EFFICIENCY

### Spending by operational area



### Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$6,869	\$2,987	\$806
	Students per administrative position	12	30	67
Plant operations	Cost per square foot	\$4.28	\$7.21	\$6.10
	Square footage per student	1,328	364	154
Food service	Cost per meal	\$3.98	\$5.54	\$2.81
Transportation	Cost per mile	\$3.62	\$1.75	\$3.72
	Cost per rider	\$3,194	\$1,495	\$1,092

### Per pupil spending

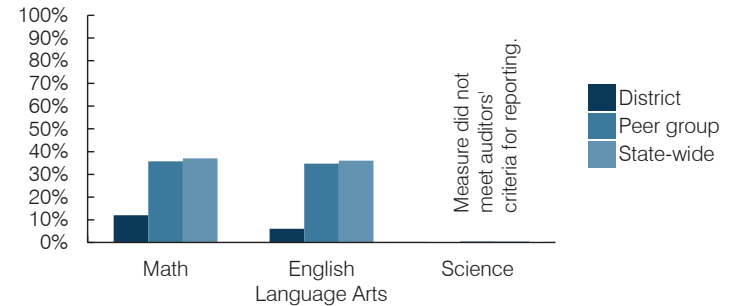
Spending by area	District		Peer average 2016	State average 2016
	2015	2016		
Instruction	\$ 8,691	\$ 11,369	\$ 8,342	\$ 4,145
Administration	5,619	6,869	2,987	806
Plant operations	4,271	5,684	2,523	939
Food service	782	977	918	415
Transportation	2,185	3,254	1,108	364
Student support	2,380	1,510	664	633
Instruction support	1,902	984	514	444
<b>Total operational</b>	<b>\$ 25,830</b>	<b>\$ 30,647</b>	<b>\$ 17,056</b>	<b>\$ 7,746</b>
Land and buildings	\$ 61	\$ 1,305	\$ 2,005	\$ 621
Equipment	242	435	819	400
Interest	584	523	31	216
Other	0	0	87	153
<b>Total nonoperational</b>	<b>\$ 887</b>	<b>\$ 2,263</b>	<b>\$ 2,942</b>	<b>\$ 1,390</b>
<b>Total per pupil spending</b>	<b>\$ 26,717</b>	<b>\$ 32,910</b>	<b>\$ 19,998</b>	<b>\$ 9,136</b>

## STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

### Student and teacher measures

Measure	District	Peer average	State average
Attendance rate (2015)	88%	94%	94%
Graduation rate (2015)	N/A	N/A	N/A
Poverty rate (2015)	37%	34%	23%
Students per teacher	8.1	16.1	18.6
Average teacher salary	\$42,212	\$47,933	\$46,384
Amount from Proposition 301	\$3,773	\$4,405	\$5,315
Average years of teacher experience	12.9	12.0	11.0
Percentage of teachers in first 3 years	18%	18%	20%

### Students who passed state assessments



### Financial stress assessment

Overall financial stress level: **Low**

Measure: 2014 through 2016

Assessment

Change in number of district students	Small school adjustment
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	No election held
Operating reserve percentage, Trend	14.4%, Increasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Marginally compliant

<b>Low</b>	<b>Moderate</b>	<b>High</b>
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### Per pupil revenues

Revenues by source	District		Peer average 2016	State average 2016
	2015	2016		
Federal	\$ 17,702	\$ 21,489	\$ 3,667	\$ 1,301
State	7,769	9,401	6,156	3,780
Local	1,045	1,459	14,438	4,268
<b>Total revenues per pupil</b>	<b>\$ 26,516</b>	<b>\$ 32,349</b>	<b>\$ 24,261</b>	<b>\$ 9,349</b>

### Select revenues from common sources

Equalization formula funding	\$ 8,770	\$ 10,100	\$ 9,047	\$ 5,471
Grants	8,295	11,785	4,768	1,182
Donations and tax credits	5	4	186	86

### Select revenues from less common sources

	Number of peers receiving		
Desegregation	\$ 0	\$ 0	0 of 52
Small school adjustment	0	0	44 of 52
Federal impact aid	9,480	9,788	3 of 52
Voter-approved levy increases	0	0	7 of 52

<sup>1</sup> District is working with the Arizona Department of Education to resolve student count discrepancy. See Appendix B, page b-5.

**Classroom dollar percentage**

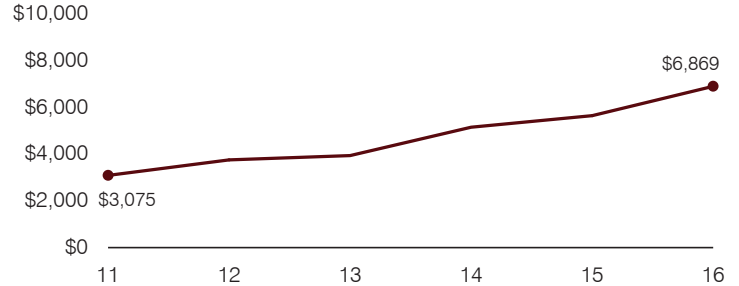
Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Percentage:	45.4	43.5	45.3	41.6	43.0	48.1	44.8	44.8	44.5	40.2	39.2	43.1	34.6	37.0	33.6	37.1

**OPERATIONAL TRENDS**  
Fiscal years as indicated

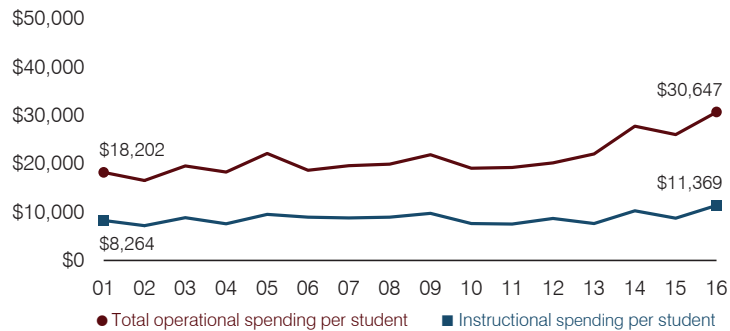
**5-year spending trend (2011 through 2016)**

Student enrollment decreased by 61 percent, which contributed to the 59 percent increase in total operational spending per pupil, adjusted for inflation. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 39.2 to 37.1 percent. As a percentage of total operational spending, most nonclassroom areas varied year to year, as is common for very small districts.

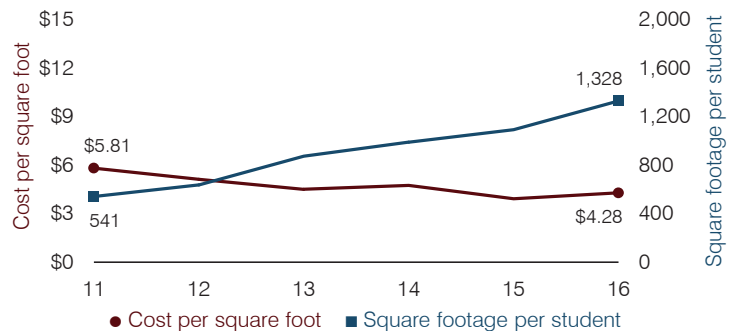
**Administrative cost per pupil**



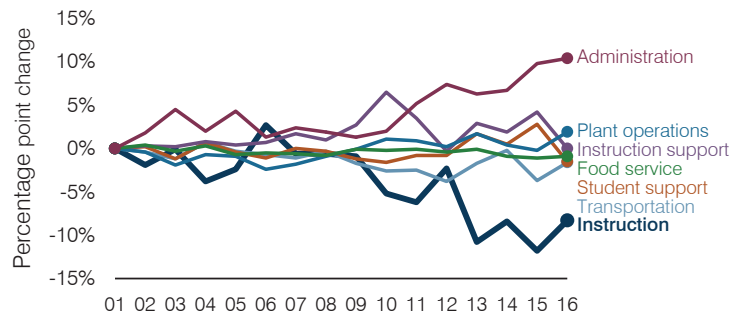
**Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)**



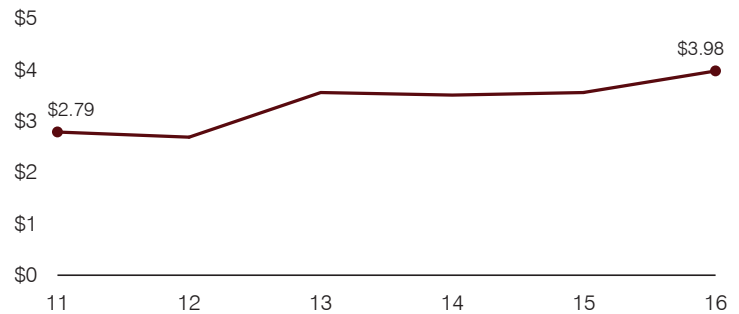
**Plant cost per square foot and square footage per student**



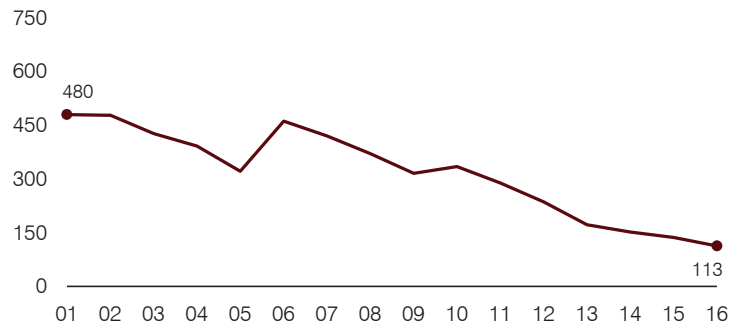
**Changes in operational spending percentages**



**Food service cost per meal**



**Students attending**



**Transportation costs per mile and per rider**

