

Cartwright Elementary School District

Maricopa County

Efficiency peer groups 7 and T-2, Achievement peer group 15

Legislative district(s): 19 and 29

District size, location:

Large, City

Students attending:

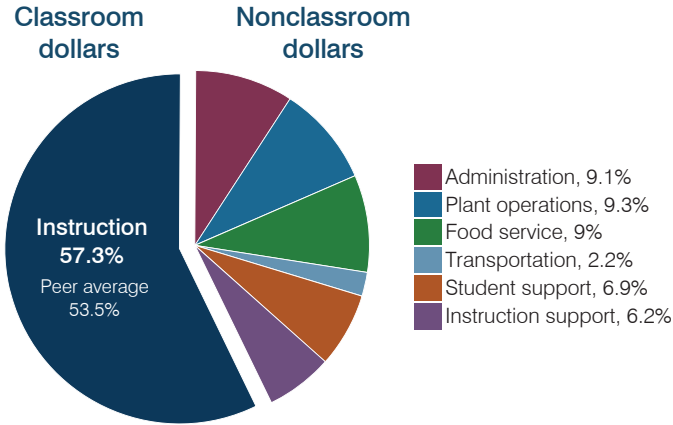
17,458

Number of schools:

20

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$656	\$724	\$806
	Students per administrative position	86	77	67
Plant operations	Cost per square foot	\$5.60	\$6.00	\$6.10
	Square footage per student	120	130	154
Food service	Cost per meal	\$2.48	\$2.70	\$2.81
Transportation	Cost per mile	\$5.99	\$5.73	\$3.72
	Cost per rider	\$891	\$910	\$1,092

Very low Low Comparable High Very high

Per pupil spending

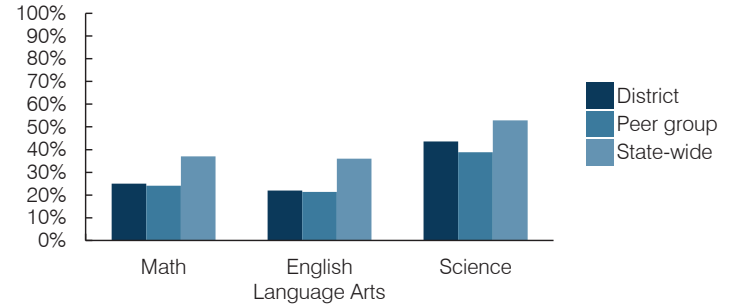
Spending by area	District		Peer average 2016	State average 2016
	2015	2016		
Instruction	\$ 3,936	\$ 4,134	\$ 3,969	\$ 4,145
Administration	627	656	724	806
Plant operations	644	669	772	939
Food service	654	649	545	415
Transportation	177	164	289	364
Student support	476	496	579	633
Instruction support	484	452	459	444
Total operational	\$ 6,998	\$ 7,220	\$ 7,337	\$ 7,746
Land and buildings	\$ 375	\$ 78	\$ 557	\$ 621
Equipment	306	324	417	400
Interest	75	74	167	216
Other	6	6	180	153
Total nonoperational	\$ 762	\$ 482	\$ 1,321	\$ 1,390
Total per pupil spending	\$ 7,760	\$ 7,702	\$ 8,658	\$ 9,136

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

Student and teacher measures

Measure	District	Peer average	State average
Attendance rate (2015)	95%	94%	94%
Graduation rate (2015)	N/A	N/A	N/A
Poverty rate (2015)	44%	49%	23%
Students per teacher	19.9	18.3	18.6
Average teacher salary	\$51,060	\$48,763	\$46,384
Amount from Proposition 301	\$4,830	\$4,203	\$5,315
Average years of teacher experience	9.7	10.0	11.0
Percentage of teachers in first 3 years	25%	27%	20%

Students who passed state assessments



Financial stress assessment

Overall financial stress level: **Low**

Measure: 2014 through 2016

Assessment

Change in number of district students	Moderate decrease
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage, Trend	6.2%, Increasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Compliant

Low Moderate High

Per pupil revenues

Revenues by source	District		Peer average 2016	State average 2016
	2015	2016		
Federal	\$ 1,494	\$ 1,887	\$ 1,512	\$ 1,301
State	4,424	4,794	4,175	3,780
Local	1,747	1,833	3,383	4,268
Total revenues per pupil	\$ 7,665	\$ 8,514	\$ 9,070	\$ 9,349

Select revenues from common sources

Equalization formula funding	\$ 4,658	\$ 4,956	\$ 5,061	\$ 5,471
Grants	1,527	1,920	1,517	1,182
Donations and tax credits	18	12	46	86

Select revenues from less common sources

			Number of peers receiving
Desegregation	\$ 258	\$ 265	4 of 10
Small school adjustment	0	0	0 of 10
Federal impact aid	0	0	2 of 10
Voter-approved levy increases	794	825	10 of 10

Classroom dollar percentage

Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Percentage:	66.4	63.3	62.0	60.7	61.6	61.3	62.2	61.6	61.1	60.0	58.9	56.8	56.5	56.8	56.2	57.3

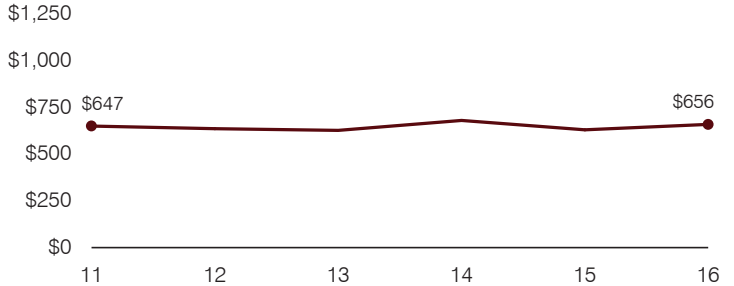
OPERATIONAL TRENDS

Fiscal years as indicated

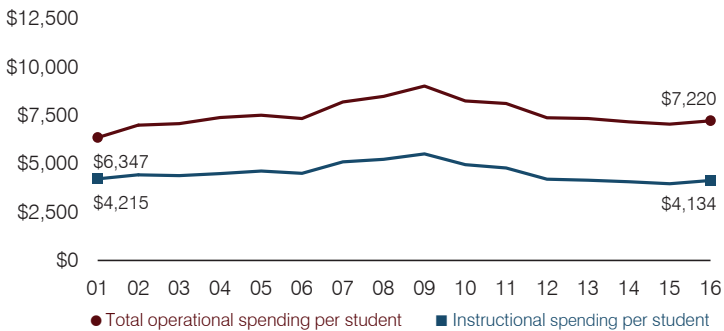
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, decreased by 11 percent. The percentage of dollars spent in the classroom decreased overall from 58.9 to 57.3 percent. As a percentage of total operational spending, food service increased substantially and administration and plant operations increased slightly. Instruction support decreased substantially, while other nonclassroom areas remained stable.

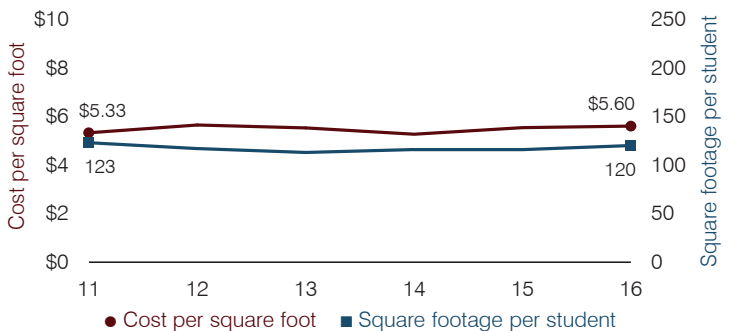
Administrative cost per pupil



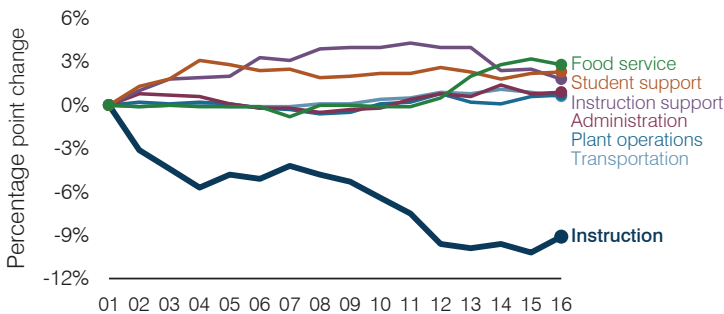
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



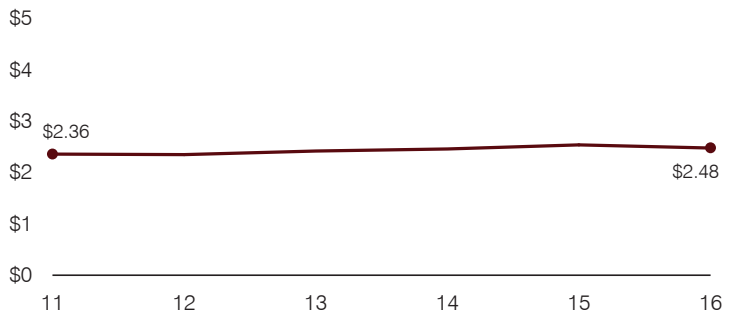
Plant cost per square foot and square footage per student



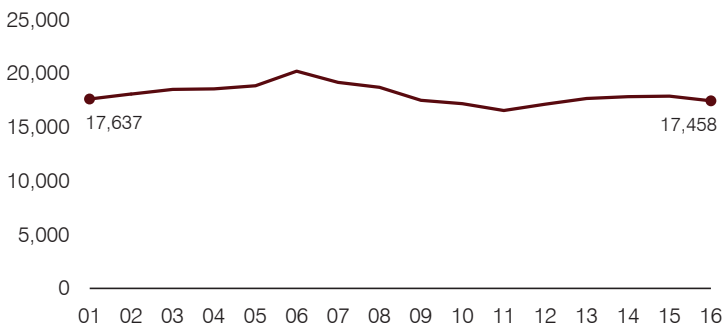
Changes in operational spending percentages



Food service cost per meal



Students attending



Transportation costs per mile and per rider

