

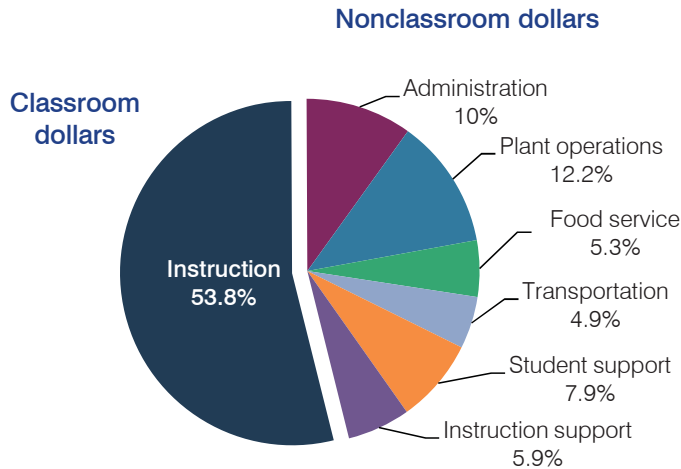
State of Arizona

Total operational spending¹: \$6,863,173,327
 Number of districts: 236

Students attending: 905,635
 Number of schools: 1,371

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend (2009 through 2014)

Total spending per pupil decreased by 4 percent. Spending in the classroom decreased from 56.9 to 53.8 percent. Spending on administration, plant operations, food service, and transportation increased slightly. Spending on student support and instruction support remained stable.

Cost measures

Operational area	Measure	2012	2013	2014
Administration	Cost per pupil	\$736	\$746	\$757
	Students per administrator	66	67	68
Plant operations	Cost per square foot	\$6.09	\$6.03	\$6.04
	Square footage per student	152	153	153
Food service	Cost per meal equivalent	\$2.47	\$2.58	\$2.69
Transportation	Cost per mile	\$3.50	\$3.55	\$3.62
	Cost per rider	\$982	\$1,015	\$1,036

Per pupil spending by operational area

	2012	State 2013	2014	National average 2012
Total	\$7,475	\$7,496	\$7,578	\$10,667
Classroom dollars	4,053	4,031	4,073	6,495
Nonclassroom dollars:	3,422	3,465	3,505	4,172
Administration	736	746	757	1,160
Plant operations	928	924	923	1,008
Food service	382	396	405	429
Transportation	362	369	373	464
Student support	578	582	600	594
Instruction support	436	448	447	517

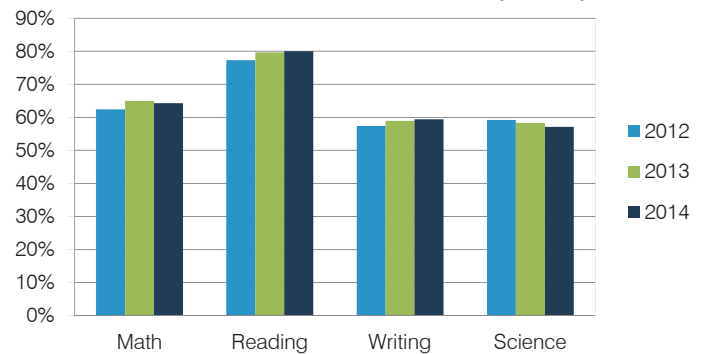
STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades

Grade	Number of schools ¹	Percentage of schools
A	377	27%
B	474	35%
C	348	25%
D	85	6%
F	46	3%
Not rated	47	4%

¹Includes schools that share a campus and on-line schools.

Students who met state standards (AIMS)



Student and teacher measures

Measure	2012	2013	2014
Attendance rate	94%	94%	95%
Graduation rate	77%	75%	N/A
Poverty rate	25%	24%	N/A
Students per teacher	18.1	18.3	18.6
Average teacher salary	\$45,193	\$45,264	\$46,026
Amount from Proposition 301	\$3,195	\$3,784	\$4,810
Average years of teacher experience	11.0	10.9	10.9
Percentage of teachers in first 3 years	16%	19%	20%

Financial stress assessment

	Number of districts		
Overall financial stress level:	151	48	9
Measure: 2012 through 2014			
Change in number of district students	158	32	18
Spending exceeded operating/capital budgets	181	3	24
Spending increase election results	78	7	26
Operating reserve percentage (max. 4%), trend	142	33	33
Years of capital reserve held	109	80	19
Current financial and internal control status	164	21	11
Stress level	Low	Moderate	High

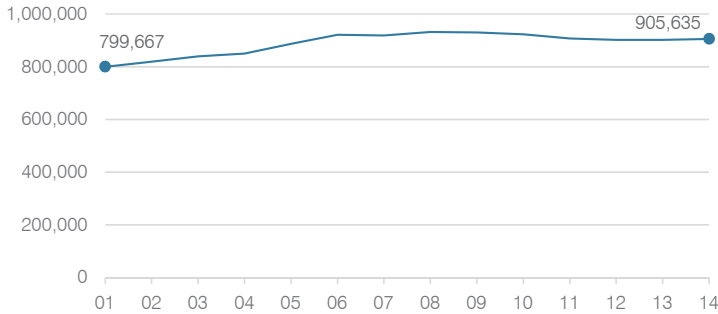
¹ See Appendix, page b-1.

State of Arizona

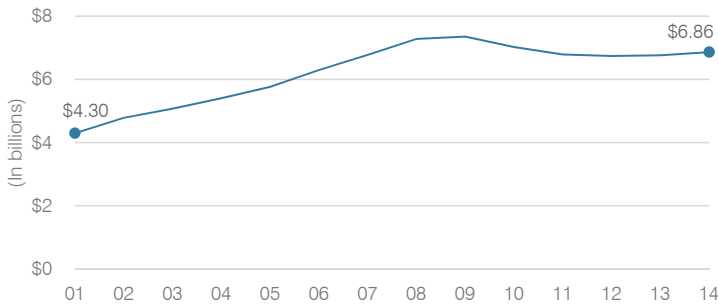
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Classroom dollar percentage:	57.7	58.2	58.6	58.6	58.4	58.3	57.9	57.3	56.9	55.9	54.7	54.2	53.8	53.8

TRENDS Fiscal years 2001 to 2014

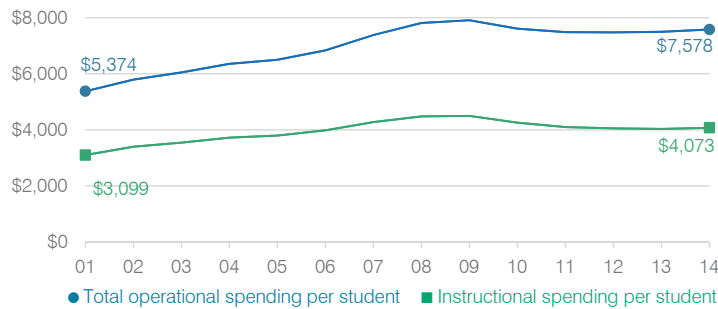
Students attending



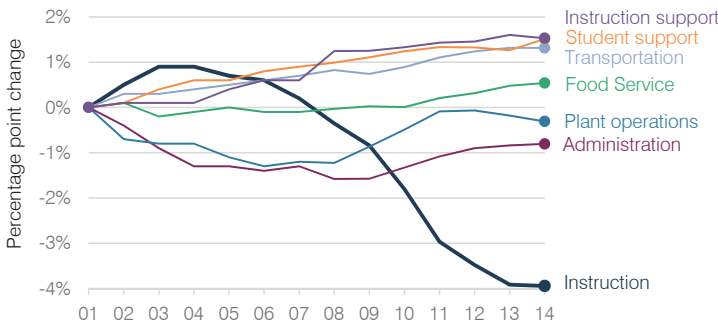
Total operational spending



Total operational and instructional spending per student



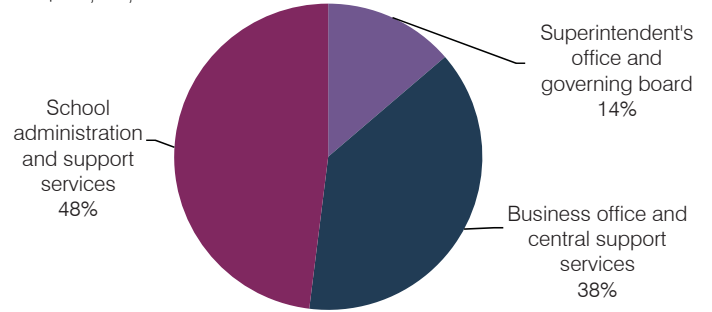
Changes in operational spending percentages



SPENDING DETAIL Fiscal year 2014

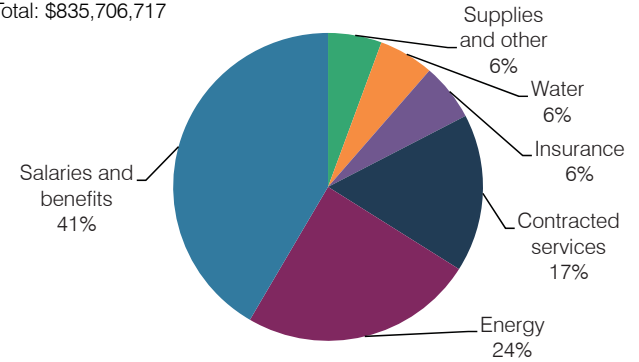
Administrative spending by category

Total: \$685,884,541



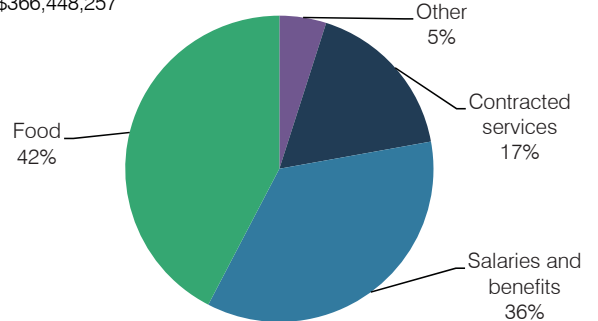
Plant operations spending by category

Total: \$835,706,717



Food service spending by category

Total: \$366,448,257



Transportation spending by category

Total: \$338,173,593

