# Yavapai County, Arizona



Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2003

# Yavapai County, Arizona Comprehensive Annual Financial Report Fiscal Year Ended June 30, 2003



Board of Supervisors

Lorna Street, District 2

A.G. "Chip" Davis, District 3

Gheral Brownlow, District 1

## YAVAPAI COUNTY

## Comprehensive Annual Financial Report Year Ended June 30, 2003

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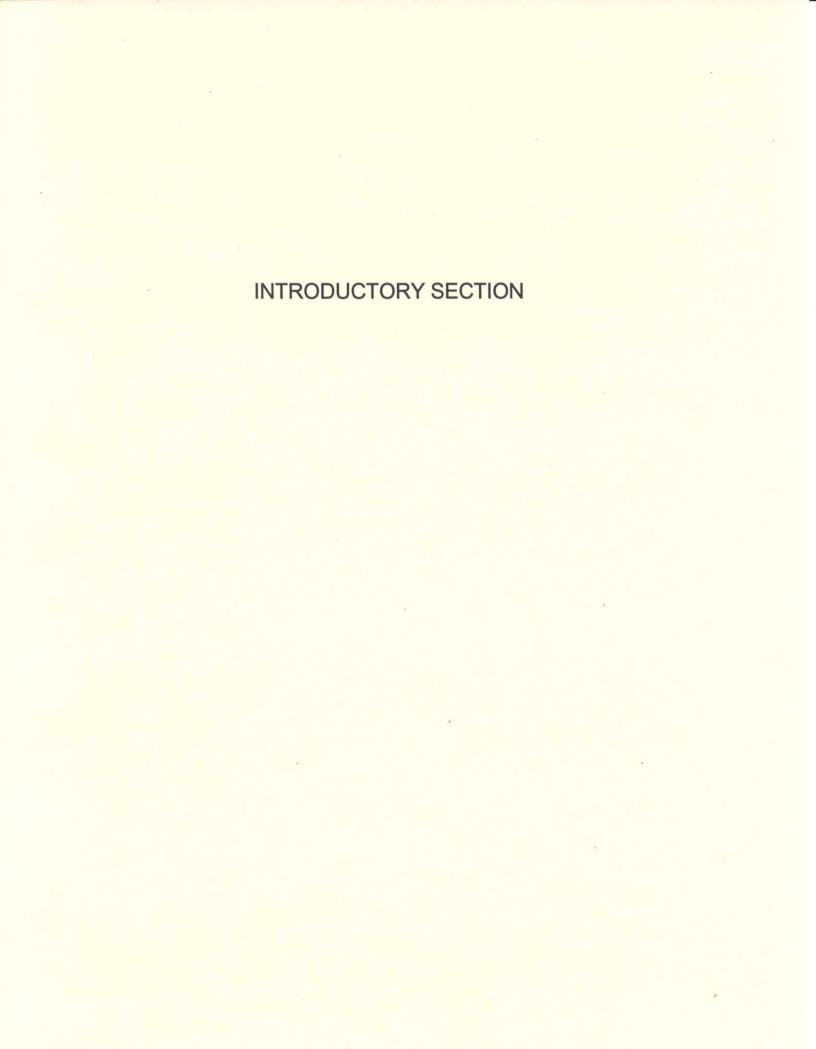
## YAVAPAI COUNTY

## Comprehensive Annual Financial Report Year Ended June 30, 2003

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## Yavapai County Finance Department

FINANCE DIRECTOR

MICHAEL S. DANOWSKI, CPA

November 3, 2003

To the Board of Supervisors, and Citizens of Yavapai county:

State law requires that counties prepare a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by the Arizona State Auditor General's Office or by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of Yavapai County for the fiscal year ended June 30, 2003.

This report consists of management's representations concerning the finances of Yavapai County. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the County has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the County's Comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Miller, Allen & Co., P.C., a firm of licensed certified public accountants, have audited the County's financial statements. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended June 30, 2003, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit; that there was a reasonable basis for rendering an unqualified opinion that the Yavapai County financial statements for the fiscal year ended June 30, 2003, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the County was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's

internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the County's separately issued Single Audit report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County's MD&A can be found immediately following the report of the independent auditors.

#### **Profile of the Government**

Yavapai County was formed in 1864; one year after the Arizona Territory was established. The County was named after the Yavapai tribe, whose name means "people of the sun". The County is located in the central portion of the state encompassing approximately 8,125 square miles.

The County is empowered to levy a property tax on both real and personal properties within its boundaries. Even though the demand for services is high, the growth in assessed valuation and continued fiscal discipline have allowed for a decrease in the primary property tax rate in each of the last seven years.

The County operates under the supervisor-administrator form of government. Policy-making and legislative authority are vested in a board of supervisors (Board) consisting of three members. The Board appoints an Administrator, who is responsible for overseeing the day-to-day operations of the government. The Board consists of three members elected to four-year terms representing three supervisorial districts.

The Board is responsible the financing and administration of County government, has final approval over County departmental budgets and sets property tax rates. As part of its administrative duties, the Board is responsible for appointing department heads, and members of County boards and commissions dealing with planning and zoning, building codes, health, employees and employee benefits, private industry and agriculture. The Board acts as the board of directors for special districts within the County such as jail, water, sanitation, lighting, library and flood control.

The County Administrator develops and presents the County budget, oversees countywide administrative departments, assists elected officials, and coordinates with other governments in intergovernmental relations.

In addition to the Board, other elected officers representing the County include the Assessor, Clerk of the Superior Court, County Attorney, Recorder, School Superintendent and the Treasurer. There are six elected Superior Court Judges, and five Justices of the Peace.

Yavapai County provides a full range of services, including police protection, courts, health services, the construction and maintenance of highways, streets, other infrastructure and parks.

The financial reporting entity includes all the funds and account groups of the primary government (Yavapai County), as well as its' component units. Component units are legally separate entities for which the primary government is financially accountable. The Board acts

as the Board of Directors of these component units. Accordingly, the Yavapai County Flood Control District, Library District and various special assessment districts are reported as a part of the governmental fund types of the primary government.

There are various school districts, special districts, and fire districts within Yavapai County governed by independently elected boards. The financial statements of such districts are not included in this report except to reflect amounts held in an agency capacity by the County Treasurer. The reporting entity is further described in Note 1 to the financial statements.

The annual budget serves as the foundation for the County's financial planning and control. All departments of the County are required to submit requests for appropriation to the County Administrator annually. These requests are used as the starting point for developing a proposed budget. The County Administrator then presents this proposed budget to the Board of Supervisors for review on or before the third Monday in July. On or before the seventh day before the day in August when the Board sets tax levy rates, the Board must hold a public hearing and a special meeting of the Board, at which time the final budget must be adopted. The final budget is adopted by fund and department. Transfers of appropriations between funds or departments require approval of the Board. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. For the general fund and major special revenue funds this comparison is presented beginning on page 58 as part of the required supplemental information. For governmental funds, other than the general fund and major special revenue funds with appropriated annual budgets, this comparison is presented in the governmental fund subsection of this report, which starts on page 84.

#### **Factors Affecting Financial Condition**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the County operates.

**Local Economy.** Yavapai County has experienced rapid population growth over the last ten years, increasing 55% to a total of 167,517, according to the 2000 census. This rate of increase makes Yavapai County one of the fastest growing counties in the State of Arizona. This is exemplified by Yavapai County's strong residential construction activity.

The unemployment rate is 3.4% compared to the statewide average of 5.9%. Yavapai County Government is the single largest employer in Yavapai County.

Retail trade, tourism, utilities, healthcare, warehouse and distribution centers, mining, light industry and government all contribute to the economy.

**Long-term financial planning.** In November of 1999, the Yavapai County Jail District was formed when the citizens approved a dedicated excise tax of up to 1/4 cent for the purpose of constructing, operating, maintaining and financing County jail facilities. In December of 1999, the Board adopted Resolution No.1999-1 establishing the initial excise tax of 1/5 cent. On March 26, 2003, the excise tax was raised to the voter approved rate of 1/4 cent.

The excise tax is being used to construct new, efficient jail facilities and to pay for additional staff and other operating costs of the jail system. The first phase of the jail construction is to

increase the size of the Camp Verde Jail Facility by 480 beds. Construction of this phase began in January of 2002 and will be completed in the fall of 2003. Total cost is expected to be approximately \$20 million. Pledged revenue obligations in the amount of \$15,260,000 were issued to finance the majority of the construction costs. Upon completion of this expansion, some of the existing detention space in the Camp Verde Jail Facility will be converted into a remanded juvenile facility. This facility will have a capacity of approximately 44 beds, and be separate from the adult facility. Grants from the State of Arizona in excess of \$1.4 million are expected to finance the majority of design and construction costs.

Phase two of the construction program, which would begin in approximately ten years, anticipates the construction of a new jail facility in western Yavapai County. Upon its completion, the current Prescott Facility would be taken out of service and converted to other uses due to its outmoded design and poor location.

To address the County's office space needs and to consolidate services and operations, which are currently housed in various locations, the County is planning a major addition to the administration-building complex located in Prescott. Construction of the new facility is scheduled to begin in fiscal year 2003-04. It is expected that the County's Medical Assistance, Development Services and Library District Departments will relocate in the summer of 2005. Total cost is anticipated to be approximately \$9 million and be paid from budgeted appropriations.

**Cash management policies and practices.** Cash temporarily idle during the year was invested in obligations of the U.S. Treasury, the Arizona State Treasurer's investment pool, specified state and local government bonds, and interest-earning investments such as savings accounts, certificates of deposit and repurchase agreements in eligible depositories. The average yield on investments for the fiscal year ended 2003 was 2.25 percent.

**Risk management.** The County is covered by three public entity risk pools: the Arizona Counties Property and Casualty Pool: the Arizona Counties Worker's Compensation Pool, and the Yavapai Combined Trust. Additional information on the County's risk management activity can be found in Note 13 of the notes to the financial statements.

**Pension.** The County participates in four retirement plans: The Arizona State Retirement System, the Public Safety Personnel Retirement System, the Correctional Officer Retirement Plan and the Elected Officials Retirement Plan. Note 15 of the notes to financial statements contain Information about the types of employees covered, the County's liability, and general information about the individual plans.

#### **Government Finance Officers Association**

The Government Finance Officers Association (GFOA) awards a Certificate of Achievement for Excellence in Financial Reporting to those governments that publish an easily readable and efficiently organized comprehensive annual report (CAFR). We believe that our current CAFR meets the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility.

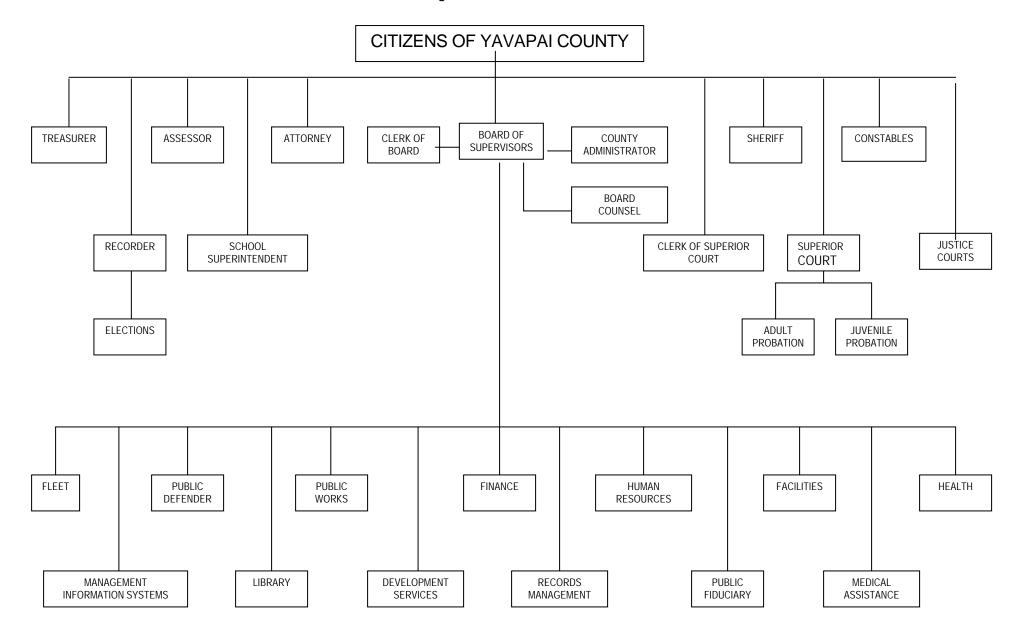
#### Acknowledgements

The preparation of this report could only be accomplished through the efforts of the staff of the Finance Department, and the assistance of Miller, Allen & Co., P.C. Certified Public Accountants and the Arizona State Auditor General's Office. I also wish to thank the Board of Supervisors for their dedicated oversight of the financial condition of the County and their support for our efforts to improve its financial operations.

Respectfully submitted,

Michael S. Danowski Chief Financial Officer

## YAVAPAI COUNTY Organizational Chart



## **Yavapai County Officials**

## **BOARD OF SUPERVISORS**

Gheral Brownlow, Member, District 1 Lorna Street, Member, District 2 A.G. "Chip" Davis, Chairman, District 3

# CLERK OF THE BOARD

Bev Staddon

## **COUNTY ADMINISTRATOR**

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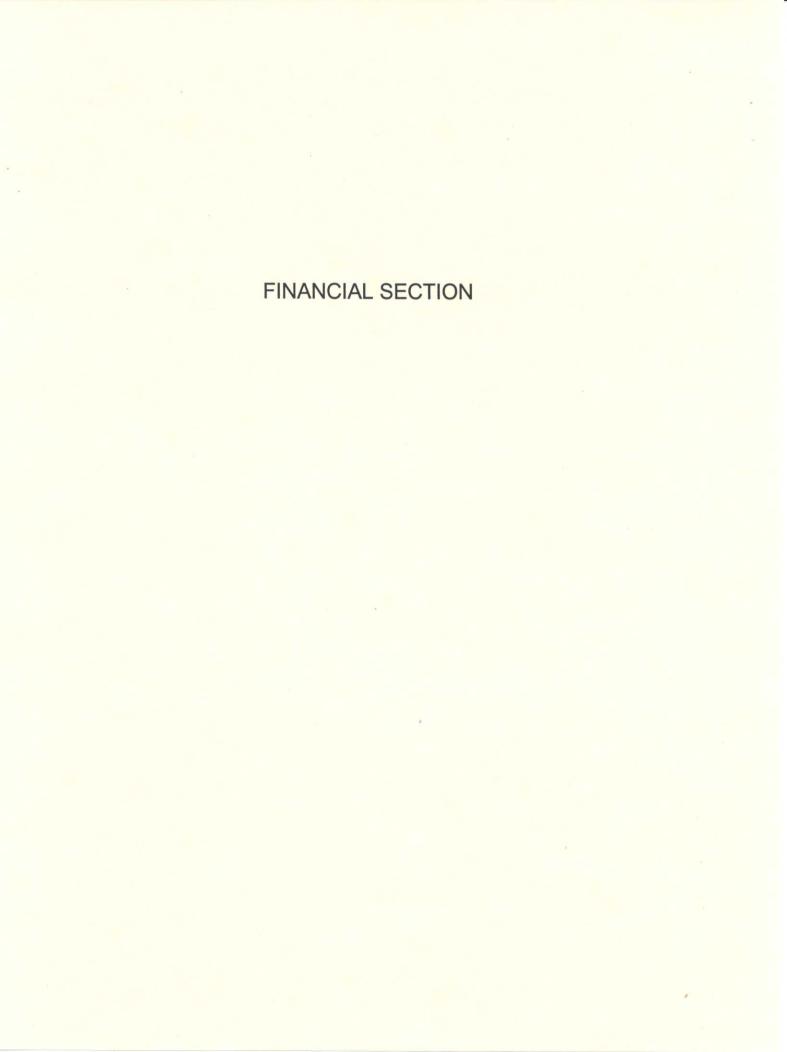
James M. Holst

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## **FINANCE DIRECTOR**

Michael S. Danowski

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## MILLER, ALLEN & CO., P.C.

Certified Public Accountants

5333 NORTH 7TH STREET, SUITE 100 PHOENIX, ARIZONA 85014 TEL (602) 264-3888 FAX (602) 230-0348

MARK L. LANDY, C.P.A. STEPHEN T. HARRIS, C.P.A. ROBERT L. MILLER, C.P.A. (1931 - 1992)

#### Independent Auditor's Report

The Auditor General of the State of Arizona

The Board of Supervisors of Yavapai County, Arizona

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and aggregate remaining fund information of Yavapai County as of and for the year ended June 30, 2003, as listed in the table of contents, which collectively comprise the County's basic financial statements. These financial statements are the responsibility of the County's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and aggregate remaining fund information of Yavapai County as of June 30, 2003, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with U.S. generally accepted accounting principles.

The Management's Discussion and Analysis on pages 11 through 20, the Schedule of Agent Retirement Plans' Funding Progress on page 57, and the Budgetary Comparison Schedules on pages 58 through 62, are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund statements and schedules, and capital assets schedules listed in the table of contents are

presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The information included in the introductory and statistical sections listed in the table of contents has not been subjected to the auditing procedures applied in our audit of the basic financial statements and, accordingly, we express no opinion on such information.

In accordance with Government Auditing Standards, we will also issue our report on our consideration of the County's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants at a future date. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

November 3, 2003

Miller, Allent Co. P.C.

As management of Yavapai County, we offer readers of Yavapai County's financial statements this narrative overview and analysis of the financial activities of Yavapai County for the fiscal year ended June 30, 2003. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 1 – 5.

#### **Financial Highlights**

- The assets of Yavapai County exceeded its liabilities at the close of the most recent fiscal year by \$93,655,404 (net assets). Of this amount, \$24,647,259 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- As of the close of the current fiscal year, Yavapai County's governmental funds reported combined ending fund balance of \$32,788,016 a decrease of \$3,108,219 in comparison with the prior year.
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$1,784,993 or 3% of total general fund expenditures.
- Yavapai County's total debt increased by \$8,565,959 during the current fiscal year. The key factor in this increase was the issuance of \$9 million in notes payable to the State of Arizona for road improvement and expansion projects.

#### **Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to Yavapai County's basic financial statements. Yavapai County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government–wide financial statements**. The government-wide financial statements are designed to provide readers with a broad overview of Yavapai County's finances, in a manner similar to a private sector business.

The statement of net assets presents information on all of Yavapai County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of Yavapai County is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of Yavapai County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities).

The governmental activities of Yavapai County include general government, public safety, highways and streets, health, welfare and sanitation, culture and recreation, and education. The Yavapai Long-Term Care Division comprises the business-type activities of Yavapai County.

The government-wide financial statements not only include Yavapai County itself (known as the primary government), but also a legally separate Jail District, Flood Control District, Library District and various

Special Assessment Districts. These districts function for all practical purposes as departments of Yavapai County, and therefore have been included as an integral part of the primary government.

The government-wide financial statements can be found on pages 21 - 22 of this report.

**Fund financial statements**. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Yavapai County, like other state and local governments uses fund accounting to ensure and demonstrate compliance with finance related legal requirements. All of the funds of Yavapai County can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

**Governmental funds**. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financial requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near term financing decisions. Both the governmental funds balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Yavapai County maintains numerous individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for six funds considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

The basic governmental fund financial statements can be found on pages 24 - 30 of this report.

**Proprietary funds**. Yavapai County maintains one type of proprietary fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Yavapai County uses an enterprise fund to account for its Arizona Long-Term Health Care Division.

The basic proprietary fund financial statements can be found on pages 31 - 33 of this report.

**Fiduciary Funds**. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support Yavapai County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary funds financial statements can be found on pages 34 - 35 of this report.

**Notes to the financial statements**. The notes provide additional information that is essential to the full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 36 - 55 of this report.

**Other information**. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning Yavapai County's progress in funding its obligation to provide pension benefits to its employees and budgetary comparison schedules for the general fund and major special revenue funds. Required supplementary information can be found on pages 57 - 63 of this report.

The combining statements referred to earlier in connection with non-major governmental funds are presented immediately following the required supplementary information. Combining and individual fund statements and schedules can be found on pages 68 - 107 of this report.

#### **Government-wide Financial Analysis**

**Statement of Net Assets.** As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of Yavapai County, assets exceeded liabilities by \$93.7 million at the close of the most recent fiscal year.

#### Net Assets (in millions)

	Governmental Activities				Business-type Activities			Total				
	2003		2003 2002		2003		2002		2003		2002	
Current and other assets	\$	43.1	\$	35.5	\$	7.8	\$	7.3	\$	50.9	\$	42.8
Restricted assets		1.4		11.5						1.4		11.5
Capital assets		89.4		62.7		.1		.2		89.5		62.9
Total assets	1	133.9		109.7		7.9		7.5		141.8		117.2
Long-term liabilities outstanding		33.6		25.0						33.6		25.0
Other liabilities		10.7		10.1		3.8		3.5		14.5		13.6
Total liabilities		44.3		35.1		3.8		3.5		48.1		38.6
Net assets:												
Invest in capital assets, net of related debt		64.7		59.0		.1		.2		64.8		59.2
Restricted		.2		.4		4.0		3.8		4.2		4.2
Unrestricted		24.7		15.1						24.7		15.1
Total net assets	\$	89.6	\$	74.5	\$	4.1	\$	4.0	\$	93.7	\$	78.5

By far the largest portion of Yavapai County's net asset (77%) reflects its investment in capital assets (e.g. land, buildings, machinery and equipment), less any related debt and accumulated depreciation used to acquire those assets that is still outstanding. Yavapai County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Yavapai County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Approximately 4% of Yavapai County's net assets represent resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (\$17 million) may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year Yavapai County is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

The increase in total net assets, related to governmental activities, is due to several factors. Current and other assets increased by \$7.6 million as a result of unspent funds budgeted for capital projects and unspent loan proceeds for a road improvement project. Restricted assets decreased by \$10.1 million, as revenue bond proceeds were used to build new jail facilities. Capital assets increased, primarily in construction in progress, to account for the new jail facilities and the major road improvement project. The increase in long-term liabilities results from the note payable to the State of Arizona for the road improvement project.

The change in total net assets in business-type activities results from a slight increase in services provided from the prior year.

**Statement of Activities.** Already noted was the statement of activities purpose in presenting information in how the government's net assets changed during the most recent fiscal year. A chart of changes in net assets follows. For the fiscal year, net assets increased \$15.2 million, with \$15.1 million of the increase coming from governmental activities. The increase in assets in governmental activities is related in large part to construction of assets, rather than accumulation of cash or other liquid assets. The basis of accounting used in the government-wide statement of activities excludes capital expenditures while its revenues include taxes whose primary purpose is for the construction of those assets.

#### **Changes in Net Assets**

(in millions)

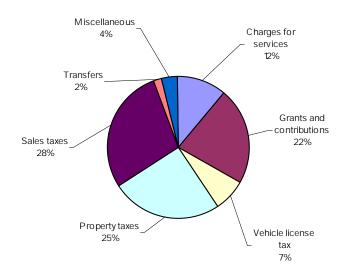
	Governmental Activities			Business-type Activities			То		otal			
	2003 2002		2003		2002		2003		2	002		
Revenues												
Program revenues:												
Charges for services	*	3.0	\$	10.1	\$	30.4	\$	27.4	\$	43.4	\$	37.5
Grants and contributions	2	4.5		26.5						24.5		26.5
General revenues:												
Property taxes		8.1		25.9						28.1		25.9
Sales taxes	_	2.8		31.6						32.8		31.6
Vehicle license tax		8.3		6.5						8.3		6.5
Miscellaneous		4.2		4.8						4.2		4.8
Total revenues	110	0.9		105.4		30.4		27.4		141.3	1	132.8
Expenses												
General government	4:	2.2		37.1						42.2		37.1
Public safety	20	6.7		24.9						26.7		24.9
Highways and streets	1	1.0		13.5						11.0		13.5
Sanitation		1.6		1.5						1.6		1.5
Health		5.7		7.0						5.7		7.0
Welfare	8	8.3		8.5						8.3		8.5
Culture and recreation		.6		.5						.6		.5
Education		1.7		1.5						1.7		1.5
Long-term care						28.3		25.8		28.3		25.8
Total expenses	9	7.8		94.5		28.3		25.8		126.1	1	120.3
Increase in net assets before transfers	1;	3.1		10.9		2.1		1.6		15.2		12.5
Transfers	:	2.0		1.3		(2.0)	_	(1.3)				
Increase in net assets	1:	5.1		12.2		.1		.3		15.2		12.5
Net assets, 7/1/02	7	4.5	-	62.3		4.0		3.7		78.5		66.0
Net assets, 6/30/03	\$ 89	9.6	\$	74.5	\$	4.1	\$	4.0	\$	93.7	\$	78.5

#### Governmental activities.

Governmental activities revenues totaled \$110.9 million for fiscal year 2003. The following are highlights of County revenues:

- Sales taxes are comprised of state shared-sales tax, a .5% tax for highways and a .2% Jail District tax. Overall sales tax increased by \$1.2 million approximately (4%) in the current fiscal year due to a general increase in sales activity, fueled by an improving local economy and continued population growth. This resulted in increases of approximately 4.5% in the tax for highways and the Jail District tax. State-shared sales tax, the largest component of sales tax, experienced a slight increase of 2.7% in the year, from to \$16.5 million to \$16.9 million. Based upon the Arizona State Department of Revenue projections, it is expected that State-shared sales tax will show a similar increase in fiscal year 2003/04.
- Property taxes increased by \$2.2 million (8.5%) during the year. Most of this increase is attributable to increased property values and new construction.
- Grants and contributions in the prior year included a one-time award for juvenile jail facilities of \$1.5 million. The absence of this award resulted in a decrease in current year grant revenues.
- Charges for services increased by \$2.9 million primarily from increases in building and related permits, County Recorder and Assessor fees, which is indicative of increased building and real estate sales activity.

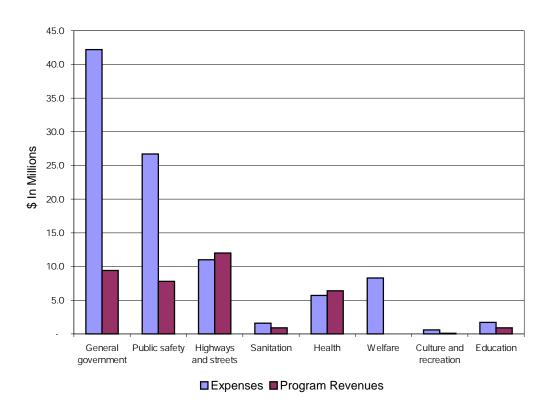
#### Revenues by Source - Governmental Activities



#### Expenses

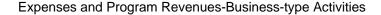
For the most part, increases in expenses closely paralleled inflation and growth in the demand for services. The general government function experienced significant growth in the General Services, Assessor, Elections, Public Defender and the Management Information Services departments. Increases in public safety are the result of increasing demands on law enforcement and detention within the Sheriff's office.

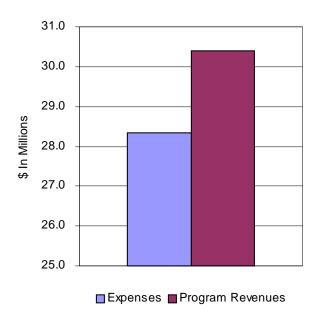
#### Expenses and Program Revenues - Governmental Activities



**Business-type activities** Business-type activities consist solely of the Yavapai County Department of Medical Assistance, Long-Term Health Care Division ("Division"). The Division operates a prepaid health program for qualified persons of Yavapai County within the State of Arizona. The Program provides hospitalization, medical care, managed institutional care, and home and community based long-term care for physically disabled and elderly persons. The funds used to carry out the Division's program are provided by the State of Arizona under its Arizona Long-Term Care System administered by the Arizona Health Care Cost Containment System. The funding sources include federal, state and county monies that are paid to the Division on a capitation basis.

Capitation revenues increased by \$3 million or 11% for fiscal year 2003 over the prior fiscal year. Operating expenses increased \$2.5 million representing a 9.7% change from the prior year. These increases are the direct result of an increase in the capitation rate and an increase in provider service costs.





#### **Financial Analysis of the Government's Funds**

As noted earlier, Yavapai County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds**. The focus of Yavapai County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing Yavapai County's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, Yavapai County's governmental funds reported combined ending fund balances of \$32,788,016, a decrease of \$3,108,219 in comparison with the prior year. This change is primarily attributable to the decrease in the fund balance of the Jail Construction fund. Eighty-five percent of the \$15 million proceeds from the February 2002 pledged revenue obligations issue had been used by June 30, 2003. The issue was dedicated to the construction of new jail facilities. The remainder of the fund balance is unreserved other than the reserve for inventories of \$103,860 and debt service of \$221,862.

The general fund is the chief operating fund of Yavapai County. At the end of the current fiscal year, unreserved fund balance of the general fund was \$1,784,993, which was \$3,759,265 less than the previous fiscal year. The primary reason for this decrease was the decision not to transfer back to the general fund the unspent balance of \$6.3 million remaining in the capital projects fund at June 30. Otherwise both revenues and expenditures for the current fiscal year closely followed estimates.

**Proprietary fund.** Yavapai County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. Restricted net assets of the Long-Term Care

Division at the end of the year amounted to \$3.9 million an increase of \$.2 million over the prior fiscal year. Other factors concerning the finances of this fund have already been addressed in the discussion of Yavapai County's business-type activities.

#### **General Fund Budgetary Highlights**

The general fund expenditure budget of \$53,285,172 did not change during the year. However, certain departments received supplemental appropriations as follows:

Public Defender	\$ 366,604	Finance	\$ 14,608
Sheriff	182,695	Recorder	6,478
Superior Court	62,477	Human Resources	4,000
Facilities	23,000	Bagdad/ Yarnell Justice Court	3,674
Juvenile Probation	19,598	Records Management	2,546
School Superintendent	19,027	Prescott Constable	748
Verde Valley Justice Court	17,094	Seligman Justice Court	321

These increases in appropriations were transferred from other general fund departments with budget capacity. Actual general fund expenditures were under budget by \$657,732.

During the year, actual revenue was short of estimates by \$1,475,266 (2.5%), this is not expected to have any significant effect on future services or liquidity.

#### **Capital Asset and Debt Administration**

Capital Assets. Yavapai County's investment in capital assets for its governmental and business-type activities as of June 30, 2003, amounts to \$89.5 million (net of accumulated depreciation and related debt). This investment in capital assets includes land, buildings, machinery and equipment. In addition, roads and highways constructed in the fiscal year ended June 30, 2003, or in progress at that date, are included in capital assets. In accordance with GASB Statement No. 34, the County will retroactively value all infrastructure assets back to fiscal year 1981 by June 30, 2006. The total increase in Yavapai County's investment in capital assets for the current fiscal year was 42%, nearly all of which is attributed to governmental activities.

Major capital asset events during the current fiscal year included the following:

- Construction continued on the Camp Verde Jail Facility. Total cost is projected at \$20 million, and will increase capacity by 480 beds. Opening is expected in fiscal year 2004.
- Construction was completed on Fain Road and Highway 89A, financed by loans from the Arizona Department of Transportation HELP Program.

#### Yavapai County's Capital Assets

(net of depreciation) (in millions)

	Govern Acti	Busines Activ	ss-type vities	Total			
	2003		2003	2002	2003	2002	
Land	\$ 9.5	\$ 7.0	\$	\$	\$ 9.5	\$ 7.0	
Buildings	26.5	24.9			26.5	24.9	
Machinery and Equipment	9.1	6.7	.1	.2	9.2	6.9	
Infrastructure	10.1	6.9			10.1	6.9	
Construction in Progress	34.2	17.2			34.2	17.2	
Total	\$ 89.4	\$62.7	\$ .1	\$ .2	\$ 89.5	\$ 62.9	

Additional information on Yavapai County's capital assets can be found in Note 4 on pages 44 - 45 of this report.

**Long-term debt**. At the end of the current fiscal year, Yavapai County had total bonded debt outstanding of \$15,783,094. Of this amount, \$13,945,000 represents pledged revenue obligations of the Yavapai County Jail District, which are secured by a dedicated excise tax of 1/5 cent, and \$1,838,094 represents debt of various special assessment districts which is secured by pledges of revenues from special assessments levied against benefiting property owners. Yavapai County also had long-term notes payable of \$8,812,500, which are secured by the County's highway user revenue. The remainder of Yavapai County's debt is a long-term capital lease of \$1,497,290 for road equipment.

#### Yavapai County's Outstanding Debt

(in millions)

	2003	2002
Jail District Pledged Revenue Obligations	\$ 13.9	\$ 15.3
Special Assessment Debt Payable	1.8	2.0
Notes Payable	8.8	
Capital Leases	1.5	.7
Total	\$ 26.0	\$ 18.0

Yavapai County's total debt increased by a net \$8,164,505 during the current fiscal year due primarily to the County entering into two separate loan agreements for the major road improvements, mentioned above. The pledged revenue obligations are being used to construct new jail facilities, also mentioned above. Moody's Investor Service and Standard & Poor's Rating services have assigned the ratings of "Aaa" and "AAA", respectively, on these obligations, which are insured for the payment of principal and interest with Ambac Assurance, Ambac Financial Group, Inc.

State statutes limit the amount of general obligation debt a county may issue to 6 percent of its total assessed valuation. The current debt limitation for the County is \$91,008,445. Since the County has no general obligation debt, this amount equals the debt capacity.

#### **Economic Factors and Next Year's Budgets and Rates**

- The unemployment rate for Yavapai County is currently 3.4 percent, which is a slight decrease from a
  rate of 3.5 percent a year ago. This compares favorably to the state's average unemployment rate of
  5.9 percent.
- Inflationary trends in the region compare favorably to national indices.

These factors were considered in preparing Yavapai County's budget for the 2003/04 fiscal year. The unreserved ending fund balance in the general fund of \$1,784,993 was appropriated for spending in the 2003/04 fiscal year budget. The need for increased detention services to open the new jail facilities required a 5% increase in the general fund property tax rate for the 2003/04 fiscal year.

#### **Requests for Information**

This financial report is designed to provide a greater overview of Yavapai County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Department, 1015 Fair Street, Prescott, Arizona 86305.



## Yavapai County Statement of Net Assets June 30, 2003

	Primary Government									
	Gov	vernmental	Bus	iness-type						
Assets		Activities	Α	ctivities	Total					
Cash and cash equivalents	\$	33,379,635	\$	6,410,513	\$	39,790,148				
Receivables:										
Property taxes		1,302,435		-		1,302,435				
Special assessments		1,432,608		-		1,432,608				
Accounts		960,616		-		960,616				
Due from other governments		5,662,839		1,368,197		7,031,036				
Inventories		103,860		-		103,860				
Prepaid items		29,140		-		29,140				
Deferred charges		169,448		-		169,448				
Cash equivalents - restricted		1,382,167		-		1,382,167				
Capital assets, not being depreciated		43,779,686		-		43,779,686				
Capital assets, being depreciated, net		45,666,430		113,516		45,779,946				
Total assets		133,868,864		7,892,226		141,761,090				
Liabilities										
Accounts payable		4,785,052		34,245		4,819,297				
Accrued payroll and employee benefits		1,474,914		183,945		1,658,859				
Deposits held for others		36,211		-		36,211				
Matured bonds payable		1,315,000		-		1,315,000				
Interest payable		277,570		-		277,570				
Due to other governments		-		97,023		97,023				
Medical claims payable		-		3,526,129		3,526,129				
Deferred revenues		2,790,683		-		2,790,683				
Noncurrent liabilities:										
Due within one year		8,373,910		-		8,373,910				
Due in more than one year		25,211,004				25,211,004				
Total liabilities		44,264,344		3,841,342		48,105,686				
Net Assets										
Invested in capital assets, net of related debt		64,735,399		113,516		64,848,915				
Restricted for:										
Health and welfare		-		3,937,368		3,937,368				
Debt service		221,862		-		221,862				
Unrestricted		24,647,259				24,647,259				
Total net assets	\$	89,604,520	\$	4,050,884	\$	93,655,404				

See accompanying notes to financial statements.

## Yavapai County Statement of Activities Year Ended June 30, 2003

			Program Revenues		Net (Expenses) Revenue & Changes in Net Assets				
		Charges	Operating	Capital		Primary Government			
		for	Grants &	Grants &	Governmental	Business-type			
Functions/Programs	Expenses	Services	Contributions	Contributions	Activities	Activities	Total		
Primary Government:									
Governmental activities:									
General government	\$ 41,123,373	\$ 5,726,915	\$ 3,685,823	\$ -	\$ (31,710,635)	\$ -	\$ (31,710,635)		
Public safety	26,737,930	2,780,332	5,020,516	-	(18,937,082)	-	(18,937,082)		
Highways and streets	11,012,419	1,355,970	10,335,027	342,063	1,020,641	-	1,020,641		
Sanitation	1,595,659	430,130	461,866	-	(703,663)	-	(703,663)		
Health	5,675,223	2,486,307	3,894,574	-	705,658	-	705,658		
Welfare	8,277,939	-	-	=	(8,277,939)	-	(8,277,939)		
Culture and recreation	591,898	-	132,981	-	(458,917)	-	(458,917)		
Education	1,716,524	180,556	680,317	-	(855,651)	-	(855,651)		
Aid to other governments	361,130	-	14,024	-	(347,106)	-	(347,106)		
Interest on long-term debt	777,372	<u>-</u> _	=_	=_	(777,372)		(777,372)		
Total governmental activities	97,869,467	12,960,210	24,225,128	342,063	(60,342,066)	<u> </u>	(60,342,066)		
Business-type activities:									
Long term care	28,339,917	30,408,291	-	-	-	2,068,374	2,068,374		
Total business-type activities	28,339,917	30,408,291	<u>-</u>	<u>-</u>		2,068,374	2,068,374		
Total primary government	\$ 126,209,384	\$ 43,368,501	\$ 24,225,128	\$ 342,063	(60,342,066)	2,068,374	(58,273,692)		
Ger	neral revenues:								
	Property taxes				28,097,734	-	28,097,734		
	Sales taxes				32,756,018	-	32,756,018		
	Vehicle license tax				8,335,252	-	8,335,252		
	Franchise taxes				491,454	-	491,454		
	State shared lottery				550,035	-	550,035		
	Interest on investmen	its			48,864	-	48,864		
	Gain on sale of capita	al assets			338,348	-	338,348		
	Miscellaneous				2,752,422	42,188	2,794,610		
Tran	nsfers				2,000,000	(2,000,000)			
	Total general rev	enues and transfers			75,370,127	(1,957,812)	73,412,315		
	Changes in	net assets			15,028,061	110,562	15,138,623		
	Net assets - beginnin	g			74,576,459	3,940,322	78,516,781		
	Net assets - ending				\$ 89,604,520	\$ 4,050,884	\$ 93,655,404		

See accompanying notes to financial statements.

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## Yavapai County Balance Sheet Governmental Funds June 30, 2003

				Jail	F	Regional		
Assets _		General	J	ail District	Construction			Road
Cash and cash equivalents	\$	7,636,649	\$	4,909,996	\$	-	\$	8,573,217
Receivables:								
Property taxes		1,068,405		-		-		-
Special assessments		-		-		-		-
Accounts		309,661		23,672		-		59,934
Due from:								
Other funds		42,111		197,728		72,399		5,772
Other governments		2,370,443		432,202		-		1,102,301
Inventories		-		-		-		-
Prepaid Items		17,411		-		-		-
Cash equivalents - restricted						1,382,167		
Total assets	\$	11,444,680	\$	5,563,598	\$	1,454,566	\$	9,741,224
Liabilities and fund balances								
Liabilities:								
Accounts payable		591,936		126,467		525,489		1,544,125
Accrued payroll and employee benefits		777,766		204,314		770		3,663
Due to other funds		6,248,523		72,399		16,738		-
Deposits held for others		36,211		-		-		-
Matured bonds payable		-		_		_		_
Interest Payable		_		_		_		_
Deferred revenue		2,005,251		_		_		-
Total liabilities		9,659,687		403,180		542,997		1,547,788
Fund balances:								
Reserved for:								
Inventory		_		_		_		_
Debt service		_		_		_		
Unreserved, reported in:		_				_		
General fund		1,784,993		_		_		_
Special revenue funds		1,704,993		5,160,418		_		8,193,436
Capital project funds		_		3,100,410		911,569		0,130,430
Total fund balance		1 794 002		F 160 /110				0 102 426
i otai iuliu balance		1,784,993		5,160,418		911,569		8,193,436
Total liabilities and fund balances	\$	11,444,680	\$	5,563,598	\$	1,454,566	\$	9,741,224

See accompanying notes to financial statements.

				Other			Total
		(	Capital	Go	vernmental	Go	vernmental
HURF R	oad	ı	Projects		Funds		Funds
\$ 1,02	4,754	\$	251,470	\$	10,983,549	\$	33,379,635
	-		-		234,030		1,302,435
	-		-		1,432,608		1,432,608
2	0,704		2,760		543,885		960,616
5	9,426		6,182,621		405,702		6,965,759
	9, <del>4</del> 26 9,731		0,102,021		668,162		5,662,839
			-		000,102		
10	3,860		-		-		103,860
	274		-		11,455		29,140
							1,382,167
\$ 2,29	8,749	\$	6,436,851	\$_	14,279,391	\$	51,219,059
	5,731		96,445		1,144,859		4,785,052
14	2,460		-		345,941		1,474,914
	2,616		2,253		623,230		6,965,759
	-		-		-		36,211
	-		-		1,315,000		1,315,000
	-		-		277,570		277,570
			-		1,571,286		3,576,537
90	0,807		98,698		5,277,886		18,431,043
10	3,860		-		-		103,860
	-		-		221,862		221,862
	_		_		_		1 78/ 003
1 20	4,082		-		8,439,463		1,784,993 23,087,399
1,29	<del>-</del> ,002		6,338,153		340,180		7,589,902
1 20	7 042						32,788,016
1,39	7,942		6,338,153		9,001,505		52,100,010
\$ 2,29	8,749	\$	6,436,851	\$	14,279,391	\$	51,219,059

# Yavapai County Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets June 30, 2003

Amounts reported for governmental activities in the statement of net assets are different because:

Total fund balances - governmental funds	\$ 32,788,016
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	89,446,116
Some receivables are not available to pay for current-period expenditures and, therefore, are deferred in the funds.	785,855
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds.	 (33,415,467)
Net assets of governmental activities	\$ 89,604,520

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## Yavapai County Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds Year Ended June 30, 2003

	General	Ja	ail District	Co	Jail enstruction	F	Regional Road
Revenues:							
Taxes	\$ 26,269,489	\$	4,489,617	\$	-	\$	8,459,878
Special assessments	-		-		-		-
Licenses and permits	2,437,312		-		-		1,355,970
Intergovernmental	25,528,873		-		-		-
Charges for services	1,639,219		168,863		-		-
Fines and forfeits	1,764,290		-		-		-
Investment income	(61,356)		3,473		-		33,849
Miscellaneous	938,582		17,741				28,039
Total revenues	58,516,409		4,679,694				9,877,736
Expenditures:							
Current:							
General government	33,376,807		-		-		-
Public safety	10,580,980		8,001,108		-		-
Highways and streets	-		-		-		13,039,571
Sanitation	-		-		-		-
Health	-		-		-		-
Welfare	8,206,263		-		-		-
Education	463,390		-		-		-
Culture and recreation	-		-		-		-
Aid to other goverments	-		-		-		-
Capital outlay	-		-		9,922,875		_
Debt service:							
Principal retirement	-		_		-		_
Interest and fiscal charges	_		-		-		_
Total expenditures	52,627,440		8,001,108		9,922,875		13,039,571
Excess (deficiency) of revenues							
over (under) expenditures	5,888,969		(3,321,414)		(9,922,875)		(3,161,835)
Other financing sources (uses)							
Transfer in	4,932,783		5,225,000		144,751		78,719
Transfer out	(14,833,199)		(1,931,868)		(87,174)		(573,053)
Loan proceeds	-		-		-		9,000,000
Capital leases	-		-		-		-
Sale of capital assets	252,182		-		-		-
Total other financing sources (uses)	(9,648,234)		3,293,132		57,577		8,505,666
Net changes in fund balances	(3,759,265)		(28,282)		(9,865,298)		5,343,831
Fund balances, July 1, 2002	5,544,258		5,188,700		10,776,867		2,849,605
Decrease in reserve for inventories	-		-		-		-
Fund balances, June 30, 2003	\$ 1,784,993	\$	5,160,418	\$	911,569	\$	8,193,436

		Other	Total
	Capital	Governmental	Governmental
HURF Road	Projects	Funds	Funds
\$ -	\$ -	\$ 5,149,179	\$ 44,368,163
-	-	273,374	273,374
-	-	324,028	4,117,310
12,294,954	-	12,144,271	49,968,098
-	-	4,598,221	6,406,303
-	-	317,714	2,082,004
22,385	(8,406)	58,919	48,864
354,594	36	1,965,591	3,304,583
12,671,933	(8,370)	24,831,297	110,568,699
-	-	5,373,854	38,750,661
=	-	7,921,595	26,503,683
12,571,768	_	93,015	25,704,354
-	_	2,066,464	2,066,464
-	_	7,875,991	7,875,991
-	_	-	8,206,263
-	_	1,278,046	1,741,436
-	_	599,275	599,275
-	_	361,130	361,130
-	1,348,962	772,740	12,044,577
	,,	, -	,- ,-
-	-	1,621,156	1,621,156
		758,544	758,544
12,571,768	1,348,962	28,721,810	126,233,534
100,165	(1,357,332)	(3,890,513)	(15,664,835)
300,000	7,682,600	4,602,850	22,966,703
(1,532,000)	-	(2,009,409)	(20,966,703)
-	-	(=,===, ===, -	9,000,000
1,202,559	-	-	1,202,559
94,859	_	27,592	374,633
65,418	7,682,600	2,621,033	12,577,192
165,583	6,325,268	(1,269,480)	(3,087,643)
1,252,935	12,885	10,270,985	35,896,235
(20,576)	-	-	(20,576)
\$ 1,397,942	\$ 6,338,153	\$ 9,001,505	\$ 32,788,016

#### Yavapai County

### Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended June 30, 2003

Net change in fund balances - total governmental funds

\$ (3,087,643)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period

Capital outlay 30,125,399

Depreciation (3,358,529) 26,766,870

Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Assets. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Assets.

Debt issued or incurred (10,202,559)

Principal repaid 2,038,054 (8,164,505)

Deferred tax revenues are recognized in the governmental funds only when available, but are recognized in the Statement of Activities when earned. (9,519)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

(440,857)

In the Statement of Activities, only the gain/loss on the sale of capital assets is reported whereas in the governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net assets differs from the change in fund balance by the book value of the capital assets sold.

(36,285)

Changes in net assets of governmental activities

\$ 15,028,061

See accompanying notes to financial statements.

### Yavapai County Statement of Net Assets Proprietary Funds June 30, 2003

	Bus	siness-type
	A	Activities-
	Enterprise Fund	
	Lon	g-term Care
Assets		
Current assets:		
Cash and cash equivalents	\$	6,410,513
Due from other governments		1,368,197
Total current assets		7,778,710
Noncurrent assets:		
Capital assets, net of accumulated depreciation		113,516
Total noncurrent assets		113,516
Total Assets		7,892,226
Liabilities		
Current liabilities :		
Accounts payable		34,245
Accrued payroll and employee benefits		183,945
Medical claims payable		3,526,129
Due to other governments		97,023
Total current liabilities	-	3,841,342
Total Liabilities		3,841,342
Net Assets		
Invested in capital assets, net of related debt		113,516
Restricted - health and welfare		3,937,368
Total Net Assets	\$	4,050,884

## Yavapai County Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds Year Ended June 30, 2003

	Business-type	
	Activities-	
	Enterprise Fund	
	Lon	g-term Care
Operating revenues:		
AHCCCS revenues	\$	30,408,291
Miscellaneous		42,188
Total operating revenues		30,450,479
Operating Expenses:		
Medical costs		25,310,251
Administrative costs		2,976,319
Depreciation		53,347
Total operating expenses		28,339,917
Operating income		2,110,562
Income before transfers		2,110,562
Transfers out		(2,000,000)
Increase in net assets		110,562
Net assets, July 1, 2002		3,940,322
Net assets, June 30, 2003	\$	4,050,884

### Yavapai County Statement of Cash Flows Proprietary Funds Year Ended June 30, 2003

	Ente	siness-type Activities- erprise Fund g-term Care
Cash flows from operating activities: Cash received from AHCCCS	\$	29,516,750
Cash payments for medical services	Ψ	(24,864,402)
Cash payments for personal services		(2,170,629)
Cash payments for operating activities		(759,265)
Total operating revenues		1,722,454
Cash flows from noncapital activities:		
Cash transferred to general fund		(2,000,000)
Cash flows from capital and related financing activities:		
Purchase of capital assets		(26,576)
Net increase (decrease) in cash and cash equivalents		(304,122)
Cash and cash equivalents, July 1, 2002		6,714,635
Cash and cash equivalents, June 30, 2003	\$	6,410,513
Reconciliation of operating income to net cash provided by operating activities:		
Operating income	\$	2,110,562
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation		53,347
Medical equipment depreciation		10,547
Changes in assets and liabilities:		
Increase in due from other governments		(800,719)
Decrease in interest receivable		45,853
Increase in accounts payable		34,245
Increase in accrued payroll and employee benefits		12,181
Increase in medical claims payable		435,301
Decrease in due to other governments		(178,863)
Net cash provided by operating activities	\$	1,722,454

See accompanying notes to financial statements.

### Yavapai County Statement of Fiduciary Net Assets Fiduciary Funds June 30, 2003

	 nvestment rust Fund	Agency Fund
Assets		
Cash and cash equivalents	\$ 44,113,117	\$ 3,246,385
Total Assets	44,113,117	\$ 3,246,385
Liabilities Deposits held for others Total Liabilities	 <u>-</u>	\$ 3,246,385 3,246,385
Net Assets Held in trust for investment trust participants	\$ 44,113,117	

### Yavapai County Statement of Changes in Fiduciary Net Assets Fiduciary Funds Year Ended June 30, 2003

	Investment
	 Trust Fund
Additions:	_
Contributions from participants	\$ 232,744,957
Investment income	1,196,670
Total additions	233,941,627
Deductions:	226 209 470
Distributions to participants	 236,308,479
Total deductions	 236,308,479
Change in net assets	(2,366,852)
Net assets, July 1, 2002	 46,479,969
Net assets, June 30, 2003	\$ 44,113,117
	<u> </u>

### Note 1 - Summary of Significant Accounting Policies

The accounting policies of Yavapai County conform to generally accepted accounting principles applicable to governmental units adopted by the Governmental Accounting Standards Board (GASB).

### A. Reporting Entity

The County is a general purpose local government that is governed by a separately elected board of three county supervisors. The accompanying financial statements present the activities of the County (the primary government) and its component units.

Component units are legally separate entities for which the County is considered to be financially accountable. Blended component units, although legally separate entities, are in substance part of the County's operations. Therefore, data from these units is combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the combined financial statements to emphasize they are legally separate from the County. Each blended component unit discussed below has a June 30 year-end. The County has no discretely presented component units.

The following table describes the County's component units:

Component Unit	Description: Criteria for Inclusion	Reporting Method	For Separate Financial Statements
Yavapai County Flood Control District	A tax-levying district that provides flood control systems; County board of supervisors serves as board of directors	Blended	Not available
Yavapai County Library District	Provides and maintains library services for County's residents; County board of supervisors serves as board of directors	Blended	Not available
Yavapai County Special Assessment District	Constructs or improves sidewalks, curbs and gutters, irrigation systems, and street lighting within the County; County board of supervisors serves as board of directors	Blended	Not available

Yavapai County Jail District A tax-levying district that acquires, constructs, operates, maintains, and finances county jails and jail systems; county board of supervisors serves as governing board Blended Not available

Related Organization - The Sedona-Oak Creek Airport Authority (Authority) was created for the purpose of developing and promoting transportation and commerce by air in the State of Arizona, and in particular the development, promotion, and operation of air transportation facilities and air commerce in and around the Sedona area. In 1971, the Authority entered into a 60-year lease with Yavapai County to manage and operate the Sedona Airport facility, which is owned by the County. The Authority is governed by a 13 member Board of Directors approved by the County's Board of Supervisors. However, the Authority's operations are completely separate from the County, and the County is not financially accountable for the Authority. Therefore, based on the criteria of GASB Statement No. 14, the financial activities of the Authority have not been included in the accompanying financial statements.

#### B. Basis of Presentation

The basic financial statements include both government-wide statements and fund-based financial statements. The government-wide statements focus on the County as a whole, while the fund-based financial statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between governments to enhance the usefulness of the information.

**Government-wide statements**-provide information about the primary government (the County) and its component units. The statements include a statement of net assets and a statement of activities. These statements report the financial activities of the overall government, except for fiduciary activities. They also distinguish between the governmental and business-type activities of the County. Governmental activities generally are financed through taxes and intergovernmental revenues. Business-type activities are financed in whole or in part by fees charged to external parties.

A statement of activities presents a comparison between direct expenses and program revenues for each function of the County's governmental activities and segment of its business-type activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. The County does not allocate indirect expenses to programs or functions. Program revenues include:

- changes to customers or applicants for good, services, or privileges provided,
- · operating grants and contributions, and
- capital grants and contributions, including special assessments.

Revenues that are not classified as program revenues, including internally dedicated resources and all taxes, are reported as general revenues.

Generally, the effect of interfund activity has been eliminated from the governmentwide financial statements to minimize the double counting of internal activities. However, charges for interfund services provided and used are not eliminated if the prices approximate their external exchange values.

**Fund financial statements-**provide information about the County's funds, including fiduciary funds and blended component units. Separate statements are presented for the governmental, proprietary, and fiduciary fund categories. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. Fiduciary funds are aggregated and reported by fund type.

Proprietary fund operating revenues, such as charges for services, result from transactions associated with the fund's principal activity in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from transactions in which the parties do not exchange equal values. Revenues generated by ancillary activities are also reported as nonoperating revenues.

The County reports the following major governmental funds:

The General Fund-is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Jail District Fund-is used to account for County jail operations.

The Jail Construction Fund-is used to account for the construction of the new County jail and remodel of the existing facility.

The Regional Road Fund-is used to account for road construction and maintenance of major regional roads, and is funded by a ½ cent County sales tax and impact fees.

The HURF Road Fund-is used to account for road maintenance and construction of nonmajor roads, and is funded primarily by highway users revenue.

The Capital Projects Fund-is used to account for major capital projects and is funded by transfers from the general fund.

The County reports the following major proprietary fund:

The Long-term Care Fund - is used to account for the activities of the Yavapai County Department of Medical Assistance Long-term Care Division. The Long-Term Care Division operates a prepaid health program for qualified persons of the County.

The County reports the following fund types:

The investment trust fund - accounts for pooled assets held and invested by the County Treasurer on behalf of County departments and other governmental entities.

The agency fund - accounts for assets held by the county as an agent for the State and various local governments.

#### C. Basis of Accounting

The government-wide, proprietary fund and fiduciary fund financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. Grants and donations are recognized as revenue as soon as all eligibility requirements the provider imposed have been met.

Governmental funds in the fund-based financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The County considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, compensated absences, and landfill closure and postclosure care costs, which are recognized as expenditures to the extent they are due and payable. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of long-term debt and acquisitions under capital lease agreements are reported as other financing sources.

Under the terms of grant agreements, the County funds certain programs by a combination of grants and general revenues. Therefore, when program expense is incurred, there are both restricted and unrestricted net assets available to finance the program. The County applies grant resources to such programs before using general revenues.

The County's business-type activities and enterprise funds follow FASB Statements and Interpretations issued on or before November 30, 1989; Accounting Principles Board Opinions; and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements. The County has applied the option not to apply those FASB pronouncements issued after November 30, 1989.

#### D. Cash and Investments

For purposes of the statement of cash flows, the County considers only those highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

Money market investments with a remaining maturity of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair value.

#### E. Inventories and Prepaid Items

Inventories of the governmental funds consist of expendable supplies held for consumption and are recorded as expenditures at the time of purchase. Amounts on hand at year-end are shown on the balance sheet as an asset for informational purposes only and are offset by a fund balance reserve to indicate that they do not constitute "available spendable resources." These inventories are stated at cost using the first-in, first-out method.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

#### F. Property Tax Calendar

The County levies real and personal property taxes on or before the third Monday in August that become due and payable in two equal installments. The first installment is due on the first day of October and becomes delinquent after the first business day of November. The second installment is due on the first day of March of the next year and becomes delinquent after the first business day of May.

A lien assessed against real and personal property attaches on the first day of January preceding assessment and levy.

#### G. Restricted Assets

Certain proceeds of the jail construction capital projects fund revenue bonds, as well as certain resources set aside for repayment, are classified as restricted assets on the balance sheet because they are maintained in separate accounts and their use is limited by applicable bond covenants. The "acquisition fund" account is used to report those proceeds of revenue bond issuances that are restricted for use in construction. The "payment fund" account is used to segregate resources accumulated for debt service payments over the next twelve months.

### H. Capital Assets

Capital assets are reported at actual cost. Donated assets are reported at estimated fair value at the time received.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts), depreciation methods, and estimated useful lives of capital assets reported in the government-wide statements and proprietary funds are as follows:

Land	Capitalization Threshold \$10,000		
		Depreciation Method	Estimated Useful Life
Buildings	\$10,000	Straight-line	40 years
Machinery and Equipment	\$5,000	Straight-line	5 -10 years
Infrastructure	\$10,000	Straight-line	12-40 years

#### I. Investment Income

Investment income is composed of interest, dividends, and net changes in the fair value of applicable investments.

### J. Compensated Absences

Compensated absences consist of paid time off (PTO) leave earned by employees based on services already rendered.

Employees may accumulate up to 764 hours of PTO, at various accrual rates, depending on years of service. PTO hours in excess of the maximum amount are forfeited. Upon termination of employment, all unused and unforfeited PTO benefits are paid to employees. Accordingly, PTO benefits are accrued as a liability in the financial statements.

Employees may also accumulate up to 520 hours of catastrophic time (CAT) leave. CAT leave may be used in the case of illness or injury suffered by an employee or employee's immediate family, but only after using at least forty hours of consecutive PTO leave. CAT leave benefits are cumulative but are forfeited upon termination of employment, and therefore are not accrued.

### Note 2 - Deposits and Investments

Arizona Revised Statutes authorize the County to invest public monies in the State Treasurer's investment pool; U.S. Treasury obligations; specified state and local government bonds; and interest-earning investments such as savings accounts, certificates of deposit, and repurchase agreements in eligible depositories. The statutes require collateral for demand deposits, certificates of deposit, and repurchase agreements at 101 percent of all deposits not covered by federal depository insurance.

**County Treasurer's Investment Pool** - Arizona Revised Statutes require community colleges, school districts, and other local governments to deposit certain public monies with the County Treasurer (see Note 17). Those monies are pooled with County monies for investment purposes.

*Deposits* - The investment pool's deposits at June 30, 2003, were entirely covered by federal depository insurance or by collateral held by the County's custodial bank in the County's name.

*Investments* - At June 30, 2003, the investments in the County Treasurer's investment pool consisted of the following.

	i uii
	Value
Investment in State Treasurer's investment pool	\$ 51,511,967
U.S. government securities	28,499,295
Total	\$ 80,011,262

Fair

The State Board of Investment provides oversight for the State Treasurer's pools, and the Local Government Investment Pool Advisory Committee provides consultation and advice to the Treasurer. The fair value of a participant's position in the pool approximates the value of that participant's pool shares.

The investment pool's investments at June 30, 2003, are categorized below to give an indication of the level of risk assumed by the County at year-end.

- Category 1 insured or registered in the County's name, or securities held by the County or its agent in the County's name.
- Category 2 uninsured and unregistered with securities held by the counterparty's trust department or agent in the County's name.
- Category 3 uninsured and unregistered with securities held by the counterparty, or by its trust department or agent but not in the County's name.

		Category		Fair
	1	2	3	Value
U.S. government securities	-	\$ 28,499,295	-	\$ 28,499,295
		\$ 28,499,295	-	28,499,295
Investments not subject to categorization:				
Investment in State Treasurer's investment pool				51,511,967
Total				\$ 80,011,262

Other Deposits – The County's nonpooled deposits at June 30, 2003, were entirely covered by federal depository insurance or by collateral held by the County's custodial banks in the County's name.

**Other Investments** – At June 30, 2003, the County's nonpooled investments consisted of the following:

	Fair Value
Money market funds-U.S. government securities	\$ 1,382,167
Total cash and cash equivalents	\$ 1,382,167

The fair value of the investments approximates the reported value. These investments are categorized as Category 3.

A reconciliation of cash and investments to amounts shown on the Statement of Net Assets as follows.

Cash and investments:			
	County Treasurer's Investment Pool	Other	Total
Cash on hand	\$ 1,404,999	\$ 9,136	\$ 1,414,135
Carrying amount of deposits	535,226	5,189,027	5,724,253
Reported amount of investments	80,011,262	1,382,167	81,393,429
Total cash and cash equivalents	\$ 81,951,487	\$ 6,580,330	\$ 88,531,817
Statement of Net Assets:	Total	Total	
	Primary	Fiduciary	
	Government	Funds	Total
Cash and cash equivalents	\$ 39,790,148	\$ 47,359,502	\$ 87,149,650
Cash and equivalents - restricted	1,382,167	-	1,382,167
Total cash and cash equivalents	\$ 41,172,315	\$ 47,359,502	\$ 88,531,817

#### Note 3 - Due From Other Governments

Amounts due from other governments at June 30, 2003, include \$1,491,182 in state-shared revenue from sales tax, \$249,406 in county excise tax distributions due from the State Treasurer, \$520,462 in state motor vehicle license taxes from the Arizona Department of Transportation, and \$109,393 in other fees from federal, state, and local governments recorded in the General Fund; \$870,143 in state-shared revenue from highway user taxes, and \$219,588 in state motor vehicle license tax recorded in the HURF Road Fund; \$668,162 in grants and other fees from federal, state grants and local governments recorded in the Other Governmental Funds; \$748,219 in county excise tax distributions due from the State Treasurer and \$354,082 in other fees from state and local governments recorded in the Regional Road Fund; \$398,629 in sales tax collections and \$33,573 in other fees from state and local governments recorded in the Jail District Fund; and \$1,368,197 due from AHCCCS in the Enterprise Fund.

Note 4 - Capital Assets

Capital assets activity for the year ended June 30,2003, was as follows:

	Balance			Balance
	July 1 ,2002	Increases	Decreases	June 30, 2003
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 6,982,450	\$ 2,534,275	\$ -	\$ 9,516,725
Construction in progress (estimated				
cost to complete \$23,223,345)	17,246,886	21,601,925	(4,585,850)	34,262,961
Total capital assets not being				
Depreciated	24,229,336	24,136,200	(4,585,850)	43,779,686
Capital assets being depreciated:				
Buildings	33,375,357	2,451,772	-	35,827,129
Machinery and equipment	21,417,684	4,596,449	(1,376,649)	24,637,484
Infrastructure	7,009,161	3,526,828	-	10,535,989
Total	61,802,202	10,575,049	(1,376,649)	71,000,602
Less accumulated depreciation for:				
Buildings	(8,496,453)	(855,166)	-	(9,351,619)
Machinery and equipment	(14,688,088)	(2,200,843)	1,340,364	(15,548,567)
Infrastructure	(131,466)	(302,520)		(433,986)
Total	(23,316,007)	(3,358,529)	1,340,364	(25,334,172)
Total capital assets, being				
depreciated, net	38,486,195	7,216,520	(36,285)	45,666,430
Governmental activities capital				
assets, net	\$ 62,715,531	\$ 31,352,720	\$ (4,622,135)	\$ 89,446,116
Business-type activities:				
Capital assets being depreciated:				
Machinery and equipment	\$ 416,942	\$ 26,576	\$ -	\$ 443,518
Total capital assets being				
depreciated	416,942	26,576	-	443,518
Less accumulated depreciation for:				
Machinery and equipment	(266,108)	(63,894)		(330,002)
Total	(266,108)	(63,894)		(330,002)
Business-type activities capital				
Assets, net	\$ 150,834	\$ (37,318)	\$ -	\$ 113,516

Depreciation expense was charged to functions as follows:

Governmental Activities:	
General government	\$ 1,677,026
Public safety	416,734
Highway and streets	1,106,430
Sanitation	106,144
Health	28,840
Welfare	1,482
Education	21,811
Culture and Recreation	62
Total governmental activities depreciation expense	\$ 3,358,529
Business-type activities:	
Long-term care	\$ 63,894
Total business-type activities depreciation expense	\$ 63,894

### **Construction Commitments**

The County has active construction projects as of June 30, 2003. The projects include the construction of a major addition to the jail, a new health building and a major road improvement. At June 30, 2003 the County's commitments with contractors are as follows:

		Remaining
Project	Spent-to-date	Commitment
Jail Addition	\$ 13,183,857	\$ 3,660,329
Health Building	55,358	1,491,641
Mingus Avenue		7,249,000
Total	\$ 13,239,215	\$ 12,400,970

Revenue bonds and transfers from the general fund are financing the jail addition commitment. The health building is also funded out of the general fund. The Mingus Avenue road improvement project commitment is being funded by sales taxes out of the regional road fund.

### Note 5 - Long-term Liabilities

The following schedule details the County's long-term liability and obligation activity for the year ended June 30, 2003.

	J	Balance uly 1, 2002	Additions	F	Reductions	_	Balance e 30, 2003	Due within 1 year
Governmental Activities:								
Special assessment debt payable								
with government commitment	\$	1,956,750	\$ -	\$	(118,656)	\$	1,838,094	\$ 122,940
Revenue bonds		15,260,000	-		(1,315,000)		13,945,000	1,350,000
Total special assessment debt payable		_	 		_			
and revenue bonds payable		17,216,750	-		(1,433,656)		15,783,094	1,472,940
Notes payable		-	9,000,000		(187,500)		8,812,500	2,437,500
Compensated absences payable		5,275,546	3,864,212		(3,356,897)		5,782,861	3,679,635
Obligations under capital leases		711,629	1,202,559		(416,898)		1,497,290	691,436
Landfill closure and postclosure care costs payable		1,427,325	-		(87,750)		1,339,575	-
Claims and judgments payable		387,705	89,440		(107,551)		369,594	92,399
Governmental activities long-term liabilities	\$	25,018,955	\$ 14,156,211	\$	(5,590,252)	\$	33,584,914	\$ 8,373,910

### Note 6 - Special Assessment Debt Payable

As described in the "Blended Component Units" section of Note 1, the Yavapai County Board of Supervisors acts as the Board of Directors of various special districts, therefore the bonded debt of these districts is included as part of the Yavapai County reporting entity.

Special assessment bonds are secured by pledges of revenues from special assessments levied against the benefiting property owners. The proceeds of the bond issues were used to finance construction in these districts. These bonds are generally callable with interest payable semiannually. However, in accordance with the bond indenture for each special assessment bond issue, and in the opinion of the County Attorney, the County is not legally obligated in any way for the special assessment bonded indebtedness.

The following special assessment districts had debt outstanding at June 30, 2003.

District	Interest Rates	Maturity Ranges	Outstanding Principal July 1, 2002	Retirements	Outstanding Principal June 30, 2003
Bonds					
Granite Gardens 1989	6.13 %	7/1/90-7/1/2007	\$ 63,000	\$ (10,000)	\$ 53,000
Pine Valley Street Imp.	6.45 %	7/1/97-7/1/2007	50,000	(10,000)	40,000
Coyote Springs Road Imp.	6.40 %	1/1/03-1/1/2022	1,552,000	(72,000)	1,480,000
Note Payable					
Prescott East Sanitary Dist.	4.82 %	7/1/02-7/1/2010	291,750	(26,656)	265,094
Total			\$ 1,956,750	\$ (118,656)	\$ 1,838,094

Special assessment debt service requirements to maturity are as follows:

	Principal	Interest
Year ending June 30, 2004	\$ 122,940	\$ 110,604
2005	127,287	103,199
2006	130,699	95,546
2007	132,178	87,692
2008	108,730	80,109
2009-2013	496,260	303,854
2014-2018	400,000	166,400
2019-2022	320,000	 40,960
Total	\$ 1,838,094	\$ 988,364

#### Note 7 - Bonds

The County's bonded debt consists of \$15,260,000 revenue bonds issued by the Yavapai County Jail District on February 13, 2002. As described in the "Blended Component Units" section of Note 1, the Yavapai County Board of Supervisors acts as the Board of Directors of various special districts, therefore the bonded debt of these districts is included as part of the Yavapai County reporting entity.

The bond proceeds are being used to construct a new jail and to remodel an existing jail. The bonds will be repaid from maintenance of effort payments from the County's general fund to the District and a voter approved excise tax. The total budgeted and

actual maintenance of effort payments transferred to the District in the fiscal year ended June 30, 2003 was \$5,225,000. Excise taxes received for the same period were \$4,489,617, which was 3% less than the budgeted amount of \$4,620,000.

Bonds outstanding at June 30, 2003, were as follows:

Jail District	Interest Rates	Maturity Ranges	Outstanding Principal July 1, 2002	Retirements	Outstanding Principal June 30, 2003
Revenue bonds	3-4.3 %	7/1/2003- 7/1/2012	\$15,260,000	\$ (1,315,000)	\$ 13,945,000
Total			\$15,260,000	\$ (1,315,000)	\$ 13,945,000

The following schedule details debt service requirements to maturity for the County's revenue bonds payable at June 30, 2003.

	Governmental Activities			
	Principal		Interest	
Year ending June 30, 2004	\$ 1,350,000	\$	515,690	
2005	1,395,000		475,190	
2006	1,435,000		433,340	
2007	1,480,000		387,420	
2008	1,530,000		335,620	
2009-2012	6,755,000		720,600	
Total	\$ 13,945,000	\$	2,867,860	

The bond agreement requires that unspent bond proceeds be maintained with an outside fiscal agent and be invested in various types of securities. The unspent proceeds, \$1,382,167 (as described in Note 2) have been maintained as required.

### Note 8 - Notes Payable

Yavapai County entered into two loan agreements with the Arizona State Department of Transportation, through its Highway Expansion and Extension Loan Program (HELP) for funds needed to complete the construction of a major road project. The County's notes payable at June 30, 2003 are as follows:

HELP loan dated July 1, 2002, principal amount of \$4,500,000, payable monthly over 24 months beginning July 15, 2003, interest rate of 1.83%, secured by the County's highway user revenues.	\$4,312,500
HELP loan dated July 15, 2002, principal amount of \$4,500,000, payable monthly over 24 months beginning July 15, 2004, interest rate of 2.25.%, secured by the	4 500 000
County's highway user revenues.	4,500,000
Total Notes Payable	8,812,500
Less Current Maturities	2,437,500
Long-term portion of Notes Payable	\$6,375,000

The following schedule details debt service requirements to maturity for the County's loans payable at June 30, 2003.

	Governmental Activities		
	Principal Interest		
Year ending June 30, 2004	\$2,437,500	\$264,235	
2005	4,312,500	92,700	
2006	2,062,500	23,203	
Total	\$8,812,500	\$380,138	

### Note 9 - Compensated Absences and Claims and Judgments

Compensated absences are paid from various funds in the same proportion that those funds pay payroll costs. Claims and judgments are generally paid from the fund that accounts for the activity that gave rise to the claim. During fiscal year 2003, the County paid for compensated absences as follows: 54 percent from the General Fund, 20 percent from major funds, and 26 percent from other funds. The County paid for claims and judgments from the General Fund.

### Note 10 - Capital Leases

The County has acquired equipment items under the provisions of various long-term lease agreements classified as capital leases for accounting purposes because they provide for a bargain purchase option or a transfer of ownership by the end of the lease term.

The assets acquired through capital leases are as follows:

	Governmental
	Activities
Machinery and equipment	\$ 2,232,605
Less: accumulated depreciation	(360,768)
Carrying value	\$ 1,871,837

The following schedule details debt service requirements to maturity for the County's capital leases payable at June 30, 2003.

	Governmental Activities
Year ending June 30, 2004	\$ 723,057
2005	544,152
2006	277,576
Total minimum lease payments	1,544,785
Less amount representing interest Present value of net minimum	47,495
capital lease payments	\$ 1,497,290

#### Note 11 - Landfill Closure and Postclosure Care Costs

State and federal laws and regulations require the County to place final covers on its 7 landfill sites when they stop accepting waste and to perform certain maintenance and monitoring functions at the sites for 30 years after closure. Although closure and postclosure care costs will not be paid until near or after the dates that the landfills stop accepting waste, the County reports a portion of these closure and postclosure care costs in each operating period even though actual payouts will not occur until the landfills are closed. These costs will be paid from the Landfill/Environment special revenue fund.

The amount recognized each year is based on landfill capacity used at the end of each fiscal year. The \$1,339,575 reported as landfill closure and postclosure care liability at June 30, 2003, represents the cumulative amount reported to date. All 7 landfills stopped accepting waste and were closed prior to June 30, 2002. These cumulative amounts are based on what it would cost to perform all closure and postclosure care in fiscal year 2002 and have been adjusted for changes in estimates during the fiscal year. The actual cost may be higher due to inflation, changes in technology, or changes in regulations.

According to state and federal laws and regulations, the County must comply with the local government financial test requirements that assure the County can meet the costs of landfill closure, postclosure, and corrective action when needed. The County is in compliance with these requirements.

#### Note 12 - Insurance Claims

The County provides health benefits to its employees and their dependents through the Yavapai Combined Trust, currently composed of three members. The Trust provides benefits up to \$100,000 per individual per calendar year through a self-funding agreement with its participants and purchases commercial insurance to cover claims in excess of this limit. An independent administrator provides the trust with claim and recordkeeping services. The County is responsible for paying the premiums and requires its employees to contribute for dependent coverage. The County is not liable for claims in excess of coverage limits and cannot be assessed retroactive premium adjustments. If it withdraws from the Trust, the County would be responsible for its proportional share of any claims run-out costs, which exceed Trust Fund reserves established for the incurred but not reported claims liability. If the Trust were to terminate, the County would be responsible for its proportional share of any Trust deficit.

#### Note 13 - Risk Management

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters; but was unable to obtain insurance at a cost it considered to be economically justifiable. Therefore, the County joined and is covered by three public

entity risk pools: the Arizona Counties Property and Casualty Pool, and the Arizona Counties Workers' Compensation Pool which are described below, and the Yavapai Combined Trust, which is described above.

The Arizona Counties Property and Casualty Pool is a public entity risk pool currently composed of 11 member counties. The pool provides member counties catastrophic loss coverage for risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters; and provides risk management services. Such coverage includes all defense costs as well as the amount of any judgment or settlement. The County is responsible for paying a premium, based on its exposure in relation to the exposure of the other participants, and deductibles of \$25,000 per occurrence for property claims and \$50,000 per occurrence for liability claims. The County is also responsible for any payments in excess of the maximum coverage of \$100 million per occurrence for property claims and \$15 million per occurrence for liability claims. A County must participate in the pool at least three years after becoming a member; however, it may withdraw after the initial three-year period. If the pool were to become insolvent, the County would be assessed an additional contribution.

The Arizona Counties Workers' Compensation Pool is a public entity risk pool currently composed of 11 member counties. The pool provides member counties with workers' compensation coverage, as required by law, and risk management services. The County is responsible for paying a premium, based on an experience rating formula, that allocates pool expenditures and liabilities among the members.

The Arizona Counties Property and Casualty Pool and the Arizona Counties Workers' Compensation Pool receive independent audits annually and an audit by the Arizona Department of Insurance triennially. Both pools accrue liabilities for losses that have been incurred but not reported. These liabilities are determined annually based on an independent actuarial valuation.

#### **Note 14 - Line of Credit Arrangement**

The County has a \$12,040,000 line of credit arrangement with a bank. The line of credit matures on June 30, 2005, and is collateralized by U.S. Government-backed securities.

At June 30, 2003, the line of credit was not utilized.

#### Note 15 - Retirement Plans

**Plan Descriptions** - The County contributes to four plans, three of which are described below. The Elected Officials Retirement Plan is not described due to its relative insignificance to the County's financial statements. Benefits are established by state statute and generally provide retirement, death, long-term disability, survivor, and health insurance premium benefits.

The *Arizona State Retirement System* (ASRS) administers a cost-sharing multipleemployer defined benefit pension plan that covers general employees of the County. The ASRS is governed by the Arizona State Retirement System Board according to the provisions of A.R.S. Title 38, Chapter 5, Article 2.

The *Public Safety Personnel Retirement System* (PSPRS) is an agent multiple-employer defined benefit pension plan that covers public safety personnel who are regularly assigned hazardous duty as employees of the State of Arizona or one of its political subdivisions. The PSPRS, acting as a common investment and administrative agent, is governed by a five-member board, known as The Fund Manager, and 181 local boards according to the provisions of A.R.S. Title 38, Chapter 5, Article 4.

The Corrections Officer Retirement Plan (CORP) is an agent multiple-employer defined benefit pension plan that covers certain employees of the State of Arizona, Departments of Corrections and Juvenile Corrections, and County employees whose primary duties require direct inmate contact. The CORP is governed by The Fund Manager of PSPRS and 23 local boards according to the provisions of A.R.S. Title 38, Chapter 5, Article 6.

Each plan issues a publicly available annual financial report that includes its financial statements and required supplementary information. A report may be obtained by writing or calling the applicable plan.

ASRS
3300 N. Central Ave.
P.O. Box 33910
Phoenix, AZ 85067-3910
(602) 240-2000 or (800) 621-3778
PSPRS and CORP
1020 E. Missouri Ave.
Phoenix, AZ 85014
Phoenix, AZ 85057-3910
(602) 255-5575

**Funding Policy** - The Arizona State Legislature establishes and may amend active plan members' and the County's contribution rates.

Cost-sharing plan - For the year ended June 30, 2003, active ASRS members and the County were each required by statute to contribute at the actuarially determined rate of 2.49 percent (2.00 percent retirement and 0.49 percent long-term disability) of the members' annual covered payroll. The County's contributions to ASRS for the years ended June 30, 2003, 2002, and 2001 were \$960,807, \$857,912 and \$837,853 respectively, which were equal to the required contributions for the year.

Agent plans - For the year ended June 30, 2003, active PSPRS members were required by statute to contribute 7.65 percent of the members' annual covered payroll, and the County was required to contribute at the actuarially determined rate of 10.16 percent. Active CORP members were required by statute to contribute 8.5 percent of the members' annual covered payroll, and the County was required to contribute at the actuarially determined rate of 3.07 percent.

**Annual Pension Cost** - The County's pension cost for the two agent plans for the year ended June 30, 2003, and related information follow.

<u>PSPRS</u>	<u>CORP</u>
10.16%	3.07%
7.65%	8.50%
\$465,783	\$126,031
\$465,783	\$126,031
	10.16% 7.65% \$465,783

The current-year annual required contributions for both the PSPRS and the CORP were determined as part of their June 30, 2001, actuarial valuations using the entry-age actuarial cost method. The actuarial assumptions included (a) 9 percent investment rate of return and (b) projected salary increases ranging from 6.5 percent to 9.5 percent per year. Both (a) and (b) included an inflation component of 5.5 percent. The assumptions did not include cost-of-living adjustments. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a 4-year period. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2001, was 20 years.

**Trend Information** - Annual pension cost information for the current and two preceding years follows for each of the agent plans.

#### **Contributions Required and Contributions Made**

			Percentage of	
	Year Ended	Annual Pension	APC	Net Pension
<u>Plan</u>	<u>June 30</u>	Cost (APC)	<b>Contributed</b>	<b>Obligation</b>
PSPRS	2003	\$465,783	100%	\$ -0-
	2002	547,661	100%	-0-
	2001	522,274	100%	-0-
CORP	2003	126,031	100%	-0-
oora	2002	87,233	100%	-0-
	2001	100,722	100%	-0-

### Note 16 - Interfund Balances and Activity

Interfund receivables and payables-interfund balances at June 30, 2003, were as follows:

	Payable To							
	General Fund		Jail District		Jail Construction		Regio Roa	
Payable from								
General Fund	\$	-	\$	-	\$	-	\$	484
Jail District		-		-	7:	2,399		-
Jail Construction	16	,717	-		-			-
HURF Road	2	2,069 -		-		-		-
Capital Projects		-		-		-		-
Nonmajor funds	23	,325	197	7,728				5,288
Total governmental	\$ 42	,111	\$ 197	7,728	\$ 7	2,399	\$ :	5,772

	Payable To							
HURF Road		Capital I		onmajor Funds	Total			
Payable from								
General Fund	\$ 39,767	\$ 6,182,600	\$	25,672	\$ 6,248,523			
Jail District	-	-		-	72,399			
Jail Construction	-	21		-	16,738			
HURF Road	-	-		547	2,616			
Capital Projects	2,253	-		-	2,253			
Nonmajor funds	17,406			379,483	623,230			
Total governmental	\$ 59,426	\$ 6,182,621	\$	405,702	\$ 6,965,759			

The interfund balances resulted from time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Interfund transfers-interfund transfers for the year ended June 30, 2003, were as follows:

	General Fund				il uction	HUI Roa			
Transfer from									
General Fund	\$	-	\$5,225,000	\$	-	\$	-		
Jail District		-	-	1	44,751		-		
Jail Construction		-	-		-		-		
HURF Road	1,532,000		1,532,000		-		-		-
Regional Road	-		-		-		-	30	00,000
Nonmajor funds		1,400,783			-		-		
Total governmental		2,932,783	5,225,000	1	44,751	30	00,000		
Long-term Care		2,000,000			-		-		
Total primary government	\$	4,932,783	\$5,225,000	\$ 1	44,751	\$ 30	00,000		

		Transfer To		
	Regional Road	Capital Projects	Nonmajor Funds	Total
Transfer from				
General Fund	\$ -	\$7,682,600	\$1,925,599	\$14,833,199
Jail District	-	-	1,787,117	1,931,868
Jail Construction	-	-	87,174	87,174
HURF Road	-	-	-	1,532,000
Regional Road	-	-	273,053	573,053
Nonmajor funds	78,719		529,907	2,009,409
Total governmental	78,719	7,682,600	4,602,850	20,966,703
Long-term Care			-	2,000,000
Total primary government	\$ 78,719	\$7,682,600	\$4,602,850	\$22,966,703

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations, and (4) move amounts in excess of required minimum balances, as approved by AHCCCS.

#### Note 17 - Condensed Financial Statements of the County Treasurer's Investment Pool

Arizona Revised Statutes require community colleges, school districts, and other local governments to deposit certain public monies with the County Treasurer. The Treasurer has a fiduciary responsibility to administer those and the County monies under his stewardship. The Treasurer invests, on a pool basis, all idle monies not specifically invested for a fund or program. In addition, the Treasurer determines the fair value of those pooled investments annually at June 30.

The fair value of investments held by the State Treasurer in the Local Government Investment Pool at June 30, 2003 has been reduced due to a drop in the value of securities held in the NPF XII trust serviced by National Century Financial Enterprises. The total reduction was \$2,567,105 of which \$1,529,692, or 59%, represents a reduction in the fair value of investments held in trust for external participants.

The County Treasurer's investment pool is not registered with the Securities and Exchange Commission as an investment company and there is no regulatory oversight of its operations. The pool's structure does not provide for shares and the County has not provided or obtained any legally binding guarantees to support the values of the participants' investments.

Details of each major investment classification follow.

		Interest		Fair
Investment Type	Principal	Rates	Maturities	Value
U.S. government securities	\$28,000,000	2.125-6.375%	11/14/03-4/21/08	\$28,499,295
Investment in State Treasurer's investment pool	51,511,967	1.5445%	None stated	51.511.967

A condensed statement of the investment pool's net assets and changes in net assets follows.

#### **Statement of Net Assets**

Assets Liabilities Net assets	\$ 81,951,487 - \$ 81,951,487
Net assets held in trust for: Internal participants External participants Total net assets held in trust	\$ 37,838,370 44,113,117 \$ 81,951,487
Statement of Changes in Net Assets	
Total additions	\$ 388,986,639 385,274,816
Total deductions Net increase	3,711,823

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### REQUIRED SUPPLEMENTARY INFORMATION

## Yavapai County Required Supplementary Information Schedule of Agent Retirement Plans' Funding Progress June 30, 2003

### **Public Safety Personnel Retirement System**

Actuarial Valuation Date	Actuarial Value of Plan Assets (a)	Actuarial Accrued Liability (b)	Funding (Liability) Excess (a-b)	Funded Ratio (a/b)	Annual Covered Payroll (c)	Unfunded Liability as Percentage Of Covered Payroll ([a-b]/c)
6/30/03	\$13,059,119	\$15,833,057	\$ (2,773,938)	82.5%	\$4,419,330	62.8%
6/30/02	12,560,975	14,232,671	(1,671,696)	88.3%	4,318,078	38.7%
6/30/01	12,289,353	12,390,100	(100,747)	99.2%	4,370,943	2.3%

#### **Corrections Officer Retirement Plan**

Actuarial Valuation Date	Actuarial Value of Plan Assets (a)	Actuarial Accrued Liability (b)	Funding (Liability) Excess (a-b)	Funded Ratio (a/b)	Annual Covered Payroll (c)	Unfunded Liability as Percentage Of Covered Payroll ([a-b]/c)
6/30/03	\$6,286,600	\$5,835,586	\$ 451,014	107.7%	\$4,073,025	-
6/30/02	6,022,539	5,274,883	747,656	114.2%	3,954,989	-
6/30/01	5.856.844	4.286.737	1.570.107	136.6%	3.797.366	_

### Yavapai County Required Supplementary Information **Budgetary Comparison Schedule** General Fund Year End June 30, 2003

	<b>Budgeted Amounts</b>			Actual		ance with	
		Original		Final	 Amounts	Fina	al Budget
Revenues:							
Taxes	\$	26,268,000	\$	26,268,000	\$ 26,269,489	\$	1,489
Licenses and Permits		2,480,000		2,480,000	2,437,312		(42,688)
Intergovernmental		26,696,000		26,696,000	25,528,873	(1,	,167,127)
Charges For Services		1,565,000		1,565,000	1,639,219		74,219
Fines and Forfeits		1,500,000		1,500,000	1,764,290		264,290
Investment Income		350,000		350,000	(61,356)	(	(411,356)
Miscellaneous		1,132,675		1,132,675	938,582	(	(194,093)
Total Revenues		59,991,675		59,991,675	 58,516,409	(1,	,475,266)
Evpanditurasi							
Expenditures:		E0E E0E		E0E E0E	EG1 E02		24.002
Board of Supervisors		595,595		595,595	561,503		34,092
Human Resources		539,577		543,577	531,497		12,080
General Services		4,352,146		3,951,451	3,735,678		215,773
Emergency Management		94,239		94,239	72,467		21,772
Elections		702,321		702,321	651,506		50,815
Facilities		3,064,580		3,087,580	3,039,638		47,942
Development Services		3,179,292		3,179,292	3,126,155		53,137
Fleet		1,832,692		1,832,692	1,715,950		116,742
Finance		481,002		495,610	495,610		40.070
Assessor		2,689,665		2,689,665	2,677,286		12,379
Attorney		2,959,856		2,959,856	2,959,495		361
Voter Registration		285,672		285,672	284,815		857
Recorder		594,795		601,273	601,273		-
Management Information System		4,172,179		3,850,004	3,849,347		657
Clerk of the Court		1,540,188		1,540,188	1,509,306		30,882
Treasurer		580,566		580,566	574,093		6,473
Records Management		225,801		228,347	228,346		1
Superior Courts		2,567,867		2,630,344	2,630,343		1
Public Defender		2,099,909		2,466,513	2,466,513		<b>-</b>
Prescott Justice of the Peace		440,406		440,406	418,728		21,678
Prescott Constable		53,026		53,774	53,773		1
Bagdad/Yarnell Justice of the Peace		230,888		234,562	234,562		-
Verde Valley justice of the Peace		379,924		397,018	397,018		-
Mayer Justice of the Peace		317,898		317,898	295,779		22,119
Verde Constable		51,281		51,281	47,125		4,156
Seligman Justice of the Peace		218,682		219,003	 219,001		2
Total General Government		34,250,047		34,028,727	 33,376,807		651,920
						(Cc	intinued)

# Yavapai County Required Supplementary Information Budgetary Comparison Schedule General Fund Year End June 30, 2003

	Budgeted	Amounts	Actual	Variance with	
	Original	Final	Amounts	Final Budget	
Public Safety:					
Sheriff	7,836,082	8,018,777	7,852,523	166,254	
Adult Probation	1,199,543	1,199,543	1,166,577	32,966	
Juvenile Probation	1,542,282	1,561,880	1,561,880	-	
Total Public Safety	10,577,907	10,780,200	10,580,980	199,220	
Welfare:					
Medical Assistant	7,677,587	7,677,587	7,893,357	(215,770)	
Public Fiduciary	335,267	335,267	312,906	22,361	
Total Welfare	8,012,854	8,012,854	8,206,263	(193,409)	
Education:					
School Superintendent	444,364	463,391	463,390	1	
Total Education	444,364	463,391	463,390	1	
Total Expenditures	53,285,172	53,285,172	52,627,440	657,732	
Excess of revenues over					
(under) Expenditures	6,706,503	6,706,503	5,888,969	(817,534)	
Other financing sources (uses):					
Transfer In	2,874,096	2,874,096	4,932,783	2,058,687	
Transfer Out	(15,070,599)	(15,070,599)	(14,833,199)	237,400	
Sale of General Fixed Assets	-	-	252,182	252,182	
Total other financing source (uses)	(12,196,503)	(12,196,503)	(9,648,234)	2,548,269	
Net change in fund balance	(5,490,000)	(5,490,000)	(3,759,265)	1,730,735	
Fund balances, July 1, 2002	5,490,000	5,490,000	5,544,258	54,258	
Fund balances, June 30, 2003	\$ -	\$ -	\$ 1,784,993	\$ 1,784,993	

# Yavapai County Required Supplementary Information Budgetary Comparison Schedule Jail District Fund Year Ended June 30, 2003

	Budgeted Amounts			Actual		Variance with		
		Original Final		Amounts		Final Budget		
Revenues:								
Taxes	\$	4,620,000	\$	4,620,000	\$	4,489,617	\$	(130,383)
Charges for services		-		-		168,863		168,863
Investment income		-		-		3,473		3,473
Miscellaneous		684,000		684,000		17,741		(666,259)
Total revenues		5,304,000		5,304,000		4,679,694		(624,306)
Expenditures:								
Public safety: Sheriff		7 701 100		7 701 100		9 001 109		(270.026)
		7,721,182		7,721,182		8,001,108		(279,926)
Total expenditures		7,721,182		7,721,182		8,001,108		(279,926)
Excess (deficiency) of revenues								
over (under) expenditures		(2,417,182)		(2,417,182)		(3,321,414)		904,232
Other financing sources (uses):								
Transfer in		5,225,000		5,225,000		5,225,000		_
Transfer out		(6,870,000)		(6,870,000)		(1,931,868)		4,938,132
				<del>,</del>				
Total other financing sources (uses)		(1,645,000)		(1,645,000)		3,293,132		4,938,132
Net changes in fund balances		(4,062,182)		(4,062,182)		(28,282)		4,033,900
Fund balances, July 1, 2002		4,062,182		4,062,182		5,188,700		1,126,518
Fund balances, June 30, 2003	\$		\$	-	\$	5,160,418	\$	5,160,418

# Yavapai County Required Supplementary Information Budgetary Comparison Schedule Regional Road Fund Year Ended June 30, 2003

	Budgeted	Amounts	Actual	Variance with	
	Original Final		Amounts	Final Budget	
Revenues:					
Taxes	\$ 8,774,000	\$ 8,774,000	\$ 8,459,878	\$ (314,122)	
Licenses and permits	1,352,000	1,352,000	1,355,970	3,970	
Investment income	240,000	240,000	33,849	(206,151)	
Miscellaneous			28,039	28,039	
Total revenues	10,366,000	10,366,000	9,877,736	(488,264)	
Expenditures: Highways and streets:					
Public works	21,444,317	21,444,317	13,039,571	8,404,746	
Total expenditures	21,444,317	21,444,317	13,039,571	8,404,746	
Excess (deficiency) of revenues					
over (under) expenditures	(11,078,317)	(11,078,317)	(3,161,835)	7,916,482	
Other financing sources (uses):					
Transfer in	-	-	78,719	78,719	
Transfer out	(300,000)	(300,000)	(573,053)	(273,053)	
Loan proceeds			9,000,000	9,000,000	
Total other financing sources (uses)	(300,000)	(300,000)	8,505,666	8,805,666	
Net changes in fund balances	(11,378,317)	(11,378,317)	5,343,831	16,722,148	
Fund balances, July 1, 2002	11,378,317	11,378,317	2,849,605	(8,528,712)	
Fund balances, June 30, 2003	\$ -	\$ -	\$ 8,193,436	\$ 8,193,436	

# Yavapai County Required Supplementary Information Budgetary Comparison Schedule HURF Road Fund Year Ended June 30, 2003

	Budgeted	Amounts	Actual	Variance with Final Budget	
	Original	Final	Amounts		
Revenues:					
Intergovernmental	\$ 10,524,926	\$ 10,524,926	\$ 12,294,954	\$ 1,770,028	
Investment income	-	-	22,385	22,385	
Miscellaneous	250,000	250,000	354,594	104,594	
Total revenues	10,774,926	10,774,926	12,671,933	1,897,007	
Expenditures: Highways and streets:					
Public works	10,460,340	10,478,979	9,965,271	513,708	
Fleet	1,414,586	1,395,947	1,403,938	(7,991)	
Total expenditures	11,874,926	11,874,926	11,369,209	505,717	
Excess (deficiency) of revenues					
over (under) expenditures	(1,100,000)	(1,100,000)	1,302,724	2,402,724	
Other financing sources (uses):					
Transfer in	300,000	300,000	300,000	-	
Transfer out	-	-	(1,532,000)	(1,532,000)	
Sale of capital assets			94,859	94,859	
Total other financing sources (uses)	300,000	300,000	(1,137,141)	(1,437,141)	
Net changes in fund balances	(800,000)	(800,000)	165,583	965,583	
Fund balances, July 1, 2002	800,000	800,000	1,252,935	452,935	
Decrease in reserve for inventories			(20,576)	(20,576)	
Fund balances, June 30, 2003	\$ -	\$ -	\$ 1,397,942	\$ 1,397,942	

See accompanying notes to budgetary comparison schedules.

## Yavapai County Required Supplementary Information Notes to Budgetary Comparison Schedules Year Ended June 30, 2003

#### Note 1 - Budgetary Basis of Accounting

The County's adopted budget is prepared on a basis consistent with generally accepted accounting principles, except that the present value of net minimum capital lease payments are not budgeted.

The following schedule reconciles the excess of revenues over expenditures from the Statement of Revenues, Expenditures, and Changes in Fund Balances to the budgetary comparison schedules.

		HURF
	R	Road Fund
Excess of revenues over expenditures from the Statement of Revenues,		
Expenditures, and Changes in Fund Balances	\$	100,165
Present Value of net minimum capital lease payments		1,202,559
Excess of revenues over expenditures from the budgetary comparison		
schedules	\$	1,302,724

#### Note 2 - Expenditures in Excess of Appropriations

For the year ended June 30, 2003, expenditures exceeded final budget amounts at the department level (the legal level of budgetary control) for the Jail District Fund. Expenditures exceeded the final budget amount by \$279,926.

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### OTHER SUPPLEMENTARY INFORMATION

#### **Nonmajor Governmental Funds**

#### **SPECIAL REVENUE FUNDS**

**Health Care** Accounts for a variety of health service programs funded by federal and state

grant funds, appropriations, fees and local government contributions.

**Recorder's Surcharge** Accounts for the collection of a special recording surcharge, not to exceed four

dollars, to be used to defray the cost of converting the County Recorder's document storage and retrieval system to micrographics or computer automation

as established by A.R.S. § 11-475.01.

Assessor's Surcharge Accounts for the collection of a special recording surcharge, not to exceed four

dollars, to be used to defray the cost of converting the County Assessor's document storage and retrieval system to micrographics or computer automation

as established by A.R.S. § 11-269.06.

**Public Library** Provides and maintains library services for the residents of Yavapai County.

Operations are funded by a secondary tax levy.

School Educational services and programs administered by the County School

Superintendent.

Parks & Recreation Accounts for fees and grants used for construction, maintenance and operation of

parks.

Water Advisory

Committee

Accounts for local government contributions used to assess the current and future

supply of water.

Landfill / Environment Used to fund operations of transfer stations, waste tire operations and closure

costs of County landfills.

**Public Works** Accounts for highway user fees restricted to construction, repair and maintenance

of County roads.

**C.D.B.G.** Community Development Block Grant is a federal grant for construction of

facilities and acquisition of equipment for local non-profit and public entities.

Improvement Districts Administration of special districts for Street Lighting, Road and Sewer

improvements.

Clerk of Superior Court Accounts for statutory fees collected and used for document storage and

retrieval. Also fees used for "fill-the gap" purposes.

**County Attorney** Accounts for various programs administered by the County Attorney including

Anti-Racketeering, Victim Witness and Bad Check.

**Law Enforcement** Used for various law enforcement services and programs. Funding sources

include federal and state grants.

**Probation** Accounts for Adult and Juvenile Probation programs and services provided in

coordination with the Superior Court System.

**Courts** Accounts for statutory fees and surcharges related to the courts, and is used for

the processing of criminal cases as well as court enhancement and records

improvement.

Public Defender

Provides training related seminars, books and materials for staff and attorneys.

Includes a state grant for indigent defense costs.

#### **CAPITAL PROJECTS FUNDS**

Juvenile Jail Improvement Accounts for state funded improvements for a new remanded juvenile jail facility.

**Airport Development** 

Airport enhancement projects for Seligman, Bagdad and Sedona funded by State

grants.

#### **DEBT SERVICE FUNDS**

The Debt Service Funds account for the accumulation of resources for the payment of principal and interest on the revenue bonds issued for jail construction and special assessment bonds for the Coyote Springs, Granite Gardens and Pine Valley special assessment districts and the notes payable for the HELP loan and the Prescott East special assessment district. Funding for the special assessment debt is provided by assessments made against the benefiting owners.

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### Yavapai County Combining Balance Sheet Nonmajor Governmental Funds June 30, 2003

	Special Revenue							
	Health Care		Re	corder's	As	sessor's		Public
Assets			Sι	ırcharge	Surcharge		Library	
Cash and cash equivalents	\$	1,248,604	\$	684,416	\$	195,236	\$	149,240
Receivables:								
Property taxes		-		-		-		79,847
Special assessments		-		-		-		-
Accounts		145,368		9,121		7,402		989
Due from:								
Other funds		230,139		-		-		2,189
Other governments		189,030		-		10,000		-
Prepaid items		1,331		3,411		_		-
Total assets	\$_	1,814,472	\$	696,948	\$	212,638	\$	232,265
Liabilities and Fund Equity Liabilities:								
Accounts payable	\$	124,580	\$	1,738	\$	-	\$	24,721
Accrued payroll and employee benefits		148,556		1,362		6,042		8,868
Due to:								
Other funds		231,251		-		-		2,304
Interest payable		-		-		-		-
Matured bonds payable		-		-		-		-
Deferred revenue				-		-		48,785
Total liabilities		504,387		3,100		6,042		84,678
Fund Equity								
Fund balances:								
Reserved for debt service		-		-		-		-
Unreserved		1,310,085		693,848		206,596		147,587
Total fund equity		1,310,085		693,848		206,596		147,587
Total liabilities and fund equity	\$	1,814,472	\$	696,948	\$	212,638	\$	232,265

		Parks &	Water Advisory		andfill /		
 School	R	ecreation	Cc	mmittee	vironment	 lic Works	 DBG
\$ 456,145	\$	800,464	\$	236,471	\$ 443,899	\$ 36,112	\$ -
-		-		-	-	-	-
-		-		-	-	-	-
1,843		88,074		1,068	47,658	164	-
4,326		540		-	37,321	-	-
54,683		-		-	76,015	-	9,371
\$ 516,997	\$	889,078	\$	237,539	\$ 604,893	\$ 36,276	\$ 9,371
\$ 20,924	\$	27,187	\$	8	\$ 84,619	\$ -	\$ 6,157
8,120		-		1,828	9,088	-	-
5,557		20,005		-	38,221	-	2,645
-		-		-	-	-	-
-		-		-	-	-	-
 34,601		47,192		1,836	 131,928	 	 8,802
-		-		-	-	-	-
 482,396		841,886		235,703	 472,965	 36,276	 569
 482,396		841,886		235,703	 472,965	 36,276	 569
\$ 516,997	\$	889,078	\$	237,539	\$ 604,893	\$ 36,276	\$ 9,371

# Yavapai County Combining Balance Sheet Nonmajor Governmental Funds June 30, 2003 (Continued)

	Special Revenue							
	Improvement		Clerk of		County		Law	
Assets		Districts	Supe	rior Court	Attorney		Enforcement	
Cash and cash equivalents	\$	2,074,710	\$	300,494	\$	497,510	\$	758,645
Receivables:								
Property taxes		153,852		-		-		-
Special assessments		-		-		-		-
Accounts		11,186		27,628		79,046		37,525
Due from:								
Other funds		-		-		43,538		8,623
Other governments		-		-		65,892		101,521
Prepaid items								-
Total assets	\$	2,239,748	\$	328,122	\$	685,986	\$	906,314
Liabilities and Fund Equity Liabilities: Accounts payable Accrued payroll and employee benefits Due to: Other funds Interest payable Matured bonds payable Deferred revenue Total liabilities	\$	549,138 11,461 69,815 - - 91,442 721,856	\$	- 742 - - - - - 742	\$	10,540 22,292 23,541 - - - 56,373	\$	84,744 11,422 202,330 - - - 298,496
Fund Equity Fund balances: Reserved for debt service		-		-		-		-
Unreserved	-	1,517,892		327,380		629,613		607,818
Total liabilities and fund equity	Ф.	1,517,892	Ф.	327,380	Ф.	629,613	Ф.	607,818
Total liabilities and fund equity		2,239,748	\$	328,122	\$	685,986	\$	906,314

				F	Public
Pr	obation	(	Courts		efender
\$	232,353	\$	682,900	\$	80
	-		-		-
	-		-		-
	43,740		32,991		7,775
	17,720		1,013		_
	88,862		33,299		30,018
	, -		6,713		, -
\$	382,675	\$	756,916	\$	37,873
\$	89,436	\$	14,234	\$	2,143
Ψ	95,880	Ψ	19,393	Ψ	887
	00,000		10,000		00.
	17,890		141		8,611
	-		-		-
	-		-		-
	203,206		33,768		11,641
	_		-		_
	179,469		723,148		26,232
	179,469		723,148		26,232
\$	382,675	\$	756,916	\$	37,873

### Yavapai County Combining Balance Sheet Nonmajor Governmental Funds June 30, 2003 (Continued)

	Capital Projects					
	Juv	enile Jail	Airp	oort		
Assets	Improvement		Develo	pment		
Cash and cash equivalents	\$	434,011	\$	-		
Receivables:						
Property taxes		-		-		
Special assessments		-		-		
Accounts		2,296		11		
Due from:						
Other funds		-		-		
Other governments		-		9,471		
Prepaid items						
Total assets	\$	436,307	\$	9,482		
Liabilities and Fund Equity Liabilities: Accounts payable Accrued payroll and employee benefits Due to: Other funds Interest payable Matured bonds payable	\$	98,000 - - - -	\$	6,690 - 919 -		
Deferred revenue		_		_		
Total liabilities		98,000		7,609		
Fund Equity Fund balances: Reserved for debt service Unreserved		- 338,307		- 1,873		
Total fund equity		338,307		1,873		
Total liabilities and fund equity	\$	436,307	\$	9,482		

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# Yavapai County Combining Balance Sheet Nonmajor Governmental Funds June 30, 2003 (Continued)

	Debt Service						
	Jail	Coyote	Prescott	Granite			
Assets	District	Springs	East	Gardens			
Cash and cash equivalents	\$ 1,648,426	\$ 38,069	\$ -	\$ 33,233			
Receivables:							
Property taxes	-	-	-	331			
Special assessments	-	1,236,486	174,655	-			
Accounts	-	-	-	-			
Due from:							
Other funds	-	-	60,293	-			
Other governments	-	-	-	-			
Prepaid items							
Total assets	\$ 1,648,426	\$ 1,274,555	\$ 234,948	\$ 33,564			
Liabilities and Fund Equity Liabilities:							
Accounts payable	\$ -	\$ -	\$ -	\$ -			
Accrued payroll and employee benefits	Ψ -	· -	· -	· -			
Due to:							
Other funds	_	_	_	-			
Interest payable	277,570	_	_	-			
Matured bonds payable	1,315,000	-	_	-			
Deferred revenue	-	1,236,486	174,655	244			
Total liabilities	1,592,570	1,236,486	174,655	244			
Fund Equity Fund balances:							
Reserved for debt service	55,856	38,069	60,293	33,320			
Unreserved							
Total fund equity	55,856	38,069	60,293	33,320			
Total liabilities and fund equity	\$ 1,648,426	\$ 1,274,555	\$ 234,948	\$ 33,564			

		Total
	١	Nonmajor
Pine	Go	vernmental
Valley		Funds
\$ 32,531	\$	10,983,549
-		234,030
21,467		1,432,608
		543,885
-		405,702
_		668,162
-		11,455
\$ 53,998	\$	14,279,391
<del></del>		,,
Φ.	•	4 4 4 4 0 5 0
\$ -	\$	1,144,859
-		345,941
-		623,230
-		277,570
-		1,315,000
19,674		1,571,286
19,674		5,277,886
34,324		221,862
		8,779,643
34,324		9,001,505
\$ 53,998	\$	14,279,391

### Yavapai County Combining Statement of

### Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds

Year Ended June 30, 2003

		Special	Revenue	
		Recorder's	Assessor's	Public
	Health Care	Surcharge	Surcharge	Library
Revenues:				
Taxes	\$ -	\$ -	\$ -	\$ 1,614,255
Special assessments	-	-	-	-
Licenses and permits	324,028	-	-	-
Intergovernmental	3,644,422	-	-	33,000
Charges for services	2,162,279	435,320	434,620	-
Fines and forfeits	-	-	-	-
Investment income	(83)	1,941	2,214	48
Miscellaneous	676,351		40,000	74,929
Total Revenues	6,806,997	437,261	476,834	1,722,232
Expenditures:				
General government	-	271,830	249,019	1,622,488
Public safety	-	-	-	-
Highways and streets	-	-	-	-
Sanitation	-	-	-	-
Health	7,875,991	-	-	-
Education	-	-	-	-
Culture and recreation	-	-	-	-
Capital expenditures	-	-	-	-
Aid to other governments	-	-	-	-
Debt Service:				
Principal retirement	-	-	-	-
Interest and fiscal charges				
Total Expenditures	7,875,991	271,830	249,019	1,622,488
Excess of Revenues Over				
(Under) Expenditures	(1,068,994)	165,431	227,815	99,744
Other Financing Sources (Uses):				
Transfer in	986,527	-	190,000	-
Transfer out	(72,119)	(40,000)	(271,177)	(135,000)
Sale of capital assets	-	-	-	-
Total Other Financing Sources (Uses)	914,408	(40,000)	(81,177)	(135,000)
Net changes in fund balances	(154,586)	125,431	146,638	(35,256)
Fund Balance, July 1, 2002	1,464,671	568,417	59,958	182,843
Fund Balance, June 30, 2003	\$ 1,310,085	\$ 693,848	\$ 206,596	\$ 147,587

School	Parks & ecreation				Duk	olic Works	 CDBG	
 301001	 ecreation		minilee		IVIIOIIIIEIIL	<u> </u>	JIC VVOIKS	 JDBG
\$ 313,951	\$ 324,354	\$	_	\$	-	\$	-	\$ _
-	-		-		-		-	-
-	-		-		-		-	-
741,784	255,152		226,000		382,593		25,623	286,705
180,556	-		-		430,130		-	-
-			-		-		-	-
596	3,477		(1,746)		(4,619)		156	-
 116,946	 80,906		17		86,175			 25
 1,353,833	 663,889		224,271		894,279		25,779	 286,730
_	20,000		219,699		52,316		51,246	289,075
-	, -		, -		, -		-	, -
-	632		-		-		25,611	-
-	-		-		2,051,269		-	-
-	-		-		-		-	-
1,278,046	-		-		-		-	-
-	599,275		-		-		-	-
-	-		-		-		-	-
-	-		-		-		-	-
-	-		-		-		-	-
 	 							 -
1,278,046	 619,907		219,699		2,103,585		76,857	 289,075
75,787	43,982		4,572		(1,209,306)		(51,078)	(2,345)
 	 							. ,
_	-		_		821,459		25,623	2,314
-	(102,132)		-		, -		(2,314)	-
<u>-</u>	(102,132)		<u>-</u>		821,459		23,309	2,314
75,787	(58,150)		4,572		(387,847)		(27,769)	(31)
 406,609	 900,036		231,131		860,812		64,045	 600
\$ 482,396	\$ 841,886	\$	235,703	\$	472,965	\$	36,276	\$ 569

## Yavapai County

### Combining Statement of

### Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds Year Ended June 30, 2003 (Continued)

Special Revenue

			Speci	ai Neveriue			
	lr	nprovement	(	Clerk of	County		Law
		Districts	Supe	erior Court	Attorney	En	forcement
Revenues:							
Taxes	\$	2,882,559	\$	-	\$ -	\$	-
Special assessments		19,367		-	-		-
Licenses and permits		-		-	-		-
Intergovernmental		11,419		-	677,214		959,030
Charges for services		-		56,072	93,654		50,417
Fines and forfeits		-		237,024	-		-
Investment income		(7,433)		1,249	2,515		6,083
Miscellaneous		18,606		-	423,138		382,961
Total Revenues		2,924,518		294,345	1,196,521		1,398,491
Expenditures:							
General government		_		33,863	1,253,118		108,562
Public safety		1,949,326		-	-		1,344,506
Highways and streets		60,413		_	_		-
Sanitation		15,195		_	_		_
Health		-		_	_		_
Education		-		-	-		-
Culture and recreation		-		-	-		_
Capital expenditures		-		-	-		-
Aid to other governments		-		-	-		-
Debt Service:							
Principal retirement		-		-	-		_
Interest and fiscal charges		-		-	_		_
Total Expenditures		2,024,934		33,863	1,253,118		1,453,068
Excess of Revenues Over							
(Under) Expenditures		899,584		260,482	(56,597)		(54,577)
(0.146.) 2.160.141.00					 (00,001)		(0.,0)
Other Financing Sources (Uses):							
Transfer in		651		_	55,269		_
Transfer out		(1,147,466)		(234,955)	(4,246)		_
Sale of capital assets		-		-	27,592		_
Total Other Financing Sources (Uses)		(1,146,815)		(234,955)	 78,615		
rotal Strict Financing Sources (Sees)		(1,110,010)		(201,000)	 70,010		
Net changes in fund balances		(247,231)		25,527	22,018		(54,577)
Fund Balance, July 1, 2002		1,765,123		301,853	 607,595		662,395
Fund Balance, June 30, 2003	\$	1,517,892	\$	327,380	\$ 629,613	\$	607,818

Probati	on	Cou	rts	Public Defender			
1 100411	<u> </u>	000	110		Oridor		
\$	_	\$	_	\$	_		
Ψ	_	Ψ	_	Ψ	_		
	-		-		_		
3,875	,284	50	5,706		178,276		
	,947		2,797		8,429		
	-		0,620		70		
(5	,835)	(	1,154)		857		
5	,324	4	1,187				
4,398	,720	84	9,156		187,632		
	-	1,00	4,728		197,910		
4,553	,310	3	7,669		36,784		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
			<u>-</u>		<del>-</del>		
4,553	,310	1,04	2,397		234,694		
(154	,590)	(19	3,241)		(47,062)		
(10)	<u>,</u>	(10	<u>-,,</u>		(11,000)		
	-	32	5,189		48,474		
	-		-		-		
	-		-		-		
		32	5,189		48,474		
(154	,590)	13	1,948		1,412		
334	,059	59	1,200		24,820		
\$ 179	,469	\$ 72	3,148	\$	26,232		

### Yavapai County Combining Statement of

### Revenues, Expenditures and Changes in Fund Balances

### Nonmajor Governmental Funds For Year Ended June 30, 2003 (Continued)

	Capital Projects								
	Ju	venile Jail		Airport					
	lm	provement	Dev	velopment					
Revenues:				_					
Taxes	\$	-	\$	-					
Special assessments		-		-					
Licenses and permits		-		-					
Intergovernmental		-		342,063					
Charges for services		-		-					
Fines and forfeits		-		-					
Investment income		(265)		29					
Miscellaneous				19,026					
Total Revenues		(265)		361,118					
Expenditures:									
General government		-		-					
Public safety		-		-					
Highways and streets		-		-					
Sanitation		-		-					
Health		-		-					
Education		-		-					
Culture and recreation		-		-					
Capital expenditures		772,740		-					
Aid to other governments		-		361,130					
Debt Service:									
Principal retirement		-		-					
Interest and fiscal charges									
Total Expenditures		772,740		361,130					
Excess of Revenues Over									
(Under) Expenditures		(773,005)		(12)					
Other Financing Sources (Uses):									
Transfer in		-		-					
Transfer out		-		-					
Sale of capital assets		<u> </u>							
Total Other Financing Sources (Uses)		<u> </u>		<u>-</u>					
Net changes in fund balances		(773,005)		(12)					
Fund Balance, July 1, 2002		1,111,312		1,885					
Fund Balance, June 30, 2003	\$	338,307	\$	1,873					
		<del></del> -	· · · · · · · · · · · · · · · · · · ·						

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## Yavapai County

## Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds

June 30, 2003 (Continued)

		Debt S	Service		
	Jail	Coyote	Prescott	Granite	
	District	Springs	East	Gardens	
Revenues:					
Taxes	\$ -	\$ -	\$ -	\$ 14,060	
Special assessments	-	171,898	68,400	-	
Licenses and permits	-	-	-	-	
Intergovernmental	-	-	-	-	
Charges for services	-	-	-	-	
Fines and forfeits	-	-	-	-	
Investment income	56,160	5,507	1	(749)	
Miscellaneous	-	-	-	-	
Total Revenues	56,160	177,405	68,401	13,311	
Expenditures:					
General government	-	-	-	-	
Public safety	-	-	-	_	
Highways and streets	-	5,559	-	_	
Sanitation	-	-	-	-	
Health	-	-	-	_	
Education	-	-	-	_	
Culture and recreation	-	-	-	_	
Capital expenditures	-	-	-	-	
Aid to other governments	-	-	-	_	
Debt Service:					
Principal retirement	1,315,000	72,000	26,656	10,000	
Interest and fiscal charges	555,140	97,024	14,062	3,862	
Total Expenditures	1,870,140	174,583	40,718	13,862	
Excess of Revenues Over					
(Under) Expenditures	(1,813,980)	2,822	27,683	(551)	
Other Financing Courses (Hose)					
Other Financing Sources (Uses): Transfer in	1 974 201				
	1,874,291	-	-	-	
Transfer out	-	-	-	-	
Sale of capital assets		<u>-</u>			
Total Other Financing Sources (Uses)	1,874,291				
Net changes in fund balances	60,311	2,822	27,683	(551)	
Fund Balance, July 1, 2002	(4,455)	35,247	32,610	33,871	
Fund Balance, June 30, 2003	\$ 55,856	\$ 38,069	\$ 60,293	\$ 33,320	

HELP		Pine Valley	G	Total Nonmajor overnmental Funds
\$	- \$	_	\$	5,149,179
•	-	13,709	•	273,374
	-	, -		324,028
	-	-		12,144,271
	-	-		4,598,221
	-	-		317,714
	-	(30)		58,919
	<u>-                                      </u>			1,965,591
	-	13,679		24,831,297
	-	-		5,373,854
	-	-		7,921,595
	-	800		93,015
	-	-		2,066,464
	-	-		7,875,991
	-	-		1,278,046
	-	-		599,275
	-	-		772,740
	-	-		361,130
187,500	)	10,000		1,621,156
85,553	3	2,903		758,544
273,053	<u> </u>	13,703		28,721,810
(273,053	3)	(24)		(3,890,513)
273,053	3	-		4,602,850
•	-	-		(2,009,409)
				27,592
273,053	3			2,621,033
	-	(24)		(1,269,480)
	<u>-</u>	34,348		10,270,985
\$	- \$	34,324	\$	9,001,505

## Yavapai County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Jail Construction Year Ended June 30, 2003

	Budgeted	Amounts	Actual	Variance with	
	Original	Final	Amounts	Final Budget	
Revenues:					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	
Investment income	-	-	-	-	
Miscellaneous	-		-		
Total revenues	-				
Capital Expenditures:					
Board of supervisors	16,000,000	16,000,000	9,922,875	6,077,125	
Total expenditures	16,000,000	16,000,000	9,922,875	6,077,125	
Excess (deficiency) of revenues					
Over (under) expenditures	(16,000,000)	(16,000,000)	(9,922,875)	6,077,125	
Other financing sources (uses):					
Transfer in	5,000,000	5,000,000	144,751	(4,855,249)	
Transfer out	-	-	(87,174)	(87,174)	
Total other financing sources (uses)	5,000,000	5,000,000	57,577	(4,942,423)	
Net changes in fund balances	(11,000,000)	(11,000,000)	(9,865,298)	1,134,702	
Fund balances, July 1, 2002	11,000,000	11,000,000	10,776,867	(223,133)	
Fund balances, June 30, 2003	\$ -	\$ -	\$ 911,569	\$ 911,569	

# Yavapai County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Capital Projects Year Ended June 30, 2003

	Budgeted	Amounts	Actual	Variance with		
	Original	Final	Amounts	Final Budget		
Revenues:						
Investment income	\$ -	\$ -	\$ (8,406)	\$ (8,406)		
Miscellaneous			36	36		
Total revenues	<u> </u>	<u>-</u>	(8,370)	(8,370)		
Capital Expenditures:						
Board of supervisors	7,920,000	6,238,105	1,348,962	4,889,143		
Total expenditures	7,920,000	6,238,105	1,348,962	4,889,143		
Excess (deficiency) of revenues						
over (under) expenditures	(7,920,000)	(6,238,105)	(1,357,332)	4,880,773		
Other financing sources (uses):						
Transfer in	7,920,000	7,920,000	7,682,600	(237,400)		
Total other financing sources (uses)	7,920,000	7,920,000	7,682,600	(237,400)		
Net changes in fund balances	-	1,681,895	6,325,268	4,643,373		
Fund balances, July 1, 2002		(1,681,895)	12,885	1,694,780		
Fund balances, June 30, 2003	\$ -	\$ -	\$ 6,338,153	\$ 6,338,153		

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Health Care Year End June 30, 2003

	Budgeted Amounts					Actual	Variance with	
	Origin	al		Final		Amounts	Fi	nal Budget
Revenues:								<u> </u>
Licenses and permits	\$ 630	0,000	\$	630,000	\$	324,028	\$	(305,972)
Intergovernmental	3,79	,376		3,791,376		3,644,422		(146,954)
Charges for services	1,155	5,050		1,155,050		2,162,279		1,007,229
Investment income		-		-		(83)		(83)
Miscellaneous						676,351		676,351
Total Revenues	5,576	5,426		5,576,426		6,806,997		1,230,571
Expenditures:								
Health:								
Health	6,58	,571		6,690,329		7,875,991		(1,185,662)
Total health	6,58	,571		6,690,329		7,875,991		(1,185,662)
Total Expenditures	6,58	,571		6,690,329		7,875,991		(1,185,662)
Excess of Revenues Over								
(Under) Expenditures	(1,005	5,145 <u>)</u>		(1,113,903)		(1,068,994)		44,909
Other Financing Sources (Uses):								
Transfer in	914	1,408		914,408		986,527		72,119
Transfer out				-		(72,119)		(72,119)
Total Other Financing Source (Use)	914	1,408		914,408		914,408		
Net changes in fund balances	(90	),737)		(199,495)		(154,586)		44,909
Fund Balance, July 1, 2002	90	),737		199,495		1,464,671		1,265,176
Fund Balance, June 30, 2003	\$		\$		\$	1,310,085	\$	1,310,085

## Yavapai County

### Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Recorder's Surcharge Year End June 30, 2003

	Budgeted Amounts					Actual		Variance with	
_	0	riginal		Final	P	Amounts	Fin	al Budget_	
Revenues:									
Charges for services	\$	587,600	\$	587,600	\$	435,320	\$	(152,280)	
Investment income		-				1,941		1,941	
Total Revenues		587,600		587,600		437,261		(150,339)	
Expenditures:									
General Government:									
Recorder		547,600		547,600		271,830		275,770	
Total General Government		547,600		547,600		271,830		275,770	
Total Expenditures		547,600		547,600		271,830		275,770	
Excess of Revenues Over									
(Under) Expenditures		40,000		40,000		165,431		125,431	
Other Financing Sources (Uses):									
Transfer out		(40,000)		(40,000)		(40,000)			
Total Other Financing Source (Use)		(40,000)		(40,000)		(40,000)		<u> </u>	
Net changes in fund balances		-		-		125,431		125,431	
Fund Balance, July 1, 2002						568,417		568,417	
Fund Balance, June 30, 2003	\$		\$		\$	693,848	\$	693,848	

## Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Assessor's Surcharge Year End June 30, 2003

Revenues:         Charges for services         \$ 315,461         \$ 315,461         \$ 434,620         \$ 119,159           Investment income         -         -         -         2,214         2,214           Miscellaneous         -         -         -         40,000         40,000           Total Revenues         315,461         315,461         476,834         161,373           Expenditures:         -         -         -         40,000         40,000           Total Revenues         -         -         -         40,000         40,000           Assessor         188,461         375,715         249,019         126,696           Total General Government         188,461         375,715         249,019         126,696           Total Expenditures         188,461         375,715         249,019         126,696           Excess of Revenues Over (Under) Expenditures         127,000         (60,254)         227,815         288,069           Other Financing Sources (Uses):         Transfer in         -         -         190,000         190,000           Transfer out         (127,000)         (127,000)         (271,177)         (144,177)           Total Other Financing Source (Use)         (127,000)		Budgeted Amounts					Actual		Variance with	
Charges for services         \$ 315,461         \$ 315,461         \$ 434,620         \$ 119,159           Investment income         -         -         -         2,214         2,214           Miscellaneous         -         -         -         40,000         40,000           Total Revenues         315,461         315,461         476,834         161,373           Expenditures:         General Government:         -         -         249,019         126,696           Assessor         188,461         375,715         249,019         126,696           Total General Government         188,461         375,715         249,019         126,696           Total Expenditures         188,461         375,715         249,019         126,696           Excess of Revenues Over         (Under) Expenditures         127,000         (60,254)         227,815         288,069           Other Financing Sources (Uses):         Transfer in         -         -         190,000         190,000           Transfer out         (127,000)         (127,000)         (271,177)         (144,177)           Total Other Financing Source (Use)         (127,000)         (127,000)         (81,177)         45,823           Net changes in fund balances         <		C	Original		Final	-	Amounts	Fir	nal Budget	
Investment income	Revenues:									
Miscellaneous         -         -         40,000         40,000           Total Revenues         315,461         315,461         476,834         161,373           Expenditures:         General Government:           Assessor         188,461         375,715         249,019         126,696           Total General Government         188,461         375,715         249,019         126,696           Total Expenditures         188,461         375,715         249,019         126,696           Excess of Revenues Over (Under) Expenditures         127,000         (60,254)         227,815         288,069           Other Financing Sources (Uses):         Transfer in         -         -         190,000         190,000           Transfer out         (127,000)         (127,000)         (271,177)         (144,177)           Total Other Financing Source (Use)         (127,000)         (127,000)         (81,177)         45,823           Net changes in fund balances         -         (187,254)         146,638         333,892           Fund Balance, July 1, 2002         -         187,254         59,958         (127,296)	Charges for services	\$	315,461	\$	315,461	\$	434,620	\$	119,159	
Total Revenues         315,461         315,461         476,834         161,373           Expenditures:         General Government:         Separal Government:         375,715         249,019         126,696           Assessor         188,461         375,715         249,019         126,696           Total General Government         188,461         375,715         249,019         126,696           Excess of Revenues Over         (Under) Expenditures         127,000         (60,254)         227,815         288,069           Other Financing Sources (Uses):         Transfer in         -         -         190,000         190,000           Transfer out         (127,000)         (127,000)         (271,177)         (144,177)           Total Other Financing Source (Use)         (127,000)         (127,000)         (81,177)         45,823           Net changes in fund balances         -         (187,254)         146,638         333,892           Fund Balance, July 1, 2002         -         187,254         59,958         (127,296)	Investment income		-		-		2,214		2,214	
Expenditures: General Government: Assessor 188,461 375,715 249,019 126,696 Total General Government 188,461 375,715 249,019 126,696 Total Expenditures 188,461 375,715 249,019 126,696  Excess of Revenues Over (Under) Expenditures 127,000 (60,254) 227,815 288,069  Other Financing Sources (Uses): Transfer in 190,000 190,000 Transfer out (127,000) (127,000) (271,177) (144,177) Total Other Financing Source (Use) (127,000) (127,000) (81,177) 45,823  Net changes in fund balances - (187,254) 146,638 333,892  Fund Balance, July 1, 2002 - 187,254 59,958 (127,296)	Miscellaneous		-		_		40,000		40,000	
General Government:         Assessor       188,461       375,715       249,019       126,696         Total General Government       188,461       375,715       249,019       126,696         Total Expenditures       188,461       375,715       249,019       126,696         Excess of Revenues Over (Under) Expenditures       127,000       (60,254)       227,815       288,069         Other Financing Sources (Uses):       -       -       190,000       190,000         Transfer in       -       -       190,000       (271,177)       (144,177)         Total Other Financing Source (Use)       (127,000)       (127,000)       (81,177)       45,823         Net changes in fund balances       -       (187,254)       146,638       333,892         Fund Balance, July 1, 2002       -       187,254       59,958       (127,296)	Total Revenues		315,461		315,461		476,834		161,373	
General Government:         Assessor       188,461       375,715       249,019       126,696         Total General Government       188,461       375,715       249,019       126,696         Total Expenditures       188,461       375,715       249,019       126,696         Excess of Revenues Over (Under) Expenditures       127,000       (60,254)       227,815       288,069         Other Financing Sources (Uses):       -       -       190,000       190,000         Transfer in       -       -       190,000       (271,177)       (144,177)         Total Other Financing Source (Use)       (127,000)       (127,000)       (81,177)       45,823         Net changes in fund balances       -       (187,254)       146,638       333,892         Fund Balance, July 1, 2002       -       187,254       59,958       (127,296)	Expenditures:									
Total General Government         188,461         375,715         249,019         126,696           Total Expenditures         188,461         375,715         249,019         126,696           Excess of Revenues Over (Under) Expenditures         127,000         (60,254)         227,815         288,069           Other Financing Sources (Uses):         -         -         190,000         190,000           Transfer in         -         -         190,000         (127,000)         (127,000)         (271,177)         (144,177)           Total Other Financing Source (Use)         (127,000)         (127,000)         (81,177)         45,823           Net changes in fund balances         -         (187,254)         146,638         333,892           Fund Balance, July 1, 2002         -         187,254         59,958         (127,296)	•									
Total Expenditures         188,461         375,715         249,019         126,696           Excess of Revenues Over (Under) Expenditures         127,000         (60,254)         227,815         288,069           Other Financing Sources (Uses):	Assessor		188,461		375,715		249,019		126,696	
Excess of Revenues Over (Under) Expenditures  127,000  12	Total General Government		188,461		375,715		249,019		126,696	
(Under) Expenditures       127,000       (60,254)       227,815       288,069         Other Financing Sources (Uses):       Transfer in       -       -       190,000       190,000         Transfer out       (127,000)       (127,000)       (271,177)       (144,177)         Total Other Financing Source (Use)       (127,000)       (127,000)       (81,177)       45,823         Net changes in fund balances       -       (187,254)       146,638       333,892         Fund Balance, July 1, 2002       -       187,254       59,958       (127,296)	Total Expenditures		188,461		375,715		249,019		126,696	
Other Financing Sources (Uses):         Transfer in       -       -       190,000       190,000         Transfer out       (127,000)       (127,000)       (271,177)       (144,177)         Total Other Financing Source (Use)       (127,000)       (127,000)       (81,177)       45,823         Net changes in fund balances       -       (187,254)       146,638       333,892         Fund Balance, July 1, 2002       -       187,254       59,958       (127,296)	Excess of Revenues Over									
Transfer in         -         -         190,000         190,000           Transfer out         (127,000)         (127,000)         (271,177)         (144,177)           Total Other Financing Source (Use)         (127,000)         (127,000)         (81,177)         45,823           Net changes in fund balances         -         (187,254)         146,638         333,892           Fund Balance, July 1, 2002         -         187,254         59,958         (127,296)	(Under) Expenditures		127,000		(60,254)		227,815		288,069	
Transfer in         -         -         190,000         190,000           Transfer out         (127,000)         (127,000)         (271,177)         (144,177)           Total Other Financing Source (Use)         (127,000)         (127,000)         (81,177)         45,823           Net changes in fund balances         -         (187,254)         146,638         333,892           Fund Balance, July 1, 2002         -         187,254         59,958         (127,296)	Other Financing Sources (Uses):									
Total Other Financing Source (Use)         (127,000)         (127,000)         (81,177)         45,823           Net changes in fund balances         -         (187,254)         146,638         333,892           Fund Balance, July 1, 2002         -         187,254         59,958         (127,296)	• • • • • • • • • • • • • • • • • • • •		_		_		190,000		190,000	
Total Other Financing Source (Use)         (127,000)         (127,000)         (81,177)         45,823           Net changes in fund balances         -         (187,254)         146,638         333,892           Fund Balance, July 1, 2002         -         187,254         59,958         (127,296)	Transfer out		(127,000)		(127,000)		(271,177)		(144,177)	
Fund Balance, July 1, 2002 - 187,254 59,958 (127,296)	Total Other Financing Source (Use)				(127,000)					
Fund Balance, July 1, 2002 - 187,254 59,958 (127,296)										
· · · · · · · · · · · · · · · · · · ·	Net changes in fund balances		-		(187,254)		146,638		333,892	
· · · · · · · · · · · · · · · · · · ·	Fund Balance, July 1, 2002		-		187,254		59,958		(127,296)	
Fund Balance, June 30, 2003 \$ - \$ - \$ 206,596 \$ 206,596	Fund Balance, June 30, 2003	\$		\$		\$	206,596	\$	206,596	

## Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Public Library Year End June 30, 2003

	Budgeted Amounts					Actual		Variance with		
		Original		Final		Amounts	Fir	al Budget		
Revenues:		·		_				_		
Taxes	\$	1,620,000	\$	1,620,000	\$	1,614,255	\$	(5,745)		
Intergovernmental		84,613		84,613		33,000		(51,613)		
Investment income		-		-		48		48		
Miscellaneous		76,149		76,149		74,929		(1,220)		
Total Revenues		1,780,762		1,780,762		1,722,232		(58,530)		
Expenditures:										
General Government:										
Library		1,724,009		1,725,847		1,622,488		103,359		
Total General Government		1,724,009		1,725,847		1,622,488		103,359		
Total Expenditures		1,724,009		1,725,847		1,622,488		103,359		
Excess of Revenues Over										
(Under) Expenditures		56,753		54,915		99,744		44,829		
(Grider) Experiantares		30,733		04,010		55,744		77,023		
Other Financing Sources (Uses):										
Transfer out		(135,000)		(135,000)		(135,000)		-		
Total Other Financing Source (Use)		(135,000)		(135,000)		(135,000)				
Net changes in fund balances		(78,247)		(80,085)		(35,256)		44,829		
Fund Balance, July 1, 2002		78,247		80,085		182,843		102,758		
Fund Balance, June 30, 2003	\$		\$		\$	147,587	\$	147,587		

## Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual School Year End June 30, 2003

	Budgete	d Amounts	Actual	Variance with		
	Original	Final	Amounts	Final Budget		
Revenues:						
Taxes	\$ 195,750	\$ 195,750	\$ 313,951	\$ 118,201		
Intergovernmental	1,128,993	1,128,993	741,784	(387,209)		
Charges for services	-	-	180,556	180,556		
Investment income	58,900	58,900	596	(58,304)		
Miscellaneous			116,946	116,946		
Total Revenues	1,383,643	1,383,643	1,353,833	(29,810)		
Expenditures:						
Education:						
School superintendent	1,383,643	1,388,822	1,278,046	110,776		
Total Education	1,383,643	1,388,822	1,278,046	110,776		
Total Expenditures	1,383,643	1,388,822	1,278,046	110,776		
Excess of Revenues Over						
(Under) Expenditures		(5,179)	75,787	80,966		
Net changes in fund balances	-	(5,179)	75,787	80,966		
Fund Balance, July 1, 2002		5,179	406,609	401,430		
Fund Balance, June 30, 2003	\$ -	\$ -	\$ 482,396	\$ 482,396		

## Yavapai County

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

### Parks & Recreation Year End June 30, 2003

Revenues:         Final Primation         Amounts         Final Budget           Taxes         \$ 0         \$ 324,354         \$ 324,354           Intergovernmental         449,443         449,443         255,152         (194,291)           Investment income         0         0         3,477         3,477           Miscellaneous         15,343         15,343         80,906         65,563           Total Revenues         464,786         464,786         663,899         199,103           Expenditures:         8         2         20,000         (20,000)           Total Government:         9         2         20,000         (20,000)           Total General Government         0         2         20,000         (20,000)           Total General Government         0         633         632         1           Total General Government         0         633         632         1           Total General Government         0         633         632         1           Total Gubrers         0         633         632         1           Total Highways and Streets         0         644,786         599,275         (134,489)           Total Culture & Receation         <		Budgeted Amounts					Actual	Variance with		
Taxes         \$ -         \$ 324,354         \$ 324,354           Intergovernmental         449,443         449,443         255,152         (194,291)           Investment income         -         -         3,477         3,477           Miscellaneous         15,343         15,343         80,906         65,563           Total Revenues         464,786         464,786         663,889         199,103           Expenditures:         General Government:         -         -         20,000         (20,000)           Total General Government         -         -         -         20,000         (20,000)           Highways and Streets:         -         -         633         632         1           Total Highways and Streets:         -         -         633         632         1		0	riginal		Final	Amounts		Fir	Final Budget	
Intergovernmental Investment income         449,443         449,443         255,152         (194,291) Investment income           Investment income         -         -         3,477         3,477           Miscellaneous         15,343         15,343         80,906         65,563           Total Revenues         464,786         464,786         663,889         199,103           Expenditures:         General Government:         -         -         20,000         (20,000)           Total General Government         -         -         -         20,000         (20,000)           Total General Government         -         -         -         20,000         (20,000)           Highways and Streets:         -         -         633         632         1           Total Highways and Streets         -         633         632         1           Culture & Recreation:         -         633         592,275         (134,489)           Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (633)         43,982	Revenues:									
Investment income   1	Taxes	\$	-	\$	-	\$	324,354	\$	324,354	
Miscellaneous         15,343         15,343         80,906         65,563           Total Revenues         464,786         464,786         663,889         199,103           Expenditures:         General Government:         Second of supervisors         -         -         20,000         (20,000)           Total General Government         -         -         20,000         (20,000)           Highways and Streets:         -         633         632         1           Total Highways and Streets         -         633         632         1           Culture & Recreation:         -         633         632         1           Parks & Recreation:         464,786         464,786         599,275         (134,489)           Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)	Intergovernmental		449,443		449,443		255,152		(194,291)	
Total Revenues         464,786         464,786         663,889         199,103           Expenditures:         General Government:         Seneral Government:         30,000         (20,000)         (	Investment income		-		-		3,477		3,477	
Expenditures: General Government: Board of supervisors	Miscellaneous		15,343		15,343		80,906		65,563	
General Government:         20,000         (20,000)           Total General Government         -         -         20,000         (20,000)           Highways and Streets:         -         -         633         632         1           Public works         -         633         632         1           Total Highways and Streets         -         633         632         1           Culture & Recreation:         -         633         632         1           Parks & Recreation         464,786         464,786         599,275         (134,489)           Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633 <td>Total Revenues</td> <td></td> <td>464,786</td> <td></td> <td>464,786</td> <td></td> <td>663,889</td> <td></td> <td>199,103</td>	Total Revenues		464,786		464,786		663,889		199,103	
General Government:         20,000         (20,000)           Total General Government         -         -         20,000         (20,000)           Highways and Streets:         -         -         633         632         1           Public works         -         633         632         1           Total Highways and Streets         -         633         632         1           Culture & Recreation:         -         633         632         1           Parks & Recreation         464,786         464,786         599,275         (134,489)           Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633 <td>Expenditures:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Expenditures:									
Total General Government         -         -         20,000         (20,000)           Highways and Streets:         Public works         -         633         632         1           Total Highways and Streets         -         633         632         1           Culture & Recreation:         Parks & Recreation         464,786         464,786         599,275         (134,489)           Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633         900,036         899,403										
Highways and Streets:         Public works       -       633       632       1         Total Highways and Streets       -       633       632       1         Culture & Recreation:       -       633       632       1         Parks & Recreation:       -       633       599,275       (134,489)         Total Culture & Receation       464,786       464,786       599,275       (134,489)         Total Expenditures       464,786       465,419       619,907       (154,488)         Excess of Revenues Over (Under) Expenditures       -       (633)       43,982       44,615         Other Financing Sources (Uses):       -       -       (102,132)       (102,132)         Total Other Financing Source (Use)       -       -       (102,132)       (102,132)         Net changes in fund balances       -       (633)       (58,150)       (57,517)         Fund Balance, July 1, 2002       -       633       900,036       899,403	Board of supervisors		-		-		20,000		(20,000)	
Public works         -         633         632         1           Total Highways and Streets         -         633         632         1           Culture & Recreation:         Parks & Recreation         464,786         464,786         599,275         (134,489)           Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633         900,036         899,403	Total General Government				-		20,000		(20,000)	
Public works         -         633         632         1           Total Highways and Streets         -         633         632         1           Culture & Recreation:         Parks & Recreation         464,786         464,786         599,275         (134,489)           Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633         900,036         899,403	Highways and Streets:									
Culture & Recreation:         Parks & Recreation       464,786       464,786       599,275       (134,489)         Total Culture & Receation       464,786       464,786       599,275       (134,489)         Total Expenditures       464,786       465,419       619,907       (154,488)         Excess of Revenues Over (Under) Expenditures       -       (633)       43,982       44,615         Other Financing Sources (Uses):       -       -       (102,132)       (102,132)         Total Other Financing Source (Use)       -       -       (102,132)       (102,132)         Net changes in fund balances       -       (633)       (58,150)       (57,517)         Fund Balance, July 1, 2002       -       633       900,036       899,403	-		-		633		632		1	
Parks & Recreation         464,786         464,786         599,275         (134,489)           Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses): Transfer Out Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633         900,036         899,403	Total Highways and Streets		-		633		632		1	
Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633         900,036         899,403	Culture & Recreation:									
Total Culture & Receation         464,786         464,786         599,275         (134,489)           Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         -         (633)         43,982         44,615           Other Financing Sources (Uses):         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633         900,036         899,403	Parks & Recreation		464,786		464,786		599,275		(134,489)	
Total Expenditures         464,786         465,419         619,907         (154,488)           Excess of Revenues Over (Under) Expenditures         - (633)         43,982         44,615           Other Financing Sources (Uses):	Total Culture & Receation		464,786		464,786		599,275			
(Under) Expenditures       -       (633)       43,982       44,615         Other Financing Sources (Uses):       Transfer Out       -       -       (102,132)       (102,132)       (102,132)         Total Other Financing Source (Use)       -       -       (633)       (58,150)       (57,517)         Fund Balance, July 1, 2002       -       633       900,036       899,403	Total Expenditures		464,786		465,419		619,907			
(Under) Expenditures       -       (633)       43,982       44,615         Other Financing Sources (Uses):       Transfer Out       -       -       (102,132)       (102,132)       (102,132)         Total Other Financing Source (Use)       -       -       (633)       (58,150)       (57,517)         Fund Balance, July 1, 2002       -       633       900,036       899,403	Excess of Revenues Over									
Transfer Out         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633         900,036         899,403					(633)		43,982		44,615	
Transfer Out         -         -         (102,132)         (102,132)           Total Other Financing Source (Use)         -         -         (102,132)         (102,132)           Net changes in fund balances         -         (633)         (58,150)         (57,517)           Fund Balance, July 1, 2002         -         633         900,036         899,403	Other Financing Sources (Uses):									
Total Other Financing Source (Use)       -       -       (102,132)       (102,132)         Net changes in fund balances       -       (633)       (58,150)       (57,517)         Fund Balance, July 1, 2002       -       633       900,036       899,403	` ,		_		_		(102.132)		(102.132)	
Fund Balance, July 1, 2002 - 633 900,036 899,403			-		-					
Fund Balance, July 1, 2002 - 633 900,036 899,403	Net also area in found belongs		_		(000)		(50.450)		/FZ F4Z\	
	inet changes in fund balances		-		(633)		(58,150)		(57,517)	
Fund Balance, June 30, 2003         \$         -         \$         841,886         \$         841,886	Fund Balance, July 1, 2002				633		900,036		899,403	
	Fund Balance, June 30, 2003	\$	-	\$		\$	841,886	\$	841,886	

## Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Water Advisory Committee Year End June 30, 2003

		Budgeted	Amou	nts		Actual	Variance with		
	C	riginal		Final	Α	mounts	Final Budget		
Revenues:									
Intergovernmental	\$	250,000	\$	250,000	\$	226,000	\$	(24,000)	
Investment Income		-		-		(1,746)		(1,746)	
Miscellaneous				-		17		17	
Total Revenues		250,000		250,000		224,271		(25,729)	
Expenditures:									
General Government:									
Board of Supervisors		250,000		250,000		219,699		30,301	
Total General Government		250,000		250,000		219,699		30,301	
Total Expenditures		250,000		250,000		219,699		30,301	
Excess of Revenues Over									
(Under) Expenditures				-		4,572		4,572	
Net changes in fund balances		-		-		4,572		4,572	
Fund Balance, July 1, 2002						231,131		231,131	
Fund Balance, June 30, 2003	\$		\$	<u>-</u>	\$	235,703	\$	235,703	

## Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Landfill / Environment Year End June 30, 2003

	Budgeted Amounts					Actual		Variance with	
	Original		Final		Amounts		Final Budget		
Revenues:									
Intergovernmental	\$	275,000	\$	275,000	\$	382,593	\$	107,593	
Charges For Services		360,000		360,000		430,130		70,130	
Investment Income		-		-		(4,619)		(4,619)	
Miscellaneous		-		-		86,175		86,175	
Total Revenues		635,000		635,000		894,279		259,279	
Expenditures:									
General Government:									
Emergency Management		_		-		52,316		(52,316)	
Total General Government						52,316		(52,316)	
Sanitation:									
Landfill		1,688,459		2,183,126		2,051,269		131,857	
Total Sanitation		1,688,459		2,183,126		2,051,269		131,857	
Total Expenditures		1,688,459		2,183,126		2,103,585		79,541	
Excess of Revenues Over									
(Under) Expenditures	(	1,053,459)		(1,548,126)		(1,209,306)		338,820	
Other Financing Sources (Uses):									
Transfer In		821,459		821,459		821,459		_	
Total Other Financing Source (Use)		821,459		821,459		821,459			
· · · · · · · · · · · · · · · · · · ·						5=1,100			
Net changes in fund balances		(232,000)		(726,667)		(387,847)		338,820	
Fund Balance, July 1, 2002		232,000		726,667		860,812		134,145	
Fund Balance, June 30, 2003	\$	202,000	\$	120,001	\$	472,965	\$	472,965	
Fully Dalatice, Julie 30, 2003	Φ		Φ		Φ	412,905	Φ	472,900	

## Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Public Works Year End June 30, 2003

	Budgeted Amounts					Actual		Variance with	
	Original		Final		Amounts		Final Budget		
Revenues:									
Intergovernmental	\$	-	\$	-	\$	25,623	\$	25,623	
Investment income						156		156	
Total Revenues						25,779		25,779	
Expenditures:									
General Government:									
Board of supervisors				51,246		51,246			
Total General Government				51,246		51,246			
Highways and Streets:									
Public works						25,611		(25,611)	
Total Highways and Streets		-		-		25,611		(25,611)	
Total Expenditures				51,246		76,857		(25,611)	
Excess of Revenues Over									
(Under) Expenditures				(51,246)		(51,078)		168	
Other Financing Sources (Uses):									
Transfer in		_		_		25,623		25,623	
Transfer out		-		-		(2,314)		(2,314)	
Total Other Financing Source (Use)		-				23,309		23,309	
Net changes in fund balances		-		(51,246)		(27,769)		23,477	
Fund Balance, July 1, 2002				51,246		64,045		12,799	
Fund Balance, June 30, 2003	\$		\$		\$	36,276	\$	36,276	

## Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual CDBG

### Year End June 30, 2003

	Budgeted Amounts					Actual		Variance with	
	Original		Final		Amounts		Final Budget		
Revenues:									
Intergovernmental	\$	850,000	\$	850,000	\$	286,705	\$	(563,295)	
Miscellaneous		_		_		25		25	
Total Revenues		850,000		850,000		286,730		(563,270)	
Expenditures:									
General Government:									
Board of supervisors		850,000		850,000		289,075		560,925	
Total General Government		850,000		850,000		289,075		560,925	
Total Expenditures		850,000		850,000		289,075		560,925	
Excess of Revenues Over									
(Under) Expenditures				<u> </u>		(2,345)		(2,345)	
Other Financing Sources (Uses):									
Transfer in		_		_		2,314		2,314	
Total Other Financing Source (Use)		-		-		2,314		2,314	
Net changes in fund balances		-		-		(31)		(31)	
Fund Balance, July 1, 2002						600		600	
Fund Balance, June 30, 2003	\$		\$		\$	569	\$	569	

## Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Improvement Districts Year End June 30, 2003

	Budgeted	Amounts	Actual	Variance with	
	Original	Final	Amounts	Final Budget	
Revenues:					
Taxes	\$ 2,901,977	\$ 2,901,977	\$ 2,882,559	\$ (19,418)	
Special assessments	11,370	11,370	19,367	7,997	
Intergovernmental	25,000	25,000	11,419	(13,581)	
Investment income	27,000	27,000	(7,433)	(34,433)	
Miscellaneous			18,606	18,606	
Total Revenues	2,965,347	2,965,347	2,924,518	(40,829)	
Expenditures:					
Public Safety:					
Flood control	3,467,728	3,467,728	1,949,326	1,518,402	
Total Public Safety	3,467,728	3,467,728	1,949,326	1,518,402	
10.					
Highways and Streets:	0.40.477	0.40.477	00.440	224 724	
Board of supervisors	342,177	342,177	60,413	281,764	
Total Highways and Streets	342,177	342,177	60,413	281,764	
Sanitation:					
Special districts	46,508	46,508	15,195	31,313	
Total Sanitation	46,508	46,508	15,195	31,313	
Total Expenditures	3,856,413	3,856,413	2,024,934	1,831,479	
Excess of Revenues Over					
(Under) Expenditures	(891,066)	(891,066)	899,584	1,790,650	
Other Financing Courses (Head)					
Other Financing Sources (Uses): Transfer in	40,718	40,718	651	(40.067)	
Transfer out	(602,814)	(602,814)	(1,147,466)	(40,067) (544,652)	
Total Other Financing Source (Use)	(562,096)	(562,096)	(1,146,815)	(584,719)	
Total Other Financing Source (Ose)	(302,090)	(302,090)	(1,140,013)	(384,719)	
Net changes in fund balances	(1,453,162)	(1,453,162)	(247,231)	1,205,931	
Fund Balance, July 1, 2002	1,453,162	1,453,162	1,765,123	311,961	
Fund Balance, June 30, 2003	\$ -	\$ -	\$ 1,517,892	\$ 1,517,892	
•					

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Clerk of Superior Court Year End June 30, 2003

	Budgeted Amounts					Actual		Variance with	
	C	Original		Final	Amounts		Final Budget		
Revenues:									
Intergovernmental	\$	428,789	\$	428,789	\$	-	\$	(428,789)	
Charges for services		109,016		109,016		56,072		(52,944)	
Fines and forfeits		-		-		237,024		237,024	
Investment income		_		-		1,249		1,249	
Total Revenues		537,805		537,805		294,345		(243,460)	
Expenditures:									
General Government:									
Board of supervisors		428,789		428,789		1,157		427,632	
Clerk of the court		109,016		109,016		32,706		76,310	
Total General Government		537,805		537,805		33,863		503,942	
Total Expenditures		537,805		537,805		33,863		503,942	
Excess of Revenues Over									
(Under) Expenditures						260,482		260,482	
Other Financing Sources (Uses):									
Transfer out		-		-		(234,955)		(234,955)	
Total Other Financing Source (Use)						(234,955)		(234,955)	
Net changes in fund balances		-		-		25,527		25,527	
Fund Balance, July 1, 2002						301,853		301,853	
Fund Balance, June 30, 2003	\$		\$	_	\$	327,380	\$	327,380	

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual County Attorney Year End June 30, 2003

	Budgeted Amounts					Actual		Variance with	
		Original		Final		Amounts	Fir	Final Budget	
Revenues:		_							
Intergovernmental	\$	344,318	\$	344,318	\$	677,214	\$	332,896	
Charges for services		219,687		219,687		93,654		(126,033)	
Investment income		-		-		2,515		2,515	
Miscellaneous		-		-		423,138		423,138	
Total Revenues		564,005		564,005		1,196,521		632,516	
Expenditures:									
General Government:									
Attorney		564,005		977,007		1,253,118		(276,111)	
Total General Government		564,005		977,007		1,253,118		(276,111)	
Total Expenditures		564,005		977,007		1,253,118		(276,111)	
Excess of Revenues Over									
(Under) Expenditures				(413,002)		(56,597)		356,405	
Other Financing Sources (Uses):									
Transfer in		-		-		55,269		55,269	
Transfer out		-		-		(4,246)		(4,246)	
Sale of General Fixed Assets		-		-		27,592		27,592	
Total Other Financing Source (Use)						78,615		78,615	
Net changes in fund balances		-		(413,002)		22,018		435,020	
Fund Balance, July 1, 2002				413,002		607,595		194,593	
Fund Balance, June 30, 2003	\$	-	\$	-	\$	629,613	\$	629,613	

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Law Enforcement Year End June 30, 2003

Revenues:         Intergovernmental         \$557,934         \$557,934         \$959,030         \$401,096           Charges for services         62,597         62,597         50,417         (12,180)           Investment income         -         -         6,083         6,083           Miscellaneous         179,179         179,179         382,961         203,782           Total Revenues         799,710         799,710         1,398,491         598,781           Expenditures:         General Government:         Emergency management         -         -         108,562         (108,562)           Total General Government         -         -         108,562         (108,562)           Public Safety:         799,710         1,039,779         1,344,506         (304,727)           Total Public Safety         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,453,068         (413,289)           Excess of Revenues Over (Under) Expenditures         -         (240,069)         (54,577)         185,492		Budgeted Amounts				Actual		Variance with	
Intergovernmental         \$ 557,934         \$ 557,934         \$ 959,030         \$ 401,096           Charges for services         62,597         62,597         50,417         (12,180)           Investment income         -         -         6,083         6,083           Miscellaneous         179,179         179,179         382,961         203,782           Total Revenues         799,710         799,710         1,398,491         598,781           Expenditures:         General Government:         Emergency management         -         -         108,562         (108,562)           Total General Government         -         -         108,562         (108,562)           Public Safety:         Sheriff         799,710         1,039,779         1,344,506         (304,727)           Total Public Safety         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,453,068         (413,289)   Excess of Revenues Over		C	riginal		Final	Α	mounts	Fin	al Budget
Charges for services         62,597         62,597         50,417         (12,180)           Investment income         -         -         6,083         6,083           Miscellaneous         179,179         179,179         382,961         203,782           Total Revenues         799,710         799,710         1,398,491         598,781           Expenditures:         General Government:         -         -         108,562         (108,562)           Total General Government         -         -         108,562         (108,562)           Public Safety:         Sheriff         799,710         1,039,779         1,344,506         (304,727)           Total Public Safety         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,453,068         (413,289)	Revenues:								
Investment income	Intergovernmental	\$	557,934	\$	557,934	\$	959,030	\$	401,096
Miscellaneous         179,179         179,179         382,961         203,782           Total Revenues         799,710         799,710         1,398,491         598,781           Expenditures:         General Government:                 Emergency management               -               -               108,562               (108,562)                 Total General Government               -               -               108,562               (108,562)                 Public Safety:               Sheriff               799,710               1,039,779               1,344,506               (304,727)                 Total Public Safety               799,710               1,039,779               1,344,506               (304,727)                 Total Expenditures               799,710               1,039,779               1,453,068               (413,289)                 Excess of Revenues Over	Charges for services		62,597		62,597		50,417		(12,180)
Total Revenues         799,710         799,710         1,398,491         598,781           Expenditures:         General Government:         -         -         108,562         (108,562)           Emergency management         -         -         -         108,562         (108,562)           Total General Government         -         -         -         108,562         (108,562)           Public Safety:         Sheriff         799,710         1,039,779         1,344,506         (304,727)           Total Public Safety         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,453,068         (413,289)           Excess of Revenues Over	Investment income		-		-		6,083		6,083
Expenditures: General Government:  Emergency management 108,562 (108,562)  Total General Government - 108,562 (108,562)  Public Safety:  Sheriff 799,710 1,039,779 1,344,506 (304,727)  Total Public Safety 799,710 1,039,779 1,344,506 (304,727)  Total Expenditures 799,710 1,039,779 1,453,068 (413,289)  Excess of Revenues Over	Miscellaneous		179,179		179,179		382,961		203,782
General Government:       Emergency management       -       -       108,562       (108,562)         Total General Government       -       -       -       108,562       (108,562)         Public Safety:       Sheriff       799,710       1,039,779       1,344,506       (304,727)         Total Public Safety       799,710       1,039,779       1,344,506       (304,727)         Total Expenditures       799,710       1,039,779       1,453,068       (413,289)    Excess of Revenues Over	Total Revenues		799,710		799,710		1,398,491		598,781
General Government:       Emergency management       -       -       108,562       (108,562)         Total General Government       -       -       -       108,562       (108,562)         Public Safety:       Sheriff       799,710       1,039,779       1,344,506       (304,727)         Total Public Safety       799,710       1,039,779       1,344,506       (304,727)         Total Expenditures       799,710       1,039,779       1,453,068       (413,289)    Excess of Revenues Over	Expenditures:								
Total General Government         -         -         108,562         (108,562)           Public Safety:         Sheriff         799,710         1,039,779         1,344,506         (304,727)           Total Public Safety         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,453,068         (413,289)           Excess of Revenues Over	·								
Total General Government         -         -         108,562         (108,562)           Public Safety:         Sheriff         799,710         1,039,779         1,344,506         (304,727)           Total Public Safety         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,453,068         (413,289)           Excess of Revenues Over	Emergency management		-		-		108,562		(108,562)
Sheriff         799,710         1,039,779         1,344,506         (304,727)           Total Public Safety         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,453,068         (413,289)           Excess of Revenues Over	Total General Government		-		-		108,562		
Total Public Safety         799,710         1,039,779         1,344,506         (304,727)           Total Expenditures         799,710         1,039,779         1,453,068         (413,289)           Excess of Revenues Over	Public Safety:								
Total Expenditures         799,710         1,039,779         1,453,068         (413,289)           Excess of Revenues Over	Sheriff		799,710		1,039,779		1,344,506		(304,727)
Excess of Revenues Over	Total Public Safety		799,710		1,039,779		1,344,506		(304,727)
	Total Expenditures		799,710		1,039,779		1,453,068		(413,289)
(Under) Expenditures - (240,069) (54,577) 185,492	Excess of Revenues Over								
	(Under) Expenditures				(240,069)		(54,577)		185,492
Net changes in fund balances - (240,069) (54,577) 185,492	Net changes in fund balances		-		(240,069)		(54,577)		185,492
Fund Balance, July 1, 2002 - 240,069 662,395 422,326	Fund Balance, July 1, 2002				240,069		662,395		422,326
Fund Balance, June 30, 2003 \$ - \$ - \$ 607,818 \$ 607,818	Fund Balance, June 30, 2003	\$		\$		\$	607,818	\$	607,818

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Probation Year End June 30, 2003

	Budgeted Amounts					Actual	Variance with	
		Original		Final	/	Amounts	Fin	al Budget
Revenues:								
Intergovernmental	\$	3,896,534	\$	3,896,534	\$	3,875,284	\$	(21,250)
Charges for services		833,937		833,937		523,947		(309,990)
Investment income		-		-		(5,835)		(5,835)
Miscellaneous				<u> </u>		5,324		5,324
Total Revenues		4,730,471		4,730,471		4,398,720		(331,751)
Expenditures:								
Public Safety:								
Sheriff		-		-		-		-
Adult probation		2,875,145		2,887,498		2,680,461		207,037
Juvenile probation		1,855,326		1,855,326		1,872,849		(17,523)
Total Public Safety		4,730,471		4,742,824		4,553,310		189,514
Total Expenditures		4,730,471		4,742,824		4,553,310		189,514
Excess of Revenues Over								
(Under) Expenditures				(12,353)		(154,590)		(142,237)
Net changes in fund balances		-		(12,353)		(154,590)		(142,237)
Fund Balance, July 1, 2002				12,353		334,059		321,706
Fund Balance, June 30, 2003	\$	<u>-</u>	\$		\$	179,469	\$	179,469

### Yavapai County Schedule of Revenues, Expenditures and Changes in

## Fund Balances - Budget and Actual Courts

### Year End June 30, 2003

	Budgete	d Amounts	Actual	Variance with	
	Original	Final	Amounts	Final Budget	
Revenues:					
Intergovernmental	\$ 1,125,189	\$ 1,125,189	\$ 505,706	\$ (619,483)	
Charges for services	223,060	223,060	222,797	(263)	
Fines and forfeits	-	-	80,620	80,620	
Investment income	-	-	(1,154)	(1,154)	
Miscellaneous	-		41,187	41,187	
Total Revenues	1,348,249	1,348,249	849,156	(499,093)	
Expenditures:					
General Government:					
Superior courts	1,495,221	1,505,618	959,702	545,916	
Prescott justice of the peace	-	-	8,075	(8,075)	
Bagdad/Yarnell justice of the peace	-	-	12,064	(12,064)	
Verde Valley justice of the peace	-	-	22,967	(22,967)	
Mayer justice of the peace	-	-	1,320	(1,320)	
Seligman justice of the peace	-		600	(600)	
Total General Government	1,495,221	1,505,618	1,004,728	500,890	
Public Safety:					
Adult probation	42,760	42,760	37,669	5,091	
Total Public Safety	42,760	42,760	37,669	5,091	
Total Expenditures	1,537,981	1,548,378	1,042,397	505,981	
Excess of Revenues Over					
(Under) Expenditures	(189,732	(200,129)	(193,241)	6,888	
Other Financing Sources (Uses):					
Transfer in	189,732	189,732	325,189	135,457	
Total Other Financing Source (Use)	189,732		325,189	135,457	
Net changes in fund balances	-	(10,397)	131,948	142,345	
Fund Balance, July 1, 2002	-	10,397	591,200	580,803	
Fund Balance, June 30, 2003	\$ -	\$ -	\$ 723,148	\$ 723,148	

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Public Defender Year End June 30, 2003

	Budgeted Amounts					Actual		Variance with	
		Original		Final	ŀ	Amounts	Fin	al Budget	
Revenues:									
Intergovernmental	\$	156,500	\$	156,500	\$	178,276	\$	21,776	
Charges for services		-		-		8,429		8,429	
Fines and forfeits		-		-		70		70	
Investment income		-		-		857		857	
Total Revenues		156,500		156,500		187,632		31,132	
Expenditures:									
General Government:									
Public defender		96,500		117,046		197,910		(80,864)	
Total General Government		96,500		117,046		197,910		(80,864)	
Public Safety:									
Adult probation		60,000		60,000		36,784		23,216	
Total Public Safety		60,000		60,000		36,784		23,216	
Total Expenditures		156,500		177,046		234,694		(57,648)	
Excess of Revenues Over									
(Under) Expenditures				(20,546)		(47,062)		(26,516)	
Other Financing Sources (Uses):									
Transfer in		-		-		48,474		48,474	
Total Other Financing Source (Use)		-		-		48,474		48,474	
Net changes in fund balances		-		(20,546)		1,412		21,958	
Fund Balance, July 1, 2002				20,546		24,820		4,274	
Fund Balance, June 30, 2003	\$		\$		\$	26,232	\$	26,232	

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Jail District Year End June 30, 2003

	Budgeted	Amounts	Actual	Variance with
	Original	Final	Amounts	Final Budget
Revenues:				
Investment income	\$ -	\$ -	\$ 56,160	\$ 56,160
Total Revenues			56,160	56,160
Expenditures:				
Debt Service:				
Principal retirement	1,315,000	1,315,000	1,315,000	-
Interest and fiscal charges	555,000	555,000	555,140	(140)
Total Expenditures	1,870,000	1,870,000	1,870,140	(140)
Excess of Revenues Over				
(Under) Expenditures	(1,870,000)	(1,870,000)	(1,813,980)	56,020
Other Financing Sources (Uses):				
Transfer in	1,870,000	1,870,000	1,874,291	4,291
Total Other Financing Source (Use)	1,870,000	1,870,000	1,874,291	4,291
Not changes in fund halances			60 211	60 211
Net changes in fund balances	<u>-</u>		60,311	60,311
Fund Balance, July 1, 2002			(4,455)	(4,455)
Fund Balance, June 30, 2003	\$ -	<u> </u>	\$ 55,856	\$ 55,856

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Coyote Springs Year End June 30, 2003

		Budgeted	Amou	ınts	Actual		Variance with		
	C	riginal		Final	Α	Amounts		Final Budget	
Revenues:									
Special assessments	\$	169,024	\$	169,024	\$	171,898	\$	2,874	
Investment income		-		-		5,507		5,507	
Total Revenues	-	169,024		169,024		177,405		8,381	
Expenditures:									
Highways and Streets		-		-		5,559		(5,559)	
Debt Service:									
Principal retirement		72,000		72,000		72,000		-	
Interest and fiscal charges		97,024		97,024		97,024			
Total Expenditures		169,024		169,024		174,583		(5,559)	
Net changes in fund balances		-		-		2,822		2,822	
Fund Balance, July 1, 2002		_		-		35,247		35,247	
Fund Balance, June 30, 2003	\$		\$	-	\$	38,069	\$	38,069	

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Prescott East Year End June 30, 2003

		Budgeted	Amou	nts	Actual		Variance with	
	0	riginal	l	Final	Amounts		Final Budget	
Revenues:								
Special assessments	\$	40,718	\$	40,718	\$	68,400	\$	27,682
Investment income						1		1
Total Revenues		40,718		40,718		68,401		27,683
Expenditures:								
Debt Service:								
Principal retirement		26,656		26,656		26,656		-
Interest and fiscal charges		14,062		14,062		14,062		
Total Expenditures		40,718		40,718		40,718		
Net changes in fund balances		-		-		27,683		27,683
Fund Balance, July 1, 2002						32,610		32,610
Fund Balance, June 30, 2003	\$		\$	_	\$	60,293	\$	60,293

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Granite Gardens Year End June 30, 2003

	Budgeted Amounts				Actual		Variance with	
	0	riginal		Final	Ar	Amounts		I Budget
Revenues:								
Taxes	\$	13,862	\$	13,862	\$	14,060	\$	198
Investment income		-				(749)		(749)
Total Revenues		13,862		13,862		13,311		(551)
Expenditures:								
Debt Service:								
Principal retirement		10,000		10,000		10,000		-
Interest and fiscal charges		3,862		3,862		3,862		
Total Expenditures		13,862		13,862		13,862		
Net changes in fund balances		-		-		(551)		(551)
Fund Balance, July 1, 2002						33,871		33,871
Fund Balance, June 30, 2003	\$		\$		\$	33,320	\$	33,320

# Yavapai County Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Pine Valley Year End June 30, 2003

	Budgeted Amounts				Actual		Variance with	
	Oı	riginal		Final	Aı	mounts	Fina	l Budget
Revenues:								
Special assessments	\$	12,903	\$	12,903	\$	13,709	\$	806
Investment income		<u> </u>				(30)		(30)
Total Revenues		12,903		12,903		13,679		776
Expenditures:								
Highways and Streets		-		-		800		(800)
Debt Service:								
Principal retirement		10,000		10,000		10,000		-
Interest and fiscal charges		2,903		2,903		2,903		
Total Expenditures		12,903		12,903		13,703		(800)
Net changes in fund balances		-		-		(24)		(24)
Fund Balance, July 1, 2002						34,348		34,348
Fund Balance, June 30, 2003	\$		\$		\$	34,324	\$	34,324

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## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

### Yavapai County

## Capital Assets Used in the Operation of Governmental Funds Comparative Schedules By Source As of June 30, 2003 and 2002

	 2003	 2002
Government funds capital assets:		
Land	\$ 9,516,725	\$ 6,982,450
Buildings	35,827,129	33,375,357
Machinery and equipment	24,637,484	21,417,684
Infrastructure	10,535,989	7,009,161
Construction in progress	34,262,961	17,246,886
Total governmental funds capital assets	\$ 114,780,288	\$ 86,031,538
	_	_
Investments in governmental funds capital assets by source:		
General fund	\$ 53,932,509	\$ 50,341,298
Special revenue funds	43,894,134	27,286,785
Capital projects funds	16,953,645	8,403,455
Total governmental funds capital assets	\$ 114,780,288	\$ 86,031,538

## Yavapai County Capital Assets Used in the Operation of Governmental Funds Schedule By Function and Activity As of June 30, 2003

			Machinery and		Construction in	
Function	Land	Buildings	Equipment	Infrastructure	Progress	Total
General government	\$6,057,942	\$22,860,321	\$ 9,458,871	\$ -	\$16,953,645	\$ 55,330,779
Public safety	573,087	6,565,504	3,053,659	-	-	10,192,250
Highways and streets	2,481,254	1,792,014	10,727,428	10,535,989	17,309,316	42,846,001
Health	-	2,310,261	308,986	-	-	2,619,247
Welfare	-	-	24,898	-	-	24,898
Sanitation	203,164	2,299,029	902,874	-	-	3,405,067
Culture and recreation	201,278	-	7,439	-	-	208,717
Education		<u>-</u>	153,329			153,329
Total governmental funds capital assets	\$9,516,725	\$35,827,129	\$24,637,484	\$10,535,989	\$34,262,961	\$114,780,288

## Yavapai County Capital Assets Used in the Operation of Governmental Funds Schedule of Changes By Function and Activity Year Ended June 30, 2003

		vernmental nds Capital						vernmental nds Capital
		Assets						Assets
Function	Ju	ly 1, 2002	Ir	ncreases	De	ecreases	Jur	ne 30, 2003
		· ·				· ·		· · · · · · · · · · · · · · · · · · ·
General government:	\$	45,053,938	\$	14,352,509	\$	4,075,668	\$	55,330,779
Public safety:		10,213,497		381,850		403,097		10,192,250
Highways and streets		27,146,338		17,122,004		1,422,341		42,846,001
Health		285,784		2,333,463		-		2,619,247
Welfare		24,898		-		-		24,898
Sanitation		2,952,993		496,174		44,100		3,405,067
Culture and recreation		201,278		7,439		-		208,717
Education		152,812		17,810		17,293		153,329
Total governmental funds								
capital assets	\$	86,031,538	\$	34,711,249	\$	5,962,499	\$	114,780,288

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## Yavapai County General Government Expenditures by Function (1) Last Ten Fiscal Years

Fiscal Year	General Government	Public Safety	Highways and Streets	Sanitation	Health	Welfare (2)	Education	Culture and Recreation	Capital	Debt Service	Total
1994	\$17,289,208	\$10,288,411	\$ 8,964,549	\$ 1,742,335	\$ 2,386,468	\$14,734,549	\$ 837,531	\$ -	\$ 1,802,580	\$470,920	\$ 58,516,551
1995	19,147,791	11,979,611	9,472,270	1,662,193	2,727,965	18,327,954	913,943	96,672	1,942,152	388,591	66,659,142
1996	21,533,973	12,831,802	13,168,697	1,921,389	2,730,444	19,455,715	862,963	99,441	8,858,234	394,058	81,856,716
1997	22,624,732	14,822,379	14,232,814	2,687,678	3,031,384	20,916,414	905,312	97,518	5,964,359	382,961	85,665,551
1998	23,215,641	17,074,810	14,078,472	4,447,085	4,167,271	23,134,222	900,815	30,865	5,147,498	40,364	92,237,043
1999	28,001,920	19,363,526	18,813,683	2,168,874	5,065,742	24,365,900	986,090	69,506	2,535,988	44,281	101,415,510
2000	30,096,416	20,774,122	15,918,379	2,306,549	5,457,544	27,177,914	1,174,055	189,640	4,067,435	44,366	107,206,420
2001	33,059,247	23,172,460	24,018,331	2,243,074	6,028,077	30,792,000	1,404,241	495,677	10,524,290	34,764	131,772,161
2002	36,034,824	24,498,056	21,928,139	1,645,147	6,965,668	34,543,318	1,511,673	493,513	7,560,513	640,638	135,821,489
2003	39,111,791	26,503,683	25,704,354	2,066,464	7,875,991	36,546,180	1,741,436	599,275	12,044,577	2,379,700	154,573,451

Includes General, Special Revenue, Debt Service, Capital Project and Enterprise Funds.
 Enterprise Fund inception FY 1993/1994.
 General government amount for fiscal year 2002 and 2003 includes aid to other governments.

Yavapai County General Government Revenues by Source (1) Last Ten Fiscal Years

Fiscal Year	Taxes and Special Assessments	Licenses and Permits	Intergovernmental Revenue	Charges for Services	Fines and Forfeits	Investment Income	Miscellaneous/ Contributions	Total
1994	\$ 21,620,506	\$ 2,326,245	\$ 31,219,232	\$ 2,187,383	\$ 1,056,936	\$ 482,492	\$ 2,193,663	\$ 61,086,457
1995	24,239,004	2,272,214	38,721,904	1,814,984	1,288,243	1,014,053	2,715,690	72,066,092
1996	27,187,800	2,398,840	44,189,879	2,587,924	1,405,702	1,423,703	3,585,416	82,779,264
1997	28,037,560	2,374,766	47,172,192	2,315,358	1,417,656	1,303,339	3,857,571	86,478,442
1998	32,637,294	2,893,784	47,182,740	4,455,427	3,165,288	1,604,118	1,832,093	93,770,744
1999	31,203,695	2,705,714	57,376,889	4,655,375	1,494,097	1,448,635	3,013,734	101,898,139
2000	33,770,631	2,930,789	62,280,143	5,229,472	1,773,761	1,591,186	2,273,212	109,849,194
2001	39,506,946	3,103,494	70,109,766	4,928,766	2,120,826	1,756,935	2,561,008	124,087,741
2002	41,694,553	3,140,455	75,823,324	5,578,511	2,208,732	1,046,454	3,394,544	132,886,573
2003	44,641,537	4,117,310	80,376,389	6,406,303	2,082,004	48,864	3,346,771	141,019,178

<sup>(1)</sup> Includes General, Special Revenue, Debt Service, Capital Project and Enterprise Funds.

### Yavapai County Assessed and Estimated Actual Value of Taxable Property (1) Last Ten Years

	Real P	roperty (2)	Persona	l Property (2)	Total				
Fiscal Year	Assessed Value (\$)	Estimated Actual Value (\$)	Assessed Value (\$)	Estimated Actual Value (\$)	Assessed Value (\$)	Estimated Actual Value (\$)	Assessed to Total Estimated Actual Value		
1994 Primary Secondary	\$ 648,470,812 670,371,707	\$ 4,962,372,773 5,116,418,707	\$ 161,639,084 166,217,071	\$ 646,550,335 664,862,361	\$ 810,109,896 836,588,778		14.44% 14.47%		
1995 Primary Secondary	707,339,321 747,626,771	5,536,956,780 5,838,399,078	158,426,661 166,927,361	675,260,380 709,268,654	865,765,982 914,554,132		13.94% 13.97%		
1996 Primary Secondary	743,241,536 763,352,452	5,906,775,766 6,044,728,839	172,968,577 177,012,935	757,704,556 773,951,186	916,210,113 940,365,387		13.75% 13.79%		
1997 Primary Secondary	818,648,806 858,001,585	6,593,090,518 6,880,833,714	196,466,771 206,527,971	785,862,336 826,107,267	1,015,115,577 1,064,529,556		13.76% 13.81%		
1998 Primary Secondary	989,196,986 1,013,774,754	7,629,444,545 7,802,689,465	34,575,220 34,575,812	225,945,044 225,945,044	1,023,772,206 1,048,350,566		13.03% 13.06%		
1999 Primary Secondary	1,059,358,444 1,149,003,339	8,296,621,775 9,024,978,457	37,772,625 37,771,686	255,778,262 255,778,262	1,097,131,069 1,186,775,025		12.83% 12.79%		
2000 Primary Secondary	1,137,195,123 1,203,529,661	9,003,069,326 9,540,656,982	44,105,956 44,106,251	309,039,868 309,039,868	1,181,301,079 1,247,635,912		12.69% 12.67%		
2001 Primary Secondary	1,237,213,069 1,300,875,126	9,847,596,289 10,341,372,719	43,737,336 43,741,696	282,453,191 282,453,191	1,280,950,405 1,344,616,822		12.65% 12.66%		
2002 Primary Secondary	1,344,463,630 1,406,443,744	10,773,725,814 11,250,833,325	43,628,890 44,053,836	258,829,253 263,057,420	1,388,092,520 1,450,497,580	, , ,	12.58% 12.60%		
2003 Primary Secondary	1,471,014,420 1,556,684,202	11,797,772,883 12,394,583,401	45,792,997 45,795,927	273,981,588 273,981,588	1,516,807,417 1,602,480,129		12.56% 12.65%		

<sup>(1)</sup> Fiscal years 1994 through 1997 reflect assessed values without any reduction in value for exemptions. Fiscal years 1998 through 2003 reflect net assessed values.

Source: Abstract by tax authority and legal class, Arizona Department of Revenue.

<sup>(2)</sup> Real property includes locally assessed real and centrally assessed real and certain secured personal property through 1997. Personal property through 1997 includes both secured and unsecured property. For fiscal years 1998 through 2003 all secured personal property is reflected in real property.

Yavapai County Property Tax Levies and Collections (1) Last Ten Fiscal Years

Fiscal Year	General Tax Levy (\$)	Current Tax Collections (\$)	Percent of Levy Collected	Delinquent Tax Collections (\$)	Total Tax Collections (\$)	Percent of Total Tax Collected to Tax Levy	Outstanding Delinquent Taxes (\$)	Percent of Delinquent Taxes to Tax Levy
1994	\$ 14,701,211	\$ 13,597,870	92.49%	\$ 468,692	\$ 14,066,562	95.68%	\$ 936,436	6.37%
1995	15,150,000	14,140,077	93.33%	366,950	14,507,027	95.76%	846,268	5.59%
1996	16,100,000	15,185,278	94.32%	366,925	15,552,203	96.60%	1,003,844	6.24%
1997	16,650,000	15,620,420	93.82%	456,717	16,077,137	96.56%	1,069,752	6.42%
1998	17,370,000	16,410,585	94.48%	500,311	16,910,896	97.36%	1,005,498	5.79%
1999	17,883,500	16,783,531	93.85%	401,523	17,185,054	96.09%	1,088,132	6.08%
2000	18,824,000	17,720,659	94.14%	436,581	18,157,240	96.46%	1,091,182	5.80%
2001	19,090,000	17,955,221	94.06%	357,829	18,313,050	95.93%	1,122,224	5.88%
2002	20,602,000	19,422,071	94.27%	406,753	19,828,824	96.25%	1,006,729	4.89%
2003	22,310,000	21,116,484	94.65%	434,373	21,550,857	96.60%	1,014,182	4.55%

<sup>(1)</sup> General Fund Levies and Collections Only.

Yavapai County
Property Tax Rates - All Direct and Overlapping Governments
Last Ten Years

Fiscal Year		County	State	School Equalization	School Districts	Cities	Other Special Districts	Community College District
1994	Primary Secondary	2.0420 0.4607	0.4700	0.5300 	0.5538-7.6900 0.2324-3.4430	.5504 - 2.0318 .14948091	 .5365-6.1847	1.4986 0.1459
1995	Primary Secondary	1.9513 0.3992	0.4700	0.5300 	0.1480-7.6483 0.2128-2.8403	.5386 - 1.9406 .14175749	 .7809-6.4425	1.4730 0.1347
1996	Primary Secondary	1.9413 0.4784	0.4700	0.5300 	2.5252-7.7420 0.2244-2.5378	.5107 - 1.7683 .16485184	 .6180-7.9919	1.5448 0.1223
1997	Primary Secondary	1.9808 0.4278		0.5300 	2.2973-6.8876 0.2114-2.4839	0.4614 - 1.7382 0.1666 - 0.3692	 0.5424-7.5351	1.5237 0.1223
1998	Primary Secondary	1.8063 0.4097		0.5300 	2.1269-8.7736 0.1857-2.1236	0.4152 - 1.5951 0.1285 - 0.3133	 0.5816-9.5182	1.4589 0.1055
1999	Primary Secondary	1.7468 0.4354		0.5300 	1.8412-8.2203 0.2062-2.1147	0.3822 - 1.4973 0.1447 - 0.2784	 0.5859-8.4556	1.4631 0.1058
2000	Primary Secondary	1.7157 0.4452	 	0.5217 	2.3038-7.3817 0.1853-2.1853	0.3169 - 1.5382 0.1273 - 0.5067	 0.4456-5.0680	1.5294 0.0956
2001	Primary Secondary	1.6160 0.4354		0.5123 	1.2996-7.6734 0.5595-2.1201	0.2906 - 1.6280 0.1475 - 0.5592	 0.4752-4.0624	1.5330 0.0875
2002	Primary Secondary	1.6083 0.4286		0.4974 	0.9900-7.8089 0.0500-2.0652	0.2627 - 1.5235 0.1482 - 0.5121	 0.4721-3.8269	1.5325 0.4163
2003	Primary Secondary	1.6072 0.4297	 	0.4889 	1.8248-7.3939 0.3084-2.0799	0.2522 - 1.3382 0.4707 - 0.4707	 0.0438-5.6002	1.5835 0.3954

Source: Yavapai County Board of Supervisors Adopted Budget Reports.

### Yavapai County Special Assessment Billings and Collections Last Ten Years

Fiscal Year	Current Assessments Billings (\$)	Assessments Collected (\$)
1994	\$855,974.86	\$ 857,338.48 *
1995	309,781.38	313,028.73 *
1996	277,515.48	282,241.20 *
1997	474,836.21	476,299.38 *
1998	133,601.34	137,520.26 *
1999	100,081.89	110,384.61 *
2000	123,108.52	123,332.79 *
2001	94,806.59	101,302.35 *
2002	54,280.00	114,146.00 *
2003	209,753.10	269,572.83 *

<sup>\*</sup> Assessment collections exceeded total billings due to early pay off and proceeds from land auctions for delinquent assessments.

### Yavapai County Computation of Legal Debt Margin June 30, 2003

Assessed value of real and personal property	\$ 1,516,807,417
Debt limit, 6 percent of assessed value (constitutional limit)	91,008,445
Debt subject to debt limitation	0
Available debt limit	\$ 91,008,445

### Yavapai County Computation of Direct and Overlapping Debt June 30, 2003

Г:		debt:	
1 11	TOOT	CAPITE	

Yavapai County general obligation debt \$ 0

Overlapping debt:

School Districts	65,930,000
Community College	48,740,000
Jail District - Part of Reporting Entity	13,945,000
Special Districts - Part of Reporting Entity	10,650,594
Special Districts - Not Part of Reporting Entity	313,000

Total direct general obligation and overlapping debt \$\frac{139,578,594}{}\$

### Yavapai County Principal Taxpayers Fiscal Year 2002/2003

Taxpayer	Primary Assessed Value	Percentage of Primary Assessed Value to Total Primary Assessed Value	Tax Collected
1 Arizona Public Service	\$55,172,666	3.64%	\$5,408,852
2 Qwest Corporation	22,631,795	1.49%	2,206,348
3 Phelps Dodge Bagdad	16,146,767	1.06%	1,979,858
4 Citizen's Utility Company-Northern Gas Division	16,221,352	1.07%	1,491,176
5 El Paso Natural Gas Company	9,383,995	0.62%	1,108,906
6 Salt River Pima - Maricopa Indian Community	12,109,537	0.80%	986,314
7 Burlington Northern Santa Fe Railway Company	8,853,353	0.58%	927,904
8 Transwestern Pipeline Company	7,715,449	0.51%	915,888
9 Cyprus Bagdad Copper Company	4,584,531	0.30%	565,856
10 New Enchantment LP	5,506,754	0.36%	526,886
Totals	\$158,326,199	10.43%	\$16,117,988

Source: Assessor and Treasurer of Yavapai County.

### Yavapai County Salaries of Elected County Officials June 30, 2003

Title of Official	Annual Salary
Board of Supervisors	\$49,875
Assessor	49,875
County Attorney	96,600
Recorder	49,875
School Superintendent	49,875
Clerk of the Superior Court	56,500
Sheriff	78,750
Treasurer	49,875
Superior Court Judges*	60,375
Justices of the Peace Prescott Verde Valley Bagdad / Yarnell Mayer Seligman	84,525 84,525 78,488 78,488 78,488
Constables Prescott Verde Valley	48,294 48,294

<sup>\*</sup>Yavapai County's portion only (50%).

### Yavapai County Schedule of Insurance in Force July 1, 2002 – June 30, 2003

Type of Policy and Type of Coverage	Det	ails of Coverage	Agency	Expiration Date	Annual Premium
Liability, including Auto, and Police Professional	\$10,000,000 50,000	Limit Deductible per occurrence	Arizona Counties Insurance Pool	7/1/2003	\$578,478
Property	100,000,000 25,000	Limit Deductible per Occurrence	Arizona Counties Insurance Pool	7/1/2003	Included in (1)
Airport Liability	2,000,000 2,000,000 2,000,000 250,000	Premises Liability Products/Completed Ops Personal Injury Agg. Hangarkeepers	ACE USA	2/5/2003	\$6,050
Aircraft	2,000,000 3,000 55,000 100 500	Per occurrence including passengers Medical Expense Insured Value – 1967 Cessna Deductible Not in Motion Deductible In Motion	ACE USA	2/5/2003	\$6,250
Medical Malpractice – Yavapai County Detention Center	1,000,000 3,000,000 2,500	Each Claim Aggregate Deductible Per Claim	Columbia Casualty Company	7/1/2003	\$175,717
Boiler & Machinery	30,000,000	Limit each accident	Arizona Counties Insurance Pool	7/1/2003	Included in (1)
Public Officials Errors & Omissions	2,000,000 3,000,000 10,000,000	Limit One Entity Annual Aggregate Policy Annual Aggregate	Arizona Counties Insurance Pool	7/1/2003	Included in (1)
Public Employees Dishonesty/Crime	150,000		Arizona Counties Insurance Pool	7/1/2003	Included in (1)
Commutation Insurance	Five times er	nployee base annual salary	Transamerica Occidental Life	3/1/2003	Included in (1)

#### Yavapai County Demographic and Other Statistical Data June 30, 2003

Geographical location Yavapai County is located in the West Cental portion of the

State of Arizona, coverage 8,125 square miles.

Date formed January 22, 1864

Registered voters 93,256 per Yavapai County voter registration, October 2000 Number voting 68,682 in the November 2000 general election (Presidential) Percent voting 73.65% in the November 2000 general election (Presidential)

Number of judicial courts:

Superior courts 6
Justice of Peace courts 5

Miles of County maintained roads:

Miles of roads	1,675
Miles of paved roads	665
Miles of native surface roads	1.010

Number of parks:

Regional County parks	1
Community parks	13
Acres	483

#### Age Distribution

0 - 14	17.2%
15 - 24	11.0%
25 - 44	22.4%
45 - 64	27.4%
65 +	22.0%

Population	1990	2000	2002
Arizona	3,665,228	5,130,632	5,472,750
Yavapai County	68,145	167,517	180,260
Major Cities/Communities			
Bagdad	1,858	1,578	1,698 *
Camp Verde	6,243	9,451	9,940
Chino Valley	4,837	7,835	8,205
Clarkdale	2,144	3,422	3,570
Cottonwood	5,918	9,179	10,020
Jerome	403	329	330
Prescott	26,592	33,938	36,375
Prescott Valley	8,858	23,535	26,115
Sedona	7,720	10,192	10,540
Verde Village	7,000	10,610	11,417 *

<sup>\*</sup> Based on county growth rate.

## Yavapai County Demographic and Other Statistical Data June 30, 2003

Major Cities/Communities  Ash Fork  Bagdad  N/A  N/A  1,554  N/A  2.4%	Civilian Labor Force Arizona	Labor Force 2,493,892	Unemployment Rate 5.9%
Ash Fork         N/A         N/A           Bagdad         1,554         2.4%	Yavapai County	74,791	3.4%
Bagdad 1,554 2.4%	•	N.1/A	N1/A
		N/A	N/A
<u> </u>	Bagdad	1,554	2.4%
Camp Verde 3,723 3.1%	Camp Verde	3,723	3.1%
Chino Valley 3,127 5.1%	Chino Valley	3,127	5.1%
Clarkdale 1,465 4.6%	Clarkdale	1,465	4.6%
Cottonwood 3,719 4.5%	Cottonwood	3,719	4.5%
Jerome 391 3.1%	Jerome	391	3.1%
Prescott 18,836 3.9%	Prescott	18,836	3.9%
Prescott Valley 6,251 3.1%	Prescott Valley	6,251	3.1%
Sedona 5,587 1.7%	Sedona	5,587	1.7%
Verde Village 4,598 3.5%	Verde Village	4,598	3.5%
Yarnell/Peeples Valley N/A N/A	Yarnell/Peeples Valley	N/A	N/A
Yavapai-Prescott Indian 126 10.3%	Yavapai-Prescott Indian	126	10.3%

Arizona Dept. of Economic Security, 2002 Special Unemployment Report.

Manufacturing	6.21%	Trade	27.51%
Mining & Quarrying	1.48%	Finance, Insurance and Real Estate	2.96%
Construction	9.36%	Services and Miscellaneous	30.04%
Communication, Public Utilities	2.58%	Government	19.87%
Communication, Fublic Offittes	2.30 /0	Government	19.01 /0

Maior	<b>Employers</b>
iviajoi	

Ace Hardware City of Prescott
Arizona Public Service Prescott Resort

The Arbors Prescott Unified School District

Atria & Kachina Point Assisted Living Price Costco Store

Camp Verde Public Schools Ruger Investment Castings

Caradon Better Bilt Safeway

Chino Valley Unified School District Sedona / Oak Creek Unified School District

Cliff Castle Casino Sturm Ruger & Co.
City of Cottonwood Target Store
Cottonwood / Oak Creek Schools Town of Prescott

Cyprus Bagdad Copper Corporation

U.S. Forest Service

Double Tree Sedona Resort Veterans Administration Medical Center

Embry-Riddle Aeronautical University

Verde Valley Medical Center

Enchantment Resort Wal-Mart

Humboldt Unified School District West Yavapai Guidance Clinic

Exsil, Inc. Wulfsberg Electronics

Los Abrigados Resort Yavapai Community College

Mingus Union High School District Yavapai County

Phelps & Sons Trusses Yavapai Gaming Agency

Phoenix Cement Co. Yavapai Regional Medical Center

Sources: Arizona Department of Commerce and Yavapai County.

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