



Comprehensive Annual Financial Report Fiscal Year Ended June 30, 2018 THIS PAGE BLANK

# Coconino County Comprehensive Annual Financial Report Fiscal Year Ended June 30, 2018

# **COCONINO COUNTY BOARD OF SUPERVISORS**

Art Babbott District 1 Elizabeth C. Archuleta District 2 Matthew G. Ryan District 3 Chair

Jim Parks District 4 Lena Fowler District 5 Vice Chair

# **COCONINO COUNTY MANAGEMENT**

James Jayne County Manager

Mike Townsend Deputy County Manager Lucinda Andreani Interim Deputy County Manager

Finance Team

Bonny Lynn, MPA, Chief Financial Officer Thomas Johnson, CPA, Accounting Manager Nancy Ho, MBA, Senior Accountant Chyenne Schmidt, CPA, Senior Accountant Marsha Westling, Accountant

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# INTRODUCTORY SECTION

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March 27, 2019

The Honorable Board of Supervisors and Citizens of Coconino County, Arizona:

We are pleased to provide you the Comprehensive Annual Financial Report (CAFR) of Coconino County for the fiscal year ended June 30, 2018. The report provides additional information to the Board and citizens on the County's financial position and results of operations. Pursuant to Arizona Revised Statute (A.R.S.) 41-1279.21 the Coconino County CAFR was audited in accordance with generally accepted auditing standards for the year ended June 30, 2018 and has been issued an unmodified ("clean") opinion.

This report consists of management's representations concerning the finances of Coconino County. Consequently management assumes full responsibility for the accuracy of the information and completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management of the County has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

The Arizona Office of the Auditor General has audited the County's financial statements. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended June 30, 2018, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded that there was a reasonable basis for rendering an unmodified ("clean") opinion that the County's financial statements for the fiscal year ended June 30, 2018, are fairly presented in conformity with GAAP. The Independent Auditor's Report is located at the front of the financial section of this report.

The report is prepared in conformance with standards of financial reporting established by the Governmental Accounting Standards Board (GASB), and using the guidelines established by the Government Finance Officers Association of the United States and Canada (GFOA). GAAP requires that management provide an analysis, narrative introduction, and overview to accompany the basic financial statements, called the Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The MD&A immediately follows the independent auditor's report in the financial section of this report. The County's CAFR is intended to fulfill the State of Arizona Transparency Law, Arizona Revised Statutes §41-725. This report consists of management's representations concerning the finances of the County. Consequently, management assumes full responsibility for the completeness and reliability of the information contained in this report. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

### **Coconino County Profile**

Coconino County was established on February 19, 1891 by the 16<sup>th</sup> Territorial Assembly with an initial population count of 4,000. The County encompasses approximately 18,617 square miles – it is the largest county in Arizona and the second largest in the United States. Despite its size, Coconino County is one of the most sparsely populated counties in Arizona with a population of 7.3 per square mile (2010 Census). Only 12% of the County's total square miles are private property. The remainder is a combination of state, federal and reservation land.

The estimated 2018 population of Coconino County is 144,057. Flagstaff is the County seat and the largest city in the County. The County is home to the Grand Canyon, four other federal recreation areas and three state parks. The County is also home to reservation land belonging to the Navajo, Hopi, Havasupai, Hualapai and Paiute tribes.

Coconino County's government consists of an elected Board of Supervisors (Board). There are five districts, each represented by a Supervisor who resides in the district. The Board holds the policy-making and legislative authority for the County. It is responsible for the overall management and approval of all departmental budgets and tax rates. The Board appoints a County Manager who serves as the Chief Administrative Officer for the County. Departments are either headed by an appointed official, appointed by the Board, or an elected official. Elected offices are statutorily determined and include the Sheriff, County Attorney, Recorder, Treasurer, Assessor, Superintendent of Schools, Constable, Clerk of the Superior Court, and the Judiciary.

Coconino County provides a full range of services including law enforcement and public safety, health services, sanitation, welfare programs, highway construction and maintenance, parks and recreation, and education.

The financial reporting entity includes all the funds of the primary government. Component units are legally separate entities for which the County is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the County's operations. Additional information can be found in the notes to the financial statements (See Note 1.A.).

The Board and the County Manager use a ten-year financial plan, along with fiscal management policies, budget management policies, and strategic goals and priorities to guide the overall development and management of the budget. Annually, departments are required to provide revenue and expenditure estimates for the current fiscal year and planned operations for the following year. These estimates are used to

update the ten-year financial plan. Departments submit their budgets which are evaluated using criteria and strategies adopted by the Board of Supervisors and budget recommendations are based on these evaluations. Final budget decisions are also subject to the availability of funds within the context of the ten-year financial plans; conformance with fiscal and budget management policies; and meeting the County's strategic goals and priorities.

The final budget must be adopted by the Board on or before the third Monday in July. The tax rate and levy must be set on or before the third Monday in August each year. The level of budgetary control is at the department level within a fund. Transfers between these levels must be approved by the Board. Additionally, actual expenditures may legally not exceed the final budget.

## Assessing Coconino County's Economic Condition

The information presented in the financial statements is best understood when it is considered from the broader perspective of the specific environment within which the County operates.

In July 2017, as reported by The Washington Post, the Economic Outlook. International Monetary Fund (IMF) cut its U.S. growth forecast; projecting economic growth at a rate of 2.1% for both 2017 and 2018. The 2017 calendar year ended with 2.3% real GDP, which is the new normal rate of growth. Arizona continued to grow in overall economy and employment during fiscal year 2018. According to the Phoenix Business Journal, Arizona averaged 3.2% real GDP growth in all of 2017 with projections of 3.4% for 2018. According to Arizona economists, Arizona historically outpaces the nation in GDP growth and continues to do so. Job growth has been steady and wage growth is gaining momentum. Minimum wage ballot measures were approved by voters across the State and locally in Flagstaff; contributing to wage growth. Housing prices and permits increased. In December 2018 Zillow reports the median listing price of homes in Flagstaff at \$459,950 with a median home value of \$368,000, reported as 7.6% over the prior year. Building permits were up by 11% in Coconino County for FY18 over FY17. The State continues to add jobs and residents at a faster pace than the nation, and is expected to continue to do so over the next three years. The local and State economy are very dependent on visitors to the State, which adds to our largest source of revenue, the sales tax.

Coconino County budgeted a total of 5% in salary increases for all employees, between merit and market for FY18. The budget also included a public safety pay range adjustment and pilot program to assist with retention and officer recruitment. Deputy Sheriff positions have been difficult to fill as the nationwide focus on law enforcement increases.

*Impact of State Economic Condition.* Although the County's sound long-term financial planning considers and includes a recessionary growth model based on prior recessions, cost shifts and State impacts to local government continues to impact County revenues. The County anticipates potential reduced and reallocated State and Federal Highways and Streets revenues, shifts in mandated State costs to counties,

and further cuts to County funding for Public Safety, Courts, Health and Social Services programs. This causes continued uncertainty for counties across the state and into the foreseeable future. The County will continue to work with the Governor, State Legislators, County Supervisors Association and the Arizona Association of Counties to find solutions to state cost shifts to counties.

*Local economy.* The economy of Coconino County is based primarily on tourism, public administration, the service industry, wholesale and retail trade. The City of Flagstaff (the County seat) is the center of educational, governmental and scientific employment. The list of major employers remained the same in FY18 as in the prior year. The list of major employers includes; Northern Arizona University, Flagstaff Medical Center, W.L. Gore and Associates, Flagstaff Unified School District, Coconino County, Twin Arrows Navajo Casino and Resort, City of Flagstaff, Walmart, Grand Canyon Railway, SCA Tissue, Coconino Community College, the U.S. Forest Service, the U.S. National Park Service, the Navajo Nation, and Nestle-Purina.

Tourism significantly impacts the local economy. Old Route 66 runs across most of the County as well as U.S. Interstate 40. Attractions include National Parks, National Monuments and State Parks, some of which are: the Grand Canyon, Sedona/Oak Creek Canyon, Glen Canyon National Recreation Area, Wupatki National Monument, Sunset Crater National Monument, Walnut Canyon National Monument, and Slide Rock State Park. The tourism sector saw an increase of 4.6% in revenue at year end 2018 over the prior year, according to the Arizona Office of Tourism (latest data available). Arizona State Parks is reporting an increase in visitors to State Parks within Coconino County, in 7 of the first 9 months of 2018.

Strategic Budget Process and Financial Planning. The County has had a comprehensive long-term financial planning process in place since fiscal year (FY) 2007. In FY18 the County continued to expand on the Strategic Budget Process begun in FY10. The goal of the process is to provide consistent delivery of essential services to its residents in times of economic growth or recession, and to identify opportunities for cost containment through prevention efforts. Keys to this process are: 1) a ten-year financial plan, 2) aligning high probability revenue types with mission critical expenditures, 3) balancing recurring expenditures with recurring revenue, 4) building prudent reserves, 5) planning the budget to include employee compensation, facilities R & R, and IT, 6) continued development of the Strategic Budgeting Process, and 7) development of new revenue sources.

The County, as a member of the Northern Arizona Public Employee Benefit Trust (NAPEBT), has successfully achieved lower than average growth in health insurance costs over the past several years. Through becoming a self-funded trust and implementing a wellness program, claims experience has stayed well below national averages. In the FY18 budget, health insurance premiums increased on average 9% over the three different plans offered to County employees. This was only the second increase in five years and is well below the national average for health plan premium increases.

#### **Budget Management Policy**

- The Board uses the approved County fiscal policies and strategic priorities to guide the County's budget process. Decisions are evaluated within these contexts as well as the accompanying ten-year financial plan.
- During the budget process, departments are asked to develop and evaluate a line item budget for both revenues and expenditures and present program performance measures and outcomes. Funding for all County programs is submitted to the Budget Team and County Manager, for a recommendation to the Board of Supervisors for approval of funding. Requests for increases to program funding must demonstrate the estimated return on investment, efficiency, or be clearly tied to a specific strategic priority outcome indicator, as adopted by the Board of Supervisors.

Coconino County's fiscal policies promote long-term stability, provide perspective to the financial picture of the County in its entirety rather than single issues, link long-term financial planning to day-to-day operations, and provide a framework for the Board of Supervisors and the citizens for measuring the fiscal impact of government services against established fiscal parameters. The fiscal policies include:

*Operating Budget Policies.* The operating budget is a plan for allocating current resources to current expenditures.

*Capital Budget Policies.* The capital budget provides resources for capital maintenance and future capital needs, without adversely affecting the operating budget.

*Revenue Policies.* Funding for public programs should be derived from a fair, equitable and adequate resource base, while minimizing tax differential burdens.

*Reserve Policies.* Responsible reserve policies will provide adequate resources for cash flow and contingency purposes, while maintaining reasonable tax rates. The County maintains a contingency for cash liquidity and as an emergency contingency in the County General Fund equal to at least 10% of its annual revenue budget. The County also maintains a revenue smoothing reserve of 5% of its annual revenue budget. These funds should only be utilized to cover short-term drops in County revenues to maintain service levels in difficult economic times.

*Debt Policies.* Responsible debt management policy maintains the County's ability to incur present and future debt at minimal interest rates in amounts needed for infrastructure and economic development without endangering its ability to finance essential County services.

#### Major Initiatives/Impacts

#### Public Pension Plans

The state oversees all of the public pension systems which benefit Coconino County employees. The Elected Officials Retirement Program (EORP) and the Public Safety Personnel Retirement System (PSPRS) are two pension systems which were modified by action of the State Legislature in prior years. Two lawsuits were filed in response to the changes; the Hall Case and the Parker Case. During FY17 the changes to the plans were found to be unconstitutional by the Superior Court. The result of the Superior Court findings was that public employers were required to refund the excess contributions plus interest earned on those funds, both pre-judgement and post-judgement. Coconino County processed the repayments in FY18. The total amount of principle and interest refunded was \$ 974,322.

A future financial impact to Coconino County will come as the result of the unfunded liability in the EORP plan. Currently the County pays a 23.5% contribution rate. The actuarially determined rate to eliminate the unfunded liability will result in a rate of 61.5% beginning in Fiscal Year 2019.

Legislative changes have been made to the public pension systems to address the unfunded liabilities outstanding. In the PSPRS system a proactive plan has been developed which changed the amortization period to allow for full funding in 20 - 25 years, the assumed rate of return was adjusted down to better reflect market trends, which resulted in an increase in contribution rates over the next five years. The Coconino County Board of Supervisors took an action to make an extra payment to pay down the unfunded liability. In FY18 the Board authorized an additional payment of \$390,000. This followed a payment of \$10.0 million at the end of Fiscal Year 2016.

#### Capital Investments

#### Enterprise Resource Program (ERP) and Facilities Master Plan (FMP)

Fiscal Year 2018 began the twelve-month implementation process to bring on-board a new ERP system which will replace the current financial system and payroll and human resources applications as well. The current system has been in-place for 20 years and operates with a "green screen" type of user interface. The new ERP system, from Tyler Corporation, called Munis, is a modern, Windows based application. It will provide greater user access to reports and queries and it is anticipated that it will eliminate the use of ghost applications in county departments, with which they track spending and budget comparisons on a frequent basis, rather than waiting 30 days for the monthly reports created in the current financial system.

Funding set aside in FY18, added to prior fiscal year FMP funding allows for the Master Plan to get back on track, after being put on hold for several years following the economic downturn. A new space for the Medical Examiner's Office is the first project, expected to be completed in FY19. Also, in the works is the County/City partnership on a co-located courthouse. The courthouse project started with an RFI (Request for Information) in FY17 which involved the community and explored potential public/private partnerships. In addition, the County purchased a lot near 4<sup>th</sup> Street in East Flagstaff, adjacent to the King Street Health and Community Services Building, for future expansion.

#### Compensation plan

As the economy continues to improve, we are cognizant of the potential risks of increased employee turnover. Beginning in FY14 the Board of Supervisors has taken steps to address compensation. This was continued in FY18 with employees receiving a 2.5% base adjustment to wages and a 2.5% merit increase for all eligible County staff. The budget also included a public safety pay range adjustment and pilot program to assist with retention and officer recruitment. Coconino County continued innovative one-time monetary and non-monetary compensation programs, such as, the Personal Day Purchase Program (a type of voluntary furlough), as well as a Vacation Sell Back Program. The Board added funding to the Tuition Reimbursement Program, which has become very popular with employees. The program was expanded to include more educational/degree options than in the original program.

#### Commissioned Officer and Detention Officer Retention Program Pilot

The County is piloting a program to help in both recruitment and retention of law enforcement and detention employees. The Board approved a program designed to set-aside a lump sum of either \$10,000 or \$20,000 dollars for all current eligible employees and at the time a law enforcement or detention officer is hired. This sum is invested and is eligible to be paid out upon reaching specific longevity mileposts. The first payout is at 5 years of service, at 25% of the lump sum. The second payout is at 8 years of service, at 50% of the total lump sum. The final payout is at 10 years of service and will be for the remaining balance, or 100% of the initial lump sum. There is also a requirement that employees eligible at the date of inception, January 2018, must remain employed through December 31, 2019. The first payout, based on vesting, will be March 1, 2020. The straight-line amortization of future liability is stated in Note 6.

In June 2018 the Board of Supervisors adopted the Commissioned Officer and Detention Officer Retention Program. The Program includes a loan option for the sole purpose of buying a primary residence. The details of the home loan/down payment option will be laid out in FY19.

#### Joint Land Use Study (JLUS)

Coconino County is continuing its partnership with the United States Naval Observatory Flagstaff Station, Arizona Army National Guard, Camp Navajo, and the City of Flagstaff in implementing an Arizona Joint Land Use Study (JLUS).

The goal of the Study is to provide multiple outcomes, including: drafting strategies to reduce light pollution impacts around the Naval Observatory, develop conflict resolution strategies to perpetuate existing compatible land uses, recommend a tool box of policies, regulations, and ordinances to address existing incompatibility issues and guide future compatible development that protects and preserves military readiness/defense capabilities, recommend development of a process at the local level

to support compatibility between development of regional renewable energy resources and military operations, to facilitate the siting of renewable energy projects, and to develop recommendations for transportation infrastructure investments that would serve future military mission needs and future development in the area.

#### Navajo Generating Station Proposed Closure; Economic Impact

The Navajo Generating Station is located just outside the City of Page, Arizona, within Coconino County. The owners of the power plant announced their plans to close this facility on June 30, 2016. Through negotiations with the Navajo Nation, the owners delayed the closure until 2019, however they are continuing with shutdown efforts, including relocating workers, laying off workers, and reducing operations. The financial impact to the entire region is estimated at tens of millions of dollars in losses including; wages, sales and property tax revenue, employee spending, housing, lost sale of coal and coalmining operations, and revenue impacts to related businesses and education.

Coconino County is working with a consortium of agencies and partners including the City of Page, Page Unified School District, Coconino Community College, Northern Arizona University, ECONA, Navajo Nation Economic Development, Coconino County Career Center, and others, to begin developing plans to bring innovative, sustainable economic development resources to the region.

#### Other

#### Single Audit

The independent audit of the financial statements of the County included the federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report on the audited government's internal controls and compliance with legal requirements in addition to the fair presentation of the financial statements. This "Single Audit" puts special emphasis on internal controls and compliance with legal requirements involving the administration of federal awards. These reports are available in the County's separately issued Single Audit report.

#### Expenditure Limitation

Arizona voters approved a proposition amending the state constitution in 1980 that established expenditure limitations for local governments, including Coconino County. The County has not exceeded the limitation. The County has accumulated expenditure limit carryforwards from prior years when actual expenditures were less than the limit. The County is required by state statute to prepare an Annual Expenditure Limitation Report (AELR), in conjunction with the required annual financial statements. The AELR must be audited and an opinion rendered on whether the AELR presents fairly, in all material respects, the information required by the Uniform Expenditure Reporting System. This report is available in the County's separately issued Annual Expenditure Limitation Report.

#### Awards

Coconino County has received The Government Finance Officers Association of the United States and Canada (GFOA) Certificate of Achievement for Excellence in Financial Reporting for its comprehensive annual financial report for fiscal years 2009, 2010, 2011, 2012, 2014, 2015, 2016 and 2017. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. The report must satisfy both generally accepted accounting principles and applicable legal requirements.

In addition, Coconino County has received the GFOA's Distinguished Budget Presentation Award for its annual budget for fiscal years 2001 through 2017. In order to qualify for the award the County's budget had to be judged proficient as a policy document, a financial plan, an operations guide, and a communication device.

#### Acknowledgments

Preparation of this report could not be accomplished without the dedicated service of the staff of the County's Finance Department, the assistance of personnel in the various departments, and the assistance of Arizona Office of the Auditor General. We also wish to recognize that preparation of this report could not be accomplished without the interest and support of the Board of Supervisors and their continued commitment to professional and fiscally responsible financial management and planning.

Respectfully submitted,

James Jayne County Manager Michael Townsend Deputy County Manager, CFO THIS PAGE BLANK



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Coconino County Arizona

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2017

Christophen P. Morrill

Executive Director/CEO

# **COCONINO COUNTY**

# **Organizational Chart**



# **COCONINO COUNTY**

# **County Officials**

#### BOARD OF SUPERVISORS

District 1 Art B	abbott
District 2 Elizabeth C. Arc	huleta
District 3	Chair
District 4	Parks
District 5Lena Fowler, Vice	e Chair
County Manager James	Jayne
Deputy County Manager Mike Tow	
Deputy County Manager (Interim)Lucinda Ar	
Clerk of the Board	coffier

#### ELECTED OFFICIALS

Clerk of the Superior (	Court	
		Darrin Womble
County Assessor		Armando Ruiz
County Attorney		William P. Ring
County Recorder		Patty Hansen
County Sheriff		Jim Driscoll
County Superintender	It of Schools	Risha VanderWey
County Treasurer		Sarah Benatar
Justice of the Peace	Flagstaff	Howard Grodman
	Fredonia	Mark R. Baron
	Page	Donald G. Roberts
	Williams	Robert Krombeen
Superior Court	Division I	Jacqueline Hatch
	Division II	Dan Slayton
	Division III/Drug Court	Mark Moran, Presiding Judge
	Division IV	Elaine Fridlund-Horne
		Cathleen Brown Nichols
	Division VI	Ted Reed, Judge Pro Tempore

#### **APPOINTED DEPARTMENT HEADS**

Adult Probation (Chief Probation Officer)	Sarah Douthit
Career Center	Carol Curtis
Community Development	Jay Christelman
Community Services (Interim)	
Court Administrator	
Facilities Management	Susan Brown
Public Health Services District	
Human Resources	Erika Philpot
Finance	Bonny Lynn
Information Technology (Interim)	Matt Fowler
Juvenile Court Services	
Legal Defender	Gary Pearlmutter
Parks and Recreation	Cynthia Nemeth
Public Defender	
Public Works	Lucinda Andreani
Superior Court Juvenile Court Judge/Commissioner	Margaret McCullough

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## **FINANCIAL SECTION**

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MELANIE M. CHESNEY DEPUTY AUDITOR GENERAL

#### ARIZONA AUDITOR GENERAL LINDSEY A. PERRY

JOSEPH D. MOORE DEPUTY AUDITOR GENERAL

## Independent auditors' report

Members of the Arizona State Legislature

The Board of Supervisors of Coconino County, Arizona

# Report on the financial statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and aggregate remaining fund information of Coconino County as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the County's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and aggregate remaining fund information of Coconino County as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with U.S. generally accepted accounting principles.

#### Emphasis of matter

As discussed in Note 2 to the financial statements, for the year ended June 30, 2018, the County adopted new accounting guidance, Governmental Accounting Standards Board Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*. Our opinions are not modified with respect to this matter.

#### Other matters

#### Required supplementary information

U.S. generally accepted accounting principles require that the management's discussion and analysis on pages 24 through 36, budgetary comparison schedules on pages 102 through 107, schedule of the County's proportionate share of the net pension liability—cost-sharing plans on page 108, schedule of changes in the County's net pension liability and related ratios—agent plans on pages 109 through 110, schedule of County pension contributions on pages 111 through 112, and schedule of changes in the County's total OPEB liability on page 115 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with U.S. generally accepted auditing standards, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance.

#### Supplementary and other information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund statements and schedules and the introductory and statistical sections listed in the table of contents are presented for purposes of additional analysis and are not required parts of the basic financial statements.

The combining and individual fund statements and schedules are management's responsibility and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with U.S. generally accepted auditing standards. In our opinion, the combining and individual fund statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Compliance over the use of Highway User Revenue Fund and other dedicated State transportation revenue monies

In connection with our audit, nothing came to our attention that caused us to believe that the County failed to comply with the authorized transportation purposes, insofar as they relate to accounting matters, for Highway User Revenue Fund monies it received pursuant to Arizona Revised Statutes Title 28, Chapter 18, Article 2, and any other dedicated State transportation revenues it received. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the County's noncompliance with the authorized transportation purposes referred to above, insofar as they relate to accounting matters.

The communication related to compliance over the use of highway user revenue fund and other dedicated state transportation revenue monies in the preceding paragraph is intended solely for the information and use of the members of the Arizona State Legislature, the Board of Supervisors, management, and other responsible parties within the County and is not intended to be and should not be used by anyone other than these specified parties.

## Other reporting required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 27, 2019, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

Lindsey Perry, CPA, CFE Auditor General

March 27, 2019

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# MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)

(REQUIRED SUPPLEMENTARY INFORMATION)

Management's Discussion and Analysis (MD&A) of the County's financial performance provides an overview of the County's financial activities for the fiscal year ended June 30, 2018. Please read it in conjunction with the transmittal letter on pages 3-11 and the County's basic financial statements, which follow this section.

# FINANCIAL HIGHLIGHTS FOR FISCAL YEAR 2018

- The assets and deferred outflows of resources of the County exceeded its liabilities and deferred inflows of resources at the close of fiscal year 2018 by \$144.97 million (net position). The unrestricted net deficit in the amount of \$104.74 million consists of positive net position in the amount of \$39.05 million that may be used to meet the government's ongoing obligations to citizens and creditors. The negative unrestricted net position in the amount of \$143.79 million is primarily the result of the County's unfunded pension and OPEB obligations.
- The decrease in the County's net position was \$6.84 million in fiscal year 2018.
- At the close of fiscal year 2018, the County's governmental funds reported combined ending fund balances of \$106.15 million, an increase of \$10.33 million.
- The General Fund reported an unassigned fund balance of \$25.72 million at the close of fiscal year 2018, a decrease of \$5.57 million.

# OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements are comprised of three components:

- 1. Government-wide financial statements,
- 2. Fund financial statements, and
- 3. Notes to the financial statements.

This report also contains other required supplementary information in addition to the basic financial statements.

#### **Government-wide Financial Statements**

The government-wide financial statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private sector business.

One of the most important questions asked about the County's finances is, "Is the County as a whole better off or worse off as a result of this year's activities?" The Statement of Net Position and the Statement of Activities report information about the County as a whole and about its activities in a way that helps answer this question. These statements include all non-fiduciary assets and liabilities using the accrual basis of accounting.

*The Statement of Net Position* presents information on all of the County's assets and deferred outflows of resources and liabilities and deferred inflows of resources, with the difference reported as Net Position.

Net Position = (Assets + Deferred Outflows of Resources) – (Liabilities + Deferred Inflows of Resources)

When viewed over a period of time, increases and decreases in net position are a useful indicator of an improving or deteriorating County financial condition. In addition to this change, other financial and non-financial factors should be considered.

The Statement of Activities presents information showing how the County's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying events giving rise to the change occur, regardless of the timing of related cash flow. Therefore, revenues and expenses are reported in these statements for some items that will result in cash flows in future fiscal periods, such as revenues pertaining to uncollected taxes, and expenses pertaining to earned but unused vacation and sick leave.

All of the County's basic services are considered to be governmental activities, including general government, health, welfare, public safety, highways and streets, culture and recreation, education, and sanitation. Sales taxes, property taxes, intergovernmental revenues and user fees finance most of these activities. *The government-wide financial statements can be found on pages 39-41 of this report.* 

#### **Fund Financial Statements**

The fund financial statements provide detailed information about the most significant County funds – not the County as a whole. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Some funds are required to be established by State law or by bond covenants. However, the Board of Supervisors establishes other funds to help control and manage money for particular purposes or to show that legal responsibilities are being achieved for using certain taxes, grants and other money. All of the County's funds can be divided into three categories: *governmental, proprietary, and fiduciary*.

Governmental funds—Most of the County's basic services are reported in governmental funds, which focus on near-term inflows and outflows of spendable resources and the balances of spendable resources available at year-end. These funds are reported using modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed, short-term view of the County's operations and the basic services it provides. Governmental fund information helps determine financial resources that can be spent in the near future to finance the County's programs.

Because the focus of the governmental funds is narrower than that of the government-wide statements, it is useful to compare the information presented for the governmental funds with similar information presented for the governmental activities in the government-wide financial statements. Reconciliations between governmental activities, as reported in the Statement of Net Position and the Statement of Activities, and the governmental funds, as reported in the fund financial statements, is provided to facilitate this comparison.

The County maintains numerous individual governmental funds. Information is presented separately in the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances for the General Fund, Public Works/HURF Fund, Jail District Fund, Public Health Services District Fund and Parks Open Spaces Tax Projects Fund, which are considered to be major funds. Data from the other nonmajor governmental funds are combined into a single aggregate presentation. Individual fund data for these nonmajor governmental funds are provided in the form of combining statements elsewhere in this report. *The basic governmental fund financial statements can be found on pages 42-48 of this report.* 

*Proprietary funds*—The County has one proprietary fund, an internal service fund, to report fleet service activities provided to the County's other programs and activities. The County's internal service fund only provides services to County departments; as such it is reported as a governmental activity in the Statement of Net Position and the Statement of Activities. The basic proprietary fund financial statements can be found on pages 49-51 of this report.

*Fiduciary funds*—Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements as the resources of those funds are not available to support the County's programs. The basic fiduciary funds financial statements can be found on pages 52-53 of this report.

#### Notes to the Financial Statements and Required Supplementary Information

*Notes to the financial statements*—The notes to the financial statements provide additional information that is essential to the full understanding of the data provided in the government-wide and fund financial statements. *The notes to the financial statements can be found on pages 56-100 of this report.* 

Required supplementary information—In addition to the basic statements and accompanying notes, the report presents required supplementary information on the County's budgeting and budgetary control and the County's Proportionate Share of the Net Pension Liability for Cost Sharing Plans, the Schedule of Changes in the County's Net Pension Liability and Related Ratios for Agent Pension Plans, the Schedule of County Pension Contributions, and the Schedule of Changes in the County's Total OPEB Liability. *Required supplementary information can be found on pages 102-115 of this report.* 

# **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

# **Statement of Net Position**

The Statement of Net Position presents the financial position of the County at the end of the fiscal year, including all assets and deferred outflows, all liabilities and deferred inflows. The following table summarizes the County's assets and deferred outflows, liabilities and deferred inflows, and net position on June 30, 2018 and June 30, 2017. Net Position may serve over time as a useful indicator of a County's financial position.

	Governmental Activities (in millions)	
	2018	2017
Current and other assets	\$117.68	\$107.11
Capital assets	170.00	169.29
Total assets	287.68	276.40
Deferred outflows of resources	23.19	26.55
Current liabilities	9.51	9.44
Long-term liabilities outstanding	150.76	131.83
Total liabilities	160.27	141.27
Deferred inflows of resources	5.63	9.87
Net position:		
Net investment in capital assets	169.98	169.22
Restricted	79.73	64.17
Unrestricted	(104.74)	(81.58)
Total net position	\$144.97	\$151.81

The County's net position from governmental activities at the end of the fiscal year was \$144.97 million. The decrease in net position of \$6.84 million as recorded in the Statement of Activities is primarily the result of an increase in program expenses in Highways and Streets and Public Safety and the implementation of GASB 75.

In fiscal year 2018 the County implemented GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*. The implementation of GASB 75, which included a restatement of net position, contributed an increase of \$0.57 million in total deferred outflows of resources, an increase of \$2.01 million in OPEB liability, and a decrease of \$1.44 million in unrestricted net position.

### Deferred Outflows of Resources

Deferred outflows of resources are consumptions of the County's net position that are applicable to a future reporting period. In fiscal year 2018 the County implemented GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*. Due to the implementation, in fiscal year 2018, of the above mentioned GASB, and to changes in actuarial estimates related to the County's net pension liability, deferred outflows of resources decreased \$3.36 million compared to fiscal year 2017 which was \$26.55 million (see Note 10 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS for more information).

#### **Total Liabilities**

Total liabilities increased \$19.00 million compared to fiscal year 2017 due to an increase in long term liabilities of \$18.93 million. The increase in long term liabilities is attributable to future postemployment health benefit (OPEB) liability and net pension liability (see Note 6 – LONG-TERM LIABILITIES).

#### Deferred Inflows of Resources

Deferred inflows of resources are an acquisition of net position by the County that are applicable to a future reporting period. In fiscal year 2018 the County implemented GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*. Due to the implementation, in fiscal year 2018, of the above mentioned GASB, and to changes in actuarial estimates related to the County's net pension liability, deferred inflows of resources decreased \$4.24 million compared to fiscal year 2017 which was \$9.87 million (see Note 10 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS for more information).

#### Net Investment in Capital Assets

The County's net investment in capital assets increased by \$0.76 million in the current fiscal year, with total net investment in capital assets of \$169.98 million. Capital assets include land, buildings, equipment, and infrastructure. The \$0.76 million includes Public Works purchases of heavy equipment and fleet vehicles to replace obsolete and outdated equipment and vehicles. It also includes purchase of land in East Flagstaff near the King Street Health and Community Services Building. Land was purchased for future facilities. These assets are used to provide services to citizens, but are not available for future spending.

#### **Restricted Net Position**

Expendable restricted net position includes resources in which the County is legally obligated to spend the resources in accordance with restrictions provided by external parties. The portion of the County's net position which is subject to external restrictions is \$79.73 million. The County's restricted net position increased by \$15.56 million in the current fiscal year. This is mainly attributable to the allocation of funds to the Facilities Master Plan for the County/City co-location municipal court project.
### Unrestricted Net Position

Unrestricted net position is not subject to externally imposed stipulations; however, most of these resources have been designated for particular capital projects and for the County's unfunded pension and OPEB liabilities. The reported negative balance of the County's net position, \$104.74 million, is unrestricted and consists of, positive net position in the amount of \$39.05 million that may be used to meet the government's ongoing obligations to citizens and creditors without constraints established by debt covenants or other legal requirements, and negative unrestricted net position in the amount of \$143.79 million which is primarily the result of the County's unfunded pension and OPEB liabilities (see Note 10 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS for more information).

## Total Net Position

The County's total net position from governmental activities at the end of the fiscal year was \$144.97 million. The County's total net position decreased by \$6.84 million compared to fiscal year 2017. The major cause of the decrease is due to a combination of increase in local and sales tax revenues and operating grants and contributions, increases in program expenses primarily in Highways and Streets and Public Safety, an increase in net pension liability, and changes in unrestricted net position as a result of implementing in fiscal year 2018 GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*.

#### **Statement of Activities**

The Statement of Activities presents information on how the County's net position changed during the most current fiscal year. The following table reflects the condensed Statement of Activities of the County for the fiscal year 2018 compared to the prior year.

	Governmental Activities (in millions)		
	2018	2017	
Revenues			
Program revenues:			
Charges for services	\$ 14.44	\$ 14.90	
Operating grants and contributions	36.04	30.45	
Capital grants and contributions	1.09	0.61	
Total program revenue	51.57	45.96	
General revenues:			
State shared revenue	26.65	25.90	
Sales taxes	42.66	39.95	
Property taxes	21.03	20.75	
Grants and contributions not restricted to	)		
specific programs	4.24	2.69	
Investment earnings	0.35	0.35	
Gain on disposal of capital assets	0.66	0.40	
Miscellaneous	0.05	0.10	
Total general revenue	95.64	90.14	
Total revenues	147.21	136.10	
Program Expenses	44.00	~~~~	
General government	41.68	38.02	
Public safety	49.97	41.65	
Highways and streets	23.62	13.11	
Sanitation	2.20	2.52	
Health	15.01	13.47	
Welfare	5.21	4.58	
Culture and recreation	7.75	6.76	
Education	7.17	4.71	
Interest on long-term debt		0.01	
Total program expenses	152.61	124.83	
Change in net position	(5.40)	11.27	
Net position - beginning	151.81	140.54	
Prior period adjustment	(1.44)		
Net position - beginning, as restated	150.37	<u></u>	
Net position - ending	\$ 144.97	\$151.81	

Overall program revenues increased by \$5.61 million in the current fiscal year. This increase was primarily due to an increase in operating grants and contributions of \$5.59 million primarily from additional grants for Education purposes.

Program expenses increased by \$27.78 million in the current fiscal year, primarily due to an increase in General Government expenses related to a new ERP software system, an increase in Public Safety expenses for previously deferred repair and replacement projects, and a significant increase in Highways and Streets expenses due to major heavy equipment replacement schedule and road maintenance projects.

Total general revenue increased by \$5.50 million in fiscal year 2018. This was due in large part to increased local county sales tax collections of \$2.71 million, an increase in property tax collections of \$0.28 million, an increase in grants and contributions not restricted to specific programs of \$1.55 million, and an increase in gain on sale of capital assets of \$0.26 million.

Local county sales tax revenue increase is due in large part to the improving local economy.

State shared revenue increased \$0.75 million due in part to a moderate increase in taxable sales at the state level.



As shown in the "Revenues by Source - Governmental Activities" chart above and "Program Revenues and Expenses for Governmental Activities" chart on the following page, for governmental activities overall, without regard to program, sales taxes are the largest single source of funds (29%), followed by operating grants and contributions (24%), and State shared revenue (18%).

Public safety is the largest functional area in expense (33%), followed by general government (27%), highways and streets (15%) and health (10%).



General Government expenses increased \$3.66 million in the current fiscal year due in large part to purchase of a new ERP software system and hardware to support it during 2018. Public Safety expenses increased \$8.32 million due to transfers to establish the new Law Enforcement Retention program, additional payment to the Public Safety Personnel Retirement System to pay down unfunded net pension liability, and expenses for previously deferred repair and replacement projects. Highways and streets expenses increased \$10.51 million due to major street and road construction and maintenance projects and the replacement and enhancement of heavy equipment and fleet vehicles.

The County uses credit cards to pay certain vendors for goods and services and for employee travel expenses. The County received a financial consideration resulting from credit card payments for the year ended June 30, 2018 in the amount of \$43,448.

### FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS

The County reported five major funds for this fiscal year – General Fund, Public Works/HURF, Jail District, Public Health Services District, and Parks and Open Spaces Tax Projects Fund. At year-end the County's governmental funds reported combined fund balances of \$106.15 million, which is an increase of \$10.33 million from last year, or an increase of 10.78%. Of the total, \$105.65 million (99.53%) constitutes spendable fund balance.

Revenues for governmental functions overall increased by 7.06% and expenditures for governmental functions overall decreased by 1.38%. The revenue increases were the result of an increase in local sales tax, increase in property tax revenue, and increases in intergovernmental revenues. On the expenditure side, the decrease was due to deferred projects carried over into FY19. Governmental fund revenues exceeded governmental fund expenditures by \$9.96 million in the current fiscal year and the fund balance increased by \$10.33 million.

The General Fund is the County's primary operating fund. At the end of the current fiscal year the spendable fund balance of the General Fund was \$26.58 million. Spendable fund balance represents 98.55% of the General Fund's total fund balance. The General Fund's fund balance decreased by \$5.10 million over fiscal year 2017.

The Public Works/HURF Fund, fund balance increased by \$3.20 million in the current fiscal year. The increase was from revenues exceeding expenditures. Many road maintenance projects which had been deferred for several years were completed in FY18 from the Road Maintenance Sales Tax Revenue, and a large number of heavy iron road equipment vehicles were replaced, but due to timing, not all planned projects were completed prior to June 30.

The Jail District Fund, fund balance increased by \$3.02 million in the current fiscal year. It increased primarily due to increases in local sales tax revenue, increased Jail bed rentals by outside agencies and, for the second year, deferring a budgeted Jail holding expansion project in Page, Arizona into a future fiscal year.

The Public Health Services District Fund, fund balance decreased by \$0.62 million in the current fiscal year. The change in fund balance was attributable to loss of grant funding.

The Parks and Open Spaces Tax Projects Fund, fund balance decreased by \$0.89 million in the current fiscal year. This decrease was due to completion of planned FY18 projects.

#### **General Fund Budgetary Highlights**

• The final budgeted expenditures for the General Fund at year-end were \$8.28 million less than the original adopted budget. This change was primarily due to budget adjustments for unawarded grants and delayed construction projects.

- For the General Fund, actual expenditures were \$20.59 million less than the final budget. The expenditures variance was primarily unexpended contingency funds, salary savings from vacancies and turn over, and fiscal reserves.
- The final budgeted revenues for the General Fund at year-end did not change significantly from the original adopted budget. For the General Fund, actual revenues exceeded the final budget by \$4.61 million. The increase was primarily due to better than expected State Shared Sales tax and County Sales Tax revenues.

## **Capital Assets and Debt Administration**

#### Capital Assets (Note 5)

During the current fiscal year, the County added \$0.27 million to its land ownership. The County purchased a lot near 4<sup>th</sup> Street in East Flagstaff, adjacent to the King Street Health and Community Services Building for future expansion. The County added \$1.67 million in buildings and other improvements, and the County added to its machinery and equipment inventory by \$2.82 million. The addition in machinery and equipment was to replace old, inefficient heavy equipment and vehicles which had been kept running, beyond expected lifecycle, awaiting the passage of the Road Maintenance Sales Tax. The County added \$5.92 million to its infrastructure inventory. The increase in infrastructure inventory includes culverts, drainage improvements and other road improvements across the County. Construction in progress decreased by \$4.70 million, the majority of which includes a newly remodeled Quad at Fort Tuthill, that was completed in fiscal year 2018. The County's overall estimated value of capital asset inventory increased \$0.71 million net of increases in depreciation (see Note 5 – CAPITAL ASSETS found on page 69 of this report).

The following table reflects the changes in capital assets for the County for the fiscal year 2018 compared to fiscal year 2017.

	Governmental Activities (net of depreciation) (in millions)		
	2018 2017		
Land	\$ 46.95 \$ 46.68		
Buildings and other improvements	49.33 50.17		
Machinery and equipment	13.13 9.39		
Infrastructure	56.56 54.33		
Construction in progress	4.03 8.72		
Total	\$170.00	\$169.29	

#### Long-term Debt (Note 6)

At the end of the current fiscal year the County had \$12,000 in special assessment debt outstanding. The long-term liability for future postemployment health benefit (OPEB) liability has increased by \$3.24 million to \$10.39 million in the current year. This change is the result

of changes in actuarial estimates related to the County's net pension liability and the implementation of GASB 75 during fiscal year 2018 (see Note 6 – LONG-TERM LIABILITIES found on page 70 of this report).

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The County utilizes a Ten-Year Financial Plan, which is updated regularly, to forecast the County's financial future. The largest single revenue source is local and State shared sales taxes. Local and State shared sales taxes constitute approximately 47% of the County's government-wide total revenues and approximately 66% of General Fund revenues. This makes the County's revenues sensitive to both improvements and downturns in the economy. County staff incorporated historical financial trends, and local, national and global economic trends into the County's fiscal 2018 budget. State shared sales tax and County sales tax revenues continue a five year upward trend.

The key elements of the fiscal year 2018 budget are based on the assumption that economic recovery began in fiscal year 2011, and we are now showing significant recovery in our state and local revenues. The County continues to see reduced levels of funding in federal and State grant revenue, and uncertainty in federal allocations for Payments In Lieu of Taxes and the Secure Rural Schools Act.

The County established the following Financial Planning Milestones in next year's fiscal 2019 budget:

#### Strategic Investment Plan

The economic recovery and the resulting increases in revenues creates an important opportunity for the County to implement a strategic investment plan. This plan will jumpstart movement towards change in how we impact the issues affecting our citizens and will motivate an entrepreneurial spirit that supports responsible risk-taking within our County team. Many of the proposed investments create incentives for leveraging resources, working across departments, and partnering with our communities to change the trajectory of people's lives as well as addressing the costs associated with these issues. Other proposed strategic investments recognize the talent of our team members, engaging them to bring forth their ideas and energy to influence the way we do business.

The proposed investment plan addresses the following priorities:

- Improvement of law enforcement services in our community by increasing uniformed positions and implementing a Law Enforcement Retention Plan to retain quality team members.
- A commitment to value our teachers by establishing a Teacher Professional Development Program Reserve Fund that will allow for the continuity of programs during grant funding uncertainty.
- Funding of a Collective Impact Model that acts as an intervention tool to assist families that have multi-generational members with significant justice system contact.

- Implementation of the Criminal Justice Coordinating Council's strategic plan, addressing behavioral health and substance abuse issues.
- Gearing up for Census 2020, in which we must ensure a full, accurate and complete count of all our residents.
- Managing the financial sustainability of our Public Health Services District, which will save the County's general funds.
- The reduction of the risk of wildfire and subsequent flooding.

Internally, there are also opportunities for strategic investment within the organization:

- Competitive employee compensation, including an FY19 base salary adjustment as well as a pay-for-performance pilot program.
- Provide opportunities for conferences and/or speakers to facilitate transformational leadership.
- Development and implementation of a Diversity and Inclusion Plan.
- Employment enhancement opportunities to include telecommuting and flexible schedules.
- A pilot program focusing on workforce housing.
- Innovative technology and security upgrades that allow for variable work locations, as well as an investment in an electronic document management system.

The County has limited ability to grow revenues, given state-required revenue caps and legal limitations with producing profit. Our inherent focus must be on reducing the demand for our services, which is in alignment with our mission of improving lives in our communities. These strategic investments, plus a range of actions that increase self-sufficiency and promote improvements to service impact and delivery, are key to the County's long-term financial solvency and the creation of a successful community.

The County's financial planning is based on realistic revenue estimates and the use of a strategic planning process to focus the expenditure of limited resources on meeting current and future needs of its citizens, including an assessment of the level of recurring costs that need to be maintained during a recession.

## **REQUESTS FOR INFORMATION**

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the County's finances and to show the County's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the County's Finance Department, Coconino County, 219 East Cherry Avenue, Flagstaff, Arizona 86001.

## **BASIC FINANCIAL STATEMENTS**

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# Coconino County Statement of Net Position June 30, 2018

Assets Asset As	June 30, 2018	
Assets       \$ 97,660,403         Cash and cash equivalents       \$ 592,151         Cash and investments held by trustee       \$ 34,983         Receivables (net of allowances for uncollectibles):       778,233         Property taxes       \$ 594,373         Accounts       \$ 594,373         Special assessments       \$ 50,038         Road sales tax       \$ 1,310,052         Jail District sales tax       \$ 3,035,089         Accound interest       \$ 144,4947         Prepaid items       \$ 146,499         Capital assets, not being depreciated       \$ 5,077,6289         Capital assets, not being depreciated, net       \$ 119,023,688         Total assets       \$ 23,190,577         Total deferred outflows of Resources       \$ 23,190,577         Deferred Outflows of resources       \$ 23,190,577         Liabilities       \$ 3,818,935         Accounts payable       \$ 5,530,156         Accounts payable       \$ 3,818,935         Description       \$ 3,848,571         Due in more than 1 year       \$ 146,2152         Total labilities       \$ 5,626,635         Due in more than 1 year       \$ 5,626,635         Total labilities       \$ 5,626,635         Pofered inflows of Resourc		
Cash and cash equivalents\$ 97,660,403Investments592,151Cash and investments held by trustee34,983Receivables (net of allowances for uncollectibles):778,233Property taxes578,233Accounts594,373Special assessments56,038Road sales tax1,810,052Jail District sales tax3,035,089Accrued interest144,385Due from other governments12,570,611Inventories146,449Preparity lassets287,676,289Data assets, not being depreciated50,974,837Capital assets, being depreciated, net119,023,689Total assets23,190,577Total deferred outflows of Resources23,190,577Deferred Outflows of resources23,190,577Total deferred outflows of resources13,418,935Deposits held for others13,818,935Deposits held for others13,816,935Unearned revenues19,123Noncurrent liabilities146,912,152Total lassets180,267,595Deferred inflows of resources5,526,635Deferred inflows of resources5,526,635Deferred inflows of resources5,526,635Deferred inflows of resources2,727,767Highways and streets2,76,708Pasticited for:7Public safety2,272,767Highways and streets29,705,000Sanitation1,280,162Sanitation1,280,162Health2,443,222Weifare<		Activities
Investments592,161Cash and investments held by trustee34,983Receivables (net of allowances for uncollectibles):594,373Property taxes594,373Accounts594,373Special assessments56,038Read sales tax1,310,052Jail District sales tax3,035,089Accruced interest144,365Due from other governments12,570,611Inventories146,499Capital assets, not being depreciated50,974,823Capital assets, not being depreciated, net119,023,688Total assets227,676,239Deferred Outflows of Resources23,190,577Deferred Outflows of Resources23,190,577Liabilities3,819,395Accruet payroll and employee benefits3,819,395Deposits held to others138,658Unearmed revenues19,123Noncurrent liabilities110,227,595Deferred Inflows related to pensions and other postemployment benefits5,526,635Deferred Inflows related to pensions and other postemployment benefits5,526,635Deferred Inflows of Resources138,658Descritte Inflows of resources5,526,635Net Position1Net investment in capital assets29,705,000Restricted for:29,705,000Public safety2,272,767Highways and streets29,705,000Sanitation1,280,162Health2,443,222Weifare51,488Culture and recreation55,7978Educ		¢ 07.000.400
Cash and investments held by trustee     34,983       Receivables (net of allowances for uncollectibles):     779,233       Property taxes     578,233       Accounts     594,373       Special assessments     560,388       Road sales tax     1,810,052       Jail District sales tax     3,035,089       Accrued interest     414,385       Due from other governments     12,570,611       Inventories     146,4947       Prepaid items     146,499       Capital assets, being depreciated     50,974,837       Total assets     287,676,289       Deferred Outflows of Resources     23,190,577       Itabilities     23,190,577       Accounts payable     5,530,156       Accounts payable     5,530,156       Accounts payable     5,530,156       Accounts payable     3,848,571       Due in more than 1 year     146,912,152       Total leabilities     160,267,595       Deferred Inflows of Resources     160,267,595       Deferred Inflows of Resources     5,626,635       Deferred Inflows of Resources     29,705,060       Deferred Inflows of Resources <td></td> <td></td>		
Receivables (net of allowances for uncollectibles):         578,233           Property taxes         578,233           Accounts         594,373           Special assessments         65,038           Road sales tax         1,810,052           Jail District sales tax         3,035,089           Accounts         12,570,611           Inventories         12,570,611           Inventories         144,385           Capital assets, not being depreciated         50,974,837           Capital assets, not being depreciated, net         119,023,688           Total assets         287,676,289           Deferred Outflows of Resources         23,190,577           Total deferred outflows of resources         23,190,577           Total deferred outflows of resources         23,190,577           Labilities         3,818,935           Deposits held for others         138,658           Unearmed revenues         19,123           Noncurrent liabilities         160,267,595           Deferred outflows of Resources         160,267,595           Deferred outflows of resources         5,626,635           Total ilabilities         160,275,956           Deferred inflows of Resources         26,766,600           Deterred inflows of		
Property taxes         578,233           Accounts         594,373           Special assessments         56,038           Road sales tax         1,810,052           Jail District sales tax         3,035,089           Accrued interest         414,385           Due from other governments         112,570,611           Inventories         146,499           Capital assets, being depreciated         50,974,837           Total assets         287,676,289           Deferred Outflows of Resources         23,190,577           Total deferred outflows of resources         138,689           Despitis held for others         138,689           Uneamod revenues         19,123           Noncurrent liabilities         3,848,571           Due in more than 1 year         146,912,152           Total leabert inflows of resources         5,626,635           Total deferred inflows of resources         5,626,635		34,983
Accounts         594,373           Special assessments         56,038           Road sales tax         1,810,052           Jail District sales tax         3,035,089           Accrued interest         414,385           Due from other governments         12,570,611           Inventories         148,947           Prepaid items         146,439           Capital assets, not being depreciated, net         119,022,688           Total assets         287,676,289           Deferred Outflows of Resources         23,190,577           Total deferred outflows of resources         23,190,577           Total deferred outflows of resources         138,658           Unearned revenues         138,658           Unearned revenues         138,658           Unearned revenues         134,631           Due within 1 year         3,848,571           Due in more than 1 year         146,912,152           Total liabilities         160,267,595           Deferred inflows of Resources         5,626,635           Due in more than 1 year         146,912,152           Total liabilities         160,267,595           Deferred inflows of resources         5,626,635           Total deferred inflows of resources         5,626,635<		
Special assessments         56.038           Road sales tax         1,810.052           Jail District sales tax         3.035,089           Accrued interest         414,385           Due from other governments         12,570,611           Inventories         148,947           Prepaid items         146,499           Capital assets, being depreciated, net         119,023,688           Capital assets, being depreciated, net         119,023,688           Total assets         287,676,289           Deferred Outflows of Resources         287,676,289           Deferred outflows of resources         23,190,577           Total assets         287,676,289           Deferred outflows of resources         23,190,577           Accounts payable         5,530,156           Accounts payable         5,530,156           Accounts payable         5,530,156           Accounts payable         18,658           Unearmed revenues         19,123           Noncurrent liabilities         160,267,595           Deferred Inflows of Resources         5,626,635           Deferred Inflows of resources         5,626,635           Total liabilities         160,267,595           Deferred Inflows of Resources         2,827,05,600		
Road sales tax         1,810,052           Jail District sales tax         3,035,089           Accrued interest         414,385           Due from other governments         12,570,611           Inventories         134,947           Prepaid items         146,499           Capital assets, not being depreciated         50,974,837           Capital assets, being depreciated, net         119,023,688           Total assets         287,676,289           Deferred Outflows of Resources         23,190,577           Total deferred outflows of resources         23,190,577           Total deferred outflows of resources         23,190,577           Liabilities         23,190,577           Accrued named revenues         19,123           Noncurrent liabilities         19,123           Noncurrent liabilities         19,123           Noncurrent liabilities         160,267,595           Deferred inflows of Resources         5,626,635           Deferred inflows of resources         5,626,635           Not investment in capital assets         169,978,898           Restricted for:         29,705,060           Sanitation         1,280,162           Health         2,443,222           Welfare         5,498		
Jail District sales tax       3,035,089         Accrued interest       414,385         Due from other governments       12,570,611         Inventories       184,947         Prepaid items       184,947         Capital assets, not being depreciated       50,974,837         Capital assets, being depreciated, net       119,023,688         Total assets       287,676,289         Deferred Outflows of Resources       23,190,577         Total defered outflows of resources       23,190,577         Liabilities       3,818,935         Deposits held for others       19,123         Noncurrent liabilities       19,123         Noncurrent liabilities       19,123         Noncurrent liabilities       160,267,595         Deferred Inflows related to pensions and other postemployment benefits       5,626,635         Total deferred outflows related to pensions and other postemployment benefits       5,626,635         Deferred Inflows of Resources       160,267,595         Deferred Inflows of Resources       22,727,767         Public safety       2,2,727,767         Highways and streets       29,705,660         Sanitation       1,280,162         Health       2,443,222         Welfare       51,498	•	
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Inventories184,947Prepaid items146,499Capital assets, not being depreciated50,974,837Capital assets, being depreciated, net119,023,688Total assets227,676,289Deferred Outflows of Resources23,190,577Total deferred outflows of resources23,190,577Colspan="2">Colspan="2"Due within 1 year <t< td=""><td>Accrued interest</td><td>414,385</td></t<>	Accrued interest	414,385
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Capital assets, not being depreciated50,974,837Capital assets, being depreciated, net119,023,688Total assets287,676,289Deferred Outflows of Resources23,190,577Total deferred outflows of resources23,190,577Total deferred outflows of resources23,190,577Liabilities3,818,935Accounts payable5,530,156Accounts payable3,818,935Deposits held for others138,658Unearned revenues19,123Noncurrent liabilities19,123Due within 1 year3,848,571Due in more than 1 year146,912,152Total leferred inflows of Resources160,267,595Deferred inflows of Resources5,626,635Net investment in capital assets169,978,898Restricted for:22,727,767Public safety22,727,767Highways and streets29,705,060Sanitation1,280,162Health2,443,222Welfare51,498Culture and recreation557,978Education4,112,721Deb service79,673Capital projects14,625,723Other purposes14,625,723Unrestricted (deficit)(104,724,999)	Inventories	184,947
Capital assets, being depreciated, net       119,023,688         Total assets       287,676,289         Deferred Outflows of Resources       23,190,577         Total deferred outflows of resources       23,190,577         Liabilities       5,530,156         Accounds payable       5,530,156         Accourd payroll and employee benefits       3,818,935         Deposits held for others       138,658         Unearned revenues       19,123         Noncurrent liabilities       100,267,595         Deferred inflows of Resources       160,267,595         Deferred inflows of resources       5,626,635         Total deferred inflows of resources       5,626,635         Net investment in capital assets       169,978,988         Restricted for:       29,705,060         Public safety       2,243,222         Welfare       51,498         Culture and recreation       557,978         Education       4,112,721         Deb service       79,673         Capital projects       14,625,723         Ot	Prepaid items	146,499
Total assets287,676,289Deferred Outflows of Resources23,190,577Total deferred outflows of resources23,190,577Liabilities23,190,577Accounts payable5,530,156Accrued payroll and employee benefits3,818,935Deposits held for others138,658Unearned revenues19,123Noncurrent liabilities3,848,571Due within 1 year3,848,571Due within 1 year3,848,571Due in more than 1 year146,912,152Total labilities160,267,595Deferred inflows of Resources5,626,635Deferred inflows of Resources5,626,635Net investment in capital assets169,978,898Restricted for:29,705,060Public safety2,727,767Highways and streets29,705,060Sanitation1,220,162Health2,443,222Welfare51,498Culture and recreation55,7978Education4,112,721Debt service79,673Capital projects14,625,723Other pupposes4,154,933Unrestricted (deficit)(104,744,999)	Capital assets, not being depreciated	50,974,837
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Deferred outflows related to pensions and other postemployment benefits       23,190,577         Total deferred outflows of resources       23,190,577         Liabilities       3,818,935         Accounts payable       5,530,156         Accrued payroll and employee benefits       3,818,935         Deposits held for others       138,658         Unearned revenues       19,123         Noncurrent liabilities       19,123         Due within 1 year       3,848,571         Due in more than 1 year       146,912,152         Total liabilities       160,267,595         Deferred inflows of Resources       5,626,635         Total deferred inflows of resources       5,626,635         Net investment in capital assets       169,978,898         Restricted for:       29,705,060         Sanitation       1,280,162         Health       2,443,222         Welfare       51,498         Culture and recreation       557,978         Education       4,112,721         Deb service       79,673         Capital projects       14,625,723         Other purposes       4,154,933         Unrestricted (deficit)       (104,744,999)		
Deferred outflows related to pensions and other postemployment benefits       23,190,577         Total deferred outflows of resources       23,190,577         Liabilities       3,818,935         Accounts payable       5,530,156         Accrued payroll and employee benefits       3,818,935         Deposits held for others       138,658         Unearned revenues       19,123         Noncurrent liabilities       19,123         Due within 1 year       3,848,571         Due in more than 1 year       146,912,152         Total liabilities       160,267,595         Deferred inflows of Resources       5,626,635         Total deferred inflows of resources       5,626,635         Net investment in capital assets       169,978,898         Restricted for:       29,705,060         Sanitation       1,280,162         Health       2,443,222         Welfare       51,498         Culture and recreation       557,978         Education       4,112,721         Deb service       79,673         Capital projects       14,625,723         Other purposes       4,154,933         Unrestricted (deficit)       (104,744,999)		
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Accounts payable5,530,156Accrued payroll and employee benefits3,818,935Deposits held for others138,658Unearned revenues19,123Noncurrent liabilities3,848,571Due within 1 year3,848,571Due within 1 year146,912,152Total liabilities160,267,595Deferred Inflows of ResourcesDeferred inflows related to pensions and other postemployment benefits5,626,635Net investment in capital assets169,978,898Restricted for:22,727,767Public safety22,727,767Highways and streets29,705,060Sanitation1,280,162Health2,443,222Welfare51,498Culture and recreation557,978Education4,112,721Debt service79,673Capital projects14,625,723Other purposes4,154,933Unrestricted (deficit)(104,744,999)	Total deferred outflows of resources	23,190,577
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Due within 1 year3,848,571Due in more than 1 year146,912,152Total liabilities160,267,595Deferred Inflows of Resources5,626,635Deferred inflows related to pensions and other postemployment benefits5,626,635Total deferred inflows of resources5,626,635Net investment in capital assets169,978,898Restricted for:22,727,767Public safety22,727,767Highways and streets29,705,060Sanitation1,280,162Health2,443,222Welfare51,498Culture and recreation557,978Education4,112,721Debt service79,673Capital projects14,625,723Other purposes4,154,933Unrestricted (deficit)(104,744,999)	Unearned revenues	19,123
Due in more than 1 year146,912,152Total liabilities160,267,595Deferred Inflows of Resources5,626,635Total deferred inflows of resources5,626,635Net Position169,978,898Restricted for:22,727,767Public safety22,727,767Highways and streets29,705,060Sanitation1,280,162Health2,443,222Welfare51,498Culture and recreation557,978Education4,112,721Debt service79,673Capital projects14,625,723Other purposes4,154,933Unrestricted (deficit)(104,744,999)	Noncurrent liabilities	
Due in more than 1 year146,912,152Total liabilities160,267,595Deferred Inflows of Resources5,626,635Total deferred inflows of resources5,626,635Net Position169,978,898Restricted for:22,727,767Public safety22,727,767Highways and streets29,705,060Sanitation1,280,162Health2,443,222Welfare51,498Culture and recreation557,978Education4,112,721Debt service79,673Capital projects14,625,723Other purposes4,154,933Unrestricted (deficit)(104,744,999)	Due within 1 year	3,848,571
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Net PositionNet investment in capital assets169,978,898Restricted for:22,727,767Public safety22,727,767Highways and streets29,705,060Sanitation1,280,162Health2,443,222Welfare51,498Culture and recreation557,978Education4,112,721Debt service79,673Capital projects14,625,723Other purposes4,154,933Unrestricted (deficit)(104,744,999)		5,626,635
Net investment in capital assets         169,978,898           Restricted for:         22,727,767           Public safety         22,727,767           Highways and streets         29,705,060           Sanitation         1,280,162           Health         2,443,222           Welfare         51,498           Culture and recreation         557,978           Education         4,112,721           Debt service         79,673           Capital projects         14,625,723           Other purposes         4,154,933           Unrestricted (deficit)         (104,744,999)		
Restricted for:       22,727,767         Public safety       22,727,767         Highways and streets       29,705,060         Sanitation       1,280,162         Health       2,443,222         Welfare       51,498         Culture and recreation       557,978         Education       4,112,721         Debt service       79,673         Capital projects       14,625,723         Other purposes       4,154,933         Unrestricted (deficit)       (104,744,999)	Net Position	
Restricted for:       22,727,767         Public safety       22,727,767         Highways and streets       29,705,060         Sanitation       1,280,162         Health       2,443,222         Welfare       51,498         Culture and recreation       557,978         Education       4,112,721         Debt service       79,673         Capital projects       14,625,723         Other purposes       4,154,933         Unrestricted (deficit)       (104,744,999)	Net investment in capital assets	169,978,898
Highways and streets       29,705,060         Sanitation       1,280,162         Health       2,443,222         Welfare       51,498         Culture and recreation       557,978         Education       4,112,721         Debt service       79,673         Capital projects       14,625,723         Other purposes       4,154,933         Unrestricted (deficit)       (104,744,999)		
Highways and streets       29,705,060         Sanitation       1,280,162         Health       2,443,222         Welfare       51,498         Culture and recreation       557,978         Education       4,112,721         Debt service       79,673         Capital projects       14,625,723         Other purposes       4,154,933         Unrestricted (deficit)       (104,744,999)	Public safety	22.727.767
Sanitation       1,280,162         Health       2,443,222         Welfare       51,498         Culture and recreation       557,978         Education       4,112,721         Debt service       79,673         Capital projects       14,625,723         Other purposes       4,154,933         Unrestricted (deficit)       (104,744,999)	-	
Health         2,443,222           Welfare         51,498           Culture and recreation         557,978           Education         4,112,721           Debt service         79,673           Capital projects         14,625,723           Other purposes         4,154,933           Unrestricted (deficit)         (104,744,999)		
Welfare         51,498           Culture and recreation         557,978           Education         4,112,721           Debt service         79,673           Capital projects         14,625,723           Other purposes         4,154,933           Unrestricted (deficit)         (104,744,999)		
Culture and recreation557,978Education4,112,721Debt service79,673Capital projects14,625,723Other purposes4,154,933Unrestricted (deficit)(104,744,999)		
Education         4,112,721           Debt service         79,673           Capital projects         14,625,723           Other purposes         4,154,933           Unrestricted (deficit)         (104,744,999)		
Debt service         79,673           Capital projects         14,625,723           Other purposes         4,154,933           Unrestricted (deficit)         (104,744,999)		
Capital projects         14,625,723           Other purposes         4,154,933           Unrestricted (deficit)         (104,744,999)		
Other purposes         4,154,933           Unrestricted (deficit)         (104,744,999)		
Unrestricted (deficit) (104,744,999)		
Lotal net position <u>\$ 144,972,636</u>		
	I otal net position	<u>\$ 144,972,636</u>

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# Coconino County Statement of Activities Year Ended June 30, 2018

Program Revenues	Net (Expenses) Revenues and Changes in Net Position
Operating Capital	
Charges for Grants and Grants and	
Expenses Services Contributions Contributions	Total
Functions/Programs	
Primary government:	
Governmental activities:	
General government 41,678,895 6,509,855 2,773,582	\$ (32,395,458)
Public safety 49,967,549 3,506,116 5,764,119	(40,697,314)
Highways and streets         23,621,323         103,148         13,744,720         1,084,230	(8,689,225)
Sanitation 2,195,628 1,332,133 267,662 847	(594,986)
Health 15,010,305 1,442,250 3,567,717	(10,000,338)
Welfare 5,208,145 99,530 2,168,698	(2,939,917)
Culture and recreation         7,751,156         936,312         245,492	(6,569,352)
Education 7,171,546 515,183 7,503,032	846,669
Interest on long-term debt 1,448	(1,448)
Total governmental activities         \$ 152,605,995         \$ 14,444,527         \$ 36,035,022         \$ 1,085,077	\$ (101,041,369)
General revenues	
Taxes:	
	10.051.064
Property taxes, levied for general purposes	, ,
Property taxes, levied for library	4,233,867
Property taxes, levied for flood control	2,608,064
Property taxes, levied for health services	4,139,443
Property taxes, levied for accommodation school	8
General county sales tax	16,226,059
Road sales tax	9,953,869
Jail District sales tax	16,226,626
Parks and open spaces sales tax	6,121
Excise tax	136,045
Franchise tax	105,862
Shared revenue - state sales tax	22,634,786
Shared revenue - state vehicle license tax	4,018,571
Grants and contributions not restricted to specific programs	4,237,499
Investment earnings	351,064
Gain on disposal of capital assets	662,876
Miscellaneous	53,648
Total general revenues	95,645,472
Change in net position	(5,395,897)
Net position, July 1, 2017, beginning, before restatement	151,811,002
Prior period adjustment (Note 2)	(1,442,469)
Net position, July 1, 2017, as restated	150,368,533
Net position, June 30, 2018	\$ 144,972,636

# Coconino County Balance Sheet Governmental Funds June 30, 2018

June	30, 2018	Public Works/HURF		
	General Fund	Fund	Jail District Fund	
Assets				
Cash and cash equivalents	\$ 22,881,801	\$ 24,033,445	\$ 17,958,689	
Investments				
Cash and investments held by trustee				
Receivables (net of allowances for uncollectibles):				
Property taxes	256,659			
Accounts	280,828	2,299	29,034	
Special assessments				
Road sales tax		1,810,052		
Jail District sales tax			3,035,089	
Accrued interest	148,834	101,495	49,272	
Advances to other funds	350,000			
Due from:				
Other funds	2,739,383	106,456	104,412	
Other governments	7,380,737	2,123,529	382,910	
Prepaid items	41,572	2,925		
Total assets	\$ 34,079,814	\$ 28,180,201	\$ 21,559,406	
Liabilities, Deferred Inflows of Resources, and Fu	ind Balances			
Liabilities:				
Accounts payable	\$ 2,045,230	\$ 952,753	\$ 587,818	
Accrued payroll and employee benefits	2,168,791	269,789	434,091	
Advances from other funds				
Due to:				
Other funds	2,460,084	445,885	906,404	
Deposits held for others	9,173			
Unearned revenue	19,123			
Total liabilities	6,702,401	1,668,427	1,928,313	
Deferred Inflows of Resources				
Unavailable revenue - property taxes	193,037			
Unavailable revenue - special assessments	,			
Unavailable revenue - intergovernmental	196,689		51,060	
Unavailable revenue - charges for services	14,624		01,000	
Unavailable revenue - other	111			
Total deferred inflows of resources	404,461		51,060	
			01,000	
Fund balances:				
Nonspendable	391,572	2,925		
Restricted		26,508,849	17,990,033	
Committed	860,000		1,590,000	
Unassigned	25,721,380			
Total fund balances	26,972,952	26,511,774	19,580,033	
Total liabilities, deferred inflows of resources, and fund balances	¢ 04 0 <del>7</del> 0 04 4	¢ 00 400 004	¢ 04 550 400	
	\$ 34,079,814	\$ 28,180,201	\$ 21,559,406	

Iblic Health vices District Fund	Op	Parks and ben Spaces ax Projects Fund	aces Nonmajor ects Governmental		Total Governmental Funds
\$ 1,992,798	\$	2,954,254	\$	27,182,496 592,151 34,983	\$ 97,003,483 592,151 34,983
114,657 5,307				206,917 181,764 56,038	578,233 499,232 56,038 1,810,052
12,101		11,070		89,671	3,035,089 412,443 350,000
55 951,835 68,203		528		3,227,074 1,731,072 33,799	6,177,380 12,570,611 146,499
\$ 3,144,956	\$	2,965,852	\$	33,335,965	\$ 123,266,194
\$ 196,810	\$	0.000	\$	1,641,430	5,424,041
262,214		2,990		434,325 350,000	3,572,200 350,000
				330,000	550,000
156,081				2,647,060	6,615,514
				129,485	138,658
 045.405					19,123
 615,105		2,990		5,202,300	16,119,536
86,629				155,303	434,969
				56,038	56,038
231,382				10,227	489,358
				4,628 30	19,252 141
 318,011				226,226	999,758
				- , -	
				00 -00	
68,203 2,143,637		2,962,862		33,799	496,499 77,666,204
2,143,037		2,902,002		28,060,823	2,450,000
				(187,183)	25,534,197
 2,211,840		2,962,862		27,907,439	106,146,900
\$ 3,144,956	\$	2,965,852	\$	33,335,965	\$ 123,266,194

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## Coconino County Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position June 30, 2018

Fund balances – total governmental funds	\$ 106,146,900
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	168,817,452
Some receivables are not available to pay for current-period expenditures and, therefore, are deferred in the funds.	999,758
Internal service funds are used by management to charge the costs of certain activities, such as automotive maintenance, to individual funds. The assets, deferred outflows of resources, liabilities, and deferred inflows of resources of the internal service fund are included in governmental activities in the Statement of Net Position.	1,531,545
Long-term liabilities, including bonds payable, compensated absences payable, and claims and judgments payable, are not due and payable in the current period and, therefore, are not reported in the funds.	(6,919,602)
Net pension and other postemployment benefits (OPEB) liabilities are not due and payable in the current period and, therefore, are not reported in the funds.	(143,141,339)
Deferred outflows and inflows of resources related to pensions and OPEB are applicable to future periods and, therefore, are not reported in the funds.	
Deferred outflows of resources related to pensions and OPEB Deferred inflows of resources related to pensions and OPEB	23,126,232 (5,588,310)
Net position of governmental activities	\$ 144,972,636

## Coconino County Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds Year Ended June 30, 2018

	General Fund	Public Works/HURF Fund	Jail District Fund
Revenues:		•	•
Property taxes	\$ 10,059,156	\$	\$
County sales taxes	16,472,660	9,953,869	16,226,626
Special assessments	4 0 4 4 0 0 0	10, 100	
Licenses and permits	1,644,992	40,469	
Fees, fines, and forfeits	1,402,445		404.450
Intergovernmental	32,112,955	13,250,587	164,152
Charges for services	2,484,137	11,305	600,089
Investment earnings	108,992	90,732	56,887
Contributions	212,306	00.000	18,000
Miscellaneous	146,005	23,868	1,500
Total revenues	64,643,648	23,370,830	17,067,254
Expenditures: Current: General government	32,834,533		
Public safety	16,178,450		15,217,833
Highways and streets	463,697	21,877,453	,,
Sanitation	,		
Health	12,228		
Welfare	1,286,264		
Culture and recreation	1,964,302		
Education	470,102		
Capital outlay	-, -		
Debt service:			
Principal			
Interest and other charges			
Total expenditures	53,209,576	21,877,453	15,217,833
	,		· · · ·
Excess (deficiency) of revenues over expenditures	11,434,072	1,493,377	1,849,421
over experiatores	11,434,072	1,493,377	1,049,421
Other financing sources (uses):			
Sale of capital assets		544,844	
Transfers in	1,732,693	1,338,488	2,518,776
Transfers out	(18,261,999)	(175,633)	(1,351,061)
Total other financing sources (uses)	(16,529,306)	1,707,699	1,167,715
Net change in fund balances	(5,095,234)	3,201,076	3,017,136
Fund balances, July 1, 2017	32,068,186	23,310,698	16,562,897
Fund balances, June 30, 2018	\$ 26,972,952	\$ 26,511,774	\$ 19,580,033

Se	lic Health ervices rict Fund	Parks and Open Spaces Tax Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
\$ 2	1,141,601 2,047	\$ 6,121	\$ 6,836,677	\$ 21,037,434 42,661,323
	C4C 47E		81,367	81,367
	646,175		23,958 598,015	2,355,594 2,000,460
	3,719,189		17,019,774	66,266,657
	641,373		4,036,445	7,773,349
	10,245	46,575	56,699	370,130
	104,466		266,370	601,142
	(110)		473,562	644,825
ç	9,264,986	52,696	29,392,867	143,792,281
			0.007.404	05 404 004
	040.070		2,327,131	35,161,664
	940,073		8,755,257 69,654	41,091,613 22,410,804
			1,867,750	1,867,750
13	3,476,123		1,001,100	13,488,351
	,		3,180,913	4,467,177
			4,838,911	6,803,213
			6,351,179	6,821,281
		1,069,682	627,228	1,696,910
			18,000	18,000
			1,448	1,448
14	1,416,196	1,069,682	28,037,471	133,828,211
	.,			
(5	5,151,210)	(1,016,986)	1,355,396	9,964,070
			22,446	567,290
2	4,659,919	130,000	11,644,910	22,024,786
	(133,443)	400.000	(2,302,650)	(22,224,786)
	1,526,476	130,000	9,364,706	367,290
	(624,734)	(886,986)	10,720,102	10,331,360
2	2,836,574	3,849,848	17,187,337	95,815,540
	2,211,840	\$ 2,962,862	\$ 27,907,439	\$ 106,146,900

## Coconino County Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of the Governmental Funds to the Statement of Activities Year Ended June 30, 2018

Net change in fund balances - total governmental funds		\$ 10,331,360
Amounts reported for governmental activities in the Statement of Activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Capital outlay Depreciation expense	7,980,067 (7,553,108)	426,959
Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds. Increase in retention programs	(668,000)	
Increase in compensated absences Decrease in claims and judgments	(454,927) 667,399	(455,528)
Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Position. Repayment of debt principal is an expenditure in the governmental funds, but		
the repayment reduces long-term liabilities in the Statement of Net Position. Principal repaid		45,763
Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.		1,750,797
County pension/OPEB contributions are reported as expenditures in the governmental funds when made. However, they are reported as deferred outflows of resources in the Statement of Net Position because the reported net pension/OPEB liability is measured a year before the County's report date. Pension/OPEB expense, which is the change in the net pension/OPEB liability adjusted for changes in deferred outflows and inflows of resources related to pensions/OPEB, is reported in the Statement of Activities.		
County pension/OPEB contributions		8,518,764
Pension and OPEB expense		(26,339,802)
Internal service fund is used by management to charge the costs of certain activities, such as automotive maintenance, to individual funds. The activities of the internal service fund are reported with governmental activities.		325,790
Change in net position of governmental activities	-	\$ (5,395,897)
	=	

## Coconino County Statement of Net Position Proprietary Fund June 30, 2018

June 30, 2018	Governmental Activities - Internal Service Fund		
Assets			
Current assets:	¢	656 000	
Cash and cash equivalents	\$	656,920	
Receivables (net of allowances for uncollectibles):		05 4 44	
Accounts		95,141	
Accrued interest		1,942	
Due from other funds		438,521	
Inventories		184,947	
Total current assets		1,377,471	
Noncurrent assets:			
Capital assets, net of accumulated depreciation:			
Buildings, net		28,990	
Equipment, net		1,152,083	
Capital assets, net		1,181,073	
Total noncurrent assets		1,181,073	
Total assets		2,558,544	
Deferred Outflows of Resources			
Deferred outflows related to pensions and other postemployment benefits		64,345	
Total deferred outflows of resources		64,345	
Liabilities			
Current liabilities:			
Accounts payable		106,115	
Accrued payroll and employee benefits		288,791	
Due to other funds		387	
Total current liabilities		395,293	
Noncurrent liabilities:			
Net pension and other postemployment benefits liability		657,726	
Total noncurrent liabilities		657,726	
		001,120	
Total liabilities		1,053,019	
Deferred Inflows of Resources			
Deferred inflows related to pensions and other postemployment benefits		38,325	
Total deferred inflows of resources		38,325	
Net Position			
Net investment in capital assets		1,181,073	
Unrestricted		350,472	
Total net position	¢	1,531,545	
	\$	1,001,040	

# Coconino County Statement of Revenues, Expenses, and Changes in Fund Net Position Proprietary Fund Year Ended June 30, 2018

Operating revenues: Charges for services Total operating revenues $$ 2,756,894$ 2,756,894Operating expenses: Personal services548,588 172,763 SuppliesProfessional services548,588 172,763Professional services1,72,763 19,056 Repairs and maintenanceTravel19,056 17,199Depreciation Travel275,358 2,716,982Operating expenses2,716,982 2,716,982Operating ncome39,912Nonoperating revenues: Investment earnings3,252 85,878Gain on disposal of capital assets Total nonoperating revenues325,790Net position, July 1, 2017, beginning, before restatement Prior period adjustment (Note 2)1,205,755 (12,891) Net position, July 1, 2017, as restated 1,205,755Net position, July 1, 2017, as restated Prior period adjustment (Note 2)1,205,755 \$ 1,531,545		Governmental Activities - Internal Service Fund	
Total operating revenues2,756,894Operating expenses: Personal services548,588Professional services172,763Supplies1,584,752Utilities19,056Repairs and maintenance99,266Travel17,199Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues: Investment earnings3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement Prior period adjustment (Note 2)1,205,755			
Operating expenses:Personal services548,588Professional services172,763Supplies1,584,752Utilities19,056Repairs and maintenance99,266Travel17,199Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues:3,252Gain on disposal of capital assets82,626Total nonoperating revenues:85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	5	\$	
Personal services548,588Professional services172,763Supplies1,584,752Utilities19,056Repairs and maintenance99,266Travel17,199Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues:3,252Investment earnings3,252Gain on disposal of capital assets85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Total operating revenues		2,756,894
Professional services172,763Supplies1,584,752Utilities19,056Repairs and maintenance99,266Travel17,199Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues:3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Operating expenses:		
Supplies1,584,752Utilities19,056Repairs and maintenance99,266Travel17,199Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues:3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Personal services		548,588
Utilities19,056Repairs and maintenance99,266Travel17,199Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues:3,252Gain on disposal of capital assets82,626Total nonoperating revenues:85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Professional services		172,763
Repairs and maintenance99,266Travel17,199Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues:3,252Investment earnings3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Supplies		1,584,752
Travel17,199Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues: Investment earnings3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Utilities		19,056
Depreciation275,358Total operating expenses2,716,982Operating Income39,912Nonoperating revenues: Investment earnings3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Repairs and maintenance		99,266
Total operating expenses2,716,982Operating Income39,912Nonoperating revenues: Investment earnings3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Travel		17,199
Operating Income39,912Nonoperating revenues: Investment earnings3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Depreciation	_	275,358
Nonoperating revenues: Investment earnings3,252Gain on disposal of capital assets Total nonoperating revenues82,626Total nonoperating revenues85,878Transfers in Increase in net position200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement Prior period adjustment (Note 2) Net position, July 1, 2017, as restated1,218,646 (12,891) 1,205,755	Total operating expenses		2,716,982
Investment earnings3,252Gain on disposal of capital assets82,626Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Operating Income		39,912
Gain on disposal of capital assets Total nonoperating revenues82,626 85,878Transfers in Increase in net position200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement Prior period adjustment (Note 2) Net position, July 1, 2017, as restated1,218,646 (12,891) 1,205,755	Nonoperating revenues:		
Total nonoperating revenues85,878Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Investment earnings		3,252
Transfers in200,000Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Gain on disposal of capital assets		82,626
Increase in net position325,790Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Total nonoperating revenues		85,878
Net position, July 1, 2017, beginning, before restatement1,218,646Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Transfers in		200,000
Prior period adjustment (Note 2)(12,891)Net position, July 1, 2017, as restated1,205,755	Increase in net position		325,790
Net position, July 1, 2017, as restated 1,205,755	Net position, July 1, 2017, beginning, before restatement		1,218,646
	Prior period adjustment (Note 2)		(12,891)
Net position, June 30, 2018         \$ 1,531,545	Net position, July 1, 2017, as restated		1,205,755
	Net position, June 30, 2018	\$	1,531,545

# Coconino County Statement of Cash Flows Proprietary Fund Year Ended June 30, 2018

	Activ	overnmental vities- Internal ervice Fund
Cash flows from operating activities:		
Receipts from other funds for services provided	\$	2,547,101
Payments to suppliers and providers of goods		
and services		(1,849,619)
Payments to employees		(566,644)
Net cash provided by operating activities		130,838
Cash flows from noncapital financing activities:		
Cash transfers from other funds		200,000
Net cash provided by noncapital financing activities		200,000
Cash flows from capital and related financing activities:		
Proceeds from sale of capital assets		93,429
Purchases of capital assets		(567,938)
Net cash used for capital and related financing activities		(474,509)
Cash flows from investing activities:		
Interest received on investments		6,528
Net decrease in fair value of investments		(3,003)
Net cash provided by investing activities		3,525
Net decrease in cash and cash equivalents		(140,146)
Cash and cash equivalents, July 1, 2017		797,066
Cash and cash equivalents, June 30, 2018	\$	656,920
Reconciliation of operating loss to net cash provided by operating activities:		
Operating income	\$	39,912
Adjustments to reconcile operating loss to		
net cash provided by operating activities:		
Depreciation		275,358
Changes in assets, deferred outflows of resources, liabilities, and deferred inflows of re-	source	
Increase in:		
Accounts receivable		(71,275)
Accounts payable		9,939 572
Accrued payroll and employee benefits Due from other funds		(136,404)
Decrease in:		(130,404)
Inventories		33,350
Prepaid items		128
Due to other funds		(2,114)
Deferred outflows related to pensions and other postemployment benefits		46,534
Net pension and other postemployment benefits liability		(30,804)
Deferred inflows related to pensions and other postemployment benefits		(34,358)
Net cash provided by operating activities	\$	130,838

# Coconino County Statement of Fiduciary Net Position Fiduciary Funds June 30, 2018

	Investment Trust Funds		Agency Funds	
Assets				
Cash and cash equivalents	\$ 127,200,450	\$	4,309,200	
Interest and dividends receivable	537,771			
Total assets	127,738,221		4,309,200	
Liabilities Deposits held for others Due to other governments			3,947,402 361,798	
Total liabilities		\$	4,309,200	
<b>Net Position</b> Held in trust for investment trust participants	\$ 127,738,221			

## Coconino County Statement of Changes in Fiduciary Net Position Fiduciary Funds Year Ended June 30, 2018

	 Investment Trust Funds	
Additions:		
Contribution from participants	\$ 321,226,159	
Investment earnings:		
Interest and dividends	1,754,311	
Net decrease in fair value of investments	 (1,044,832)	
Total investment earnings	709,479	
Total additions	321,935,638	
Deductions:		
Distributions to participants	 326,625,423	
Total deductions	326,625,423	
Change in net position	(4,689,785)	
Net position, July 1, 2017	 132,428,006	
Net position, June 30, 2018	\$ 127,738,221	

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**BASIC FINANCIAL STATEMENTS - NOTES** 

## NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Coconino County's accounting policies conform to generally accepted accounting principles applicable to governmental units adopted by the Governmental Accounting Standards Board (GASB).

For the year ended June 30, 2018, the County implemented the provisions of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*, as amended by GASB Statement No. 85, *Omnibus 2017*. GASB Statement No. 75 established standards for measuring and recognizing net assets or liabilities, deferred outflows of resources, deferred inflows of resources, and expenses/expenditures related to other postemployment benefits (OPEB) provided through defined benefit OPEB plans. In addition, GASB Statement No. 75 requires disclosures of information related to OPEB.

## A. Reporting Entity

The County is a general purpose local government that is governed by a separately elected board of five county supervisors. The accompanying financial statements present the activities of the County (the primary government) and its component units.

Component units are legally separate entities for which the County is considered to be financially accountable. Blended component units, although legally separate entities, are so intertwined with the County that they are in substance part of the County's operations. Therefore, data from these units is combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the government-wide financial statements to emphasize they are legally separate from the County. Each blended component unit discussed below has a June 30 year-end. The County has no discretely presented component units.

As the Coconino County Board of Supervisors serves as the Board of Directors of all special districts discussed below, it is able to significantly influence the programs, projects, activities, and level of services provided by the Districts; the Board also establishes policy, appoints management, exercises budgetary control and determines tax rates. Further, the Districts provide services almost entirely for the benefit of the County; therefore, the Districts are considered blended component units of the County. Separate financial statements for the Districts are not available.

The following table describes the County's component units:

<u>Component Unit</u>	<u>Description</u>	Reporting <u>Method</u>	For Separate Financial <u>Statements</u>
Coconino County Flood Control District	A tax-levying district that provides flood control systems	Blended	Not available
Coconino County Library District	Provides and maintains library services for the County's residents	Blended	Not available
Coconino County Special Assessment Districts	Constructs or improves roads, sidewalks, curbs and gutters, and irrigation systems within the County	Blended	Not available
Coconino County Street Lighting Districts	Operates and maintains street lighting in areas outside local city jurisdictions	Blended	Not available
Coconino County Jail District	A tax-levying district that acquires, constructs, operates, maintains, and finances county jails and jail systems	Blended	Not available
Public Health Services District	A tax-levying district that provides and maintains health services for the County's residents	Blended	Not available

#### Related Organization:

The Industrial Development Authority of Coconino County (Authority) is a legally separate entity that was created to assist in the financing of commercial activities, including a health care institution, residential real property for dwelling units located within the County, and industrial park facilities. The Authority fulfills its function through the issuance of tax exempt bonds. The County Board of Supervisors appoints the Authority's Board of Directors, but cannot remove a member of the Authority's Board at-will. The Authority's operations are completely separate from the County and the County is not financially accountable for the Authority. Therefore, the financial activities of the Authority have not been included in the accompanying financial statements.

### B. Basis of Presentation

The basic financial statements include both government-wide statements and fund financial statements. The government-wide statements focus on the County as a whole, while the fund financial statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between governments to enhance the information's usefulness.

**Government-wide statements** – Provide information about the primary government (the County) and its component units. The statements include a statement of net position and a statement of activities. These statements report the financial activities of the overall government, except for fiduciary activities. Governmental activities generally are financed through taxes and intergovernmental revenues.

A statement of activities presents a comparison between direct expenses and program revenues for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function, and therefore, are clearly identifiable to a particular function. Program revenues include:

- charges to customers or applicants for goods, services, or privileges provided,
- operating grants and contributions, and
- capital grants and contributions.

Revenues that are not classified as program revenues, including internally dedicated resources and all taxes the County levies or imposes, are reported as general revenues.

Generally, the effect of interfund activity has been eliminated from the government-wide financial statements to minimize the double-counting of internal activities. However, charges for interfund services provided and used are not eliminated if the prices approximate their external exchange values.

**Fund financial statements** – Provide information about the County's funds, including fiduciary funds and blended component units. Separate statements are presented for the governmental, proprietary, and fiduciary fund categories. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds. Fiduciary funds are aggregated and reported by fund type.

Proprietary fund revenues and expenses are classified as either operating or nonoperating. Operating revenues and expenses generally result from transactions associated with the fund's principal activity. Accordingly, revenues, such as user charges in which each party receives and gives up essentially equal values are operating revenues. Other revenues, such as investment earnings, result from transactions in which the parties do not exchange equal values and are considered nonoperating revenues along with revenues generated by

ancillary activities. Operating expenses include the cost of services, administrative expenses, and depreciation on capital assets.

The County reports the following major governmental funds:

The *General Fund* is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Public Works/HURF Fund* is a special revenue fund used to account for highway user fees restricted to the construction, repair, and maintenance of county roads that are funded primarily by a State-shared fuel tax and a County Road Maintenance Sales Tax.

The *Jail District Fund* is a special revenue fund used to account for jail operations and jail capital improvements that are funded by a one-half cent sales tax.

The *Public Health Services District Fund* is a special revenue fund used to account for health services for County residents that are funded by a \$0.2500 per \$100 of assessed valuation property tax, grants and contributions, and charges for services.

The *Parks and Open Spaces Tax Projects Fund* is a capital projects fund used to account for parks and open space acquisitions and improvements that are funded by collections from a one-eighth cent sales tax and grants. Collections from the one-eighth cent sales tax ceased after September 2014.

The County also reports the following fund types:

The *internal service fund* accounts for automotive maintenance and operation provided to the County's departments or to other governments on a cost-reimbursement basis.

The *investment trust funds* account for pooled and non-pooled assets held and invested by the County Treasurer on behalf of other governmental entities.

The *agency fund* accounts for assets held by the County as an agent for the State and various local governments, and for property taxes collected and distributed to the State, local school districts, community college districts, and special districts.

#### C. Basis of Accounting

The government-wide, proprietary fund, and fiduciary fund financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. The agency funds are custodial in nature and do not have a measurement focus but utilize the accrual basis of accounting for reporting its assets and liabilities. Revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. Grants and donations are recognized as revenue as soon as all eligibility requirements the provider imposed have been met.

Under the terms of grant agreements, the County funds certain programs by a combination of grants and general revenues. Therefore, when program expenses are incurred, there are both restricted and unrestricted resources available to finance the program. The County applies grant resources to such programs before using general revenues.

Governmental funds in the fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when they become both measurable and available. Tax revenues collected within 60 days after year-end are accrued as the County had a claim to those revenues at year-end. Other revenues, including grants from federal and state governments, are considered available if collected within 90 days if the County has a claim to the revenues, and the amount is measurable and available to pay liabilities of the current period. The County's major revenue sources that are subject to accrual are state-shared sales taxes and fuel taxes, county sales taxes, property taxes, and grants from the federal and state governments. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they are due and payable. General capital asset acquisitions are reported as expenditures in governmental funds. Issuances of general long-term debt and acquisitions under capital lease agreements are reported as other financing sources.

## D. Cash and Investments

For the statement of cash flows, the County's cash and cash equivalents are considered to be cash on hand, demand deposits, cash on deposit with the County Treasurer, highly liquid investments with a maturity of three months or less when purchased, and investments that may be called by the Treasurer at any time without penalty.

Nonparticipating interest-earning investment contracts are stated at cost. Money market investments and participating interest-earning investment contracts with a remaining maturity of one year or less at time of purchase that are not in the County Treasurer's investment pool are stated at amortized cost. Tuba City Unified School District bonds are stated at amortized cost. All other investments are stated at fair value.

## E. Inventories

Inventories in the government-wide and the proprietary fund's financial statements are recorded as assets when purchased and expensed when consumed. These inventories are stated at cost using the first-in, first-out, and moving weighted average methods of valuation for the government-wide financial statements, and the weighted average method of valuation for the proprietary fund's financial statement.

The County accounts for its inventories in the governmental funds using the consumption method. Inventories of the governmental funds are recorded as assets when purchased and expensed when consumed. Amounts on hand at year-end are shown on the balance sheet

as an asset and as nonspendable fund balance to indicate that they do not constitute "available spendable resources." These inventories are stated at cost using the first-in, firstout method of valuation.

## F. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. Amounts on hand at year-end are shown on the balance sheet as an asset and as nonspendable fund balance to indicate that they do not constitute "available spendable resources."

#### G. Property Tax Calendar

The County levies real and personal property taxes on or before the third Monday in August that become due and payable in two equal installments. The first installment is due on the first day of October and becomes delinquent after the first business day of November. The second installment is due on the first day of March of the next year and becomes delinquent after the first business day of May.

A lien assessed against real and personal property attaches on the first day of January preceding assessment and levy.

#### H. Capital Assets

Capital assets are reported at actual cost or estimated historical cost if historical records are not available. Donated assets are reported at acquisition value.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts), depreciation methods, and estimated useful lives of capital assets reported in the government-wide and proprietary fund's statements are as follows:

	Capitalization Threshold	Depreciation Method	Estimated Useful Life
Land	All	N/A	N/A
Construction in progress	\$5,000	N/A	N/A
Buildings and other improvements	5,000	Straight-Line	5-50 Years
Machinery and equipment	5,000	Straight-Line	3-40 Years
Infrastructure	5,000	Straight-Line	7-50 Years

#### I. Deferred Outflows and Inflows of Resources

The statement of net position and balance sheet include separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods that will be recognized

as an expense or expenditure in future periods. Deferred inflows of resources represent an acquisition of net position or fund balance that applies to future periods and will be recognized as a revenue in future periods.

## J. Postemployment Benefits

For purposes of measuring the net pension and other postemployment benefits (OPEB) liabilities, deferred outflows of resources and deferred inflows of resources related to pensions and OPEB, and pension and OPEB expense, information about the plans' fiduciary net position and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### K. Fund Balance Classifications

The governmental funds' fund balances are reported separately within classifications based on a hierarchy of the constraints placed on those resources' use. The classifications are based on the relative strength of the constraints that control how the specific amounts can be spent. The classifications are nonspendable, restricted, and unrestricted, which includes committed, assigned, and unassigned fund balance classifications.

The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form, such as inventories, or are legally or contractually required to be maintained intact. Restricted fund balances are those that have externally imposed restrictions on their usages by creditors (such as through debt covenants), grantors, contributors, or laws and regulations.

The unrestricted fund balance category is comprised of committed, assigned, and unassigned resources. Committed fund balances are self-imposed limitations that the County's Board of Supervisors approved, which is the highest level of decision-making authority within the County. Only the Board can remove or change the constraints placed on committed fund balances.

Assigned fund balances are resources constrained by the County's intent to be used for specific purposes, but that are neither restricted nor committed. The Board of Supervisors has authorized the County Manager to assign resources for a specific purpose.

The unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not reported in the other classifications. Also, deficits in fund balances of the other governmental funds are reported as unassigned.

When an expenditure is incurred that can be paid from either restricted or unrestricted fund balances, the County will use restricted fund balance first. The County has no formal policy as to its disbursing of unrestricted fund balances.

## L. Investment Earnings

Investment earnings is composed of interest, dividends, and net changes in the fair value of applicable investments.

### M. Compensated Absences

Compensated absences payable consist of vacation leave, compensatory time, and a calculated amount of sick leave employees earned based on services already rendered.

Employees may accumulate up to 240 hours of vacation depending on years of service, but they forfeit any unused vacation hours in excess of the maximum amount. Upon terminating employment, the County pays all unused and unforfeited vacation benefits to employees. Any unused vacation hours in excess of the maximum amount at fiscal year-end is forfeited. Accordingly, vacation benefits are accrued as a liability in the government-wide and proprietary fund's financial statements.

Non-exempt, eligible employees may accumulate up to 80 hours of compensatory time. Public safety officers are exempt from the compensatory cap. Accruals beyond 80 hours require approval of the Human Resources director. The Fair Labor Standards Act requires the payoff of any compensatory time balance above 240 hours for most non-exempt positions and 480 hours for public safety positions. This is done periodically throughout the year. Upon termination, all unused compensatory time is paid to the employee. Accordingly, compensatory time is accrued as a liability in the government-wide and proprietary fund's financial statements.

Employees will accrue paid sick time in accordance with the Arizona Fair Wages and Healthy Families Act on a fiscal year basis. Employees may accumulate up to 1,000 hours of paid time off. Generally, paid time off benefits provide for ordinary sick pay and are cumulative, but employees forfeit them upon terminating employment. However, for employees who terminate with a minimum of 20 years of continuous service, sick leave benefits do vest and will be compensated 25% of paid time off accrued. Accordingly, this vested sick leave is accrued as a liability in the government-wide and proprietary fund's financial statements.

## NOTE 2 – CHANGE IN ACCOUNTING PRINCIPLE

Net position as of July 1, 2017, has been restated as follows for the implementation of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions* (OPEB), as amended by GASB Statement No. 85, *Omnibus 2017.* 

	Governmental activities	Internal Service Fund
Net position as previously reported at June 30, 2017 Prior period adjustment Implementation of GASB 75:	\$ 151,811,002	\$ 1,218,646
OPEB liability (measurement date as of June 30, 2016) Deferred outflows—county contributions made during	(9,160,979)	(81,872)
fiscal year 2017 Eliminate prior year OPEB obligation:	569,744	5,092
Net OPEB obligation	7,148,766	63,889
Total prior period adjustment	(1,442,469)	(12,891)
Net position as restated, July 1, 2017	\$ 150,368,533	\$ 1,205,755

## NOTE 3 – DEPOSITS AND INVESTMENTS

Arizona Revised Statutes (A.R.S.) authorize the County Treasurer to invest public monies in securities and deposits with a maximum maturity of five years. All public monies shall be invested in eligible investments, including: the State Treasurer's investment pool; obligations issued or guaranteed by the United States or any of the senior debt of its agencies, sponsored agencies, corporations, sponsored corporations, or instrumentalities; specified state and local government bonds, notes, and other evidences of indebtedness including those of counties, incorporated cities or towns, school districts or special taxing districts, including registered warrants; interest-earning investments such as savings accounts, certificates of deposit, and repurchase agreements in eligible depositories; commercial paper of prime quality issued by corporations organized and doing business in the United States; specified bonds, debentures, notes, and other evidences of indebtedness that are denominated in United States dollars and certain open-end and closed-end mutual funds, including exchange traded funds. In addition, the County Treasurer may invest trust funds in certain fixed income securities of corporations doing business in the United States or District of Columbia.

#### Credit risk

Statutes have the following requirements for credit risk:

- 1. Commercial paper must be of prime quality and be rated within the top two ratings by a nationally recognized rating agency.
- 2. Specified bonds, debentures, notes, and other evidences of indebtedness that are denominated in United States dollars must be rated "A" or better at the time of purchase by at least two nationally recognized rating agencies.
- 3. Fixed income securities must carry one of the two highest ratings by Moody's Investors Service and Standard and Poor's rating service. If only one of the above-mentioned services rates the security, it must carry the highest rating of that service.
#### Custodial credit risk

The Arizona State Treasurer's Office administers a State Wide Pooled Collateral Program. The purpose of the Pooled Collateral Program is to ensure all taxpayer funds on deposit with any federally insured depository in excess of any insurance is backed with 102% of eligible collateral and provide an efficient means for eligible depositories to aggregate collateral for public deposits. Under the Pooled Collateral Program, each financial institution with public deposits pledges a pool of collateral against all of the public deposits it holds for the state and local governments of the State of Arizona except as provided by law. That collateral is pledged to the Statewide Pooled Collateral Administrator who is responsible for monitoring the collateral on behalf of all public depositors. The Statewide Pooled Collateral Administrator ("Administrator") is established in the Arizona State Treasurer's Office and may adopt and enforce policies and procedures as necessary to carry out its duties pursuant to A.R.S. §35-1202 et seq. The Administrator is responsible for ensuring that eligible depositories have posted 102% collateral for each public depositor in excess of any federally insured deposits. Coconino County's deposits are covered under the State Wide Pooled Collateral Program.

#### Concentration of credit risk

Statutes do not include any requirements for concentration of credit risk.

#### Interest rate risk

Statutes require that public monies invested in securities and deposits have a maximum maturity of 5 years. The maximum maturity for investments in repurchase agreements is 180 days.

#### Foreign currency risk

Statutes do not allow foreign investments unless the investment is denominated in United States dollars.

*Deposits* – At June 30, 2018, the carrying amount of the County's deposits was \$27,702,417 and the bank balance was \$33,652,448. The County does not have a formal policy with respect to custodial credit risk.

At June 30, 2018, \$1,038,271 of the County's bank balance was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 1,038,271
Total	\$ 1,038,271

*Investments* – The County's investments at June 30, 2018, categorized within the fair value hierarchy established by generally accepted accounting principles, were as follows:

		Fair value measurement using			t using
		acti	ted prices in ive markets r identical assets	Significant other observable inputs	Significant unobservable inputs
		(	Level 1)	(Level 2)	(Level 3)
Investment by fair value level	Amount				
U.S. agency securities	\$ 126,827,693			\$ 126,827,693	
Corporate bonds	33,011,057			33,011,057	
Commercial paper	19,152,588			19,152,588	
Municipal bonds	11,518,227			11,518,227	
Negotiable CDs	2,858,955			2,858,955	
U.S. treasury securities	1,642,526	\$	1,642,526		
Mutual funds-debt	447,133		447,133		
Mutual funds-equity	252,630		252,630		
Money market mutual funds	 162,079		162,079		
Total investment by fair value level	\$ 195,872,888	\$	2,504,368	\$ 193,368,520	

Investments categorized as Level 1 are valued using prices quoted in active markets for those investments.

The investments categorized as Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

External investment pools measured at fair value		
State Treasurer's investment pool #7	\$	4,807,627
Total investment measured at fair value		4,807,627
Investments measured at amortized cost		
Municipal bonds	\$	1,084,709
Total investment measured at amortized cost	\$	1,084,709
Total investments	\$	201,765,224

Investments in the State Treasurer's investment pool are valued at the pool's share price multiplied by the number of shares the County held. The fair value of a participant's position in the pool approximates the value of that participant's pool shares. The State Board of Investment provides oversight for the State Treasurer's investment pools.

Investments measured at amortized cost consist of school improvement bonds issued by the Tuba City Unified School District to the Coconino County Treasurer.

*Credit risk* – The County Treasurer has a formal investment policy with respect to credit risk which mirrors A.R.S. 35-323. At June 30, 2018, credit risk for the County's investments was as follows:

Investment Type	Rating	Rating Agency	Amount
U.S. agency securities	Aaa	Moody's	\$ 126,827,693
Commercial paper	Unrated	Not Applicable	19,152,588
Corporate bonds	A2	Moody's	14,351,587
Corporate bonds	A1	Moody's	12,789,370
Corporate bonds	Aa1	Moody's	4,873,510
State Treasurer's investment pool #7	Unrated	Not Applicable	4,807,627
Municipal bonds	Aa1	Moody's	3,115,061
Negotiable CDs	Unrated	Not Applicable	2,858,955
Municipal bonds	Aa3	Moody's	2,510,080
Municipal bonds	A1	Moody's	1,930,340
U.S. treasury securities	AA+	Standard Poor's	1,642,526
Municipal bonds	Aa2	Moody's	1,472,040
Municipal bonds	Unrated	Not Applicable	1,084,709
Municipal bonds	AA	Standard Poor's	1,074,114
Corporate bonds	Aaa	Moody's	996,590
Municipal bonds	Aaa	Moody's	982,610
Municipal bonds	A+	Standard Poor's	298,846
Mutual funds-debt	Unrated	Not Applicable	447,133
Money market mutual funds	Aaa-mf	Moody's	162,079
Municipal bonds	A2	Moody's	135,136
			\$201,512,594

*Custodial credit risk* – For an investment, custodial credit risk is the risk that, in the event of the counterparty's failure, the County will not be able to recover the value of its investments or collateral securities that are in an outside party's possession. The County does not have a formal policy with respect to custodial credit risk.

*Concentration of credit risk* – The County Treasurer has a formal policy with respect to concentration of credit risk. The policy allows more than 5% of the portfolio from any one issuer, with the exception of a corporate issuer. Corporate bonds in total shall not exceed 20% of the entire portfolio and no one corporate issuer shall exceed 5% of the entire portfolio. The County had investments at June 30, 2018, of five percent or more in Federal National Mortgage Association, Federal Home Loan Bank, Federal Home Loan Mortgage Corporation, and Federal Farm Credit Bank. These investments were 21.20%, 19.76%, 15.57%, and 6.33% respectively, of the County's total investments.

Interest rate risk – The County Treasurer has a formal policy with respect to interest rate risk, acknowledging that in a rising rate environment investments may have to be held to maturity rather than incur a loss of principle in a net trade situation. Diversification in the portfolio can be used to reduce the adverse effect of rising rates.

At June 30, 2018, the County had the following investments in debt securities:

Investment Type	Amount	Weighted Average Maturity in Years
U.S. agency securities	126,827,693	2.092
U.S. treasury securities	1,642,526	0.504
Corporate bonds	33,011,057	1.748
Negotiable CDs	2,858,955	1.007
Commercial paper	19,152,588	0.221
Municipal bonds	12,602,936	1.856
Money market mutual funds	162,079	0.000
State Treasurer's investment pool #7	4,807,627	1.000
Mutual funds-debt	272,221	8.740
Mutual funds-debt	174,912	5.540
	\$201,512,594	_

A reconciliation of cash, deposits, and investments to amounts shown on the Statements of Net Position follows:

Cash, deposits, and investment Cash on hand Amount of deposits Amount of investments Total	ts:	\$ 329,546 27,702,417 201,765,224 \$229,797,187		
Statement of Net Position: Cash and cash	Governmental Activities	Investment Trust Funds	Agency Funds	Total
equivalents Investments Cash and investments	\$   97,660,403 592,151	\$ 127,200,450	\$4,309,200	\$229,170,053 592,151
held by trustee(s)	34,983			34,983
Total	\$ 98,287,537	\$127,200,450	\$4,309,200	\$229,797,187

#### **NOTE 4 – RECEIVABLES**

**Due from other governments** – Amounts due from other governments at June 30, 2018, include \$3,007,258 and \$1,946,441 in state-shared revenue from sales taxes and fuel taxes, respectively; \$256,736 from the State of Arizona for state vehicle license tax; \$2,986,564 in county sales tax; \$1,823,740 in grants from the federal government; and \$967,995 in grants from various state agencies. The remaining balance of \$1,581,877 is composed of miscellaneous receivables from federal, state, and local government.

# NOTE 5 – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2018, was as follows:

	Balance			Balance
Governmental activities	<u>July 1, 2017</u>	Increases	<u>Decreases</u>	<u>June 30, 2018</u>
Capital assets not being depreciated:				
Land	\$ 46,679,658	\$ 269,379	\$	\$ 46,949,037
Construction in progress	8,723,332	4,006,031	8,703,563	4,025,800
Total capital assets not being depreciated	55,402,990	4,275,410	8,703,563	50,974,837
Capital assets being depreciated:				
Buildings and other improvements	93,458,549	1,666,434		95,124,983
Machinery and equipment	39,227,474	5,430,622	2,610,259	42,047,837
Infrastructure	119,589,848	5,922,416		125,512,264
Total	252,275,871	13,019,472	2,610,259	262,685,084
Less accumulated depreciation for:				
Buildings and other improvements	43,287,717	2,503,002		45,790,719
Machinery and equipment	29,836,137	1,657,318	2,570,527	28,922,928
Infrastructure	65,265,218	3,682,531		68,947,749
Total	138,389,072	7,842,851	2,570,527	143,661,396
Total capital assets being depreciated, net	113,886,799	5,176,621	39,732	119,023,688
Governmental activities capital assets, net	\$ 169,289,789	\$ 9,452,031	\$ 8,743,295	\$ 169,998,525

Depreciation expense was charged to functions as follows:

#### Governmental activities:

General government	\$	938,325
Public safety	Ŧ	1,387,053
Highways and streets		4,054,295
Sanitation		189,410
Health		110,003
Welfare		35,002
Culture and recreation		751,062
Education		102,343
Internal service fund		275,358
Total governmental activities depreciation expense	\$	7,842,851

**Construction and Other Significant Commitments** – The County had major contractual commitments related to various capital projects at June 30, 2018, for the repair and construction of a road project, facilities upgrades, and a new ERP system. At June 30, 2018, the County had spent \$2,709,081 on these projects and had remaining contractual commitments with contractors totaling \$1,285,001. These projects are being financed by Flood Control property tax, highway user revenues, federal and state emergency management reimbursements, state grants, and the General Fund.

#### **NOTE 6 – LONG-TERM LIABILITIES**

The following schedule details the County's long-term liability and obligation activity for the year ended June 30, 2018:

Governmental Activities	Balance July 1, 2017, as restated	Additions	_Reductions	Balance June 30, 2018	Due within 1 year
Bonds payable:					
Special assessment bonds					
with governmental commitment	\$ 30,000	\$	\$ 18,000	\$ 12,000	\$ 12,000
Total bonds payable	30,000		18,000	12,000	12,000
Capital lease payable	35,390		27,763	7,627	7,627
Compensated absences payable	5,053,523	3,732,347	3,282,115	5,503,755	3,671,876
Claims and judgments payable	1,437,675	342,692	1,010,091	770,276	157,068
Retention programs payable		668,000		668,000	
Net pension liability (Note 10) Other postemployment benefit	118,127,932	15,284,727		133,412,659	
(OPEB) iability (Note 10)	9,160,979	1,795,171	569,744	10,386,406	
Total Governmental activities			i		
long-term liabilities	\$ 133,845,499	\$21,822,937	\$ 4,907,713	\$150,760,723	\$3,848,571

Special Assessment Bonds - Special assessment bonds are secured by pledges of revenues from special assessments levied against the benefiting property owners. Proceeds from special assessment bonds are used for improvements such as paving, street lighting, and sewers. The special assessment districts pledged these assessments to repay the principal amount of \$438,000 in special assessment debt. Payment made by the assessed property owners are 100 percent pledged to pay the scheduled principal and interest payments on special assessment bonds. In the event of default by the property owner, the lien created by the assessment is sold at public auction and the proceeds are used to offset the default assessment. At June 30, 2018, future pledged revenues through final maturity at July 1, 2019 totaled \$12,588 consisting of \$12,000 for principal and \$588 for interest. Future principal and interest payments are expected to require 100 percent of pledged special assessment revenues. Principal and interest paid for the current year and total current year special assessment revenues were \$19,448 and \$81,367, respectively. While there is no legal obligation for the County to further secure the special assessment debt of the districts below, the County has made a moral commitment to take steps necessary to prevent default.

The following special assessment bonds were outstanding at June 30, 2018:

Description	Original	Maturity	Interest	Outstanding
	Amount	Date	Rates	Principal
Special assessment bonds with governmental commitment	\$ 438,000	July 1, 2019	4.90%	\$ 12,000

The following schedule details debt service requirements to maturity for the County's special assessment bonds payable at June 30, 2018:

	Governmental Activities			
Year				
Ending	Special Asses	sment Bonds		
June 30	Principal	Interest		
2019	12,000	588		

**Capital Lease** – The County has acquired equipment under the provisions of a long-term lease agreement classified as a capital lease for accounting purposes because it provides for transfer of ownership by the end of the lease term.

The following assets were acquired through capital lease:

	Governmental
	activities
Machinery and equipment	66,786
Less: accumulated depreciation	55,655
Carrying value	11,131

The following schedule details debt service requirements to maturity for the County's capital lease payable at June 30, 2018:

	Governmental activities
Year ending June 30	
2019	7,648
Total minimum lease payments	7,648
Less amount representing interest	21
Present value of net minimum lease payments	7,627

**Insurance Claims** – The County provides life, health and disability benefits to its employees and their dependents through the Northern Arizona Public Employee Benefit Trust (Trust), currently composed of seven members. The Trust provides benefits through a self-funding agreement with its participants and administers the program. The County is responsible for paying the premium and requires its employees to contribute a portion of that premium. If it withdraws from the Trust, the County is responsible for any claims run-out costs, including claims reported but not settled, claims incurred but not reported, and administrative costs. If the Trust were to terminate, the County would be responsible for its proportional share of any Trust deficit.

**Compensated Absences and Claims and Judgments** – Compensated absences are paid from various funds in the same proportion that those funds pay payroll costs. Claims and judgments are generally paid from the fund that accounts for the activity that gave rise to the claim. During fiscal year 2018, the County paid for compensated absences as follows: 54.04 percent from the General Fund, 31.45 percent from major funds, and 14.51 percent from other funds. The County paid for claims and judgments from the General Fund.

**Retention Programs** – In support of the goal of the Board of Supervisors, Sheriff's Office and County Management to recruit and attract new Commissioned Deputies and to retain trained Deputies, Coconino County has created the Commissioned Law Enforcement Retention Program and Detention Officer Retention Program. Through these Programs, Individual Investment Accounts with interest earnings were established for existing eligible Deputies and Detention Officers, and new hires will be added. Each account is set-up in the employee's name and front load funded with a lump sum by the Coconino County Board of Supervisors for current eligible positions. If hired on or before December 31, 2011, the lump sum amount will be \$10,000. If hired on or after January 1, 2012, the lump sum amount will be \$20,000. The County holds the individual Investment Accounts and is required to distribute lump sum amounts and interest earned based on the programs' vesting schedules. On June 30, 2018 the liability for both Programs was \$668,000 and interest Earned but Not Paid was \$88.

## NOTE 7 – FUND BALANCE CLASSIFICATION OF GOVERNMENTAL FUNDS

The fund balance classifications of the governmental funds as of June 30, 2018, were as follows:

	General Fund	Public Works/HURF Fund	Jail District Fund	Public Health Services District Fund	Parks and Open Spaces Tax Projects	Nonmajor Governmental Funds	Total Governmental Funds
Fund balances:							
Nonspendable:							
Advances	\$ 350,000					\$	\$ 350,000
Prepaid items	41,572	2,925		68,203		33,799	146,499
Total nonspendable	391,572	2,925		68,203		33,799	496,499
Restricted for:							
Debt Service						79,673	79,673
Highways and Streets		26,508,849				3,137,248	29,646,097
Jail and Sheriff			17,990,033			923,313	18,913,346
Flood Control						778,270	778,270
Culture and Recreation						531,384	531,384
Health				2,143,637			2,143,637
Capital Projects					2,962,862	11,662,861	14,625,723
Education						4,108,093	4,108,093
Sanitation						1,280,162	1,280,162
Welfare						123,545	123,545
Probation						1,441,310	1,441,310
Superior Court						610,026	610,026
Justice Courts						794,041	794,041
Public and Legal Defender	1					68,264	68,264
County Attorney						1,559,754	1,559,754
General Govt Services						962,879	962,879
Total restricted		26,508,849	17,990,033	2,143,637	2,962,862	28,060,823	77,666,204
Committed to:							
Retention programs	860,000		1,590,000				2,450,000
Total committed	860,000		1,590,000				2,450,000
	000,000		1,030,000				2,-30,000
Unassigned	25,721,380					(187,183)	25,534,197
Total fund balances	\$26,972,952	\$26,511,774	\$19,580,033	\$ 2,211,840	\$ 2,962,862	\$ 27,907,439	\$ 106,146,900

#### NOTE 8 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

At June 30, 2018, the following nonmajor governmental funds reported a deficit in fund balance.

 Deficit
\$ 84,126
 102,697
\$ 186,823
\$

The fund balance deficit for the Career Center Grants Fund and Emergency Services Grants Fund resulted from operations during the year and is expected to be corrected during normal operations in fiscal year 2019.

#### **NOTE 9 – RISK MANAGEMENT**

The County is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and others; and natural disasters. These risks of loss are accounted for and financed by the following described insurance coverage and internal risk management program.

The County contracts with CopperPoint Mutual Insurance Company to meet Arizona statutory requirements on workers compensation coverage for its elected officials, employees, and volunteers. There is no deductible associated with this coverage and no loss limit per claim. The employer's liability section of our workers' compensation policy is insured with coverage limits at the \$1,000,000 level. There have been no claims against our employer's liability to date. Coconino County also provides HR services to State employees of the Clerk of Superior Court, Juvenile Court, Adult Probation, and Superior Court. These are separately insured by the State of Arizona and Arizona State Risk Management for workers' compensation and employer's liability. There have also been no claims to date from this source against employer's liability of Arizona State Risk Management.

The County also purchases coverage from insurers for property insurance, commercial general liability, public official errors and omissions liability, law enforcement liability, employment practices liability, employee benefits liability, automobile liability and physical damage, healthcare professional liability, cyber liability, environmental impairment liability, and non-owned aircraft liability.

The County self-insures liability claims for the first \$125,000 with the exception of a few specialty lines noted hereafter. The County self-insures environmental liability claims for the first \$50,000, crime insurance for the first \$25,000, automobile physical damage for the first \$25,000, and healthcare professional liability for the first \$100,000 on each claim. There is a \$50,000 deductible for cyber liability, and a \$25,000 deductible for Payment Card Industry Data Security Standard Assessments due to cyber breaches and a zero-dollar deductible for privacy event services for up to 500,000 persons affected by a cyber breach after a level of 100 affected persons is reached. A self-insurance retention fund has been established for these losses. There is no self-insured retention or deductible on our non-owned aircraft liability policy.

The County carries excess layers of liability with a combined limit of \$30,000,000 over our basic individual \$1,000,000 liability limits for commercial general liability, public official errors and omissions liability, law enforcement liability, employment practices liability, employee benefits liability, and automobile liability. We carry a separate \$5,000,000 on professional healthcare liability, \$1,000,000 on environmental impairment liability, \$5,000,000 on non-owned aircraft liability, and \$5,000,000 on cyber liability, which are not included in our excess liability insurance coverage. Our cyber liability coverage limit of \$5,000,000 contains a sublimit of \$2,500,000 per event for event management, and a sublimit of \$1,000,000 for credit card industry assessment fees if applicable to a cyber loss event.

For real property and business personal property damage coverage, the County has a \$25,000 deductible with blanket coverage on property values listed in total at \$102.4 million and insured on a replacement cost basis on a special property form. This property insurance includes flood with a \$5,000,000 sublimit and a \$100,000 deductible for most properties, a \$500,000 flood deductible for properties located in flood zone D, and a \$250,000 flood deductible for properties located in flood zones A and X. Our property insurance also includes coverage for earthquake with a \$5,000,000 sublimit and a \$100,000 deductible.

On two separate dates early in 2018, the County detected suspicious activity within certain staff members' email accounts which resulted in two cyber event management responses coordinated through our cyber insurer. Both cyber incidents exceeded our deductible of \$50,000 with our cyber insurance paying for the balance of the forensics, and notification costs currently estimated at \$65,000 and \$83,000 respectively on these incidents.

No other claims from the past three years have exceeded or are currently reserved at amounts beyond Coconino County's commercial insurance deductibles or self- insured retentions, nor do they exceed any of the County's insurance coverages.

# NOTE 10 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

The County contributes to the plans described below. The pension plans described in this note are component units of the State of Arizona.

At June 30, 2018, the County reported the following aggregate amounts related to pensions for all plans to which it contributes:

Statement of Net Position and Statement of Activities	Governmental Activities
Net pension liabilities	\$133,412,659
Deferred outflows of resources	21,480,874
Deferred inflows of resources	5,170,386
Pension expense	25,362,765

The County's accrued payroll and employee benefits includes \$256,980 of outstanding pension contribution amounts payable to all pension plans for the year ended June 30, 2018. Also, the County reported \$8,055,414 of pension contributions as expenditures in the governmental funds related to all pension plans to which it contributes.

#### A. Arizona State Retirement System

**Plan description** – County employees not covered by the other pension plans described below participate in the Arizona State Retirement System (ASRS). The ASRS administers a cost-sharing, multiple-employer defined benefit pension plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Article 2. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on its website at <u>www.azasrs.gov</u>.

**Benefits provided** – The ASRS provides retirement and survivor benefits. State statute establishes benefit terms. Retirement benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

ASRS	Retirement Initial membership date:		
	Before July 1, 2011	On or after July 1, 2011	
Years of service and	Sum of years and age equals 80	30 years, age 55	
age required to	10 years, age 62	25 years, age 60	
receive benefit	5 years, age 50*	10 years, age 62	
	any years, age 65	5 years, age 50*	
		any years, age 65	
Final average salary	Highest 36 consecutive months	Highest 60 consecutive months	
is based on	of last 120 months	of last 120 months	
Benefit percent per	2.1% to 2.3%	2.1% to 2.3%	
year of service			

\*With actuarially reduced benefits.

Retirement benefits for members who joined the ASRS prior to September 13, 2013, are subject to automatic cost-of-living adjustments based on excess investment earning. Members with a membership date on or after September 13, 2013, are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the retirement benefit option chosen determines the survivor benefit. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

**Contributions** – In accordance with state statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the year ended June 30, 2018, active ASRS members were required by statute to contribute at the actuarially determined rate of 11.34 percent of the members' annual covered payroll,

and statute required the County to contribute at the actuarially determined rate of 10.9 percent of the active members' annual covered payroll. In addition, the County was required by statute to contribute at the actuarially determined rate of 9.26 percent of annual covered payroll of retired members who worked for the County in positions that an employee who contributes to the ASRS would typically fill. The County's contributions to the pension plan for the year ended June 30, 2018, were \$4,545,898.

During fiscal year 2018, the County paid for ASRS pension contributions as follows: 55.6 percent from the General Fund, 31.3 percent from major funds, and 13.1 percent from other funds.

**Pension liability** – At June 30, 2018, the County reported a liability of \$64,845,194 for its proportionate share of the ASRS' net pension liability. The net pension liability was measured as of June 30, 2017. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of June 30, 2016, to the measurement date of June 30, 2017. The total pension liability as of June 30, 2017, reflects a change in actuarial assumption related to changes in loads for future potential permanent benefit increases.

The County's proportion of the net pension liability was based on the County's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2017. The County's proportion measured as of June 30, 2017, was 0.416 percent, which was an increase of 0.017 from its proportion measured as of June 30, 2016.

The net pension liability measured as of June 30, 2018, will reflect changes of actuarial assumptions based on the results of an actuarial experience study for the 5-year period ended June 30, 2016. The change in the County's net pension liability as a result of these changes is not known.

**Pension expense and deferred outflows/inflows of resources** – For the year ended June 30, 2018, the County recognized pension expense for ASRS of \$2,883,454. At June 30, 2018, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

ASRS	 rred Outflows Resources	 erred Inflows Resources
Differences between expected and actual experience	\$	\$ 1,944,417
Changes of assumptions or other inputs	2,816,376	1,938,987
Net difference between projected and actual earnings on pension plan		
investments Changes in proportion and differences	465,544	
between county contributions and proportionate share of contributions County contributions subsequent to	2,392,338	80,931
the measurement date	4,545,898	
Total	\$ 10,220,156	\$ 3,964,335

The amount reported as deferred outflows of resources related to ASRS pensions resulting from county contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to ASRS pensions will be recognized in pension expense as follows:

Year ending June 30	
2019	\$(1,418,089)
2020	3,649,209
2021	970,435
2022	(1,491,333)

**Actuarial Assumptions** – The significant actuarial assumptions used to measure the total pension liability are as follows:

ASRS	
Actuarial valuation date	June 30, 2016
Actuarial roll forward date	June 30, 2017
Actuarial cost method	Entry age normal
Investment rate of return	8%
Projected salary increases	3 - 6.75%
Inflation	3%
Permanent benefit increase	Included
Mortality rates	1994 GAM Scale BB

Actuarial assumptions used in the June 30, 2016, valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2012.

The long-term expected rate of return on ASRS plan investments was determined to be 8.7 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Target	Long-term expected arithmetic real rate
allocation	of return
58%	6.73%
25%	3.70%
10%	4.25%
5%	3.41%
2%	3.84%
100%	
	allocation 58% 25% 10% 5% 2%

**Discount Rate** – The discount rate used to measure the ASRS total pension liability was 8 percent, which is less than the long-term expected rate of return of 8.7 percent. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board's funding policy, which establishes the contractually required rate under Arizona statute. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the County's proportionate share of the ASRS net pension liability to changes in the discount rate – The following table presents the County's proportionate share of the net pension liability calculated using the discount rate of 8 percent, as well as what the County's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (7 percent) or 1 percentage point higher (9 percent) than the current rate:

ASRS	Current		
	1% Decrease (7%)	Discount Rate (8%)	1% Increase (9%)
County's proportionate share			
of the net pension liability	\$ 83,229,933	\$ 64,845,194	\$49,483,170

**Pension plan fiduciary net position** – Detailed information about the plan's fiduciary net position is available in the separately issued ASRS financial report.

# B. Public Safety Personnel Retirement System and Corrections Officer Retirement Plan

**Plan descriptions** – County sheriff employees who are regularly assigned hazardous duty participate in the Public Safety Personnel Retirement System (PSPRS). The PSPRS administers an agent multiple-employer defined benefit pension plan. A nine-member board known as the Board of Trustees and the participating local boards govern the PSPRS according to the provisions of A.R.S. Title 38, Chapter 5, Article 4.

County detention officers and Administrative Office of the Courts (AOC) probation, surveillance, and juvenile detention officers participate in the Corrections Officer Retirement Plan (CORP). The CORP administers an agent multiple-employer defined benefit pension plan (agent plan) for county detention officers and a cost -sharing multiple-employer defined benefit pension plan (cost-sharing plan) for AOC officers. The PSPRS Board of Trustees and the participating local boards govern CORP according to the provisions of A.R.S. Title 38, Chapter 5, Article 6.

The PSPRS issues a publicly available report that includes financial statements and required supplementary information for the PSPRS and CORP plans. The report is available on the PSPRS website at <u>www.psprs.com</u>.

**Benefits provided** – The PSPRS and CORP provide retirement, disability, and survivor benefits. State statute establishes benefit terms. Retirement, disability, and survivor benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

PSPRS	Initial membership date:			
	Before January 1, 2012	On or after January 1, 2012 and before July 1, 2017		
Retirement and Disability				
Years of service and age required to receive benefit	20 years of service, any age 15 years of service, age 62	25 years of service or 15 years of credited service, age 52.5		
Final average salary is based on	Highest 36 consecutive months of last 20 years	Highest 60 consecutive months of last 20 years		

PSPRS	Initial membership date: On or after January 1, 2012 and			
	Before January 1, 2012	before July 1, 2017		
Benefit percent				
Normal Retirement	50% less 2.0% for each year of credited service less than 20 years OR plus 2.0% to 2.5% for each year of credited service over 20 years, not to exceed 80%	1.5 to 2.5% per year of credited service, not to exceed 80%		
Accidental Disability Retirement	50% or normal retiremen	t, whichever is greater		
Catastrophic Disability Retirement	90% for the first 60 months then reduced to either 62.5% or normal retirement, whichever is greater			
Ordinary Disability Retirement	Normal retirement calculated with actual years of credited service or 20 years of credited service, whichever is greater, multiplied by years of credited service (not to exceed 20 years) divided by 20			
Survivor Benefit				
<b>Retired Members</b>	80% to 100% of retired member's pension benefit			
Active Members	80% to 100% of accidental disability re monthly compensation if death was the			

CORP	Initial membership date:			
	Before January 1, 2012	On or after January 1, 2012		
Retirement and Disability				
Years of service	Sum of years and age equals 80	25 years, age 52.5		
and age required	20 years, any age	10 years, age 62		
to receive benefit	10 years, age 62			
Final average	Highest 36 consecutive	Highest 60 consecutive		
salary is based	months of last 10 years	months of last 10 years		
on				
Benefit percent				
Normal	2.0% to 2.5% per year of credite	ed service, not to exceed 80%		
Retirement				
Accidental	50% or normal retirement if more	50% or normal retirement if more		
Disability	than 20 years of credited service	than 25 years of credited service		
Retirement	2	,		

CORP	Initial membership date: Before January 1, 2012 On or after January 1, 2012			
Total and Permanent Disability Retirement	50% or normal retirement if more the	an 25 years of credited service		
Ordinary Disability Retirement	2.5% per year of c	redited service		
Survivor Benefit				
Retired Members	80% of retired membe	r's pension benefit		
Active Members	40% of average monthly compensat compensation if death was the result of is no surviving spouse or eligible child times the member's	injuries received on the job. If there ren, the beneficiary is entitled to 2		

Retirement and survivor benefits are subject to automatic cost-of-living adjustments. The adjustments are based on inflation for PSPRS and excess investment earnings for CORP. In addition, the Legislature may enact permanent one-time benefit increases after a Joint Legislative Budget Committee analysis of the increase's effects on the plan. PSPRS also provides temporary disability benefits of 50 percent of the member's compensation for up to 12 months.

**Employees covered by benefit terms** – At June 30, 2018, the following employees were covered by the agent pension plans' benefit terms:

PSPRS	CORP
Sheriff	Detention
58	15
16	68
51	87
125	170
	Sheriff 58 16 51

**Contributions** – State statutes establish the pension contribution requirements for active PSPRS and CORP employees. In accordance with state statutes, annual actuarial valuations determine employer contribution requirements for PSPRS and CORP pension benefits. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. Contributions rates for the year ended June 30,

2018, are indicated below. Rates are a percentage of active members' annual covered payroll.

	PSPRS Sheriff	CORP Detention	CORP AOC
Active members—Pension	7.65%-11.65%	8.41%	8.41%
County Pension	72.84%	10.04%	20.08%

In addition, statute required the County to contribute at the actuarially determined rate indicated below of annual covered payroll of retired members who worked for the County in positions that an employee who contributes to the PSPRS or CORP would typically fill.

	PSPRS	CORP	CORP
	Sheriff	Detention	AOC
Pension	47.41%	5.37%	15.27%

The County's contributions to the plans for the year ended June 30, 2018, were:

	Pension
PSPRS Sheriff	\$2,229,486
CORP Detention	459,583
CORP AOC	819,922

PSPRS contributions include a voluntary \$390,000 excess contributions to reduce the unfunded liability.

During fiscal year 2018, the County paid for PSPRS and CORP pension contributions as follows: 69.1 percent from the General Fund, 14.2 percent from major funds, and 16.7 percent from other funds.

**Pension liability** – At June 30, 2018, the County reported the following net pension liabilities:

	Net Pension Liability
PSPRS Sheriff	\$ 24,302,536
CORP Detention	5,866,898
CORP AOC (County's proportionate share)	12,727,276

The net pension liabilities were measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The total pension liabilities as of June 30, 2017, reflect changes of actuarial assumptions based on the results of an actuarial experience study for the 5-year period

ended June 30, 2016, including decreasing the investment rate of return from 7.5 percent to 7.4 percent, decreasing the wage inflation from 4 percent to 3.5 percent, and updating mortality, withdrawal, disability, and retirement assumptions. The total pension liabilities for CORP and CORP AOC also reflect changes of benefit terms for a court decision that increased cost-of-living adjustments for retirees who became members before July 20, 2011. The total pension liabilities for PSPRS also reflect changes of benefit terms for legislation that changed benefit eligibility and multipliers for employees who became members on or after January 1, 2012, and before July 1, 2017, and a court decision that decreased the contribution rates for employees who became members before July 20, 2018, because of refunds of excess member contributions. The change in the County's PSPRS net pension liabilities as a result of the refunds is not known.

**Pension actuarial assumptions** – The significant actuarial assumptions used to measure the total pension liability are as follows:

#### **PSPRS and CORP – Pension**

Actuarial valuation date	June 30, 2017
Actuarial cost method	Entry age normal
Investment rate of return	7.4%
Wage inflation	3.5%
Price Inflation	2.5%
Permanent benefit increase	Included
Mortality rates	RP-2014 tables using MP-2016 improvement scale with adjustments to match current experience
	-

Actuarial assumptions used in the June 30, 2017, valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

The long-term expected rate of return on PSPRS and CORP pension plan investments was determined to be 7.4 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

#### **PSPRS** and CORP

Asset class	Target allocation	Long-term expected geometric real rate of return
Short term	2%	0.25%
investments		
Absolute return	2%	3.75%
Risk parity	4%	5.00%
Fixed income	5%	1.25%
Real assets	9%	4.52%
GTAA	10%	3.96%
Private credit	12%	6.75%
Real estate	10%	3.75%
Credit opportunities	16%	5.83%
Non-U.S. equity	14%	8.70%
U.S. equity	<u> 16% </u>	7.60%
Total	<u>100%</u>	

**Pension discount rates** – At June 30, 2017, the discount rate used to measure the PSPRS and CORP total pension liabilities was 7.4 percent, which was a decrease of 0.1 from the discount rate used as of June 30, 2016. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between the actuarially determined contribution rate and the member rate. Based on those assumptions, the pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

# Changes in the Net Pension Liability

PSPRS Sheriff	Increase (Decrease)					
	Total	Plan	Net			
	Pension	Fiduciary Net	Pension			
	Liability	Position	Liability			
	(a)	(b)	(a) – (b)			
Balances at June 30, 2017	42,384,877	19,873,457	22,511,420			
Changes for the year:						
Service cost	695,574		695,574			
Interest on the total pension liability	3,104,578		3,104,578			
Changes of benefit terms	557,123		557,123			
Differences between expected and						
actual experience in the measurement	832,928		832,928			
of the pension liability						
Changes of assumptions or other inputs	1,779,880		1,779,880			
Contributions—employer		2,479,462	(2,479,462)			
Contributions—employee		370,548	(370,548)			
Net investment income		2,349,854	(2,349,854)			
Benefit payments, including refunds of employee contributions	(2,676,590)	(2,676,590)				
Administrative expense		(21,192)	21,192			
Other changes		295	(295)			
Net changes	4,293,493	2,502,377	1,791,116			
Balances at June 30, 2018	46,678,370	22,375,834	24,302,536			

CORP Detention	Increase (Decrease)					
	Total	Plan	Net			
	Pension	<b>Fiduciary Net</b>	Pension			
	Liability	Position	Liability			
	(a)	(b)	(a) – (b)			
Balances at June 30, 2017	10,912,638	7,514,828	3,397,810			
Changes for the year:						
Service cost	563,079		563,079			
Interest on the total pension liability	815,477		815,477			
Changes of benefit terms	2,373,340		2,373,340			
Differences between expected and						
actual experience in the measurement	155,060		155,060			
of the pension liability						
Changes of assumptions or other inputs	129,679		129,679			
Contributions—employer		372,721	(372,721)			
Contributions—employee		312,372	(312,372)			
Net investment income		890,691	(890,691)			
Benefit payments, including refunds of employee contributions	(642,296)	(642,296)				
Administrative expense		(8,191)	8,191			
Other changes		(46)	46			
Net changes	3,394,339	925,251	2,469,088			
Balances at June 30, 2018	14,306,977	8,440,079	5,866,898			

The County's proportion of the CORP AOC net pension liability was based on the County's actual contributions to the plan relative to the total of all participating counties' actual contributions for the year ended June 30, 2017. The County's proportion measured as of June 30, 2017 was 3.172 percent, which was a decrease of 0.126 from its proportion measured as of June 30, 2016.

**Sensitivity of the County's net pension liability to changes in the discount rate** – The following table presents the County's net pension liabilities calculated using the current discount rate of 7.4 percent, as well as what the County's net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.4 percent) or 1 percentage point higher (8.4 percent) than the current rate:

	1% Decrease (6.4%)		Current discount rate (7.4%)		1% Increase (8.4%)	
PSPRS Sheriff						
Net pension liability	\$	30,213,614	\$	24,302,536	\$	19,456,796
CORP Detention						
Net pension liability	\$	8,352,705	\$	5,866,898	\$	3,912,728
CORP AOC						
County's proportionate share of the						
net pension liability	\$	16,451,523	\$	12,727,276	\$	9,715,455

**Pension plan fiduciary net position** – Detailed information about the pension plans' fiduciary net position is available in the separately issued PSPRS and CORP financial reports.

**Pension expense** – For the year ended June 30, 2018, the County recognized the following pension expense:

	Pension
	Expense
PSPRS Sheriff	\$4,474,671
CORP Detention	3,119,131
CORP AOC (County's proportionate share)	5,023,622

**Pension deferred outflows/inflows of resources** – At June 30, 2018, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

PSPRS Sheriff	Deferred Outflows of Resources				 red Inflows lesources
Differences between expected and actual experience	\$	637,898	\$ 269,952		
Changes of assumptions or other inputs		2,872,028			
Net difference between projected and actual earnings on pension plan					
investments		37,612			
County contributions subsequent to					
the measurement date		2,229,486	 		
Total	\$	5,777,024	\$ 269,952		

CORP Detention	Deferred Outflows of Resources				 red Inflows esources
Differences between expected and actual experience	\$	156,517	\$ 81,801		
Changes of assumptions or other inputs		509,197			
Net difference between projected and actual earnings on pension plan					
investments		104,133			
County contributions subsequent to					
the measurement date		459,583			
Total	\$	1,229,430	\$ 81,801		

CORP AOC	Deferred Outflows of Resources		 rred Inflows Resources
Differences between expected and actual experience	\$	116,540	\$ 437,116
Changes of assumptions or other inputs		1,235,736	
Net difference between projected and actual earnings on pension plan			
investments		149,869	
Changes in proportion and differences between county contributions and			
proportionate share of contributions		233,415	194,674
County contributions subsequent to the measurement date		819,922	
Total	\$	2,555,482	\$ 631,790

The amounts reported as deferred outflows of resources related to pensions resulting from county contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	PSPRS	CORP	
Year ending June 30	Sheriff	Detention	CORP AOC
2019	\$ 1,485,131	\$ 253,008	\$ 449,458
2020	988,476	266,523	420,957
2021	868,308	165,868	193,157
2022	(64,329)	2,647	40,198

#### C. Elected Officials Retirement Plan

**Plan description** – Elected officials and judges participate in the Elected Officials Retirement Plan (EORP). EORP administers a cost-sharing multiple-employer defined benefit pension plan for elected officials and judges who were members of the plan on December 31, 2013. The EORP pension plan was closed to new members as of January 1, 2014. The PSPRS Board of Trustees governs the EORP according to the provisions of A.R.S. Title 38, Chapter 5, Article 3. The PSPRS issues a publicly available financial report that includes financial statements and required supplementary information for the EORP plans. The report is available on PSPRS's website at <u>www.psprs.com</u>.

**Benefits provided** – The EORP provides retirement, disability, and survivor benefits. State statute establishes benefit terms. Retirement, disability, and survivor benefits are calculated on the basis of age, average yearly compensation, and service credit as follows:

EORP	Initial membership date:		
	Before January 1, 2012	On or after January 1, 2012	
Retirement and Disability			
Years of service and age required to receive benefit	20 years, any age 10 years, age 62 5 years, age 65 5 years, any age* any years and age if disabled	10 years, age 62 5 years, age 65 any years and age if disabled	
Final average salary is based on	Highest 36 consecutive months of last 10 years	Highest 60 consecutive months of last 10 years	
Benefit percent			
Normal Retirement	4% per year of service, not to exceed 80%	3% per year of service, not to exceed 75%	
Disability Retirement	80% with 10 or more years of service 40% with 5 to 10 years of service 20% with less than 5 years of service	75% with 10 or more years of service 37.5% with 5 to 10 years of service 18.75% with less than 5 years of service	
Survivor Benefit			
Retired Members	75% of retired member's benefit	50% of retired member's benefit	
Active Members and Other Inactive Members	75% of disability retirement benefit	50% of disability retirement benefit	

\*With reduced benefits of 0.25% for each month early retirement precedes the member's normal retirement age, with a maximum reduction of 30%.

Retirement and survivor benefits are subject to automatic cost-of-living adjustments based on excess investment earning. In addition, the Legislature may enact permanent one-time benefit increases after a Joint Legislative Budget Committee analysis of the increase's effects on the plan.

**Contributions** – State statutes establish active member and employer contribution requirements. Statute also appropriates \$5 million annually through fiscal year 2043 for the EORP from the State of Arizona to supplement the normal cost plus an amount to amortize the unfunded accrued liability and designates a portion of certain court fees for the EORP. For the year ended June 30, 2018, statute required active EORP members to contribute 7 or 13 percent of the members' annual covered payroll and the County to contribute 23.5 percent of all active EORP members' annual covered payroll. The County's contributions to the pension plan for the year ended June 30, 2018, were \$47,148.

During fiscal year 2018, the County paid for EORP pension contributions as follows: 98.7 percent from the General Fund and 1.3 percent from major funds.

**Pension liability** – At June 30, 2018, the County reported a liability for its proportionate share of the EORP's net pension liability that reflected a reduction for the County's proportionate share of the State's appropriation for EORP. The amount the County recognized as its proportionate share of the net pension liability, the related state support, and the total portion of the net pension liability that was associated with the County were as follows:

County's proportionate share of the EORP net pension liability	\$25,670,755
State's proportionate share of the EORP net pension liability associated with the	
County	5,327,843
Total	\$30,998,598

The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The total liabilities as of June 30, 2017, reflect changes of actuarial assumptions based on the results of an actuarial experience study for the 5-year period ended June 30, 2016, including decreasing the investment rate of return from 7.5 percent to 7.4 percent, decreasing the wage inflation from 4 percent to 3.5 percent, and updating mortality, withdrawal, disability, and retirement assumptions. The total pension liability also reflects changes-of-benefit terms for a court decision that increased cost-of-living adjustments for retirees and decreased the contribution rates for employees who became members before July 20, 2011. The court decision will also affect the net pension liability measured as of June 30, 2018, because of refunds of excess member contributions. The change in the County's net pension liability as a result of the refunds is not known.

The County's proportion of the net pension liability was based on the County's actual contributions to the pension plan relative to the total of all participating employers' actual contributions for the year ended June 30, 2017. The County's proportion measured as of June 30, 2017 was 1.921 percent, which was a decrease of 0.115 from its proportion measured as of June 30, 2016.

**Pension expense** – For the year ended June 30, 2018, the County recognized pension expense for EORP of \$9,861,887 and revenue of \$1,611,696 for the County's proportionate share of the State's appropriation to EORP and the designated court fees.

**Pension deferred outflows/inflows of resources** – At June 30, 2018, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

EORP	 d Outflows sources		
Differences between expected and actual experience	\$	\$	222,508
Changes of assumptions or other inputs	1,001,980		
Net difference between projected and actual earnings on pension plan	457.040		
investments Changes in proportion and differences	157,340		
between county contributions and proportionate share of contributions	492,314		
County contributions subsequent to the measurement date	47,148		
Total	\$ 1,698,782	\$	222,508

The amount reported as deferred outflows of resources related to EORP pensions resulting from county contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to EORP pensions will be recognized in pension expense as follows:

Year ending June 30	
2019	1,209,624
2020	228,710
2021	41,574
2022	(50,782)

**Actuarial assumptions** – The significant actuarial assumptions used to measure the total pension liability are as follows:

EORP	
Actuarial valuation date	June 30, 2017
Actuarial cost method	Entry age normal
Investment rate of return	7.4%
Wage inflation	3.5%
Price Inflation	2.5%
Permanent benefit	
increase	Included
Mortality rates	RP-2014 tables using MP-2016 improvement
	scale with adjustments to match current
	experience

Actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

The long-term expected rate of return on EORP pension plan investments was determined to be 7.4 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

LUKF		
Asset class	Target allocation	Long-term expected geometric real rate of return
Short term investments	2%	0.25%
Absolute return	2%	3.75%
Risk parity	4%	5.00%
Fixed income	5%	1.25%
Real assets	9%	4.52%
GTAA	10%	3.96%
Private credit	12%	6.75%
Real estate	10%	3.75%
Credit opportunities	16%	5.83%
Non-U.S. equity	14%	8.70%
U.S. equity	<u> 16% </u>	7.60%
Total	<u>100%</u>	

#### EORP

**Discount rate** – At June 30, 2017, the discount rate used to measure the EORP total pension liability was 3.91 percent, which was an increase of 0.23 from the discount rate used as of June 30, 2016. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate, employer contributions will be made at the statutorily set rates, and state contributions will be made as currently required by statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be insufficient to make all projected future benefit payments of current plan members. Therefore, to determine the total pension liability for the plan, the long-term expected rate of return on pension plan investments of 7.4 percent was applied to periods of projected benefit payments through the year ended June 30, 2026. A municipal bond rate of 3.56 percent obtained from the Fidelity 20-year Municipal GO AA Index as of June 30, 2017, was applied to periods of projected benefit payments after June 30, 2026.

Sensitivity of the County's proportionate share of the EORP net pension liability to changes in the discount rate – The following table presents the County's proportionate share of the net pension liability calculated using the discount rate of 3.91 percent, as well as what the County's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.91 percent) or 1 percentage point higher (4.91 percent) than the current rate:

EORP	Current				
EURP	1% Decrease (2.91%)	Discount Rate (3.91%)	1% Increase (4.91%)		
County's proportionate share of the net pension liability	\$ 30,323,942	\$ 25,670,755	\$21,875,772		

**Pension Plan Fiduciary Net Position** – Detailed information about the pension plan's fiduciary net position is available in the separately issued EORP financial report.

#### D. Postemployment Healthcare Plan

The County follows Governmental Accounting Standards Board Statement No. 75, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions* (GASB Statement No. 75), for certain postemployment health care benefits provided by the Northern Arizona Public Employee Benefit Trust (NAPEBT). This Statement replaces the requirements of GASB Statement No. 45. As a result of the implementation of GASB Statement No. 75, a restatement of net position as of July 1, 2017 is required. See Note 2 - Change in Accounting Principle.

**Plan Description**—Employees retiring from Coconino County service, who receive monthly income from any of the Arizona State individual retirement plans, are eligible to continue insurance coverage through the same plan as active employees and their beneficiaries up to the age of 65 through NAPEBT. Coconino County is a member of NAPEBT and has a single-employer plan for postemployment healthcare benefits. Further the benefits and

premium rates are approved by the Trust and the Board of Supervisors on an annual basis for active and retired members. Although Coconino County does not explicitly pay a portion of the retirees' premiums, because of the inclusion of this class in the insured pool, there is an implicit subsidy or "premium rate differential" that is incurred by the County.

At June 30, 2017, plan membership consisted of the following:

Retired members currently receiving health benefits	78
Active members	<u>807</u>
Total	885

**Funding Policy** – The contribution requirements of plan members and the County are established and may be amended by the NAPEBT board. Eligible retirees up to the age of 65 have the option to participate in the healthcare plan that is currently being offered to active employees and must pay 100% of the premium less any reimbursement from the Arizona State individual retirement plans. The program is currently funded on a pay-as-you-go basis.

**OPEB Liability** – At June 30, 2018, the County reported an other postemployment benefit (OPEB) liability for the NAPEBT plan of \$10,386,406. The plan's total OPEB liability was measured as of June 30, 2017, and was determined by an actuarial valuation as July 1, 2017. The total OPEB liability as of June 30, 2017, reflects the following changes of actuarial assumptions and benefit terms for the NAPEBT plan:

- Per capita health costs were recalculated based on more recent data.
- Future trend rates were updated. Retiree contributions were updated.
- Mortality, disability, turnover, salary increase, and retirement assumptions were updated to reflect those from the June 30, 2017 ASRS pension valuation.
- Spouse coverage election percentage decreased from 40% to 30% and 25% to 20% for males and females, respectively.
- The discount rate increased from 2.85% to 3.58%.

The following table shows changes in the County's OPEB liability:

Balance at June 30, 2017, as restated	\$ 9,160,979
Service cost	582,667
Interest	269,575
Differences between expected and actual experience	(515,811)
Changes of assumptions	1,458,740
Expected benefit payments	(569,744)
Net change in total OPEB liability	1,225,427
Balance at June 30, 2018	\$ 10,386,406

**OPEB expense and deferred outflows/inflows of resources** – For the year ended June 30, 2018, the County recognized OPEB expense of \$961,126. At June 30, 2018, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Changes of assumptions	\$	1,290,294		
Differences between expected and actual experience in the Total OPEB liability			\$	456,249
County contributions subsequent to the measurement date		419,409		
Total	\$	1,709,703	\$	456,249

The amount reported as deferred outflows of resources related to OPEB resulting from county contributions subsequent to the measurement date will be recognized as a reduction of the OPEB liability in the year ending June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ending June 30	
2019	\$108,884
2020	108,884
2021	108,884
2022	108,884
Thereafter	398,509

Actuarial Methods and Assumptions – Projections of benefits for financial reporting purposes are based on the substantive plan provisions, as understood by the employer and participating members, and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and participating members. The actuarial methods and assumptions used include techniques

that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities consistent with the long-term perspective of the calculations.

The County's actuarial methods and significant assumptions for the NAPEBT singleemployer postemployment plan for the most recent actuarial valuation are as follows:

Actuarial valuation date:	July 1, 2017
Actuarial cost method:	Entry age, level percent of salary
Salary increases:	Wage inflation rate of 2.70% plus a merit component
Discount rate:	3.58%

Health care cost trend range: 4.5% - 7.5%

Mortality Rates:

- *Pre-retirement* RP-2014 Employee mortality table. Generational mortality improvements in accordance with the Ultimate MP 2017 Unisex scales are projected from the year 2014.
- Post-retirement2017 State Retirees of Arizona (SRA) mortality table. Generational<br/>mortality improvements in accordance with the Ultimate MP 2017<br/>Unisex scales and projected from the year 2017.
- Disabled RP-2014 Disabled Retiree mortality table. Generational improvements in accordance with the Ultimate MP 2017 Unisex scales are projected from the year 2014.

Benefit projections assume the specified premium amount will follow the current practice of being paid for entirely by the retiree or on behalf of the retiree. Actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

**Discount rate** – The discount rate for OPEB funded entirely on a pay-as-you-go basis is the yield or index rate for 20-year, tax exempt general obligation municipal bonds with an average rate of AA/Aa or higher (or equivalent quality on another rating scale). For this purpose, the Bond Buyer 20-Bond General Obligation Municipal Bond Index was used.

**Sensitivity analysis** - The following shows the net impact of the OPEB liability calculated using the discount rate of 3.58%, as well as what the County's liability would be if the discount rate is 1% less than and 1% greater than the current rate:

	1% Decrease	Current Discount	1% Increase
Total OPEB Liability	\$11,485,671	\$10,386,406	\$9,418,408

The following table presents the OPEB liability calculated using the healthcare cost trend rate, as well as what the OPEB liability would be if it were calculated using healthcare cost trend rate that are 1% less than and 1% greater than the current rate:

	1% Decrease	Current Trend Rate	1% Increase
Total OPEB Liability	\$9,240,870	\$10,386,406	\$11,753,490

#### NOTE 11 – INTERFUND BALANCES AND ACTIVITY

**Interfund Receivables and Payables** – Interfund balances at June 30, 2018, were as follows:

The interfund balances resulted from time lags between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

	-	-			Payable to	)			
	General		Public Works/	Jail District			Nonmajor overnmental	Internal Service	
	Fund	Нι	JRF Fund	Fund	District Fund		Funds	Fund	Total
Payable from									
General Fund	\$	\$	12,726	\$104,412	\$	\$	2,214,584	\$128,362	\$2,460,084
Public Works/HURF Fund	59,388						110,046	276,451	445,885
Jail District Fund	855,061						46,272	5,071	906,404
Public Health Services District Fund	139,546						23	16,512	156,081
Nonmajor Governmental Funds	1,685,216		93,670				856,049	12,125	2,647,060
Internal Service Fund	172		60		55		100		387
Total	\$2,739,383	\$	106,456	\$ 104,412	\$ 55	\$	3,227,074	\$ 438,521	\$ 6,615,901

**Interfund Transfers** – Interfund transfers for the year ended June 30, 2018, were as follows:

		-		Tra	ansfer to		-	
	General Fund	Public Works/ HURF Fund	Jail District Fund	Public Health Services District Fund	Parks and Open Spaces Tax Project Fund	Nonmajor Governmental Funds	Internal Service Fund	Total
Transfer from	_							
General Fund	\$	\$	\$2,518,776	\$ 4,659,919	\$ 130,000	\$10,753,304	\$200,000	\$18,261,999
Public Works/HURF Fund	89,549					86,084		175,633
Jail District Fund	1,304,789					46,272		1,351,061
Public Health Services District Fund	133,443							133,443
Nonmajor Governmental Funds	204,912	1,338,488				759,250		2,302,650
Total	\$1,732,693	\$1,338,488	\$ 2,518,776	\$ 4,659,919	\$ 130,000	\$ 11,644,910	\$ 200,000	\$ 22,224,786

Interfund transfers are used to move revenues from the fund that collects them to the fund that expends them.

#### **Advances From/To Other Funds**

The General Fund has advanced \$350,000 to the Flood Control District to provide cash to cover expenditures made for the catastrophic flooding.

	Ad	vances from
		General
Advances To		Fund
Flood Control District	\$	350,000

The \$350,000 advance to the Flood Control District is expected to be paid back in fiscal year 2019.

# NOTE 12 – COUNTY TREASURER'S INVESTMENT POOL

Arizona Revised Statutes require community colleges, school districts, and other local governments to deposit certain public monies with the County Treasurer. The Treasurer has a fiduciary responsibility to administer those and the County's monies under her stewardship. The Treasurer invests, on a pool basis, all idle monies not specifically invested for a fund or program. In addition, the Treasurer determines the fair value of those pooled investments annually at June 30.

The County Treasurer's investment pool is not registered with the Securities and Exchange Commission as an investment company, and there is no regulatory oversight of its operations. The pool's structure does not provide for shares, and the County has not provided or obtained any legally binding guarantees to support the value of the participants' investments.

The Treasurer allocates interest earnings to each of the pool's participants.

The deposits and investments the County holds are included in the County Treasurer's investment pool, except for \$4,951,149 of deposits, \$447,133 of investments in mutual funds-debt, \$4,807,627 in the State Treasurer's Investment Pool #7, and \$252,630 of investments in equities. Therefore, the deposit and investment risks of the Treasurer's investment pool are substantially the same as the County's deposit and investment risks. See Note 3 for the disclosure of the County's deposit and investment risks.

Details of each major investment classification follow:

Investment Type	Principal	Interest Rates	Maturities	Amount
U.S. agency securities	\$ 129,015,489	1.000-6.750%	07/20/2018-05/24/2023	\$ 126,827,693
U.S. treasury securities	1,647,938	1.250%	12/31/2018	1,642,526
Corporate bonds	33,526,774	1.600-2.500%	12/05/2018-09/15/2021	33,011,057
Negotiable CDs	2,871,412	1.620-2.350%	07/06/2018-01/20/2022	2,858,955
Commercial paper	19,152,588	1.900-2.540%	07/09/2018-03/15/2019	19,152,588
Municipal bonds	12,846,766	1.350-3.150%	07/01/2018-08/15/2021	12,602,936
Money market mutual funds	162,079	unknown	less than 1 year	162,079

A condensed statement of the investment pool's net position and changes in net position follows:

Statement of Net Position	
Assets	\$ 219,961,255
Net position	\$ 219,961,255
Net position held in trust for:	
Internal participants	\$ 96,890,316
External participants	123,070,939
Total net position held in trust	\$ 219,961,255
Statement of Changes in Net Position	
Total additions	\$ 392,165,577
Total deletions	380,150,267
Net increase	12,015,310
Net position held in trust	
July 1, 2017	207,945,945
June 30, 2018	\$ 219,961,255

# NOTE 13 – MAINTENANCE OF EFFORT

Coconino County is required to maintain statutory levels of support for the Coconino County Jail District and the Coconino County Public Health Services District. In accordance with A.R.S. Section 48-4024, Coconino County is required to make annual maintenance of effort payments (MOE) to the Coconino County Jail District, a special revenue fund type. The payments will be made through fiscal year 2027, and are determined by first establishing a base expenditure which was used as the initial fiscal year 1998 MOE payment. Subsequent payments are determined by adjusting the base expenditure by the annual change in the gross domestic product price deflator, obtained from the State of Arizona Economic Estimates Commission. These payments are recorded by the Jail District as transfers. The MOE payment for fiscal year 2018 was \$2,518,776. In accordance with A.R.S. Section 48-5802 Coconino County is required to maintain a specific level of expenditures for public health services. This is accomplished by transferring funds to the Public Health Services District, a special revenue fund type. The payment for fiscal year. The payment for fiscal year 2018 was \$4,659,919.

#### **NOTE 14 – SUBSEQUENT EVENTS**

On October 16, 2018, the Coconino County Board of Supervisors approved payments to pension liabilities that will result in a \$15 million savings over the next 20 years for county taxpayers. The Board approved a \$10 million, one-time payment to the Public Safety Personnel Retirement System (PSPRS), with funds from the Capital Facilities Fund. Additionally, the Board also approved the use of Jail District Fund Balance to pay an additional \$5.5 million contribution to the Arizona Correction Officers Retirement Plan (CORP). The payments to PSPRS and CORP were made on October 30, 2018.
**REQUIRED SUPPLEMENTARY INFORMATION** 

## Coconino County Required Supplementary Information Budgetary Comparison Schedule General Fund Year Ended June 30, 2018

	 Budgeteo	ounts			 	
	Original		Final	Actual Amounts		ariance with nal Budget
Revenues:	 					 <u>v</u>
Property taxes	\$ 10,060,359	\$	10,060,359	\$	10,059,156	\$ (1,203)
County sales taxes	15,740,000		15,740,000		16,472,660	732,660
Licenses and permits	1,305,000		1,305,000		1,644,992	339,992
Fees, fines, and forfeits	1,149,350		1,149,350		1,402,445	253,095
Intergovernmental	29,327,875		29,327,875		32,112,955	2,785,080
Charges for services	1,919,305		1,919,775		2,484,137	564,362
Investment earnings	129,695		129,695		108,992	(20,703)
Contributions	201,000		201,000		212,306	11,306
Miscellaneous	199,075		199,075		146,005	(53,070)
Total revenues	 60,031,659		60,032,129	_	64,643,648	 4,611,519
Expenditures:						
General government						
Assessor	2,124,138		2,124,138		2,040,778	83,360
Board of Supervisors	1,440,245		1,459,723		1,418,829	40,894
Clerk of the Superior Court	1,336,162		1,336,162		1,217,124	119,038
Community Development	2,296,469		2,296,058		2,091,809	204,249
Community Initiatives	276,828		258,735		105,310	153,425
County Attorney	3,797,372		3,797,372		3,221,666	575,706
County Manager	1,677,138		1,677,138		1,330,674	346,464
Facilities	4,539,466		4,721,504		2,601,290	2,120,214
Finance/Budget	1,601,310		1,601,310		1,064,842	536,468
Flagstaff Justice Court	1,296,995		1,296,995		1,293,230	3,765
Fredonia Justice Court	204,903		204,903		199,101	5,802
Human Resources	1,386,638		1,456,712		894,262	562,450
Information Technology	2,671,851		2,671,851		1,465,264	1,206,587
Legal Defender	1,108,535		1,150,809		1,198,780	(47,971)
Non-departmental	26,863,673		18,144,093		3,524,243	14,619,850
Page Justice Court	404,851		404,851		428,751	(23,900)
Public Defender	2,502,627		2,502,627		2,534,051	(31,424)
Recorder	1,964,760		1,964,760		1,483,420	481,340
Superior Courts	3,549,807		3,614,781		3,863,443	(248,662)
Treasurer	676,427		676,427		398,254	278,173
Williams Justice Court	 393,655		382,556		459,412	 (76,856)
Total general government	62,113,850		53,743,505		32,834,533	 20,908,972

The Notes to the Budgetary Comparison Schedules are an integral part of this schedule.

(continued)

# Coconino County Required Supplementary Information Budgetary Comparison Schedule General Fund (Continued) Year Ended June 30, 2018

	Budgeted	Amounts		
	Original	Final	Actual Amounts	Variance with Final Budget
Public safety				
Adult Probation	1,856,304	1,856,304	1,774,254	82,050
Constable	96,184	96,184	96,337	(153)
Juvenile Probation	3,325,925	3,325,925	3,245,067	80,858
Sheriff	10,192,060	10,222,008	11,062,792	(840,784)
Total public safety	15,470,473	15,500,421	16,178,450	(678,029)
Highways and streets				
Information Technology	597,082	597,082	463,697	133,385
Health				
Information Technology	12,228	12,228	12,228	
Welfare				
Community Services	1,359,479	1,377,313	1,286,264	91,049
Culture and recreation				
Parks and Recreation	2,028,734	2,071,779	1,964,302	107,477
Education				
School Superintendent	498,764	498,764	470,102	28,662
Total expenditures	82,080,610	73,801,092	53,209,576	20,591,516
Excess (deficiency) of revenues				
over expenditures	(22,048,951)	(13,768,963)	11,434,072	25,203,035
Other financing sources (uses):				
Transfers in	1,742,863	1,807,367	1,732,693	(74,674)
Transfers out	(10,479,237)	(19,039,413)	(18,261,999)	777,414
Total other financing sources (uses)	(8,736,374)	(17,232,046)	(16,529,306)	702,740
Net change in fund balances	(30,785,325)	(31,001,009)	(5,095,234)	25,905,775
Fund balance, July 1, 2017	30,585,325	30,585,325	32,068,186	1,482,861
Fund balance, June 30, 2018	\$ (200,000)	\$ (415,684)	\$ 26,972,952	\$ 27,388,636

## Coconino County Required Supplementary Information Budgetary Comparison Schedule Public Works/HURF Fund Year Ended June 30, 2018

	Budgeted	Amounts		
			Actual	Variance with
	Original	Final	Amounts	Final Budget
Revenues:				
County sales taxes	\$ 8,931,169	\$ 8,931,169	\$ 9,953,869	1,022,700
Licenses and permits	25,000	25,000	40,469	15,469
Intergovernmental	12,176,533	12,176,533	13,250,587	1,074,054
Charges for services	5,200	5,200	11,305	6,105
Investment earnings	85,000	85,000	90,732	5,732
Miscellaneous			23,868	23,868
Total revenues	21,222,902	21,222,902	23,370,830	2,147,928
Expenditures:				
Highways and streets				
Public Works	30,618,086	30,586,619	21,877,453	8,709,166
Total expenditures	30,618,086	30,586,619	21,877,453	8,709,166
Excess (deficiency) of revenues				
over expenditures	(9,395,184)	(9,363,717)	1,493,377	10,857,094
Other financing sources (uses):				
Sale of capital assets	70,000	70,000	544,844	474,844
Transfers in	1,363,319	1,363,319	1,338,488	(24,831)
Transfers out	(254,545)	(254,545)	(175,633)	78,912
Total other financing sources (uses)	1,178,774	1,178,774	1,707,699	528,925
Net change in fund balances	(8,216,410)	(8,184,943)	3,201,076	11,386,019
Fund balance, July 1, 2017	18,573,308	18,573,308	23,310,698	4,737,390
Fund balance, June 30, 2018	\$ 10,356,898	\$ 10,388,365	\$ 26,511,774	\$ 16,123,409

# Coconino County Required Supplementary Information Budgetary Comparison Schedule Jail District Fund Year Ended June 30, 2018

Actual OriginalCoriginalFinalActual AmountsVariance with Final BudgetRevenues: County sales taxes Intergovernmental $0$ riginalFinalAmountsFinal BudgetCounty sales taxes Intergovernmental $$15,435,000$ $$16,226,626$ $$791,626$ Intergovernmental Charges for services $10,000$ $10,000$ $164,152$ $154,152$ Charges for services $540,300$ $540,300$ $600,089$ $59,789$ Investment earnings $185,000$ $185,000$ $180,000$ $180,000$ Miscellaneous Total revenues $16,170,300$ $16,188,300$ $17,067,254$ $878,954$ Expenditures: Public safety Sheriff $23,252,920$ $23,491,476$ $15,217,833$ $8,273,643$ Excess (deficiency) of revenues over expenditures $(7,082,620)$ $(7,303,176)$ $1,849,421$ $9,152,597$ Other financing sources (uses): Transfers in Total other financing sources (uses): $(1,351,816)$ $(1,351,816)$ $(1,351,061)$ $(1,352,340)$ $(2,596)$ Net change in fund balances $(5,733,631)$ $(5,950,836)$ $3,017,136$ $8,967,972$ Fund balance, July 1, 2017 Fund balance, June 30, 2018 $\frac{16,260,741}{$10,309,905}$ $\frac{16,562,897}{$19,580,033}$ $302,156$		Budgeted	Amounts				
Revenues:     Image: County sales taxes     \$ 15,435,000     \$ 16,226,626     \$ 791,626       Intergovernmental     10,000     10,000     164,152     154,152       Charges for services     540,300     540,300     600,089     59,789       Investment earnings     185,000     168,000     56,887     (128,113)       Contributions     18,000     18,000     1,500     1,500       Miscellaneous     16,170,300     16,188,300     17,067,254     878,954       Expenditures:     Public safety     3,252,920     23,491,476     15,217,833     8,273,643       Sheriff     23,252,920     23,491,476     15,217,833     8,273,643       Excess (deficiency) of revenues     (7,082,620)     (7,303,176)     1,849,421     9,152,597       Other financing sources (uses):     Transfers in     2,700,805     2,518,776     (182,029)       Transfers out     (1,351,816)     (1,348,465)     (1,351,061)     (2,596)       Total other financing sources (uses)     1,348,989     1,352,340     1,167,715     (184,625)       Net change in fund balances <td></td> <td>Original</td> <td>Final</td> <td>Actual</td> <td>Variance with</td>		Original	Final	Actual	Variance with		
County sales taxes     \$ 15,435,000     \$ 16,226,626     \$ 791,626       Intergovernmental     10,000     10,000     164,152     154,152       Charges for services     540,300     540,300     600,089     59,789       Investment earnings     185,000     185,000     56,887     (128,113)       Contributions     18,000     18,000     1,500     1,500       Miscellaneous     16,170,300     16,188,300     17,067,254     878,954       Expenditures:     Public safety     540,300     23,491,476     15,217,833     8,273,643       Total expenditures     23,252,920     23,491,476     15,217,833     8,273,643       Excess (deficiency) of revenues over expenditures     (7,082,620)     (7,303,176)     1,849,421     9,152,597       Other financing sources (uses):     Transfers in     2,700,805     2,700,805     2,518,776     (182,029)       Total other financing sources (uses)     1,348,989     1,352,340     1,167,715     (125,961)       Net change in fund balances     (5,733,631)     (5,950,836)     3,017,136     8,967,972       <		Original	Final	Amounts	Final Budget		
Intergovernmental     10,000     10,000     164,152     154,152       Charges for services     540,300     540,300     600,089     59,789       Investment earnings     185,000     185,000     56,887     (128,113)       Contributions     185,000     185,000     18,000     1,500       Miscellaneous     16,170,300     16,188,300     17,067,254     878,954       Expenditures:     Public safety     Sheriff     23,252,920     23,491,476     15,217,833     8,273,643       Total expenditures     23,252,920     23,491,476     15,217,833     8,273,643       Excess (deficiency) of revenues over expenditures     (7,082,620)     (7,303,176)     1,849,421     9,152,597       Other financing sources (uses):     Transfers in     2,700,805     2,700,805     2,518,776     (182,029)       Total other financing sources (uses):     1,348,989     1,352,340     1,167,715     (184,625)       Net change in fund balances     (5,733,631)     (5,950,836)     3,017,136     8,967,972       Fund balance, July 1, 2017     16,260,741     16,260,741     16,562,		<b>•</b> • <b>•</b> • • • • • • • • • • • • • • •	<b>•</b> • <b>•</b> • • • • • • • • • • • • • • •	<b>•</b> ( • • • • • • • • •	<b>• -• ( • • • • • • • • • •</b>		
Charges for services     540,300     540,300     600,089     59,789       Investment earnings     185,000     185,000     56,887     (128,113)       Contributions     18,000     18,000     18,000     1,500       Miscellaneous     16,170,300     16,188,300     17,067,254     878,954       Expenditures:     Public safety     38,001     17,067,254     878,954       Expenditures:     Public safety     23,252,920     23,491,476     15,217,833     8,273,643       Total expenditures     23,252,920     23,491,476     15,217,833     8,273,643       Excess (deficiency) of revenues     0ver expenditures     (7,082,620)     (7,303,176)     1,849,421     9,152,597       Other financing sources (uses):     Transfers in     2,700,805     2,518,776     (182,029)       Transfers out     (1,351,816)     (1,348,465)     (1,351,061)     (2,596)       Total other financing sources (uses)     1,348,989     1,352,340     1,167,715     (184,625)       Net change in fund balances     (5,733,631)     (5,950,836)     3,017,136     8,967,972 <td>•</td> <td></td> <td></td> <td></td> <td>. ,</td>	•				. ,		
Investment earnings     185,000     185,000     56,887     (128,113)       Contributions     18,000     18,000     18,000     1,500     1,500       Miscellaneous     16,170,300     16,188,300     17,067,254     878,954       Expenditures:     Public safety     16,170,300     16,188,300     17,067,254     878,954       Sheriff     23,252,920     23,491,476     15,217,833     8,273,643       Total expenditures     23,252,920     23,491,476     15,217,833     8,273,643       Excess (deficiency) of revenues     0ver expenditures     (7,082,620)     (7,303,176)     1,849,421     9,152,597       Other financing sources (uses):     Transfers in     2,700,805     2,700,805     2,518,776     (182,029)       Transfers out     (1,351,816)     (1,348,465)     (1,351,061)     (2,596)       Total other financing sources (uses)     1,348,989     1,352,340     1,167,715     (184,625)       Net change in fund balances     (5,733,631)     (5,950,836)     3,017,136     8,967,972       Fund balance, July 1, 2017     16,260,741     16,260,741	0	,	,	,			
Contributions     18,000     18,000     18,000       Miscellaneous     16,170,300     16,188,300     17,067,254     878,954       Expenditures:     Public safety     878,954     878,954     878,954       Expenditures:     Public safety     23,252,920     23,491,476     15,217,833     8,273,643       Total expenditures     23,252,920     23,491,476     15,217,833     8,273,643       Excess (deficiency) of revenues over expenditures     (7,082,620)     (7,303,176)     1,849,421     9,152,597       Other financing sources (uses):     Transfers in     2,700,805     2,700,805     2,518,776     (182,029)       Transfers out     (1,351,816)     (1,348,465)     (1,351,061)     (2,596)       Total other financing sources (uses)     1,348,989     1,352,340     1,167,715     (184,625)       Net change in fund balances     (5,733,631)     (5,950,836)     3,017,136     8,967,972       Fund balance, July 1, 2017     16,260,741     16,260,741     16,562,897     302,156	0	,	,	,	,		
Miscellaneous Total revenues     1,500     1,500       Total revenues     16,170,300     16,188,300     17,067,254     878,954       Expenditures: Public safety Sheriff Total expenditures     23,252,920     23,491,476     15,217,833     8,273,643       Excess (deficiency) of revenues over expenditures     23,252,920     23,491,476     15,217,833     8,273,643       Excess (deficiency) of revenues over expenditures     (7,082,620)     (7,303,176)     1,849,421     9,152,597       Other financing sources (uses): Transfers in     2,700,805     2,700,805     2,518,776     (182,029)       Total other financing sources (uses)     1,348,989     1,352,340     1,167,715     (184,625)       Net change in fund balances     (5,733,631)     (5,950,836)     3,017,136     8,967,972       Fund balance, July 1, 2017     16,260,741     16,260,741     16,562,897     302,156	Investment earnings	185,000	,	56,887	(128,113)		
Total revenues   16,170,300   16,188,300   17,067,254   878,954     Expenditures:   Public safety   Sheriff   23,252,920   23,491,476   15,217,833   8,273,643     Total expenditures   23,252,920   23,491,476   15,217,833   8,273,643     Excess (deficiency) of revenues over expenditures   (7,082,620)   (7,303,176)   1,849,421   9,152,597     Other financing sources (uses):   Transfers in   2,700,805   2,700,805   2,518,776   (182,029)     Transfers out   (1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156	Contributions		18,000	18,000			
Expenditures:     Public safety     Sheriff   23,252,920   23,491,476   15,217,833   8,273,643     Total expenditures   23,252,920   23,491,476   15,217,833   8,273,643     Excess (deficiency) of revenues over expenditures   (7,082,620)   (7,303,176)   1,849,421   9,152,597     Other financing sources (uses):   Transfers in   2,700,805   2,700,805   2,518,776   (182,029)     Transfers out   (1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156	Miscellaneous			1,500	1,500		
Public safety     Sheriff   23,252,920   23,491,476   15,217,833   8,273,643     Total expenditures   23,252,920   23,491,476   15,217,833   8,273,643     Excess (deficiency) of revenues over expenditures   (7,082,620)   (7,303,176)   1,849,421   9,152,597     Other financing sources (uses):   Transfers in   2,700,805   2,700,805   2,518,776   (182,029)     Transfers out   (1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156	Total revenues	16,170,300	16,188,300	17,067,254	878,954		
Public safety     Sheriff   23,252,920   23,491,476   15,217,833   8,273,643     Total expenditures   23,252,920   23,491,476   15,217,833   8,273,643     Excess (deficiency) of revenues over expenditures   (7,082,620)   (7,303,176)   1,849,421   9,152,597     Other financing sources (uses):   Transfers in Transfers out Total other financing sources (uses)   2,700,805   2,700,805   2,518,776   (182,029)     Other financing sources (uses):   1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156	Evpendituree						
Sheriff   23,252,920   23,491,476   15,217,833   8,273,643     Total expenditures   23,252,920   23,491,476   15,217,833   8,273,643     Excess (deficiency) of revenues over expenditures   (7,082,620)   (7,303,176)   1,849,421   9,152,597     Other financing sources (uses): Transfers in Transfers out Total other financing sources (uses)   2,700,805   2,700,805   2,518,776   (182,029)     Other financing sources (uses):   1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156	•						
Total expenditures   23,252,920   23,491,476   15,217,833   8,273,643     Excess (deficiency) of revenues over expenditures   (7,082,620)   (7,303,176)   1,849,421   9,152,597     Other financing sources (uses):   Transfers in   2,700,805   2,700,805   2,518,776   (182,029)     Transfers out   (1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156	•	22 252 020	22 404 476	45 047 000	0.070.640		
Excess (deficiency) of revenues over expenditures   (7,082,620)   (7,303,176)   1,849,421   9,152,597     Other financing sources (uses): Transfers in   2,700,805   2,700,805   2,518,776   (182,029)     Transfers out Total other financing sources (uses)   (1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156							
over expenditures   (7,082,620)   (7,303,176)   1,849,421   9,152,597     Other financing sources (uses):   Transfers in   2,700,805   2,700,805   2,518,776   (182,029)     Transfers out   (1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156	l otal expenditures	23,252,920	23,491,476	15,217,833	8,273,643		
Other financing sources (uses):   Transfers in   2,700,805   2,700,805   2,518,776   (182,029)     Transfers out   (1,351,816)   (1,348,465)   (1,351,061)   (2,596)     Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156	Excess (deficiency) of revenues						
Transfers in Transfers out Total other financing sources (uses)2,700,805 (1,351,816)2,700,805 (1,351,816)2,518,776 (1,348,465)(182,029) (2,596)Net change in fund balances(5,733,631)(5,950,836)3,017,1368,967,972Fund balance, July 1, 201716,260,74116,260,74116,562,897302,156	over expenditures	(7,082,620)	(7,303,176)	1,849,421	9,152,597		
Transfers in Transfers out Total other financing sources (uses)2,700,805 (1,351,816)2,700,805 (1,351,816)2,518,776 (1,348,465)(182,029) (2,596)Net change in fund balances(5,733,631)(5,950,836)3,017,1368,967,972Fund balance, July 1, 201716,260,74116,260,74116,562,897302,156	Other financing sources (uses):						
Transfers out Total other financing sources (uses)(1,351,816) 1,348,989(1,348,465) 1,352,340(1,351,061) 1,167,715(2,596) (184,625)Net change in fund balances(5,733,631)(5,950,836)3,017,1368,967,972Fund balance, July 1, 201716,260,74116,260,74116,562,897302,156	,	2 700 805	2 700 805	2 518 776	(182 029)		
Total other financing sources (uses)   1,348,989   1,352,340   1,167,715   (184,625)     Net change in fund balances   (5,733,631)   (5,950,836)   3,017,136   8,967,972     Fund balance, July 1, 2017   16,260,741   16,260,741   16,562,897   302,156					( )		
Net change in fund balances(5,733,631)(5,950,836)3,017,1368,967,972Fund balance, July 1, 201716,260,74116,260,74116,562,897302,156		<u>`</u>					
Fund balance, July 1, 2017 16,260,741 16,260,741 16,562,897 302,156		1,040,000	1,002,040	1,107,710	(104,020)		
	Net change in fund balances	(5,733,631)	(5,950,836)	3,017,136	8,967,972		
	Fund balance, July 1, 2017	16,260,741	16,260,741	16,562,897	302,156		
	Fund balance, June 30, 2018						

## Coconino County Required Supplementary Information Budgetary Comparison Schedule Public Health Services District Fund Year Ended June 30, 2018

	Budgeted Amounts						 
		Original		Final	Act	ual Amounts	ariance with inal Budget
Revenues:							
Property taxes	\$	4,121,328	\$	4,121,328	\$	4,141,601	\$ 20,273
County sales taxes						2,047	2,047
Licenses and permits		592,020		592,020		646,175	54,155
Intergovernmental		4,303,012		4,967,958		3,719,189	(1,248,769)
Charges for services		490,956		490,486		641,373	150,887
Investment earnings		5,507		5,507		10,245	4,738
Contributions		29,640		29,640		104,466	74,826
Miscellaneous		200		200		(110)	 (310)
Total revenues		9,542,663		10,207,139		9,264,986	 (942,153)
Expenditures:							
Public safety							
Medical Examiner		761,991		1,314,019		940,073	373,946
Health							
Health Department		15,077,280		15,177,592		13,476,123	1,701,469
Total expenditures		15,839,271		16,491,611		14,416,196	 2,075,415
i otal experioritules		15,659,271		10,491,011		14,410,190	 2,075,415
Excess (deficiency) of revenues							
over expenditures		(6,296,608)		(6,284,472)		(5,151,210)	1,133,262
Other financing sources (uses):							
Transfers in		4,659,919		4,659,919		4,659,919	
Transfers out		(213,233)		(277,737)		(133,443)	144,294
Total other financing sources (uses)	_	4,446,686		4,382,182		4,526,476	 144,294
Net change in fund balances		(1,849,922)		(1,902,290)		(624,734)	1,277,556
Fund balance, July 1, 2017		2,485,994		2,485,994		2,836,574	 350,580
Fund balance, June 30, 2018	\$	636,072	\$	583,704	\$	2,211,840	\$ 1,628,136

Coconino County Required Supplementary Information Notes to Budgetary Comparison Schedules June 30, 2018

### **NOTE 1 – BUDGETING AND BUDGETARY CONTROL**

A.R.S. requires the County to prepare and adopt a balanced budget annually for each governmental fund. The Board of Supervisors must approve such operating budgets on or before the third Monday in July to allow sufficient time for the legal announcements and hearings required for the adoption of the property tax levy on the third Monday in August. A.R.S. prohibits expenditures or liabilities in excess of the amounts budgeted.

Expenditures may not legally exceed appropriations at the department level. In certain instances, transfers of appropriations between departments or from the contingency account to a department may be made upon the Board of Supervisors' approval. With the exception of the General Fund and the Public Health Services District Fund, each fund includes only one department.

### NOTE 2 – BUDGETARY BASIS OF ACCOUNTING

The County's budget is prepared on a basis consistent with generally accepted accounting principles.

#### **NOTE 3 – EXPENDITURES IN EXCESS OF APPROPRIATIONS**

For the year ended June 30, 2018, expenditures exceeded final budget amounts at the department level (the legal level of budgetary control) as follows:

Fund/Department	Excess	
General Fund		
Sheriff	\$	840,784
Superior Courts		248,662
Legal Defender		47,971
Public Defender		31,424
Page Justice Court		23,900
Williams Justice Court		76,856
Constable		153

Departments may exceed their department's budget for various reasons, including unexpected events. When departments exceed their budget, this is addressed with the departments in their subsequent budget meetings with the County Manager and the Board of Supervisors.

# Coconino County Required Supplementary Information Schedule of the County's Proportionate Share of the Net Pension Liability Cost-Sharing Pension Plans June 30, 2018

Arizona State Retirement System	Reporting Fiscal Year (Measurement Date)						
	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	2014 through 2009		
County's proportion of the net pension liability	0.40%	0.40%	0.39%	0.40%	Information		
County's proportionate share of the net pension liability	\$ 64,845,194	\$ 64,388,081	\$ 61,051,275	\$ 58,741,596	not available		
County's covered payroll	\$ 39,261,016	\$ 37,520,908	\$ 36,081,751	\$ 35,786,206			
County's proportionate share of the net pension liability as a percentage of its covered payroll	165.16%	171.61%	169.20%	164.15%			
Plan fiduciary net position as a percentage of the total pension liability	69.92%	67.06%	68.35%	69.49%			

Corrections Officer Retirement Plan—Administrative Office of the Courts	Reporting Fiscal Year (Measurement Date)							
	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	2014 through 2009			
County's proportion of the net pension liability	3.05%	3.05%	3.12%	3.24%	Information			
County's proportionate share of the net pension liability	\$ 12,727,276	8,593,425 \$	7,590,997	5 7,259,716	not available			
County's covered payroll	\$ 3,458,591 \$	3,364,379 \$	3,530,713	3,481,917				
County's proportionate share of the net pension liability as a percentage of its covered payroll	367.99%	255.42%	215.00%	208.50%	0			
Plan fiduciary net position as a percentage of the total pension liability	49.21%	54.81%	57.89%	58.59%	)			

Elected Officials Retirement Plan	Reporting Fiscal Year (Measurement Date)							
	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	2014 through 2009			
County's proportion of the net pension liability	2.04%	2.04%	1.87%	1.89%	Information			
County's proportionate share of the net pension liability	\$ 25,670,755	\$ 19,237,196	\$ 14,583,025	\$ 12,687,065	not available			
State's proportionate share of the net pension liability								
associated with the County	5,327,843	3,971,984	4,546,380	3,889,972	-			
Total	\$ 30,998,598	\$ 23,209,180	\$ 19,129,405	\$ 16,577,037				
County's covered payroll	\$ 1,652,059	\$ 1,677,173	\$ 1,695,740	\$ 1,740,635	-			
County's proportionate share of the net pension liability as a percentage of its covered payroll	1553.86%	1147.00%	859.98%	728.88%				
Plan fiduciary net position as a percentage of the total pension liability	19.66%	23.42%	28.32%	31.91%				

## Coconino County Required Supplementary Information Schedule of Changes in the County's Net Pension Liability and Related Ratios Agent Pension Plans June 30, 2018

Public Safety Personnel Retirement System - Sheriff	ff Reporting Fiscal Year (Measurement Date)							
	2018	2017	2016	2015	2014 through			
	(2017)	(2016)	(2015)	(2014)	2009			
Total pension liability		( )	( /		Information			
Service cost	\$ 695,574	\$ 530,394	\$ 542,285	\$ 526,940	not available			
Interest on the total pension liability	3,104,578	, ,	3,045,276	2,499,646				
Changes of benefit terms	557,123	, ,		1,149,553				
Differences between expected and actual experience in		(100,000)		.,,				
the measurement of the pension liability	832,928	(158,582)	(519,453)	40,499				
Changes of assumptions or other inputs	1,779,880	( , ,	-	5,497,276				
Benefit payments, including refunds of employee		.,,		-,,				
contributions	(2,676,590)	(2,685,077)	(2,740,615)	(2,801,153)				
Net change in total pension liability	4,293,493		327,493	6,912,761				
Total pension liability—beginning	42,384,877	, ,	39,892,490	32,979,729				
Total pension liability—ending (a)	\$ 46,678,370		\$ 40,219,983	\$ 39,892,490				
			. , ,	. , ,	-			
Plan fiduciary net position								
Contributions—employer	\$ 2,479,462	\$ 12,388,778	\$ 1,798,480	\$ 1,717,418				
Contributions—employee	370,548		451,605	342,096				
Net investment income	2,349,854	,	360,105	1,251,743				
Benefit payments, including refunds of employee	_,0 .0,00 .	00,000	000,100	.,_0.,,				
contributions	(2,676,590)	(2,685,077)	(2,740,615)	(2,801,153)				
Administrative expense	(21,192)		(9,163)	(10,081)				
Other changes	(21,102) 295		37,644	24,720				
Net change in plan fiduciary net position	2,502,377		(101,944)	524,743	-			
Plan fiduciary net position—beginning	19,873,457		9,933,371	9,408,628				
Plan fiduciary net position—ending (b)	\$ 22,375,834		\$ 9,831,427	\$ 9,933,371	-			
	<i>\(\</i>	\$ 10,010,101	¢ 0,001,121	¢ 0,000,011	-			
County's net pension liability—ending (a) – (b)	\$ 24,302,536	\$ 22,511,420	\$ 30,388,556	\$ 29,959,119	-			
Plan fiduciary net position as a percentage of the total								
pension liability	47.94%	46.89%	24.44%	24.90%	)			
Covered payroll	\$ 3,268,096	\$ 3,198,513	\$ 3,241,732	\$ 3,069,559				
County's net pension liability as a percentage of covered payroll	743.63%	5 703.81%	937.42%	976.01%	)			

## Coconino County Required Supplementary Information Schedule of Changes in the County's Net Pension Liability and Related Ratios Agent Pension Plans June 30, 2018

Correction Officers Retirement Plan - Detention	Reporting Fiscal Year (Measurement Date)								
		2018		2017		2016		2015	2014 through
		(2017)		(2016)		(2015)		(2014)	2009
Total pension liability		. ,						. ,	Information
Service cost	\$	563,079	\$	494,690	\$	486,259	\$	536,007	not available
Interest on the total pension liability		815,477		758,183		694,602		588,300	
Changes of benefit terms		2,373,340		20,410		-		43,775	
Differences between expected and actual experience in									
the measurement of the pension liability		155,060		(74,152)		(79,768)		124,233	
Changes of assumptions or other inputs		129,679		454,705		-		448,734	
Benefit payments, including refunds of employee		,		,				,	
contributions		(642,296)		(304,477)		(286,223)		(437,813)	
Net change in total pension liability		3,394,339		1,349,359		814,870		1,303,236	
Total pension liability—beginning		10,912,638		9,563,279		8,748,409		7,445,173	
Total pension liability—ending (a)	\$	14,306,977	\$	10,912,638	\$	9,563,279	\$	8,748,409	-
Plan fiduciary net position									
Contributions—employer	\$	372,721	\$	381,483	\$	296,134	\$	313,756	
Contributions—employee		312,372		318,137	·	312,482		320,700	
Net investment income		890,691		44,475		246,544		788,339	
Benefit payments, including refunds of employee		,		,		,		,	
contributions		(642,296)		(304,477)		(286,223)		(437,813)	
Administrative expense		(8,191)		(6,689)		(6,468)		(6,198)	
Other changes		(46)		(32,613)		(5,389)		(67,789)	
Net change in plan fiduciary net position	-	925,251		400,316		557,080		910,995	_
Plan fiduciary net position—beginning		7,514,828		7,114,512		6,557,432		5,646,437	
Plan fiduciary net position—ending (b)	\$	8,440,079	\$	7,514,828	\$	7,114,512	\$	6,557,432	
County's net pension liability—ending (a) – (b)	\$	5,866,898	\$	3,397,810	\$	2,448,767	\$	2,190,977	•
Plan fiduciary net position as a percentage of the total pension liability		58.99%		68.86%		74.39%		74.96%	
persion namily		50.99%		00.00%		74.39%		14.90%	
Covered payroll	\$	3,545,718	\$	3,710,052	\$	3,705,907	\$	3,669,661	
County's net pension liability as a percentage of covered payroll		165.46%		91.58%		66.08%		59.71%	

# **Coconino County** Required Supplementary Information Schedule of County Pension Contributions June 30, 2018

Arizona State Retirement System						
	2018	2017	2016	2015	2014	2013 through 2009
Statutorily required contribution	\$ 4,545,898	\$ 4,232,338	\$ 4,071,019	\$ 3,929,303	\$ 3,829,124	Information
County's contributions in relation to the statutorily required contribution	4,545,898	4,232,338	4,071,019	3,929,303	3,829,124	not available
County's contribution deficiency (excess)	\$	\$	\$	\$	\$	-
County's covered payroll	\$41,705,479	\$39,261,016	\$ 37,520,908	\$36,081,751	\$35,786,206	
County's contributions as a percentage of covered payroll	10.90%	10.78%	10.85%	10.89%	10.70%	

#### **Correction Officer Retirement Plan -**Administrative Office of the Co

Administrative Office of the Courts	 2018	2017	2016	2015	2014	2013 through 2009
Statutorily required contribution	\$ 819,922	\$ 694,485	\$ 642,596	\$ 525,370	\$ 503,137	Information
County's contributions in relation to the statutorily required contribution	819,922	694,485	642,596	525,370	503,137	not available
County's contribution deficiency (excess)	\$	\$	\$	\$	\$	
County's covered payroll	\$ 3,642,477	\$ 3,458,591	\$ 3,364,379	\$ 3,530,713	\$ 3,481,917	
County's contributions as a percentage of covered payroll	22.51%	20.08%	19.10%	14.88%	14.45%	

**Reporting Fiscal Year** 

Elected Officials Retirement Plan	Reporting Fiscal Year										
		2018 2017		2016		2015		2014		2013 through 2009	
Statutorily required contribution	\$	378,048	\$	388,234	\$	394,136	\$	398,499	\$	403,131	Information
County's contributions in relation to the actuarially determined contribution		47,148		388,234		394,136		398,499		403,131	not available
County's contribution deficiency (excess)	\$	330,900	\$		\$		\$		\$		
County's covered payroll	\$	1,608,717	\$	1,652,059	\$	1,677,173	\$	1,695,740	\$	1,740,635	•
County's contributions as a percentage of covered payroll		2.93%		23.50%		23.50%		23.50%		23.16%	

# Coconino County Required Supplementary Information Schedule of County Pension Contributions June 30, 2018

Public Safety Personnel Retirement		Reporting Fiscal Year										
System - Sheriff	2018	2017	2016	2015	2014	2013 through 2009						
Actuarially determined contribution County's contributions in relation to the	\$ 2,179,438	\$ 2,380,481	\$ 2,403,682	\$ 1,819,260	\$ 1,717,418	Information not						
actuarially determined contribution	2,229,486	2,380,481	12,403,682	1,819,260	1,717,418	available						
County's contribution deficiency (excess)	\$ (50,048)	\$	\$(10,000,000)	\$	\$							
County's covered payroll	\$ 3,523,747	\$ 3,268,096	\$ 3,198,513	\$ 3,241,732	\$ 3,069,559							
County's contributions as a percentage of covered payroll	63.27%	72.84%	387.80%	56.12%	55.95%							

Correction Officer Retirement Plan -	Reporting Fiscal Year										
Detention		2018		2017		2016		2015		2014	2013 through 2009
Actuarially determined contribution	\$	459,583	\$	355,990	\$	378,425	\$	295,361	\$	313,756	Information
County's contributions in relation to the actuarially determined contribution		459,583		355,990		378,425		295,361		313,756	not available
County's contribution deficiency (excess)	\$		\$		\$		\$		\$		-
County's covered payroll	\$	3,839,458	\$	3,545,718	\$	3,710,052	\$	3,705,907	\$	3,669,661	
County's contributions as a percentage of covered payroll		11.97%		10.04%		10.20%		7.97%		8.55%	

Coconino County Required Supplementary Information Notes to Pension Plan Schedules June 30, 2018

### Note 1 – Actuarially Determined Contribution Rates

Actuarial determined contribution rates for PSPRS and CORP are calculated as of June 30 two years prior to the end of the fiscal year in which contributions are made. The actuarial methods and assumptions used to establish the contribution requirements are as follows:

Actuarial cost method Amortization method	Entry age normal Level percent-of-pay, closed
Remaining amortization period as of the 2016 actuarial valuation	21 years for unfunded actuarial accrued liability, 20 years for excess
Asset valuation method	7-year smoothed market value; 80%/120% market corridor
Actuarial assumptions: Investment rate of return	In the 2016 actuarial valuation, the investment rate of return was decreased from 7.85% to 7.5%. In the 2013 actuarial valuation, the investment rate of return was decreased from 8.0% to 7.85%.
Projected salary increases	In the 2014 actuarial valuation, projected salary increases were decreased from 4.5%–8.5% to 4.0%– 8.0% for PSPRS and from 4.5%–7.75% to 4.0%– 7.25% for CORP. In the 2013 actuarial valuation, projected salary increases were decreased from 5.0%–9.0% to 4.5%–8.5% for PSPRS and from 5.0%– 8.25% to 4.5%–7.75% for CORP
Wage growth	In the 2014 actuarial valuation, wage growth was decreased from 4.5% to 4.0% for PSPRS and CORP. In the 2013 actuarial valuation, wage growth was decreased from 5.0% to 4.5% for PSPRS and CORP
Retirement age	Experience-based table of rates that is specific to the type of eligibility condition. Last updated for the 2012 valuation pursuant to an experience study of the period July 1, 2006 - June 30, 2011.
Mortality	RP-2000 mortality table (adjusted by 105% for both males and females)

Coconino County Required Supplementary Information Notes to Pension Plan Schedules June 30, 2018

### Note 2 - Factors That Affect Trends

Arizona courts have ruled that provisions of a 2011 law that changed the mechanism for funding permanent pension benefit increases and increased employee pension contribution rates were unconstitutional or a breach of contract because those provisions apply to individuals who were members as of the law's effective date. As a result, the PSPRS, CORP, CORP–AOC, and EORP changed benefit terms to reflect the prior mechanism for funding permanent benefit increases for those members and revised actuarial assumptions to explicitly value future permanent benefit increases. PSPRS and EORP also reduced those members' employee contribution rates. These changes are reflected in the plans' pension liabilities for fiscal year 2015 (measurement date 2014) for members who were retired as of the law's effective date and fiscal year 2018 (measurement date 2017) for members who retired or will retire after the law's effective date. These changes also increased the PSPRS-, CORP-, and CORP-AOC-required pension contributions beginning in fiscal year 2016 for members who were retired as of the law's effective date. These changes the PSPRS-, CORP-, and CORP-AOC-required contributions beginning in fiscal year 2019 for members who retired or will retire after the law's effective date. These changes will increase the PSPRS-, CORP-, and CORP-AOC-required contributions beginning in fiscal year 2016 for members who were retired as of the law's effective date. These changes will increase the PSPRS-, CORP-, and CORP-AOC-required contributions beginning in fiscal year 2019 for members who retired or will retire after the law's effective date. EORP-required contributions are not based on actuarial valuations, and therefore, these changes did not affect them.

In fiscal year 2018, the County made a \$390,000 excess payment to reduce the PSPRS unfunded liability which significantly affected the trends in the amounts reported. Had the County only made the actuarially determined contribution, the County's contribution as a percentage of covered payroll would have been 61.85% for the 2018 fiscal year.

# Coconino County Required Supplementary Information Schedule of Changes in the County's Total OPEB Liability June 30, 2018

Northern Arizona Public Employees Benefit Trust		Fiscal Year ment Date)
	 2018	2017 through
	(2017)	2009
Total OPEB liability		Information
Service cost	\$ 582,667	not available
Interest on the total OPEB liability	269,575	
Changes of benefit terms		
Differences between expected and actual experience	(515,811)	
Changes of assumptions	1,458,740	
Benefit payments	 (569,744)	_
Net change in total OPEB liability	1,225,427	
Total OPEB liability—beginning	 9,160,979	_
Total OPEB liability—ending	\$ 10,386,406	=
Covered payroll <sup>(1)</sup>	\$ 47,871,291	
County's total OPEB liability as a percentage of covered payroll	21.70%	

<sup>(1)</sup> Covered-employee payroll represents the payroll of employees that are provided with OPEB through the OPEB plan.

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### Coconino County Listing of Nonmajor Governmental Funds Year Ended June 30, 2018

### Special Revenue Funds

<u>Adult Probation Grants and Fees</u> – accounts for various Adult Probation programs provided by a combination of grants and fees.

<u>Assessor Storage and Retrieval</u> – accounts for the collection and use of a special recording surcharge, not to exceed four dollars, to be used to convert the assessor's property information and storage retrieval system to micrographics or computer automation, as established by A.R.S. 11-269.06.

<u>Career Center Grants</u> – accounts for various federal and state employment grants, such as the Workforce Investment Act and the Youthbuild Program.

<u>Clerk of the Superior Court Grants and Fees</u> – accounts for various Clerk of the Court programs provided by a combination of grants and fees.

<u>Community Services Grants and Fees</u> – accounts for various public assistance programs provided by a combination of grants and fees.

<u>Conciliation Court</u> – this program provides a means for the reconciliation of spouses and the amicable settlement of domestic and family controversies. This program is funded by fees collected under A.R.S. 25-381.

<u>County Attorney Grants and Fees</u> – accounts for various County Attorney programs funded by a combination of fees, grants and forfeiture. Programs included Anti-Racketeering, Attorney Enhancement and Victim Rights.

<u>County Improvement Districts – Special Revenue</u> – accounts for the operation of various Road Maintenance Districts and the Kachina Village Water and Wastewater operations.

<u>County Library District</u> – accounts for the provision and maintenance of libraries and library services through the County. Funded by a secondary property tax levy.

<u>Emergency Services Grants</u> – accounts for various federal and state grants that fund purchases of equipment and disaster planning and training.

Facilities – accounts for building upgrades for energy efficiency and conservation projects.

<u>Flood Control District Fund</u> – accounts for flood control services that are funded by a \$0.4000 per \$100 of assessed valuation property tax.

<u>Inmate Welfare</u> – accounts for funds held in trust for the benefit and welfare of inmates, established under A.R.S. 31-121. Revenues are derived from sales of commissary items to inmates and pay phone usage.

<u>Jail Enhancement</u> – accounts for state funds established under A.R.S. 41-2401.D.9. to be used to enhance county jail facilities and operations.

### Coconino County Listing of Nonmajor Governmental Funds Year Ended June 30, 2018 (Continued)

<u>Justice Courts Grants and Fees</u> – accounts for various Justice Court programs provided by a combination of grants and fees

<u>Juvenile Court Grants and Fees</u> – accounts for various Juvenile Probation programs, including Juvenile Court, provided by a combination of grants and fees

<u>Legal Defender Grants and Fees</u> – accounts for various Legal Defender programs provided by a combination of grants and fees

<u>National Forest Fees</u> – accounts for funds received under the federal Secure Rural Schools and Community Self-Determination Act of 2000. These funds may be used to fund schools, roads, search and rescue, and wildlife protection.

<u>Parks and Recreation Grants and Fees</u> – accounts for various parks programs funded by federal and state grants, fees and General Fund transfers. These programs include the County Fair and the County Horse Races.

<u>Public Defender Grants and Fees</u> – accounts for various Public Defender programs provided by a combination of grants and fees

<u>Recorder Storage and Retrieval</u> – accounts for a recording surcharge, established by A.R.S. 11-475.01, to be used to defray the cost of converting the Recorder's document and storage retrieval system to micrographics or computer automation.

<u>School Superintendent Grants and Fees</u> – accounts for various Schools programs, including the Accommodation School, provided by a combination of grants and fees

<u>Sheriff Grants and Fees</u> – accounts for various Sheriff programs provided by a combination of grants and fees

<u>Solid Waste</u> – accounts for the costs of providing solid waste services, including the operation of transfer stations and payments for the use of the City of Flagstaff landfill. Funded by a combination of grants, fees and General Fund transfers.

<u>Superior Court Grants and Fees</u> – accounts for various Superior Court programs provided by a combination of grants and fees

<u>Taxpayer Information Fund</u> – accounts for fees collected by the County Treasurer, established by A.R.S. 11-495, to be used to upgrade an automated taxpayer information system.

Other Special Revenue Funds – accounts for other small grants and fees.

### Coconino County Listing of Nonmajor Governmental Funds Year Ended June 30, 2018 (Continued)

#### Debt Service Fund

<u>County Improvement Districts – Debt Service</u> – accounts for special assessment collected for the payment of principal and interest on the revenue bonds issued for special assessment bonds issued by various county improvement districts, or National Forest Fees loans, for road improvements.

#### **Capital Projects Funds**

<u>Accommodation School</u> – accounts for various grants used to fund capital improvements for the Accommodation School.

<u>County Improvement Districts – Capital Projects</u> – accounts for the construction of road improvements in various county improvement districts, funded by special assessment bonds, assessment payments by benefiting property owners and National Forest Fees contributions or loans.

<u>Other Capital Projects Funds</u> – accounts for other small capital projects funded by fees, grants and transfers from the General Fund.

	Special Revenue										
• • •		t Probation ts and Fees	Assessor Storage and Retrieval		Career Center Grants		Sup	erk of the erior Court ts and Fees			
Assets Cash and cash equivalents	\$	734,323	\$	3,737	\$		\$	216,744			
Investments	φ	734,323	Φ	3,131	φ		φ	210,744			
Cash and investments held by trustee Receivables (net of allowances for uncollectibles): Property taxes		000									
Accounts		200									
Special assessments Accrued interest		6,074				78		984			
Due from:		0,074				70		504			
Other funds		40,341				6,301					
Other governments		29,388				145,776					
Prepaid items		804				360					
Total assets	\$	811,130	\$	3,737	\$	152,515	\$	217,728			
Liabilities and Fund Balances Liabilities: Accounts payable Accrued payroll and employee benefits Advances from other funds Due to: Other funds Deposits held for others Total liabilities Deferred Inflows of Resources Unavailable revenue - property taxes Unavailable revenue - special assessments	\$	44,439 111,936 35,065 191,440	\$	55	\$	12,981 28,016 195,644 236,641	\$	5,334 <u>5,334</u>			
Unavailable revenue - intergovernmental Unavailable revenue - charges for services Unavailable revenue - other Total deferred inflows of resources											
Fund balances:											
Nonspendable		804				360					
Restricted		618,886		3,682				212,394			
Unassigned		610 600		2 600		(84,486)		212 204			
Total fund balances Total liabilities, deferred inflows of		619,690		3,682		(84,126)		212,394			
resources, and fund balances	\$	811,130	\$	3,737	\$	152,515	\$	217,728			

	Special Revenue										
	Ser	Community vices Grants and Fees		nciliation Court		unty Attorney Grants and Fees	Dist	County provement ricts-Special Revenue			
Assets Cash and cash equivalents	\$		\$	33,293	\$	969,791	\$	1,283,560			
Investments	φ		Φ	33,293	φ	909,791 447,133	φ	1,203,500			
Cash and investments held by trustee Receivables (net of allowances for uncollectibles):						34,983					
Property taxes								97			
Accounts		8,485		200				116,562			
Special assessments											
Accrued interest		494		155		4,048		5,249			
Due from:				0.407				00.074			
Other funds		1,371,444		3,167		121,140		22,674			
Other governments		230,410		4,072		43,837					
Prepaid items Total assets	\$	12,079 1,622,912	\$	40,887	\$	1,620,932	\$	1,428,142			
	Ψ	1,022,312	Ψ	+0,007	Ψ	1,020,302	Ψ	1,420,142			
Liabilities and Fund Balances Liabilities:											
Accounts payable	\$	126,064	\$	(1,071)	\$	4,042	\$	94,805			
Accrued payroll and employee benefits		46,295		1,574		20,311		24,894			
Advances from other funds											
Due to:											
Other funds		1,209,737				36,825		5,471			
Deposits held for others		105,192						22,820			
Total liabilities		1,487,288		503		61,178		147,990			
Deferred Inflows of Resources Unavailable revenue - property taxes Unavailable revenue - special assessments Unavailable revenue - intergovernmental Unavailable revenue - charges for services											
Unavailable revenue - other											
Total deferred inflows of resources											
Fund halanaaa											
Fund balances: Nonspendable		12,079									
Restricted		123,545		40,384		1,559,754		1,280,152			
Unassigned		120,040		40,004		1,000,704		1,200,102			
Total fund balances		135,624		40,384		1,559,754		1,280,152			
Total liabilities, deferred inflows of											
resources, and fund balances	\$	1,622,912	\$	40,887	\$	1,620,932	\$	1,428,142			

	Special Revenue								
	County Library District \$ 381,161			mergency vices Grants		ties Grants nd Fees		ood Control strict Fund	
Assets									
Cash and cash equivalents	\$	381,161	\$		\$	25,831	\$	1,153,146	
Investments									
Cash and investments held by trustee									
Receivables (net of allowances for									
uncollectibles):		110.011						07.070	
Property taxes		118,841						87,979	
Accounts									
Special assessments		1 20 4						4 700	
Accrued interest Due from:		1,394						4,732	
Other funds				143,682		795			
Other governments				143,002		795		38,579	
Prepaid items								30,579	
Total assets	\$	501,396	\$	143,682	\$	26,626	\$	1,284,436	
	Ψ	001,000	Ψ	110,002	Ψ	20,020	Ψ	1,201,100	
Liabilities and Fund Balances									
Liabilities:									
Accounts payable	\$	261,274	\$	20,971	\$		\$	74,136	
Accrued payroll and employee benefits		,		8,891	·			15,819	
Advances from other funds								350,000	
Due to:									
Other funds				209,517				1,091	
Deposits held for others									
Total liabilities		261,274		239,379				441,046	
Deferred Inflows of Resources									
Unavailable revenue - property taxes		90,183						65,120	
Unavailable revenue - special assessments									
Unavailable revenue - intergovernmental				7,000					
Unavailable revenue - charges for services									
Unavailable revenue - other		00.400		7 000				05.400	
Total deferred inflows of resources		90,183		7,000				65,120	
Fund balances:									
Nonspendable									
Restricted		149,939				26,626		778,270	
Unassigned		,		(102,697)		_0,020			
Total fund balances		149,939		(102,697)		26,626		778,270	
Total liabilities, deferred inflows of				· · ·					
resources, and fund balances	\$	501,396	\$	143,682	\$	26,626	\$	1,284,436	

	Special Revenue										
•	Inma	ate Welfare	Enh	Jail ancement		stice Courts nts and Fees		venile Court Grants and Fees			
Assets	¢	106 520	¢	102 250	¢	1 150 224	¢	002 449			
Cash and cash equivalents Investments	\$	186,530	\$	492,358	\$	1,159,224	\$	903,448			
Cash and investments held by trustee Receivables (net of allowances for uncollectibles): Property taxes											
Accounts		7,724		485							
Special assessments		500		4.004		4 000		<b>F 7 F 4</b>			
Accrued interest Due from:		530		1,964		4,333		5,754			
Other funds						292		131,664			
Other governments				19,899		11,387		28,659			
Prepaid items				7,152							
Total assets	\$	194,784	\$	521,858	\$	1,175,236	\$	1,069,525			
Liabilities and Fund Balances Liabilities:											
Accounts payable	\$	13,702	\$	53,329	\$	21,485	\$	61,001			
Accrued payroll and employee benefits		5,514				6,474		77,484			
Advances from other funds											
Due to: Other funds						252 226		109 616			
Deposits held for others						353,236		108,616			
Total liabilities		19,216		53,329		381,195		247,101			
		-, -		/		,					
Deferred Inflows of Resources Unavailable revenue - property taxes Unavailable revenue - special assessments Unavailable revenue - intergovernmental Unavailable revenue - charges for services											
Unavailable revenue - other				30							
Total deferred inflows of resources				30							
Fund balances:											
Nonspendable				7,152							
Restricted		175,568		461,347		794,041		822,424			
Unassigned											
Total fund balances Total liabilities, deferred inflows of		175,568		468,499		794,041		822,424			
resources, and fund balances	\$	194,784	\$	521,858	\$	1,175,236	\$	1,069,525			

	Special Revenue										
	Ğra	l Defender ants and Fees	Nat	ional Forest Fees	R	Parks and ecreation hts and Fees		ic Defender ants and Fees			
Assets Cash and cash equivalents	\$	9,431	\$	3,200,708	\$	390,138	\$	57,565			
Investments	Ψ	3,431	Ψ	3,200,700	Ψ	390,130	Ψ	57,505			
Cash and investments held by trustee Receivables (net of allowances for uncollectibles): Property taxes Accounts											
Special assessments											
Accrued interest		39		20,698		1,776		235			
Due from:		0.577						00.400			
Other funds		6,577						60,183			
Other governments Prepaid items		706				11 070		6,813			
Total assets	\$	16,753	\$	3,221,406	\$	11,970 403,884	\$	704 125,500			
	Ψ	10,700	Ψ	0,221,100	Ψ	100,001	Ψ	120,000			
Liabilities and Fund Balances Liabilities:											
Accounts payable	\$	1,818	\$		\$	2,297	\$	5,491			
Accrued payroll and employee benefits						6,699		650			
Advances from other funds											
Due to:											
Other funds		6,129		84,169				59,197			
Deposits held for others						1,473					
Total liabilities		7,947		84,169		10,469		65,338			
Deferred Inflows of Resources Unavailable revenue - property taxes Unavailable revenue - special assessments Unavailable revenue - intergovernmental Unavailable revenue - charges for services											
Unavailable revenue - charges for services											
Total deferred inflows of resources											
Total deletted innows of resources											
Fund balances:											
Nonspendable						11,970		704			
Restricted		8,806		3,137,237		381,445		59,458			
Unassigned											
Total fund balances		8,806		3,137,237		393,415		60,162			
Total liabilities, deferred inflows of resources, and fund balances	\$	16,753	\$	3,221,406	\$	403,884	\$	125,500			

	Special Revenue										
•	Sto	Recorder brage and Retrieval	•	School perintendent nts and Fees	Sheriff Grants and Fees		So	lid Waste			
Assets	¢	600 264	¢	2 022 072	¢	107.074	¢				
Cash and cash equivalents Investments	\$	689,364	\$	3,033,872	\$	197,074	\$				
Cash and investments held by trustee Receivables (net of allowances for uncollectibles): Property taxes											
Accounts				41,825				1,722			
Special assessments											
Accrued interest		2,631		12,250		1,108					
Due from:				555 400		70.047		0.40.070			
Other funds				555,120		79,617		243,078			
Other governments				970,432		62,021		120,321			
Prepaid items Total assets	\$	691,995	\$	4,613,499	\$	339,820	\$	365,121			
	Ψ	001,000	Ψ	1,010,100	Ψ	000,020	Ψ	000,121			
Liabilities and Fund Balances Liabilities:											
Accounts payable	\$	99,155	\$	484,166	\$	14,911	\$	146,221			
Accrued payroll and employee benefits				16,612		34,120		2,677			
Advances from other funds											
Due to:											
Other funds						1,164		216,213			
Deposits held for others											
Total liabilities		99,155		500,778		50,195		365,111			
Deferred Inflows of Resources Unavailable revenue - property taxes											
Unavailable revenue - special assessments Unavailable revenue - intergovernmental Unavailable revenue - charges for services Unavailable revenue - other				4,628		3,227					
Total deferred inflows of resources				4,628		3,227					
				,		,					
Fund balances:											
Nonspendable											
Restricted		592,840		4,108,093		286,398		10			
Unassigned		500.040		4.400.000							
Total fund balances		592,840		4,108,093		286,398		10			
Total liabilities, deferred inflows of resources, and fund balances	\$	691,995	\$	4,613,499	\$	339,820	\$	365,121			

	Special Revenue						Debt Service	
	•	erior Court rants and Fees		axpayer nation Fund		ner Special enue Funds	Imp Dist	County provement tricts-Debt Service
Assets	¢	225 200	¢	90.264	¢		¢	74 605
Cash and cash equivalents Investments	\$	335,298	\$	89,264	\$		\$	74,695
Cash and investments held by trustee								
Receivables (net of allowances for								
uncollectibles):								
Property taxes								
Accounts		191		13		115		4,242
Special assessments								56,038
Accrued interest		1,342		351				736
Due from:								
Other funds		316,579				124,420		
Other governments		12,884						
Prepaid items Total assets	\$	730 667,024	\$	89,628	\$	124,535	\$	135,711
10101 033613	Ψ	007,024	Ψ	03,020	Ψ	124,000	Ψ	100,711
Liabilities and Fund Balances								
Liabilities:								
Accounts payable	\$	34,758	\$	2,675	\$	23	\$	
Accrued payroll and employee benefits		16,210				4,815		
Advances from other funds								
Due to:								
Other funds		5,300				119,686		
Deposits held for others		50.000		0.075		404 504		
Total liabilities		56,268		2,675		124,524		
Deferred Inflows of Resources								
Unavailable revenue - property taxes								
Unavailable revenue - special assessments								56,038
Unavailable revenue - intergovernmental								
Unavailable revenue - charges for services								
Unavailable revenue - other								
Total deferred inflows of resources								56,038
Fund balances:								
Nonspendable		730						
Restricted		610,026		86,953		11		79,673
Unassigned								•
Total fund balances		610,756		86,953		11		79,673
Total liabilities, deferred inflows of	¢	667 004	¢	80 620	¢	101 505	¢	125 714
resources, and fund balances	Φ	667,024	\$	89,628	\$	124,535	\$	135,711

			Capit	al Projects				
Accesto		mmodation School	Imp Distr	County provement ricts-Capital Projects		ther Capital ojects Funds		tal Nonmajor overnmental Funds
Assets Cash and cash equivalents	\$	139,344	\$	314,361	\$	11,108,236	\$	27,182,496
Investments	Ψ	100,044	Ψ	73,004	Ψ	72,014	Ψ	592,151
Cash and investments held by trustee Receivables (net of allowances for uncollectibles):								34,983
Property taxes								206,917
Accounts								181,764
Special assessments		505		4 504		40.500		56,038
Accrued interest Due from:		595		1,531		10,590		89,671
Other funds								3,227,074
Other governments		5,888						1,731,072
Prepaid items		0,000						33,799
Total assets	\$	145,827	\$	388,896	\$	11,190,840	\$	33,335,965
Liabilities and Fund Balances Liabilities: Accounts payable Accrued payroll and employee benefits Advances from other funds Due to: Other funds	\$		\$		\$	62,702	\$	1,641,430 434,325 350,000 2,647,060
Deposits held for others								129,485
Total liabilities						62,702		5,202,300
Deferred Inflows of Resources								
Unavailable revenue - property taxes								155,303
Unavailable revenue - special assessments								56,038
Unavailable revenue - intergovernmental								10,227
Unavailable revenue - charges for services								4,628
Unavailable revenue - other Total deferred inflows of resources								<u> </u>
Total deletted innows of resources								220,220
Fund balances:								33,799
Nonspendable Restricted		145,827		388,896		11,128,138		28,060,823
Unassigned		140,021		000,000		11,120,100		(187,183)
Total fund balances		145,827		388,896		11,128,138		27,907,439
Total liabilities, deferred inflows of resources, and fund balances	\$	145,827	\$	388,896	\$	11,190,840	\$	33,335,965
resources, and rund balances	Ψ	110,021	Ψ	000,000	Ψ	. 1, 100,040	Ψ	30,000,000

	Special Revenue						
	Adult Probation Grants and Fees	Assessor Storage and Retrieval	Career Center Grants	Clerk of the Superior Court Grants and Fees			
Revenues: Property taxes	\$	\$	\$	\$			
Special assessments Licenses and permits Fees, fines, and forfeits	Ψ	ψ	Ψ	Ψ			
Intergovernmental	2,441,275		1,004,127	17,232			
Charges for services	713,723			65,235			
Investment earnings Contributions Miscellaneous	1,355		(90)	1,255			
Total revenues	3,156,353		1,004,037	83,722			
Expenditures: Current: General government Public safety Highways and streets Sanitation	3,250,252	2,501		167,278			
Welfare Culture and recreation Education Capital outlay Debt service: Principal Interest and other charges			1,055,805				
Total expenditures	3,250,252	2,501	1,055,805	167,278			
Excess (deficiency) of revenues over expenditures	(93,899)	(2,501)	(51,768)	(83,556)			
Other financing sources (uses): Sale of capital assets	(00,000)	(2,001)	(01,100)	(00,000)			
Transfers in	4,731		10,000				
Transfers out							
Total other financing sources (uses)	4,731		10,000				
Net changes in fund balances	(89,168)	(2,501)	(41,768)	(83,556)			
Fund balances, July 1, 2017	708,843	6,183	(42,358)	295,950			
Fund balances, June 30, 2018	\$ 619,675	\$ 3,682	\$ (84,126)	\$ 212,394			

	Special Revenue						
_	Community Services Grants and Fees	Conciliation Court	County Attorney Grants and Fees	County Improvement Districts-Special Revenue			
Revenues:	•	•	•	•			
Property taxes	\$	\$	\$	\$			
Special assessments				11,400			
Licenses and permits							
Fees, fines, and forfeits	1 004 010	9 700	577,464	2 676			
Intergovernmental	1,084,213	8,799	593,569 26,785	2,676			
Charges for services Investment earnings	8,700 978	45,756 143	(2,025)	1,206,807			
Contributions	117,102	143	(2,025)	6,379			
Miscellaneous	46,711	7,430		21,546			
Total revenues	1,257,704	62,128	1,195,793	1,248,808			
Total revenues	1,237,704	02,120	1,195,795	1,240,000			
Expenditures: Current: General government		62,121	733,367				
Public safety Highways and streets Sanitation Welfare Culture and recreation Education Capital outlay Debt service: Principal	2,125,108			1,263,418			
Interest and other charges							
Total expenditures	2,125,108	62,121	733,367	1,263,418			
Excess (deficiency) of revenues	<u>, , , , , , , , , , , , , , , , , </u>	<u>.</u>					
over expenditures	(867,404)	7	462,426	(14,610)			
Other financing sources (uses): Sale of capital assets				<u>_</u>			
Transfers in	1,255,098		151,762				
Transfers out	(206,162)		(71,981)	(6,830)			
Total other financing sources (uses)	1,048,936		79,781	(6,830)			
Net changes in fund balances	181,532	7	542,207	(21,440)			
Fund balances, July 1, 2017	(45,914)	40,377	1,017,547	1,301,592			
Fund balances, June 30, 2018	\$ 135,618	\$ 40,384	\$ 1,559,754	\$ 1,280,152			
	ф 100,010	Ψ <del>10,001</del>	φ 1,000,704	φ 1,200,10Z			

	Special Revenue							
		nty Library District	Emergen Services G		Facilitie	es		ood Control strict Fund
Revenues: Property taxes	\$	4,237,021	\$		\$		\$	2,599,648
Special assessments	Ψ	4,237,021	ψ		ψ		φ	2,399,040
Licenses and permits								5,958
Fees, fines, and forfeits								
Intergovernmental				,424				38,579
Charges for services Investment earnings		5,944	1	,190				931
Contributions		5,944 86,793						10,292
Miscellaneous		00,100						10,202
Total revenues		4,329,758	213	,614				2,655,408
Expenditures:								
Current:								
General government						947		
Public safety			467	,047				1,553,860
Highways and streets Sanitation								
Welfare								
Culture and recreation		4,389,231						
Education								
Capital outlay								
Debt service: Principal								
Interest and other charges								
Total expenditures		4,389,231	467	,047		947		1,553,860
Excess (deficiency) of revenues								
over expenditures		(59,473)	(253	,433)		(947)		1,101,548
Other financing sources (uses): Sale of capital assets								
Transfers in			143	,682				
Transfers out		(99,803)						
Total other financing sources (uses)		(99,803)	143	,682				
Net changes in fund balances		(159,276)	(109	,751)		(947)		1,101,548
Fund balances, July 1, 2017		309,215		,054		7,573		(323,278)
Fund balances, June 30, 2018	\$	149,939	\$ (102	,697)	\$ 2	6,626	\$	778,270

	Special Revenue						
	Inmate Welfare	Jail Enhancement	Justice Courts Grants and Fees	Juvenile Court Grants and Fees			
Revenues:							
Property taxes	\$	\$	\$	\$			
Special assessments							
Licenses and permits							
Fees, fines, and forfeits		407 570	20,551	0 000 0 40			
Intergovernmental	400 505	197,578	19,381	2,292,343			
Charges for services	129,535	2 405	720,499	39,073			
Investment earnings Contributions	984 200	3,105	2,774	3,326			
Miscellaneous	200 31,050			299			
Total revenues	161,769	200,683	763,205	2,335,041			
Total revenues	101,709	200,003	103,203	2,000,041			
Expenditures: Current: General government Public safety Highways and streets Sanitation Welfare Culture and recreation Education Capital outlay Debt service: Principal Interest and other charges Total expenditures	194,509	347,691	284,091	2,305,052			
Excess (deficiency) of revenues over expenditures	(32,740)	(147,008)	479,114	29,989			
over experiatures	(32,740)	(147,000)	475,114	29,909			
Other financing sources (uses): Sale of capital assets Transfers in				3,674			
Transfers out			(318,811)	0,071			
Total other financing sources (uses)			(318,811)	3,674			
Net changes in fund balances	(32,740)	(147,008)	160,303	33,663			
Fund balances, July 1, 2017	208,308	615,507	633,738	788,761			
Fund balances, June 30, 2018	\$ 175,568	\$ 468,499	\$ 794,041	\$ 822,424			

	Special Revenue						
	Legal Defender Grants and Fees	National Forest Fees	Parks and Recreation Grants and Fees	Public Defender Grants and Fees			
Revenues:	<u></u>	<u></u>	¢	<u></u>			
Property taxes Special assessments	\$	\$	\$	\$			
Licenses and permits							
Fees, fines, and forfeits							
Intergovernmental	2,264	2,255,987	79,160	21,860			
Charges for services			445,869				
Investment earnings	38	4,506	1,325	340			
Contributions							
Miscellaneous			(114)				
Total revenues	2,302	2,260,493	526,240	22,200			
Expenditures:							
Current:							
General government	3,125			33,405			
Public safety							
Highways and streets							
Sanitation							
Welfare			4.40,000				
Culture and recreation		1 766 260	449,680				
Education Capital outlay		1,766,360					
Debt service:							
Principal							
Interest and other charges							
Total expenditures	3,125	1,766,360	449,680	33,405			
- // // > > /							
Excess (deficiency) of revenues	(000)	40.4.400	70 500	(44.005)			
over expenditures	(823)	494,133	76,560	(11,205)			
Other financing sources (uses):							
Sale of capital assets							
Transfers in	6,577	3,296		59,197			
Transfers out	(6,129)	(1,338,488)	(106,150)	(59,197)			
Total other financing sources (uses)	448	(1,335,192)	(106,150)				
Net changes in fund balances	(375)	(841,059)	(29,590)	(11,205)			
Fund balances, July 1, 2017	9,181	3,978,296	423,004	71,367			
Fund balances, June 30, 2018	\$ 8,806	\$ 3,137,237	\$ 393,414	\$ 60,162			

SchoolRecorder Storage and RetrievalSuperintendent Grants and FeesSheriff Grants and FeesProperty taxes\$\$\$Special assessments Licenses and permits Fees, fines, and forfeits Intergovernmental2,0955,740,553442,277Charges for services120,060149,51251,257Investment earnings2,5477,2611,828Contributions364,004364,00410,415Total revenues124,7026,298,936505,777	lid Waste 264,986 97,583 (30) 362,539
Property taxes\$\$8\$\$Special assessmentsLicenses and permitsFees, fines, and forfeitsIntergovernmental2,0955,740,553442,277Charges for services120,060149,51251,257Investment earnings2,5477,2611,828Contributions37,59810,415Miscellaneous364,004	97,583
Special assessments       Licenses and permits       Fees, fines, and forfeits       Intergovernmental     2,095       Charges for services     120,060       149,512     51,257       Investment earnings     2,547       Contributions     37,598       Miscellaneous     364,004       Total revenues     124,702       Expenditures:     124,702	97,583
Licenses and permits     Fees, fines, and forfeits     Intergovernmental   2,095   5,740,553   442,277     Charges for services   120,060   149,512   51,257     Investment earnings   2,547   7,261   1,828     Contributions   37,598   10,415     Miscellaneous   364,004	97,583
Fees, fines, and forfeits     Intergovernmental   2,095   5,740,553   442,277     Charges for services   120,060   149,512   51,257     Investment earnings   2,547   7,261   1,828     Contributions   37,598   10,415     Miscellaneous   364,004	97,583
Intergovernmental     2,095     5,740,553     442,277       Charges for services     120,060     149,512     51,257       Investment earnings     2,547     7,261     1,828       Contributions     37,598     10,415       Miscellaneous     364,004	97,583
Charges for services     120,060     149,512     51,257       Investment earnings     2,547     7,261     1,828       Contributions     37,598     10,415       Miscellaneous     364,004	97,583
Investment earnings     2,547     7,261     1,828       Contributions     37,598     10,415       Miscellaneous     364,004	(30)
Contributions   37,598   10,415     Miscellaneous   364,004	
Miscellaneous     364,004       Total revenues     124,702     6,298,936     505,777       Expenditures:     124,702     124,702     124,702     124,702	
Total revenues     124,702     6,298,936     505,777       Expenditures:	
General government 164,374	
Public safety 636,846	
Highways and streets	004.000
Sanitation	604,332
Welfare Culture and recreation	
Education 4,584,819	
Capital outlay	
Debt service:	
Principal	
Interest and other charges	
Total expenditures     164,374     4,584,819     636,846	604,332
Excess (deficiency) of revenues	
over expenditures (39,672) 1,714,117 (131,069)	(241,793)
Other financing sources (uses):	
Sale of capital assets	044 700
Transfers in 55,120 57,160	241,790
Transfers out Total other financing sources (uses) 55,120 57,160	241,790
Total other financing sources (uses)55,12057,160	241,790
Net changes in fund balances     (39,672)     1,769,237     (73,909)	(3)
Fund balances, July 1, 2017 632,512 2,338,861 360,308	16
Fund balances, June 30, 2018     \$ 592,840     \$ 4,108,098     \$ 286,399     \$	13

Superior Court Grants and FeesTaxpayer Information FundOther Special Revenue FundsCounty Improvement Districts-Debt ServiceRevenues: Property taxes Special assessments Licenses and permits Fees, fines, and forfeits Intergovernmental Charges for services\$\$\$\$Investment earnings Total revenues1.078 4.05,24632.17.127.12Courtibutions Miscellaneous Total revenues405,24613.0341.70970.679Expenditures: Current: General government Public safety Highways and streets Sanitation Welfare Culture and recreation Education Capital outlay Debt service: Principal Total expenditures812,4846,97456,46418,000 1.448 Total expenditures812,4846,974126,11818,0001.448 Total expenditures812,4846,974126,11819,448			Debt Service		
Property taxes\$\$\$\$\$Special assessments107,84069,967Licenses and permits197,840Intergovernmental197,840Intergovernmental197,840Charges for services200,43912,7131,709Investment earnings1,0783,9703,970Miscellaneous1,919Total revenues405,24613,0341,70970,679Expenditures:Current:General government812,48469,654SanitationWelfareCulture and recreationEducationCapital outlayDebt service:PrincipalInterest and other chargesTotal expenditures812,4846,974126,11819,448		Grants and		-	Improvement Districts-Debt
Special assessments69,967Licenses and permitsFees, fines, and forfeitsIntergovernmental197,840Charges for services200,43912,7131,709Investment earnings1,078321Contributions3,970Miscellaneous1,919Total revenues405,24613,0341,70970,679Expenditures:Current:General government812,4846,97456,4649,654Sanitation69,654WelfareCulture and recreationEducationCapital outlayDebt service:1448Principal1,448Total expenditures812,4846,974126,11819,448		•	•	•	•
Intergovernmental197,840 200,43912,7131,709Charges for services200,43912,7131,709Investment earnings1,078321712Contributions3,970321712Miscellaneous1,919	Special assessments Licenses and permits	\$	\$	\$	
Charges for services200,43912,7131,709Investment earnings1,078321712Contributions3,970321712Miscellaneous1,919		197,840			
Contributions3,970 1,919Miscellaneous1,919Total revenues405,24613,0341,709Total revenues405,24613,0341,709Expenditures: Current: General government812,484Public safety 	-		12,713	1,709	
Miscellaneous1,919Total revenues405,24613,0341,709Expenditures: Current: General government812,4846,97456,464Public safety Highways and streets812,4846,97456,464Public safety Highways and streets69,65469,654Sanitation Welfare Culture and recreation Education Capital outlay Debt service: Principal Interest and other charges18,000Interest and other charges Total expenditures812,4846,974126,118	-	1,078			712
Total revenues405,24613,0341,70970,679Expenditures: Current: General government812,4846,97456,464Public safety Highways and streets69,65469,654Sanitation Welfare Culture and recreation Education Capital outlay Debt service: Principal Interest and other charges18,000Interest and other charges Total expenditures812,4846,974126,118Total expenditures812,4846,974126,118	Contributions	3,970			
Expenditures: Current: General government812,4846,97456,464Public safety Highways and streets69,654Sanitation Welfare Culture and recreation Education Capital outlay Debt service: Principal Interest and other charges18,000 1,448Interest and other charges Total expenditures812,4846,974126,11819,448	Miscellaneous	1,919			
Current:General government812,4846,97456,464Public safetyHighways and streets69,654SanitationWelfare1000000000000000000000000000000000000	Total revenues	405,246	13,034	1,709	70,679
Public safety69,654Highways and streets69,654SanitationWelfareCulture and recreation2Education2Capital outlay2Debt service:18,000Interest and other charges1,448Total expenditures812,4846,974126,11819,448	•				
Highways and streets69,654SanitationWelfareCulture and recreationEducationEducationCapital outlayDebt service:18,000Interest and other charges1,448Total expenditures812,4846,974126,11819,448	5	812,484	6,974	56,464	
Sanitation Welfare Culture and recreation Education Capital outlay Debt service: Principal Interest and other charges Total expenditures 812,484 6,974 126,118 19,448	-				
Principal18,000Interest and other charges1,448Total expenditures812,4846,974126,11819,448	Sanitation Welfare Culture and recreation Education Capital outlay			69,654	
Total expenditures     812,484     6,974     126,118     19,448	Principal				18,000
	-				1,448
Excess (deficiency) of revenues	Total expenditures	812,484	6,974	126,118	19,448
over expenditures (407,238) 6,060 (124,409) 51,231		(407,238)	6.060	(124,409)	51,231
		(101,200)	0,000	(121,100)	01,201
Other financing sources (uses): Sale of capital assets	÷ , ,				
Transfers in 528,403 124,420		528,403		124,420	
					(18,330)
Total other financing sources (uses)     528,403     124,420     (18,330)	Total other financing sources (uses)	528,403		124,420	(18,330)
Net changes in fund balances     121,165     6,060     11     32,901	Net changes in fund balances	121,165	6,060	11	32,901
Fund balances, July 1, 2017     489,591     80,893     12     46,772	Fund balances, July 1, 2017	489,591	80,893	12	46,772
Fund balances, June 30, 2018     \$ 610,756     \$ 86,953     \$ 23     \$ 79,673					
#### Coconino County Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds (Continued) Year Ended June 30, 2018

		Capital Projects		
	Accommodation School	County Improvement Districts-Capital Projects	Other Capital Projects Funds	Total Nonmajor Governmental Funds
Revenues:	•	<b>^</b>	•	<b>•</b> • • • • • <b>• •</b>
Property taxes	\$	\$	\$	\$ 6,836,677
Special assessments			40.000	81,367
Licenses and permits			18,000	23,958
Fees, fines, and forfeits	74 000		20 524	598,015
Intergovernmental	71,032		29,524	17,019,774
Charges for services Investment earnings	575	2,471	8,638	4,036,445 56,699
Contributions	575	2,471	0,030	266,370
Miscellaneous		747		473,562
Total revenues	71,607	3,218	56,162	29,392,867
Expenditures: Current: General government Public safety Highways and streets Sanitation				2,327,131 8,755,257 69,654 1,867,750
Welfare Culture and recreation Education Capital outlay Debt service: Principal	42,153		585,075	3,180,913 4,838,911 6,351,179 627,228 18,000
Interest and other charges				1,448
Total expenditures	42,153		585,075	28,037,471
Excess (deficiency) of revenues	29,454	2 24 9	(528.042)	1 255 200
over expenditures	29,434	3,218	(528,913)	1,355,396
Other financing sources (uses): Sale of capital assets			22,446	22,446
Transfers in			9,000,000	11,644,910
Transfers out		(70,769)	-,,	(2,302,650)
Total other financing sources (uses)		(70,769)	9,022,446	9,364,706
Net changes in fund balances	29,454	(67,551)	8,493,533	10,720,102
Fund balances, July 1, 2017	116,373	456,447	2,634,606	17,187,337
Fund balances, June 30, 2018	\$ 145,827	\$ 388,896	\$ 11,128,139	\$ 27,907,439

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Adult Probation Grants and Fees Year Ended June 30, 2018

		Budgetec	d Amo	ounts			Fin	riance with al Budget-
		Original	Final		Actual Amounts		Positive (Negative)	
Revenues:								
Intergovernmental	\$	2,088,326	\$	2,486,885	\$	2,441,275	\$	(45,610)
Charges for services		629,000		629,000		713,723		84,723
Investment earnings		9,035		9,035		1,355		(7,680)
Total revenues	_	2,726,361		3,124,920		3,156,353		31,433
Expenditures:								
Public safety								
Adult Probation		3,408,494		3,520,403		3,250,252		270,151
Total expenditures		3,408,494		3,520,403		3,250,252		270,151
Excess (deficiency) of revenues								
over expenditures		(682,133)		(395,483)		(93,899)		301,584
		(002,100)		(000,400)		(00,000)		001,004
Other financing sources (uses):								
Transfers in		347,321		60,242		4,731		(55,511)
Total other financing sources (uses)		347,321		60,242		4,731		(55,511)
Net changes in fund balances		(334,812)		(335,241)		(89,168)		246,073
Fund balance, July 1, 2017		600,565		600,565		708,843		108,278
Fund balance, June 30, 2018	\$	265,753	\$	265,324	\$	619,675	\$	354,351

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Assessor Storage and Retrieval Year Ended June 30, 2018

	Budgeted	Amounts		Variance with Final Budget-
	Original	Final	Actual Amounts	Positive (Negative)
Revenues:				
Total revenues	\$	\$	\$	\$
Expenditures:				
General government				
Assessor	5,177	6,183	2,501	3,682
Total expenditures	5,177	6,183	2,501	3,682
Excess (deficiency) of revenues				
over expenditures	(5,177)	(6,183)	(2,501)	3,682
Net changes in fund balances	(5,177)	(6,183)	(2,501)	3,682
Fund balance, July 1, 2017	5,177	5,177	6,183	1,006
Fund balance, June 30, 2018	\$	\$ (1,006)	\$ 3,682	\$ 4,688

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Career Center Grants Year Ended June 30, 2018

		Budgeted	d Amo	ounts			Fin	riance with al Budget-
	C	Driginal		Final	Actual Amounts		Positive (Negative)	
Revenues:								
Intergovernmental	\$	1,521,902	\$	1,534,811	\$	1,004,127	\$	(530,684)
Investment earnings						(90)		(90)
Total revenues		1,521,902		1,534,811		1,004,037		(530,774)
Expenditures: Welfare								
Career Center		1,531,902		1,500,974		1,055,805		445,169
Total expenditures		1,531,902		1,500,974		1,055,805		445,169
Excess (deficiency) of revenues over expenditures		(10,000)		33,837		(51,768)		(85,605)
Other financing sources (uses):								
Transfers in		10,000		10,000		10,000		
Total other financing sources (uses)		10,000		10,000		10,000		
Net changes in fund balances				43,837		(41,768)		(85,605)
Fund balance, July 1, 2017		43		43		(42,358)		(42,401)
Fund balance, June 30, 2018	\$	43	\$	43,880	\$	(84,126)	\$	(128,006)

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Clerk of the Superior Court Grants and Fees Year Ended June 30, 2018

		Budgetec	l Amc	ounts		• - •	Fina	iance with al Budget-
		Original		Final	Actual Amounts		Positive (Negative)	
Revenues:								<u> </u>
Fees, fines, and forfeits	\$	15,000	\$	15,000	\$		\$	(15,000)
Intergovernmental		68,905		68,905		17,232		(51,673)
Charges for services		60,300		60,300		65,235		4,935
Investment earnings		2,000		2,000		1,255		(745)
Total revenues		146,205		146,205		83,722		(62,483)
Expenditures:								
General government								
Clerk of the Superior Court		278,373		278,373		167,278		111,095
Total expenditures		278,373		278,373		167,278		111,095
Excess (deficiency) of revenues								
over expenditures		(132,168)		(132,168)		(83,556)		48,612
Other financing sources (uses):								
Transfers in	_	17,355		17,355			_	(17,355)
Total other financing sources (uses)		17,355		17,355				(17,355)
Net changes in fund balances		(114,813)		(114,813)		(83,556)		31,257
Fund balance, July 1, 2017		309,369		309,369		295,950		(13,419)
Fund balance, June 30, 2018	\$	194,556	\$	194,556	\$	212,394	\$	17,838

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Community Services Grants and Fees Year Ended June 30, 2018

				Variance with	
	Budgetec	d Amounts		Final Budget-	
			Actual	Positive	
	Original	Final	Amounts	(Negative)	
Revenues:					
Intergovernmental	\$ 1,169,746	\$ 1,222,432	\$ 1,084,213	\$ (138,219)	
Charges for services	11,594	11,331	8,700	(2,631)	
Investment earnings	2,000	2,000	978	(1,022)	
Contributions	196,635	224,127	117,102	(107,025)	
Miscellaneous	37,800	37,710	46,711	9,001	
Total revenues	1,417,775	1,497,600	1,257,704	(239,896)	
Expenditures:					
Welfare					
Community Services	2,621,279	2,635,530	2,125,108	510,422	
Total expenditures	2,621,279	2,635,530	2,125,108	510,422	
Excess (deficiency) of revenues					
over expenditures	(1,203,504)	(1,137,930)	(867,404)	270,526	
Other financing sources (uses):					
Transfers in	1,160,821	1,374,052	1,255,098	(118,954)	
Transfers out	1,100,021	(206,162)	(206,162)	(110,001)	
Total other financing sources (uses)	1,160,821	1,167,890	1,048,936	(118,954)	
Net changes in fund balances	(42,683)	29,960	181,532	151,572	
Fund balance, July 1, 2017	57,923	57,923	(45,914)	(103,837)	
Fund balance, June 30, 2018	\$ 15,240	\$ 87,883	\$ 135,618	\$ 47,735	

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Conciliation Court Year Ended June 30, 2018

							Vari	ance with
		Budgeted	l Amo	unts			Fina	I Budget-
	Original			Final		Actual Amounts		ositive egative)
Revenues:								
Intergovernmental	\$	8,000	\$	8,000	\$	8,799	\$	799
Charges for services		40,500		40,500		45,756		5,256
Investment earnings		250		250		143		(107)
Miscellaneous		7,000		7,000		7,430		430
Total revenues		55,750		55,750		62,128		6,378
Expenditures:								
General government								
Superior Courts		65,126		65,126		62,121		3,005
Total expenditures		65,126		65,126		62,121		3,005
Excess (deficiency) of revenues								
over expenditures		(9,376)		(9,376)		7		9,383
Net changes in fund balances		(9,376)		(9,376)		7		9,383
Fund balance, July 1, 2017		30,161		30,161		40,377		10,216
Fund balance, June 30, 2018	\$	20,785	\$	20,785	\$	40,384	\$	19,599

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual County Attorney Grants and Fees Year Ended June 30, 2018

								iance with
		Budgeteo	l Am	ounts				al Budget-
		Original		Ein el		Actual		Positive
_		Original		Final	Amounts		(Negative)	
Revenues:								
Fees, fines, and forfeits	\$	450,000	\$	450,000	\$	577,464	\$	127,464
Intergovernmental		437,086		633,932		593,569		(40,363)
Charges for services		35,531		35,531		26,785		(8,746)
Investment earnings		7,100		7,100		(2,025)		(9,125)
Total revenues		929,717		1,126,563		1,195,793		69,230
Expenditures:								
General government								
County Attorney		1,227,954		1,442,607		733,367		709,240
Total expenditures		1,227,954		1,442,607		733,367		709,240
Excess (deficiency) of revenues								
over expenditures		(298,237)		(316,044)		462,426		778,470
Other financing sources (uses):								
Transfers in		134,496		152,359		151,762		(597)
Transfers out		(54,827)		(72,190)		(71,981)		209
Total other financing sources (uses)		79,669		80,169		79,781		(388)
<u> </u>								, <u> </u>
Net changes in fund balances		(218,568)		(235,875)		542,207		778,082
Fund balance, July 1, 2017		1,080,825		1,080,825		1,017,547		(63,278)
Fund balance, June 30, 2018	\$	862,257	\$	844,950	\$	1,559,754	\$	714,804
	Ψ	002,201	Ψ	0,000	Ψ	1,000,704	Ψ	714,004

## Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual County Improvement Districts - Special Revenue Year Ended June 30, 2018

						Variance with
	Budgeteo	d Am	ounts			Final Budget-
					Actual	Positive
	 Original		Final		Amounts	(Negative)
Revenues:						
Special assessments	\$ 11,400	\$	11,400	\$	11,400	
Intergovernmental					2,676	2,676
Charges for services	1,170,600		1,170,600		1,206,807	36,207
Investment earnings	9,400		9,400		6,379	(3,021)
Miscellaneous	 20,000		20,000		21,546	1,546
Total revenues	 1,211,400		1,211,400		1,248,808	37,408
Expenditures:						
Sanitation						
KVID	1,814,534		1,779,534		1,263,418	516,116
Total expenditures	 1,814,534		1,779,534		1,263,418	516,116
Excess (deficiency) of revenues						
over expenditures	(603,134)		(568,134)		(14,610)	553,524
·			, , , , , , , , , , , , , , , , , , ,		( · · · )	
Other financing sources (uses):						
Transfers out					(6,830)	(6,830)
Total other financing sources (uses)					(6,830)	(6,830)
ана <b>3</b> -те (те т,					(-,,	(-)/
Net changes in fund balances	(603,134)		(568,134)		(21,440)	546,694
	(,,)		(,,)		(,,	
Fund balance, July 1, 2017	957,746		957,746		1,301,592	343,846
Fund balance, June 30, 2018	\$ 354,612	\$	389,612	\$	1,280,152	\$ 890,540
· · ·	 ,		,	_	, ,	

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual County Library District Year Ended June 30, 2018

	 Budgetec	l Am	ounts				ance with al Budget-
	Original	Final		Actual Amounts		Positive (Negative)	
Revenues:							
Property taxes	\$ 4,213,645	\$	4,213,645	\$	4,237,021	\$	23,376
County sales taxes							
Investment earnings					5,944		5,944
Contributions	 				86,793		86,793
Total revenues	4,213,645		4,213,645		4,329,758		116,113
Expenditures:							
Culture and recreation	4 259 270		4 250 270		4 200 224		(20.052)
Library District	 4,358,279		4,358,279		4,389,231		(30,952)
Total expenditures	 4,358,279		4,358,279		4,389,231		(30,952)
Excess (deficiency) of revenues							
over expenditures	(144,634)		(144,634)		(59,473)		85,161
·							,
Other financing sources (uses):							
Transfers out	 (99,803)		(99,803)		(99,803)		
Total other financing sources (uses)	(99,803)		(99,803)		(99,803)		
Net changes in fund balances	(244,437)		(244,437)		(159,276)		85,161
Fund balance, July 1, 2017	 244,437		244,437	_	309,215		64,778
Fund balance, June 30, 2018	 			\$	149,939	\$	149,939

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Emergency Services Grants Year Ended June 30, 2018

	Budgete Original	d Amounts Final	Actual Amounts	Variance with Final Budget- Positive (Negative)
Revenues:				(***9*****)
Intergovernmental	\$ 277,193	\$ 277,193	\$ 212,424	\$ (64,769)
Charges for services	¢,	÷,	1,190	\$ 1,190
Miscellaneous	1,281,000	1,201,771	.,	(1,201,771)
Total revenues	1,558,193	1,478,964	213,614	(1,265,350)
Expenditures: Public safety	417 040	417 799	467.047	(40.214)
County Manager	417,019	417,733	467,047	(49,314)
Public Works	1,281,000	1,201,771	407.047	1,201,771
Total expenditures	1,698,019	1,619,504	467,047	1,152,457
Excess (deficiency) of revenues over expenditures	(139,826)	(140,540)	(253,433)	(112,893)
Other financing sources (uses):				
Transfers in	142,968	143,682	143,682	
Total other financing sources (uses)	142,968	143,682	143,682	
Net changes in fund balances	3,142	3,142	(109,751)	(112,893)
Fund balance, July 1, 2017	14,964	14,964	7,054	(7,910)
Fund balance, June 30, 2018	\$ 18,106	\$ 18,106	\$ (102,697)	\$ (120,803)

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Facilities Year Ended June 30, 2018

		Budgetec	Amou				ance with al Budget-	
	C	Priginal		Final		Actual Amounts		ositive egative)
Revenues:								
Total revenues	\$		\$		\$		\$	
Expenditures:								
General government								
Facilities	_	18,129		17,233		947		16,286
Total expenditures		18,129		17,233		947		16,286
Excess (deficiency) of revenues								
over expenditures		(18,129)		(17,233)		(947)		16,286
Net changes in fund balances		(18,129)		(17,233)		(947)		16,286
Fund balance, July 1, 2017		28,119		28,119		27,573		(546)
Fund balance, June 30, 2018	\$	9,990	\$	10,886	\$	26,626	\$	15,740

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Flood Control District Fund Year Ended June 30, 2018

	Budgeted Amounts						Variance with Final Budget-		
		Original		Final		Actual Amounts		Positive Jegative)	
Revenues:									
Property taxes	\$	2,606,609	\$	2,606,609	\$	2,599,648	\$	(6,961)	
Licenses and permits						5,958		5,958	
Intergovernmental						38,579		38,579	
Investment earnings						931		931	
Contributions		10,000		10,000		10,292		292	
Total revenues		2,616,609		2,616,609		2,655,408		38,799	
Expenditures:									
Public Safety									
Flood Control		2,051,734		2,123,521		1,553,860		569,661	
Total expenditures		2,051,734		2,123,521		1,553,860		569,661	
Excess (deficiency) of revenues									
over expenditures		564,875		493,088		1,101,548		608,460	
Other financing sources (uses):									
Transfers in		54,589		54,589				(54,589)	
Total other financing sources (uses)		54,589		54,589				(54,589)	
Net change in fund balances		619,464		547,677		1,101,548		553,871	
Fund balance, July 1, 2017		(631,645)		(631,645)		(323,278)		308,367	
Fund balance, June 30, 2018	\$	(12,181)	\$	(83,968)	\$	778,270	\$	862,238	

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Inmate Welfare Year Ended June 30, 2018

							Va	riance with
		Budgetec	l Amc	ounts			Fir	al Budget-
	Original		Final		Actual Amounts		Positive (Negative)	
Revenues:								
Charges for services	\$	110,000	\$	110,000	\$	129,535	\$	19,535
Investment earnings		2,000		2,000		984		(1,016)
Contributions						200		200
Miscellaneous		140,250		140,250		31,050		(109,200)
Total revenues		252,250		252,250		161,769		(90,481)
Expenditures:								
Public safety				/				
Sheriff		375,159		375,159		194,509		180,650
Total expenditures		375,159		375,159		194,509		180,650
Excess (deficiency) of revenues								
over expenditures		(122,909)		(122,909)		(32,740)		90,169
Net changes in fund balances		(122,909)		(122,909)		(32,740)		90,169
Fund balance, July 1, 2017		158,683		158,683		208,308		49,625
Fund balance, June 30, 2018	\$	35,774	\$	35,774	\$	175,568	\$	139,794

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Jail Enhancement Year Ended June 30, 2018

	Budgeted Amounts Original Final					Actual Amounts		iance with al Budget- Positive Iegative)
Revenues:								
Intergovernmental	\$	213,518	\$	213,518	\$	197,578	\$	(15,940)
Investment earnings		2,500	_	2,500		3,105		605
Total revenues		216,018		216,018		200,683		(15,335)
Expenditures: Public safety								
Sheriff		858,516		591,688		347,691		243,997
Total expenditures		858,516		591,688		347,691		243,997
Excess (deficiency) of revenues								
over expenditures		(642,498)		(375,670)		(147,008)		228,662
Net changes in fund balances		(642,498)		(375,670)		(147,008)		228,662
Fund balance, July 1, 2017		669,524		669,524		615,507		(54,017)
Fund balance, June 30, 2018	\$	27,026	\$	293,854	\$	468,499	\$	174,645

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Justice Courts Grants and Fees Year Ended June 30, 2018

					Var	iance with
	Budgeted	l Amc	ounts		Fin	al Budget-
	 Original		Final	 Actual Amounts		Positive legative)
Revenues:						
Fees, fines, and forfeits	\$ 24,300	\$	24,300	\$ 20,551	\$	(3,749)
Intergovernmental			71,458	19,381		(52,077)
Charges for services	587,135		587,135	720,499		133,364
Investment earnings	 5,550		5,550	 2,774		(2,776)
Total revenues	616,985		688,443	 763,205		74,762
Expenditures:						
General government						
Flagstaff Justice Court	214,061		276,736	173,937		102,799
Fredonia Justice Court	28,682		28,682	24,484		4,198
Page Justice Court	97,928		106,711	31,924		74,787
Williams Justice Court	83,742		83,742	53,746		29,996
Total expenditures	 424,413		495,871	 284,091		211,780
Excess (deficiency) of revenues						
over expenditures	192,572		192,572	479,114		286,542
	102,072		102,072	110,111		200,012
Other financing sources (uses):						
Transfers out	(298,530)		(298,530)	(318,811)		(20,281)
Total other financing sources (uses)	 (298,530)		(298,530)	 (318,811)		(20,281)
Net changes in fund balances	(105,958)		(105,958)	160,303		266,261
Fund balance, July 1, 2017	 531,215		531,215	 633,738		102,523
Fund balance, June 30, 2018	\$ 425,257	\$	425,257	\$ 794,041	\$	368,784

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Juvenile Court Grants and Fees Year Ended June 30, 2018

	Budgeted Amounts							ariance with nal Budget-
		Original		Final		Actual Amounts	(	Positive Negative)
Revenues:								
Intergovernmental	\$	2,030,619	\$	2,447,976	\$	2,292,343	\$	(155,633)
Charges for services		51,310		51,310		39,073		(12,237)
Investment earnings		3,000		3,000		3,326		326
Miscellaneous		425,000		425,000		299		(424,701)
Total revenues		2,509,929		2,927,286		2,335,041		(592,245)
Expenditures:								
Public safety								
Juvenile Probation		3,485,770		3,710,029		2,305,052		1,404,977
Total expenditures		3,485,770		3,710,029		2,305,052		1,404,977
Excess (deficiency) of revenues								
over expenditures		(975,841)		(782,743)		29,989		812,732
Other financing sources (uses):								
Transfers in		231,458		21,802		3,674		(18,128)
Total other financing sources (uses)		231,458		21,802		3,674		(18,128)
Net changes in fund balances		(744,383)		(760,941)		33,663		794,604
Fund balance, July 1, 2017		751,175		751,175		788,761		37,586
Fund balance, June 30, 2018	\$	6,792	\$	(9,766)	\$	822,424	\$	832,190

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Legal Defender Grants and Fees Year Ended June 30, 2018

	Budgete	ed Amounts		Variance with Final Budget-	
	Original	Final	Actual Amounts	Positive (Negative)	
Revenues:					
Intergovernmental	\$ 2,000	\$ 2,000	\$ 2,264	\$ 264	
Investment earnings	91	91	38	(53)	
Total revenues	2,091	2,091	2,302	211	
Expenditures:					
General government					
Legal Defender	2,455	2,455	3,125	(670)	
Total expenditures	2,455	2,455	3,125	(670)	
Excess (deficiency) of revenues					
over expenditures	(364)	(364)	(823)	(459)	
Other financing sources (uses):					
Transfers in	6,159	6,159	6,577	418	
Transfers out	(6,133)	(6,133)	(6,129)	4	
Total other financing sources (uses)	26	26	448	422	
Net changes in fund balances	(338)	(338)	(375)	(37)	
Fund balance, July 1, 2017	8,197	8,197	9,181	984	
Fund balance, June 30, 2018	\$ 7,859	\$ 7,859	\$ 8,806	\$ 947	

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual National Forest Fees Year Ended June 30, 2018

	Budgetec	Amounts		Variance with Final Budget-
	Original	Final	Actual Amounts	Positive (Negative)
Revenues:				
Intergovernmental	\$	\$	\$ 2,255,987	\$ 2,255,987
Investment earnings	15,000	15,000	4,506	(10,494)
Total revenues	15,000	15,000	2,260,493	2,245,493
Expenditures:				
Education				
School Superintendent			1,766,360	(1,766,360)
Total expenditures			1,766,360	(1,766,360)
Excess (deficiency) of revenues				
over expenditures	15,000	15,000	494,133	479,133
Other financing sources (uses):				
Transfers in			3,296	3,296
Transfers out	(1,354,319)	(1,354,319)	(1,338,488)	15,831
Total other financing sources (uses)	(1,354,319)	(1,354,319)	(1,335,192)	19,127
Net changes in fund balances	(1,339,319)	(1,339,319)	(841,059)	498,260
Fund balance, July 1, 2017	3,644,097	3,644,097	3,978,296	334,199
Fund balance, June 30, 2018	\$ 2,304,778	\$ 2,304,778	\$ 3,137,237	\$ 832,459

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Parks and Recreation Grants and Fees Year Ended June 30, 2018

							Var	iance with
		Budgetec	l Amo	unts				al Budget-
		Original		Final		Actual		Positive legative)
Revenues:								
Intergovernmental	\$	43,994	\$	43,994	\$	79,160	\$	35,166
Charges for services		409,100		409,100		445,869		36,769
Investment earnings						1,325		1,325
Miscellaneous						(114)		(114)
Total revenues		453,094		453,094		526,240		73,146
Expenditures:								
Culture and recreation								
Parks and Recreation		420,956		420,956		449,680		(28,724)
Total expenditures		420,956		420,956		449,680		(28,724)
Excess (deficiency) of revenues								
over expenditures		32,138		32,138		76,560		44,422
Other financing sources (uses):								
Transfers out		(106,150)		(106,150)		(106,150)		
Total other financing sources (uses)		(106,150)		(106,150)		(106,150)		
Net changes in fund balances		(74,012)		(74,012)		(29,590)		44,422
Fund balance, July 1, 2017		269,208		269,208		423,004		153,796
Fund balance, June 30, 2018	\$	195,196	\$	195,196	\$	393,414	\$	198,218

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Public Defender Grants and Fees Year Ended June 30, 2018

	Budgeted Amounts							ance with Il Budget-
		Original Final		Actual Amounts		Positive (Negative)		
Revenues:								
Intergovernmental	\$	17,000	\$	17,000	\$	21,860	\$	4,860
Investment earnings		600		600		340		(260)
Total revenues		17,600		17,600		22,200		4,600
Expenditures:								
General government								
Public Defender		42,837		52,858		33,405		19,453
Total expenditures		42,837		52,858		33,405		19,453
Excess (deficiency) of revenues								
over expenditures		(25,237)		(35,258)		(11,205)		24,053
Other financing sources (uses):								
Transfers in		55,431		55,431		59,197		3,766
Transfers out		(55,431)		(55,431)		(59,197)		(3,766)
Total other financing sources (uses)								
Net changes in fund balances		(25,237)		(35,258)		(11,205)		24,053
Fund balance, July 1, 2017		67,833		67,833		71,367		3,534
Fund balance, June 30, 2018	\$	42,596	\$	32,575	\$	60,162	\$	27,587

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Recorder Storage and Retrieval Year Ended June 30, 2018

		Budgetec	l Amo	unts	Astus		Variance with Final Budget- Positive	
	(	Driginal		Final		Actual Mounts		legative)
Revenues:								
Intergovernmental	\$	32,000	\$	32,000	\$	2,095	\$	(29,905)
Charges for services		130,000		130,000		120,060	\$	(9,940)
Investment earnings		900		900		2,547		1,647
Total revenues		162,900		162,900		124,702		(38,198)
Expenditures:								
General government								
Recorder		223,378		634,084		164,374		469,710
Total expenditures		223,378		634,084		164,374		469,710
Excess (deficiency) of revenues								
over expenditures		(60,478)		(471,184)		(39,672)		431,512
Net changes in fund balances		(60,478)		(471,184)		(39,672)		431,512
Fund balance, July 1, 2017		625,387		625,387		632,512		7,125
Fund balance, June 30, 2018	\$	564,909	\$	154,203	\$	592,840	\$	438,637

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual School Superintendent Grants and Fees Year Ended June 30, 2018

				Variance with
	Budgeted	Amounts		Final Budget-
	Original	Final	Actual Amounts	Positive (Negative)
Revenues:				
Property taxes	\$	\$	\$8	\$8
Intergovernmental	5,956,094	6,035,162	5,740,553	(294,609)
Charges for services	211,732	211,732	149,512	(62,220)
Investment earnings	4,000	4,000	7,261	3,261
Contributions	44,600	44,600	37,598	(7,002)
Miscellaneous	20,000	20,000	364,004	344,004
Total revenues	6,236,426	6,315,494	6,298,936	(16,558)
Expenditures:				
Education				
School Superintendent	6,508,806	6,587,875	4,584,819	2,003,056
Total expenditures	6,508,806	6,587,875	4,584,819	2,003,056
Excess (deficiency) of revenues				
over expenditures	(272,380)	(272,381)	1,714,117	1,986,498
over experialities	(272,000)	(272,001)	1,714,117	1,000,400
Other financing sources (uses):				
Transfers in	66,652	66,652	55,120	(11,532)
Total other financing sources (uses)	66,652	66,652	55,120	(11,532)
Net changes in fund balances	(205,728)	(205,729)	1,769,237	1,974,966
Fund balance, July 1, 2017	1,905,033	1,905,033	2,338,861	433,828
Fund balance, June 30, 2018	\$ 1,699,305	\$ 1,699,304	\$ 4,108,098	\$ 2,408,794

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Sheriff Grants and Fees Year Ended June 30, 2018

				Variance with
	Budget	ed Amounts	A attual	Final Budget-
	Original	Final	Actual Amounts	Positive (Negative)
Revenues:				
Intergovernmental	\$ 709,838	\$ 737,333	\$ 442,277	\$ (295,056)
Charges for services	67,714	80,465	51,257	(29,208)
Investment earnings	1,400	1,400	1,828	428
Contributions	5,000	5,000	10,415	5,415
Miscellaneous	698,900	680,900		(680,900)
Total revenues	1,482,852	1,505,098	505,777	(999,321)
Expenditures:				
Public safety				
Sheriff	1,757,314	1,747,229	636,846	1,110,383
Total expenditures	1,757,314	1,747,229	636,846	1,110,383
Excess (deficiency) of revenues				
over expenditures	(274,462	) (242,131)	(131,069)	111,062
Other financing sources (uses):				
Transfers in	87,956	90,767	57,160	(33,607)
Transfers out	,	,	,	
Total other financing sources (uses)	87,956	90,767	57,160	(33,607)
Net changes in fund balances	(186,506	) (151,364)	(73,909)	77,455
Fund balance, July 1, 2017	339,810	339,810	360,308	20,498
Fund balance, June 30, 2018	\$ 153,304	\$ 188,446	\$ 286,399	\$ 97,953

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Solid Waste Year Ended June 30, 2018

	Budgeted Amounts			<b>.</b>	Fina	iance with al Budget-		
	C	Driginal		Final	Actual mounts		Positive (Negative)	
Revenues:								
Intergovernmental	\$	230,000	\$	309,229	\$ 264,986	\$	(44,243)	
Charges for services		135,000		135,000	97,583		(37,417)	
Miscellaneous					 (30)		(30)	
Total revenues		365,000		444,229	 362,539		(81,690)	
Expenditures: Sanitation Public Works		637,576		716,805	604,332		112,473	
Total expenditures		637,576		716,805	 604,332		112,473	
Excess (deficiency) of revenues over expenditures		(272,576)		(272,576)	 (241,793)		30,783	
Other financing sources (uses):								
Transfers in		281,575		281,575	241,790		(39,785)	
Total other financing sources (uses)		281,575		281,575	241,790		(39,785)	
Net changes in fund balances		8,999		8,999	(3)		(9,002)	
Fund balance, July 1, 2017					16		16	
Fund balance, June 30, 2018	\$	8,999	\$	8,999	\$ 13	\$	(8,986)	

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Superior Court Grants and Fees Year Ended June 30, 2018

	Dudgeted Amounte					iance with	
	Budgeted Amounts Original Final		 Actual Amounts		Final Budget- Positive (Negative)		
Revenues:							
Intergovernmental	\$	197,879	\$	222,879	\$ 197,840	\$	(25,039)
Charges for services		193,000		193,000	200,439		7,439
Investment earnings		900		900	1,078		178
Contributions		9,250		9,250	3,970		(5,280)
Miscellaneous		19,500		19,500	 1,919		(17,581)
Total revenues		420,529		445,529	 405,246		(40,283)
Expenditures:							
General government							
Superior Courts		988,465		1,013,465	812,484		200,981
Total expenditures		988,465		1,013,465	 812,484		200,981
Excess (deficiency) of revenues							
over expenditures		(567,936)		(567,936)	(407,238)		160,698
Other financing sources (uses):							
Transfers in		528,180		528,180	528,403		223
Transfers out		(17,355)		(17,355)			17,355
Total other financing sources (uses)		510,825		510,825	 528,403		17,578
Net changes in fund balances		(57,111)		(57,111)	121,165		178,276
Fund balance, July 1, 2017		496,488		496,488	 489,591		(6,897)
Fund balance, June 30, 2018	\$	439,377	\$	439,377	\$ 610,756	\$	171,379

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Taxpayer Information Fund Year Ended June 30, 2018

	Budgeted Amounts Original Final			Actual Amounts		Variance with Final Budget- Positive (Negative)		
Revenues:								
Charges for services	\$	16,500	\$	16,500	\$	12,713	\$	(3,787)
Investment earnings		1,250	_	1,250		321	_	(929)
Total revenues		17,750		17,750		13,034		(4,716)
Expenditures: General government								
Treasurer		31,000		31,000		6,974		24,026
Total expenditures		31,000		31,000		6,974		24,026
Excess (deficiency) of revenues								
over expenditures		(13,250)		(13,250)		6,060		19,310
Net changes in fund balances		(13,250)		(13,250)		6,060		19,310
Fund balance, July 1, 2017		63,286		63,286		80,893		17,607
Fund balance, June 30, 2018	\$	50,036	\$	50,036	\$	86,953	\$	36,917

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Other Special Revenue Funds Year Ended June 30, 2018

	Budgetee	d Amounts		Variance with Final Budget- Positive (Negative)	
	Original	Final	Actual Amounts		
Revenues:	Oliginar	I IIIdi	Amounts	(Negative)	
Charges for services	\$ 1,200	\$ 1,200	\$ 1,709	\$ 509	
Total revenues	1,200	1,200	1,709	509	
Expenditures:					
General government					
Finance/Budget	57,795	57,795	56,464	1,331	
Highways and streets					
Public Works	70,420	70,420	69,654	766	
Total expenditures	128,215	128,215	126,118	2,097	
Excess (deficiency) of revenues					
over expenditures	(127,015)	(127,015)	(124,409)	2,606	
Other financing sources (uses):					
Transfers in	127,015	127,015	124,420	(2,595)	
Total other financing sources (uses)	127,015	127,015	124,420	(2,595)	
5 ( ,	· · · ·	· · · · ·	, , ,		
Net changes in fund balances			11	11	
Fund balance, July 1, 2017			12	12	
Fund balance, June 30, 2018	\$	\$	\$ 23	\$ 23	

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual County Improvement Districts - Debt Service Year Ended June 30, 2018

	Budgeted Amounts				Actual		Variance with Final Budget- Positive	
		Driginal		Final	Amounts		-	egative)
Revenues:								
Special assessments	\$	18,865	\$	18,865	\$	69,967	\$	51,102
Investment earnings						712		712
Total revenues		18,865		18,865		70,679		51,814
Expenditures:								
Debt service:								
Principal		17,000		17,000		18,000		(1,000)
Interest and other charges		1,865		1,865		1,448		417
Total expenditures		18,865		18,865		19,448		(583)
		10,000		10,000		10,440		(000)
Excess (deficiency) of revenues								
over expenditures						51,231		51,231
						- , -		- , -
Other financing sources (uses):								
Transfers out						(18,330)		(18,330)
Total other financing sources (uses)						(18,330)		(18,330)
<b>.</b> , ,								
Net changes in fund balances						32,901		32,901
Fund balance, July 1, 2017		(12,183)		(12,183)		46,772		58,955
Fund balance, June 30, 2018	\$	(12,183)	\$	(12,183)	\$	79,673	\$	91,856

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Parks and Open Spaces Tax Projects Fund Year Ended June 30, 2018

	Budgeted Amounts Original Final		Actual Amounts	Variance with Final Budget- Positive (Negative)	
Revenues:	<b>0</b> g			(1090110)	
County sales taxes	\$	\$	\$ 6,121	\$ 6,121	
Investment earnings	¢ 24,000	24,000	46,575	22,575	
Miscellaneous	1,972	1,972	10,010	(1,972)	
Total revenues	25,972	25,972	52,696	26,724	
	20,012	20,072	02,000	20,124	
Expenditures:					
Capital outlay	390,548	3,135,552	1,069,682	2,065,870	
Total expenditures	390,548	3,135,552	1,069,682	2,065,870	
Excess (deficiency) of revenues over expenditures	(364,576)	(3,109,580)	(1,016,986)	2,092,594	
Other financing sources (uses):					
Transfers in	130,000	130,000	130,000		
Total other financing sources (uses)	130,000	130,000	130,000		
5 ( ,	. <u> </u>	<i>,</i>	,		
Net changes in fund balances	(234,576)	(2,979,580)	(886,986)	2,092,594	
Fund balance, July 1, 2017	4,424,015	4,424,015	3,849,848	(574,167)	
Fund balance, June 30, 2018	\$ 4,189,439	\$ 1,444,435	\$ 2,962,862	\$ 1,518,427	

# Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Accommodation School Year Ended June 30, 2018

	Budgeted Amounts							Variance with Final Budget-	
		Original		Final		Actual Amounts	-	ositive egative)	
Revenues:		Oliginal		Тіпа		Anounts	(11	cgalive)	
Intergovernmental	\$	64,446	\$	64,446	\$	71,032	\$	6,586	
Investment earnings	Ŧ	700	Ŧ	700	Ŧ	575	Ŧ	(125)	
Total revenues		65,146		65,146		71,607		6,461	
Expenditures:									
Capital outlay		56,500		56,500		42,153		14,347	
Total expenditures		56,500		56,500		42,153		14,347	
Excess (deficiency) of revenues									
over expenditures		8,646		8,646		29,454		20,808	
Net changes in fund balances		8,646		8,646		29,454		20,808	
Fund balance, July 1, 2017		124,470		124,470		116,373		(8,097)	
Fund balance, June 30, 2018	\$	133,116	\$	133,116	\$	145,827	\$	12,711	

## Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual County Improvement Districts - Capital Projects Year Ended June 30, 2018

	Budgeted Amounts					Variance with Final Budget-		
		Original		Final	Actual Amounts		Positive (Negative)	
Revenues:								
Investment earnings	\$		\$		\$	2,471	\$	2,471
Miscellaneous						747		747
Total revenues			1			3,218		3,218
Expenditures:								
Capital outlay								
Total expenditures								
Excess (deficiency) of revenues over expenditures						3,218		3,218
Other financing sources (uses):								
Transfers in								
Transfers out						(70,769)		(70,769)
Total other financing sources (uses)						(70,769)		(70,769)
<b>3</b> • • • • • • • • • • • • • • • • • • •								( - ) /
Net changes in fund balances						(67,551)		(67,551)
Fund balance, July 1, 2017		500,455		500,455		456,447		(44,008)
Fund balance, June 30, 2018	\$	500,455	\$	500,455	\$	388,896	\$	(111,559)

#### Coconino County Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual Other Capital Projects Funds Year Ended June 30, 2018

	Budgetec	Amounts		Variance with Final Budget-
	Original	Final	Actual Amounts	Positive (Negative)
Revenues:				
Licenses and permits		\$ 18,000	\$ 18,000	
Intergovernmental			29,524	29,524
Investment earnings	30,000	30,000	8,638	(21,362)
Total revenues	30,000	48,000	56,162	8,162
Expenditures:				
Capital outlay	2,807,455	3,619,300	585,075	3,034,225
Total expenditures	2,807,455	3,619,300	585,075	3,034,225
Excess (deficiency) of revenues over expenditures	(2,777,455)	(3,571,300)	(528,913)	3,042,387
Other financing sources (uses):				
Sale of capital assets			22,446	22,446
Transfers in	251,497	9,293,963	9,000,000	(293,963)
Transfers out				
Total other financing sources (uses)	251,497	9,293,963	9,022,446	(271,517)
Net changes in fund balances	(2,525,958)	5,722,663	8,493,533	2,770,870
Fund balance, July 1, 2017	2,596,836	2,596,836	2,634,606	37,770
Fund balance, June 30, 2018	\$ 70,878	\$ 8,319,499	\$ 11,128,139	\$ 2,808,640

# Coconino County Combining Statement of Fiduciary Net Position Investment Trust Funds June 30, 2018

	Treasurer's Investment Pool	Individual Investment Accounts	Total Investment Trust Funds		
Assets					
Cash and cash equivalents	\$ 122,537,475	\$ 4,662,975	\$ 127,200,450		
Interest and dividends receivable	537,771		537,771		
Total assets	123,075,246	4,662,975	127,738,221		
Liabilities Total liabilities					
Net position Held in trust for investment trust participants	\$ 123,075,246	\$ 4,662,975	\$ 127,738,221		

# Coconino County Combining Statement of Changes in Fiduciary Net Position Investment Trust Funds Year Ended June 30, 2018

	Treasurer's Investment Pool	Individual Investment Accounts	Total Investment Trust Funds		
Additions:					
Contribution from participants	\$ 320,834,703	\$ 391,456	\$ 321,226,159		
Investment earnings	709,479		709,479		
Total additions	321,544,182	391,456	321,935,638		
Deductions: Distributions to participants Total deductions	320,005,777 320,005,777	6,619,646 6,619,646	326,625,423 326,625,423		
Change in net position	1,538,405	(6,228,190)	(4,689,785)		
Net position, July 1, 2017	121,536,841	10,891,165	132,428,006		
Net position, June 30, 2018	\$ 123,075,246	\$ 4,662,975	\$ 127,738,221		

# Coconino County Statement of Changes in Assets and Liabilities Agency Fund Year Ended June 30, 2018

	Balance July 1, 2017	Additions	Deletions	Balance June 30, 2018
Assets				
Cash and cash equivalents	\$ 3,257,863	\$ 72,350,425	\$ 71,299,088	\$ 4,309,200
Total assets	\$ 3,257,863	\$ 72,350,425	\$ 71,299,088	\$ 4,309,200
Liabilities Deposits held for others Due to other governments Total liabilities	\$ 2,999,896 257,967 \$ 3,257,863	\$ 68,519,211 3,831,214 \$ 72,350,425	\$ 67,571,705 3,727,383 \$ 71,299,088	\$ 3,947,402 361,798 \$ 4,309,200
### STATISTICAL SECTION

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### Coconino County Statistical Section Year Ended June 30, 2018

This part of the Coconino County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

#### Contents

und	<b>Trends</b> lese schedules contain trend information to help the reader derstand how the County's financial performance and ell-being have changed over time	77-181
Revenue	Capacity	
the	ese schedules contain information to help the reader assess e County's most significant local revenue source, the operty tax	82-185
the out	acity lese schedules present information to help the reader assess e affordability of the County's current levels of tstanding debt and the County's ability to issue ditional debt in the future	186-188
	nhia and Economic Information	
The	<b>phic and Economic Information</b> lese schedules offer demographic and economic indicators to lp the reader understand the environment within which e County's financial activities take place	189-191
Operating	g Information	
The the fina	ese schedules contain service and infrastructure data to help e reader understand how the information in the County's ancial report relates to the services the County provides d the activities it performs.	192-196

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#### Coconino County Net Position by Component Last Ten Fiscal Years (accrual basis of accounting)

	 Fiscal Year											
	2009		2010		2011	2012	2013	2014	2015	2016	2017	2018
Primary government:												
Governmental activities												
Invested in capital assets,												
net of related debt	\$ 129,694,889	\$	128,372,030	\$	145,814,515	\$ 142,964,843	\$ 145,559,259	\$ 145,480,845	\$ 149,872,339	\$ 150,901,461	\$ 169,224,399	\$ 169,978,898
Restricted	28,345,559		28,386,829		63,914,015	65,858,399	63,564,437	69,537,246	74,284,443	67,370,287	64,169,360	79,738,737
Unrestricted	 52,251,638		53,636,533		22,113,670	23,547,699	22,747,752	18,591,785	(86,379,130)	(77,733,568)	(81,582,757)	(104,744,999)
Total governmental activities net position	\$ 210,292,086	\$	210,395,392	\$	231,842,200	\$ 232,370,941	\$ 231,871,448	\$ 233,609,876	\$ 137,777,652	\$ 140,538,180	\$ 151,811,002	\$ 144,972,636

Source: Coconino County Single Audit Reporting Package

Note 1: Due to the implementation of GASB Statement No. 68, Accounting and Financial Reporting for Pensions, in fiscal year 2015, net position for the year ended June 30, 2014 was restated, however this change was not reflected in this schedule.

Note 2: Due to the implementation of GASB Statement No. 75, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, in fiscal year 2018, net position for the year ended June 30, 2017 was restated, however this change was not reflected in this schedule.

### Coconino County Changes in Net Position Last Ten Fiscal Years (accrual basis of accounting)

			Fisca	al yea	r	
		2009	2010		2011	2012
Expenses						
Governmental activities:						
General government	\$	32,364,030	\$ 31,501,241	\$	30,768,963	\$ 31,590,773
Public safety		33,164,905	31,592,406		36,552,608	33,763,301
Highways and streets		16,655,737	15,639,291		13,811,657	15,955,413
Sanitation		3,274,456	3,138,985		3,151,415	3,088,446
Health		12,692,864	11,216,546		11,045,264	11,550,850
Welfare		7,615,522	8,273,139		8,284,852	6,907,365
Culture and recreation		7,814,879	7,725,556		7,286,373	7,243,089
Education		4,892,986	5,278,556		4,767,625	5,232,363
Interest on long term debt		512,256	414,902			178,025
Defeasance of long-term debt						
Total expenses	\$	118,987,635	\$ 114,780,622	\$	115,668,757	\$ 115,509,625
Program Revenues						
Governmental activities:						
Charges for services:						
General government		7,316,495	7,169,300		6,022,842	4,995,911
Public safety		3,421,790	3,679,918		3,821,300	3,272,289
Highways and streets		1,152,294	69,689		93,370	93,636
Sanitation		1,375,437	1,321,418		1,386,848	1,402,290
Health		1,316,870	1,247,031		1,151,680	1,181,490
Welfare		1,262,876	2,101,024		1,905,924	1,802,447
Culture and recreation		1,170,109	794,306		865,254	760,863
Education		95,016	116,020		130,681	113,749
Operating grants and contributions		34,581,839	34,922,841		39,900,147	32,332,327
Capital grants and contributions		118,520	 84,811		6,320,016	 13,130
Total governmental activities program revenues	\$	51,811,246	\$ 51,506,358	\$	61,598,062	\$ 45,968,132
Net (expenses) revenues	\$	(67,176,389)	\$ (63,274,264)	\$	(54,070,695)	\$ (69,541,493)
General Revenues and Other Changes in Net Assets						
Governmental activities:						
Property taxes, levied for general purposes						
		7,935,524	8,185,332		8,405,307	8,807,267
Property taxes, levied for library		7,935,524 4,708,037	8,185,332 5,107,399		8,405,307 4,879,638	8,807,267 4,313,244
Property taxes, levied for library Property taxes, levied for flood control						
		4,708,037	5,107,399		4,879,638	4,313,244
Property taxes, levied for flood control		4,708,037 2,011,055	5,107,399 1,959,193		4,879,638 1,849,054	4,313,244 3,179,252
Property taxes, levied for flood control Property taxes, levied for accommodation school		4,708,037 2,011,055	5,107,399 1,959,193		4,879,638 1,849,054 275	4,313,244 3,179,252 142
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services		4,708,037 2,011,055 189,318	5,107,399 1,959,193 4,310		4,879,638 1,849,054 275 4,923,145	4,313,244 3,179,252 142 4,801,721
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax		4,708,037 2,011,055 189,318	5,107,399 1,959,193 4,310		4,879,638 1,849,054 275 4,923,145	4,313,244 3,179,252 142 4,801,721
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax		4,708,037 2,011,055 189,318 11,497,627	5,107,399 1,959,193 4,310 10,774,208		4,879,638 1,849,054 275 4,923,145 11,118,458	4,313,244 3,179,252 142 4,801,721 11,369,591
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax		4,708,037 2,011,055 189,318 11,497,627 11,486,443	5,107,399 1,959,193 4,310 10,774,208 10,791,078		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax Shared revenue - state sales tax		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944 15,287,328	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207 14,353,390		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969 15,670,801	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788 17,208,420
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax Shared revenue - state sales tax Shared revenue - state vehicle license tax		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944 15,287,328	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207 14,353,390		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969 15,670,801	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788 17,208,420
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax Shared revenue - state sales tax Shared revenue - state vehicle license tax Grants and contributions not restricted to specific		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944 15,287,328 5,240,676	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207 14,353,390 4,971,307		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969 15,670,801 4,932,200	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788 17,208,420 4,676,609
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax Shared revenue - state sales tax Shared revenue - state vehicle license tax Grants and contributions not restricted to specific programs		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944 15,287,328 5,240,676 2,866,290	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207 14,353,390 4,971,307 2,139,437		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969 15,670,801 4,932,200 1,974,042	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788 17,208,420 4,676,609 1,930,854
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax Shared revenue - state sales tax Shared revenue - state vehicle license tax Grants and contributions not restricted to specific programs Investment earnings		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944 15,287,328 5,240,676 2,866,290 2,388,053	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207 14,353,390 4,971,307 2,139,437 2,090,720		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969 15,670,801 4,932,200 1,974,042 684,904	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788 17,208,420 4,676,609 1,930,854 1,162,458
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax Shared revenue - state sales tax Shared revenue - state vehicle license tax Grants and contributions not restricted to specific programs Investment earnings Gain (loss) on disposal of capital assets		4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944 15,287,328 5,240,676 2,866,290 2,388,053 2,100	5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207 14,353,390 4,971,307 2,139,437 2,090,720 130,889 73,066		4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969 15,670,801 4,932,200 1,974,042 684,904 1,037,009	4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788 17,208,420 4,676,609 1,930,854 1,162,458 (882,441) 55,430
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax Shared revenue - state sales tax Shared revenue - state vehicle license tax Grants and contributions not restricted to specific programs Investment earnings Gain (loss) on disposal of capital assets Miscellaneous	\$	4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944 15,287,328 5,240,676 2,866,290 2,388,053 2,100	\$ 5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207 14,353,390 4,971,307 2,139,437 2,090,720 130,889	\$	4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969 15,670,801 4,932,200 1,974,042 684,904 1,037,009 111,114	\$ 4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788 17,208,420 4,676,609 1,930,854 1,162,458 (882,441)
Property taxes, levied for flood control Property taxes, levied for accommodation school Property taxes, levied for health services General county sales tax Road sales tax Jail District sales tax Parks and open spaces sales tax Excise tax Franchise tax Shared revenue - state sales tax Shared revenue - state vehicle license tax Grants and contributions not restricted to specific programs Investment earnings Gain (loss) on disposal of capital assets Miscellaneous Donated capital	<u>\$</u>	4,708,037 2,011,055 189,318 11,497,627 11,486,443 2,871,495 92,118 41,944 15,287,328 5,240,676 2,866,290 2,388,053 2,100 376,842	\$ 5,107,399 1,959,193 4,310 10,774,208 10,791,078 2,689,346 68,688 39,207 14,353,390 4,971,307 2,139,437 2,090,720 130,889 73,066	\$	4,879,638 1,849,054 275 4,923,145 11,118,458 11,109,910 2,775,886 118,795 36,969 15,670,801 4,932,200 1,974,042 684,904 1,037,009 111,114 5,169,268	\$ 4,313,244 3,179,252 142 4,801,721 11,369,591 11,368,185 2,832,704 107,980 36,788 17,208,420 4,676,609 1,930,854 1,162,458 (882,441) 55,430

Source: Coconino County Single Audit Reporting Package

			2014		Fisca 2015		2016		2017		2018
	2013		2014		2015		2010		2017		2018
\$	32,049,113	\$	29,994,545	\$	34,766,812	\$	33,869,932	\$	38,022,439	\$	41,678,89
	37,609,509		42,122,131		42,398,679		40,947,920		41,654,185		49,967,54
	15,958,230		14,058,678		14,906,659		21,815,377		13,113,953		23,621,32
	2,102,071		1,611,107		2,007,358		2,235,478		2,520,023		2,195,62
	12,199,793		13,735,528		13,915,744		13,180,529		13,468,758		15,010,30
	6,642,756		4,932,758		4,486,667		4,254,709		4,576,781		5,208,14
	7,063,893		6,594,783		6,682,930		7,172,432		6,755,900		7,751,15
	5,941,255		7,332,953		6,708,189		5,336,344		4,707,587		7,171,54
	69,723		46,622		24,582		18,128		8,720		1,44
\$	119,636,343	\$	120,429,105	\$	125,897,620	\$	128,830,849	\$	124,828,346	\$	152,605,99
	4,465,482		4,868,512		4,737,629		5,751,943		7,176,071		6,509,85
	3,107,973		2,937,416		2,538,879		3,159,188		3,265,470		3,506,11
	99,728		54,445		114,459		72,866		160,894		103,14
	1,346,328		1,342,276		1,327,150		1,348,145		1,367,001		1,332,13
	1,301,249		1,353,915		1,463,783		1,143,207		1,289,745		1,442,25
	1,467,637		795,045		243,096		123,744		126,427		99,53
	850,519		838,718		879,799		810,926		1,216,327		936,31
	171,298		183,275		180,507		373,206		299,328		515,18
	36,156,108		35,999,361		38,184,459		32,558,181		30,446,823		36,035,02
	(1,892)		14,217		6,821		701,451		612,546		1,085,07
\$	48,964,430	\$	48,387,180	\$	49,676,582	\$	46,042,857	\$	45,960,632	\$	51,564,62
\$	(70,671,913)	\$	(72,041,925)	\$	(76,221,038)	\$	(82,787,992)	\$	(78,867,714)	\$	(101,041,36
Ψ	(10,011,010)	<u> </u>	(12,011,020)	Ţ	(10,221,000)	<u> </u>	(02).01,002/	<b>—</b>	(10,001,111)	-	(101,011,00
	8 744 783		9 040 033		9 023 305		9 511 567		10 263 558		10 051 06
	8,744,783 4 157 084		9,040,033 3 906 545		9,023,305 3 848 918		9,511,567 3 924 459		10,263,558		
	4,157,084		3,906,545		3,848,918		3,924,459		4,039,059		4,233,86
	4,157,084 2,943,787		3,906,545 2,462,802		3,848,918 2,425,568		3,924,459 2,444,129				4,233,86 2,608,06
	4,157,084 2,943,787 33		3,906,545 2,462,802 (18)		3,848,918 2,425,568 8		3,924,459 2,444,129 8		4,039,059 2,491,441		4,233,86 2,608,06 4,139,44
	4,157,084 2,943,787 33 4,390,334		3,906,545 2,462,802 (18) 3,816,050		3,848,918 2,425,568 8 3,761,327		3,924,459 2,444,129 8 3,847,788		4,039,059 2,491,441 3,948,951		4,233,86 2,608,06 4,139,44
	4,157,084 2,943,787 33		3,906,545 2,462,802 (18)		3,848,918 2,425,568 8 3,761,327 13,579,820		3,924,459 2,444,129 8 3,847,788 14,123,077		4,039,059 2,491,441 3,948,951 15,226,954		4,233,86 2,608,06 4,139,44 16,226,05
	4,157,084 2,943,787 33 4,390,334 11,705,643		3,906,545 2,462,802 (18) 3,816,050 12,271,635		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 6,12
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093 74,510		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409 83,589		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627 70,356		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012 139,804		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427 129,671		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 6,12 136,04
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093 74,510 47,198		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409 83,589 58,608		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627 70,356 94,022		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012 139,804 97,267		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427 129,671 103,255		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 6,12 136,04 105,86
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093 74,510		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409 83,589		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627 70,356		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012 139,804		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427 129,671		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 6,12 136,04 105,86 22,634,78
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093 74,510 47,198 18,592,227		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409 83,589 58,608 19,067,396		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627 70,356 94,022 19,995,985		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012 139,804 97,267 21,004,646		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427 129,671 103,255 22,133,708		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 6,12 136,04 105,86 22,634,78 4,018,57
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093 74,510 47,198 18,592,227 3,082,023		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409 83,589 58,608 19,067,396 3,180,936 2,616,490		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627 70,356 94,022 19,995,985 3,301,848 2,484,148		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012 139,804 97,267 21,004,646 3,570,541		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427 129,671 103,255 22,133,708 3,768,292		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 6,12 136,04 105,86 22,634,78 4,018,57 4,237,49
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093 74,510 47,198 18,592,227 3,082,023 1,902,703 (316,192)		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409 83,589 58,608 19,067,396 3,180,936 2,616,490 1,420,929		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627 70,356 94,022 19,995,985 3,301,848 2,484,148 700,571		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012 139,804 97,267 21,004,646 3,570,541 2,822,490 1,037,145		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427 129,671 103,255 22,133,708 3,768,292 2,688,238 353,751		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 6,12 136,04 105,86 22,634,78 4,018,57 4,237,49 351,06
	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093 74,510 47,198 18,592,227 3,082,023 1,902,703		3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409 83,589 58,608 19,067,396 3,180,936 2,616,490		3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627 70,356 94,022 19,995,985 3,301,848 2,484,148		3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012 139,804 97,267 21,004,646 3,570,541 2,822,490		4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427 129,671 103,255 22,133,708 3,768,292 2,688,238		4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 136,04 105,86 22,634,78 4,018,57 4,237,49 351,06 662,87
\$	4,157,084 2,943,787 33 4,390,334 11,705,643 11,699,874 2,923,093 74,510 47,198 18,592,227 3,082,023 1,902,703 (316,192) 42,869	\$	3,906,545 2,462,802 (18) 3,816,050 12,271,635 12,270,130 3,065,409 83,589 58,608 19,067,396 3,180,936 2,616,490 1,420,929 453,292	\$	3,848,918 2,425,568 8 3,761,327 13,579,820 3,778,550 13,576,136 997,627 70,356 94,022 19,995,985 3,301,848 2,484,148 700,571 218,749	\$	3,924,459 2,444,129 8 3,847,788 14,123,077 8,426,665 14,127,110 27,012 139,804 97,267 21,004,646 3,570,541 2,822,490 1,037,145 354,668	\$	4,039,059 2,491,441 3,948,951 15,226,954 9,253,718 15,225,145 16,427 129,671 103,255 22,133,708 3,768,292 2,688,238 353,751 397,314	\$	10,051,06 4,233,86 2,608,06 4,139,44 16,226,05 9,953,86 16,226,62 6,12 136,04 105,86 22,634,78 4,018,57 4,237,49 351,06 662,87 53,64 95,645,47

#### Coconino County Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

				Fiscal Yea	r					
	2009	2010	2011 <sup>1</sup>	2012	2013	2014	2015	2016	2017	2018
General Fund										
Reserved	\$ 173,499	\$ 40,720	\$	\$	\$	\$	\$	\$	\$	\$
Unreserved	24,956,598	22,206,572								
Nonspendable			85,029	1,509,973	1,541,383	1,556,369	1,517,238	1,055,053	778,832	391,572
Restricted						15,000				
Committed										860,000
Unassigned			26,368,723	28,450,416	29,184,907	26,643,317	26,126,347	28,961,573	31,289,354	25,721,380
Total general fund	\$ 25,130,097	\$ 22,247,292	\$ 26,453,752	\$ 29,960,389	\$ 30,726,290	\$ 28,214,686	\$ 27,643,585	\$ 30,016,626	\$ 32,068,186	\$ 26,972,952
All other governmental funds										
Reserved	\$ 384,735	\$ 592,136	\$	\$	\$	\$	\$	\$	\$	\$
Unreserved, reported in:										
Special revenue funds	52,444,661	58,066,418								
Capital project funds	1,176,745	842,548								
Debt service fund	46									
Nonspendable			84,711	271,992	231,804	139,493	104,770	117,597	87,823	104,927
Restricted			58,606,383	60,899,020	61,776,253	69,921,012	74,212,850	67,763,379	64,054,555	77,666,204
Committed										1,590,000
Unassigned						(2,077,795)	(3,303,500)	(1,238,800)	(395,024)	(187,183)
Total all other governmental funds	\$ 54,006,187	\$ 59,501,102	\$ 58,691,094	\$ 61,171,012	\$ 62,008,057	\$ 67,982,710	\$ 71,014,120	\$ 66,642,176	\$ 63,747,354	\$ 79,173,948

Source: Coconino County Single Audit Reporting Package

<sup>1</sup> Due to implementation of GASB 54 in FY 2011, categories regarding fund balances have been redefined. See Note 1 of Notes to Basic Financial Statements.

#### Coconino County Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

	Fiscal Year									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Revenues:										
Property taxes	\$ 14,683,323	\$ 15,286,914	\$ 19,877,174	\$ 21,134,274	\$ 20,320,244	\$ 19,255,927	\$ 18,966,331	\$ 19,701,750	\$ 20,870,854	\$ 21,037,434
County sales taxes	31,235,155	29,334,804	30,092,941	30,395,929	26,455,658	27,750,211	32,096,706	36,952,588	39,961,622	42,661,323
Special assessments	533,246	567,822	528,262	443,889	454,223	232,948	137,434	57,851	55,814	81,367
Licenses and permits	1,596,184	1,531,423	1,544,071	2,080,424	1,428,438	1,585,215	1,520,047	1,721,229	2,147,569	2,355,594
Fees, fines, and forfeits	2,636,342	2,475,047	1,912,702	1,536,208	1,434,276	1,890,338	1,609,332	1,887,642	2,382,906	2,000,460
Intergovernmental	52,131,109	51,035,314	61,706,361	51,173,921	60,388,098	60,348,857	60,921,308	61,905,784	59,453,303	66,266,657
Charges for services	10,616,158	11,421,254	11,176,829	9,280,931	8,764,702	7,751,499	7,004,301	6,923,006	7,898,370	7,773,349
Investment earnings	2,941,346	2,547,186	894,731	1,450,443	(360,692)	1,713,752	1,038,111	1,264,077	398,554	370,130
Contributions	498,811	654,529	582,801	629,849	674,720	658,818	600,116	679,203	667,591	601,142
Miscellaneous	1,039,999	411,152	547,255	491,740	613,048	531,987	565,043	1,439,331	477,409	644,825
Total revenues	\$ 117,911,673	\$ 115,265,445	\$ 128,863,127	\$ 118,617,608	\$ 120,172,715	\$ 121,719,552	\$ 124,458,729	\$ 132,532,461	\$ 134,313,992	\$ 143,792,281
Expenditures:										
Current:										
General government	\$ 31,104,566	\$ 30,537,222	\$ 30,019,684	\$ 30,768,104	\$ 31,049,633	\$ 29,107,514	\$ 31,139,164	\$ 31,421,859	\$ 34,369,247	\$ 35,161,664
Public safety	31,381,596	30,336,374	36,611,002	34,375,074	39,373,290	45,050,982	43,662,534	48,707,702	38,950,563	41,091,613
Highways and streets	16,992,456	13,181,875	10,912,173	12,105,577	13,312,515	10,949,715	13,734,826	22,936,771	20,878,220	22,410,804
Sanitation	3,146,581	2,978,416	2,919,328	2,874,688	1,820,482	1,413,555	1,941,069	2,065,123	2,036,484	1,867,750
Health	12,361,518	10,956,358	10,795,196	11,338,648	12,036,240	13,528,580	13,091,067	12,723,241	13,123,911	13,488,351
Welfare	7,517,819	8,149,363	8,109,040	6,806,132	6,464,632	4,936,174	4,091,392	4,024,951	4,412,375	4,467,177
Culture and recreation	8,045,985	7,607,898	19,136,103	6,650,038	6,122,803	5,986,724	6,598,582	5,924,896	6,099,745	6,803,213
Education	4,730,288	5,110,500	4,727,587	5,085,903	5,783,644	7,176,253	6,456,550	5,141,470	4,561,510	6,821,281
Capital outlay	1,434,116	771,393	1,049,137	148,465	2,213,866	147,146	1,281,468	1,872,994	11,025,516	1,696,910
Debt service:										
Principal	2,508,901	2,637,213	2,255,923	2,353,289	396,669	415,808	105,144	85,000	230,000	18,000
Interest and other charges	512,256	414,902	287,272	178,025	69,723	46,622	24,582	18,128	8,720	1,448
Total expenditures	\$ 119,736,082	\$ 112,681,514	\$ 126,822,445	\$ 112,683,943	\$ 118,643,497	\$ 118,759,073	\$ 122,126,378	\$ 134,922,135	\$ 135,696,291	\$ 133,828,211
Excess (deficiency) of revenues										
over expenditures	(1,824,409)	2,583,931	2,040,682	5,933,665	1,529,218	2,960,479	2,332,351	(2,389,674)	(1,382,299)	9,964,070
Other financing sources (uses):										
Capital lease agreement	\$	\$	\$	\$	\$	\$	\$	\$ 90,011	\$	\$
Sale of capital assets	2,100	28,179	1,329,950	Ŧ	20,194	502,570	127,958	361,335	539,037	567,290
Bond proceeds	795,000									
Transfers in	15,481,676	15,042,578	21,912,454	14,661,648	14,454,693	14,188,062	15,427,307	22,706,214	12,333,922	22,024,786
Transfers out	(15,508,755)	(15,042,578)	(21,894,634)	(14,608,758)	(14,401,159)	(14,188,062)	(15,427,307)	(22,766,789)	(12,333,922)	(22,224,786)
Total other financing sources and uses	770,021	28,179	1,347,770	52,890	73,728	502,570	127,958	390,771	539,037	367,290
Net changes in fund balances	\$ (1,054,388)	\$ 2,612,110	\$ 3,388,452	\$ 5,986,555	\$ 1,602,946	\$ 3,463,049	\$ 2,460,309	\$ (1,998,903)	\$ (843,262)	\$ 10,331,360
Debt service as a percentage of										
noncapital expenditures	2.62%	2.80%	2.06%	2.30%	0.42%	0.41%	0.12%	0.08%	0.21%	0.02%

Source: Coconino County Single Audit Reporting Package

#### Coconino County Assessed Value and Estimated Market Value of Taxable Property Last Ten Years

	Prop	erty Values Asse	ssed			
Fiscal Year Ended June 30,	Secured	Unsecured	Total	Total Direct Tax Rate	Total Secured and Unsecured Estimated Market Value	Total Assessed Value as a Percentage of Total Estimated Market Value
2009	1,605,854,299	234,920,747	1,840,775,046	0.8791	17,790,931,957	10.3
2010	1,694,104,159	224,614,413	1,918,718,572	0.8340	17,143,465,763	11.2
2011	1,607,918,353	232,224,257	1,840,142,610	1.0820	15,460,396,890	11.9
2012	1,714,437,231	45,163,364	1,759,600,595	1.3170	14,840,670,920	11.9
2013	1,714,436,551	45,173,364	1,759,609,915	1.3347	14,840,650,090	11.9
2014	1,475,006,428	58,058,854	1,533,065,282	1.4522	13,008,153,658	11.8
2015	1,478,590,523	55,893,415	1,534,483,938	1.4702	13,223,453,140	11.6
2016	1,545,641,492	56,698,420	1,602,339,912	1.4702	14,061,706,204	11.4
2017	1,440,511,578	227,019,238	1,667,530,816	1.4844	14,061,706,204	11.9
2018	1,412,671,518	235,859,535	1,648,531,053	1.4734	16,127,059,905	10.2

Source: Coconino County Assessor

Note: Secured and Unsecured assessed property values and estimated market values are determined each calendar year. The tax rates are applicable beginning July 1st of the next fiscal year. The Board of Supervisors approves the tax rates on the third Monday of August.

## Coconino County Direct and Overlapping Property Tax Rates Last Ten Fiscal Years

		Direct Rates										
Fiscal Year	County Operating	Library District	Flood Control District	Public Health Service District	Total Direct							
2009	0.4338	0.2293	0.2160		0.8791							
2010	0.3973	0.2367	0.2000		0.8340							
2011	0.3953	0.2367	0.2000	0.2500	1.0820							
2012	0.4303	0.2367	0.4000	0.2500	1.3170							
2013	0.4480	0.2367	0.4000	0.2500	1.3347							
2014	0.5466	0.2556	0.4000	0.2500	1.4522							
2015	0.5466	0.2556	0.4000	0.2500	1.4522							
2016	0.5646	0.2556	0.4000	0.2500	1.4702							
2017	0.5788	0.2556	0.4000	0.2500	1.4844							
2018	0.5678	0.2556	0.4000	0.2500	1.4734							

**Overlapping Rates** 

Fiscal Year	Fire District Assistance	School Equalization	Community College	Cities	Fire Districts	Other Special Districts	School Districts
2008	0.1000		0.4865	0 - 1.5519	0.4100 - 2.7500	0 - 2.2300	0.0500 - 9.9025
2009	0.0972		0.4643	0 - 1.5169	0.4100 - 2.7500	0 - 2.2300	0.0500 - 10.9896
2010	0.0904	0.3306	0.4267	0 - 1.4913	0.3000 - 3.0000	0 - 2.9705	0.0500 - 9.9371
2011	0.0925	0.3564	0.4308	0 - 1.4845	0.2742 - 3.0000	0 - 2.6680	0.0500 - 8.4520
2012	0.0986	0.4259	0.4734	0 - 1.5283	0.0600 - 3.2500	0 - 1.5640	0.0500 - 8.5934
2013	0.1000	0.4717	0.4927	0 - 1.5497	0.3000 - 3.2500	0 - 1.6919	0.0500 - 10.7007
2014	0.1000	0.5123	0.5879	0 - 1.6795	0.3500 - 3.2500	0 - 3.3685	0.0500 - 11.9461
2015	0.1000	0.5123	0.5879	0 - 1.6784	0.4000 - 3.2500	0 - 1.6659	0.0500 - 11.9461
2016	0.1000	0.5089	0.6056	0 - 1.6784	0.4000 - 3.2500	0 - 1.6659	0.0500 - 13.0827
2017	0.1000	0.4875	0.6142	0 - 1.6599	0.6000 - 3.495	0 - 1.6273	0.0500 - 13.3731
2018	0.1000	0.4875	0.6142	0 - 1.6599	0.6000 - 3.495	0 - 1.6273	0.0500 - 13.3731

Source: Coconino County adopted tax rate schedules

Note: Tax rates are per \$100 assessed valuation.

## Coconino County Principal Property Tax Payers Current Year and Eight Years Ago

			2018				2009	1
Taxpayer	То	tal Assessed Value	Rank	Percentage of Total Primary Assessed Value	Tot	al Assessed Value	Rank	Percentage of Total Primary Assessed Value
Arizona Public Service Company	\$	81,646,156	1	4.95%		\$77,017,813	1	4.18%
Transwestern Pipeline Company		23,568,594	2	1.43		35,331,053	2	1.92
BNSF Railway Company		23,497,814	3	1.43		16,356,913	7	0.89
Unisource Energy Corporation		20,559,255	4	1.25		18,541,722	4	1.01
W.L. Gore & Associates Inc.		18,878,525	5	1.15		18,043,975	5	0.98
Kinder Morgan (El Paso Natural Gas)		16,995,688	6	1.03		19,625,984	3	1.07
Nevada Power Company		10,611,595	7	0.64		9,866,303	9	
HTS-CHC (Sedona) LLC		5,465,256	8	0.33		5,431,114	10	0.30
Qwest Corporation		5,317,393	9	0.32		13,184,230	8	0.72
GCR Acqusitions, LLC		5,265,190	10	0.32				0.00
Total Principal Taxpayers	\$	211,805,466		12.84%	\$	213,399,107		11.61%

Total Coconino County Primary Assessed Value

\$ 1,648,531,053

\$1,840,775,046

Source: Coconino County Assessor

<sup>1</sup> Arizona Department of Revenue, Central Information Services

#### Coconino County Property Tax Levies and Collections Last Ten Fiscal Years

			hin the Fiscal the Levy		Total Collec	tions to Date
Fiscal Year Ended June 30,	County Tax Levied For the Fiscal Year	Amount	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy
2009	\$14,061,783	\$ 13,583,453	96.60	\$ 457,643	\$ 14,041,096	99.85
2010	14,383,909	13,977,568	97.18	407,666	14,385,234	100.01
2011	19,513,519	18,641,220	95.53	747,856	19,389,076	99.36
2012	19,880,920	19,239,142	96.77	549,566	19,788,708	99.54
2013	19,356,876	18,811,741	97.18	446,528	19,258,269	99.49
2014	18,532,923	18,092,321	97.62	347,681	18,440,002	99.50
2015	18,693,720	18,610,772	99.56	33,979	18,644,751	99.74
2016	19,059,353	18,991,321	99.64	6,405	18,997,726	99.68
2017	19,623,017	19,199,980	97.84	394,805	19,594,785	99.86
2018	20,381,313	19,986,063	98.06	0	19,986,063	98.06
Fiscal Year	(	County Tax Levied	for the Fiscal Yea	ar		
Ended June 30,	County Operating	Public Health Service District	Flood Control District	County Library	Total County	
2009	7,328,876		2,014,075	4,718,832	14,061,783	
2010	7,320,104		1,961,323	5,102,482	14,383,909	
2011	7,631,149	5,153,351	1,849,827	4,879,193	19,513,519	
2012	7,774,986	4,588,969	3,172,129	4,344,836	19,880,920	
2013	7,836,325	4,397,524	2,959,452	4,163,575	19,356,876	
2014	8,321,922	3,828,370	2,468,506	3,914,125	18,532,923	
2015	8,541,404	3,820,326	2,426,088	3,905,901	18,693,720	
2016	8,828,938	3,848,713	2,446,777	3,934,925	19,059,353	
2017	9,142,852	3,949,055	2,493,595	4,037,514	19,623,017	
2018	9,401,146	4,139,287	2,608,873	4,232,007	20,381,313	

Source: Taxes levied and collections are obtained from the Coconino County Treasurer.

Note: Collections to date may exceed 100%, as the initial amount levied is not updated to reflect any adjustments or exemptions arising from taxpayer disputes.

#### Coconino County Ratios of Outstanding Debt by Type Last Ten Fiscal Years

Fiscal Year	Jail District Revenue Bonds	Special Assessments	Total	Percentage of Personal Income <sup>1</sup>	Per Capita <sup>1</sup>
2009	8,340,000	2,364,178	10,704,178	0.24%	80.19
2010	6,145,000	2,016,964	8,161,964	0.18%	60.64
2011	3,855,000	1,646,042	5,501,042	0.12%	40.90
2012	1,970,000	1,262,673	3,232,673	0.07%	23.77
2013		866,084	866,084	0.02%	6.34
2014		450,276	450,276	0.01%	3.27
2015		345,131	345,131	0.01%	2.48
2016		260,000	260,000	0.00%	1.81
2017		30,000	30,000	0.00%	0.21
2018		12,000	12,000	NA <sup>2</sup>	NA <sup>2</sup>

# Source: Details regarding the County's outstanding debt can be found in the Notes to the financial statements.

<sup>1</sup> Personal income and population information can be found in the Demographics and Economic Statistics schedule.

<sup>2</sup> Personal income and population was not available for 2018.

#### Coconino County Legal Debt Margin Last Ten Fiscal Years

Legal Debt Margin Calculation for Fiscal Year 2018	
Assessed value	\$ 1,648,531,053
Debt limit (6% of assessed value)	98,911,863
Debt applicable to limit:	
General obligation bonds	
Less: Amount set aside for repayment of general obligation debt	
Total net debt applicable to limit	
Legal debt margin	\$ 98,911,863

	2009	2010	2011	2012	2013	2014		2015	2016	2017	2018
Debt limit Total net debt applicable to the limit	\$ 110,446,503	\$ 115,123,114	\$ 110,408,557	\$ 105,576,036	\$ 105,576,595	\$ 91,983,9	7 \$	92,069,036	\$ 96,140,395	\$ 100,051,849	\$ 98,911,863
Legal debt margin	\$ 110,446,503	\$ 115,123,114	\$ 110,408,557	\$ 105,576,036	\$ 105,576,595	\$ 91,983,9	7 \$	92,069,036	\$ 96,140,395	\$ 100,051,849	\$ 98,911,863
Total net debt applicable to the limit as a percentage of debt limit	0.00%	0.00%	0.00%	0.00%	0.00%	0.0	)%	0.00%	0.00%	0.00%	0.00%

Source: Assessed value information obtained from the Coconino County Assessor. Debt amounts obtained from the Coconino County Single Audit Reports.

Note: The Arizona Constitution, Article 9, Section 8, state that the County may become indebted for an amount not to exceed six percent of taxable property.

#### Coconino County Pledged Revenue Coverage Last Ten Fiscal Years

	Jail District Revenue Bonds								
			Net						
Fiscal	Jail District	Less:	Available	Debt Se	ervice				
Year	Revenues <sup>1</sup>	Expenditures <sup>2</sup>	Revenue	Principal	Interest	Coverage			
2009	\$22,039,625	\$ 12,175,349	\$ 9,864,276	\$ 2,195,000	\$ 383,992	3.82			
2010	23,176,800	12,060,220	11,116,580	2,290,000	284,622	4.32			
2011	24,465,343	12,366,420	12,098,923	1,885,000	177,311	5.87			
2012	25,597,226	12,638,737	12,958,489	1,970,000	89,333	6.29			
2013	26,432,645	12,954,957	13,477,688		1,500				
2014	29,764,353	13,793,638	15,970,715						
2015	33,158,650	13,554,714	19,603,936						
2016	37,269,564	24,701,782	12,567,782						
2017	31,121,655	14,558,758	16,562,897						
2018	36,148,927	17,428,894	18,720,033						
		Special Acces	aamant Danda						
	Special	Special Asse	ssment Bonds		_				
Fiscal	Assessment	Debt S	ervice						
Year	Revenues <sup>1</sup>			Coverage					
2009	\$ 1,082,701	Principal \$ 313,901	Interest \$ 128,264	Coverage 2.45					
2009	938,727	347,213	\$ 128,264 130,280	2.45					
2010	1,001,654	370,923	109,961	2.08					
2011	971,522	370,923	109,961	2.08					
2012	971,322	396,669	,	2.02					
	,	,	68,223						
2014	704,051	415,808	46,622	1.52					
2015	371,959	105,144	24,582	2.87					
2016	297,796	85,000	18,128	2.89					
2017	285,494	230,000	8,720	1.20					
2018	99,121	18,000	1,448	5.10					

Source: Details regarding the County's outstanding debt can be found in the Notes to the financial statements.

<sup>1</sup> Revenues included beginning fund balances and transfers in.

<sup>2</sup> Expenditures include transfers out.

#### Coconino County Demographic and Economic Statistics Last Ten Fiscal Years

		Personal		
		Income	Per Capita	
		(thousands of	Personal	Unemployment
Year	Population	dollars)	Income	Rate
2009	133,477	\$ 4,514,396	\$ 33,822	7.1%
2010	134,611	4,523,918	33,607	8.4
2011	134,105	4,617,232	34,430	8.2
2012	136,011	4,735,934	34,820	8.3
2013	136,539	4,906,294	35,933	7.9
2014	137,682	5,399,899	39,220	7.1
2015	139,097	5,705,476	41,018	6.4
2016	140,908	5,926,226	41,264	6.5
2017	140,776	6,513,074	46,266	5.6
2018	146,902	NA <sup>1</sup>	NA <sup>1</sup>	5.1

## Sources: Population and personal income through 2017 obtained from U.S. Department of Commerce, Bureau of Economic Analysis (BEA).

Population projection for 2018 obtained from Office of Employment & Population Statistics, Arizona Department of Administration.

Unemployment rate obtained from Arizona Unemployment Statistics Program, Research Administration.

<sup>1</sup> Personal income estimates were not yet available for fiscal year 2018.

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### Coconino County Principal Employers Current Year and Nine Years Ago

		2018 <sup>1</sup>		2009 2			
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	
Northern Arizona University	2,571	1	3.58%	2,559	1	3.72%	
Flagstaff Medical Center	2,200	2	3.07%	2,096	2	3.05%	
W.L. Gore	1,950	3	2.72%	1,700	3	2.47%	
Flagstaff Unified School District	1,375	4	1.92%			0.00%	
Coconino County	1,200	5	1.67%	1,129	4	1.64%	
City of Flagstaff	657	6	0.92%	875	5	1.27%	
Twin Arrows Navajo Casino Resort	700	7	0.98%			0.00%	
Walmart	630	8	0.88%			0.00%	
Grand Canyon Railway	421	9	0.59%	400	6	0.58%	
Dell Systems	250	10	0.35%			0.00%	
SCA Tissue				300	7	0.44%	
Walgreens Distribution Center				400	6	0.58%	

Total Employment in Coconino County

As of June 30<sup>3</sup>

71,767

68,783

Sources: <sup>1</sup> Flagstaff Chamber of Commerce

<sup>2</sup> Arizona Department of Economic Security, Arizona Labor Statistics

<sup>3</sup> Arizona Unemployment Statistics Program, Research Administration

## Coconino County Full-Time Equivalent Employees by Function Last Ten Fiscal Years

	Full-time	une 30		
Function/Program	2009	2010	2011	2012
General Government				
Assessor	27.08	27.00	25.00	25.00
Board of Supervisors	14.50	14.00	13.50	13.50
Clerk of the Superior Court	23.35	23.35	23.35	23.35
Community Development	23.50	23.50	22.50	23.55
County Attorney	43.00	42.00	42.00	42.00
County Manager	10.50	11.00	12.00	12.40
Facilities Management	28.00	28.00	26.00	26.00
Finance	18.00	18.00	17.00	18.25
Human Resources	10.00	10.00	10.00	9.73
Government Relations	10.00	10.00	10.00	9.75
Information Technology	30.00	30.00	31.00	28.00
Justice Court - Flagstaff	24.50	23.50	22.75	22.75
Justice Court - Fredonia	2.50	2.50	2.50	2.50
Justice Court - Page	5.00	5.00	5.00	5.00
Justice Court - Williams	5.00	5.00	5.00	5.00
Legal Defender	5.00	5.00	5.00	5.00
Non-Departmental	0.00	0.00	4.00	3.00
Organizational Development	1.00	1.00	4.00	0.00
Public Defender	22.00	21.00	21.00	21.00
Recorder	19.00	19.00	17.00	17.00
Superintendent of Schools	11.36	11.36	9.58	8.88
Superior Court	35.00	36.00	35.00	33.50
Treasurer	8.00	8.00	8.00	8.00
Public Safety	0.00	0.00	0.00	0.00
Adult Probation	60.10	60.10	59.50	59.50
Constable	1.00	1.00	1.00	1.00
Emergency Management	1.00	1.00	1.00	1.00
Jail District	168.83	168.83	166.83	169.63
Juvenile Court Services	75.28	72.08	71.20	69.58
Sheriff	94.50	96.50	97.50	97.50
Highways and Streets	34.50	90.00	97.50	97.50
Public Works	136.40	136.40	121.15	120.50
Sanitation	100.40	100.40	121.10	120.00
Kachina Village Imp. Dist.	8.00	8.00	8.00	8.00
Health	0.00	0.00	0.00	0.00
Health	132.53	135.17	111.65	113.71
Welfare	102.00	100.17	111.00	110.71
Career Center	13.88	13.00	13.00	12.00
Community Services	51.65	43.17	48.22	51.22
Culture and Recreation	01.00	10.17	10.22	01.22
Parks and Recreation	21.00	21.00	19.75	19.75
Total	1,129.46	1,119.46	1,074.98	1,074.75
	.,	.,	.,	.,

Source: Coconino County Budget Books 2008-2018

2013	2014	2015	2016	2017	2018
26.00	27.00	27.00	26.00	26.00	26.00
13.50	14.50	14.50	14.50	14.50	13.50
23.98	23.60	23.60	25.60	26.60	26.60
22.50	23.50	30.00	30.00	31.70	31.70
42.00	43.00	43.00	43.00	43.00	44.00
13.22	12.47	7.00	7.00	16.63	21.00
26.00	26.00	26.00	26.00	26.00	26.00
18.25	18.00	18.00	18.00	18.00	18.00
9.73	10.63	10.63	11.75	11.75	12.25
		4.00	4.00	4.00	4.00
24.00	24.00	24.00	24.25	24.25	25.25
22.75	21.50	21.50	21.50	21.50	21.50
2.50	2.50	2.50	2.75	2.75	2.75
5.00	5.00	5.00	5.00	5.00	5.00
5.00	6.00	6.00	6.00	6.00	6.00
5.00	6.00	6.00	6.25	7.25	6.75
21.00	20.00	20.00	20.00	21.76	22.00
17.00	17.50	17.50	17.50	17.50	18.50
11.66	10.83	10.00	10.71	10.38	10.38
34.33	34.33	36.33	36.33	37.33	37.33
8.00	8.00	8.00	8.00	8.00	8.00
58.80	56.80	56.80	57.81	56.80	60.80
1.00	1.00	1.00	1.00	1.00	1.00
		3.00	3.00	3.50	4.00
169.68	170.98	172.89	181.50	181.50	182.50
68.63	70.11	69.93	70.55	68.15	69.25
99.65	96.83	98.75	97.13	100.93	98.43
132.13	127.54	125.51	125.51	117.80	117.80
8.00	8.00	8.00	8.00	8.00	8.00
111.60	114.33	102.32	95.43	93.28	97.02
12.00	12.00	13.00	13.00	13.00	13.80
50.32	48.33	34.83	34.42	27.32	27.25
20.00	19.00	19.00	19.00	19.00	19.00
1,083.23	1,079.28	1,065.59	1,070.49	1,070.18	1,085.36
1,000.20	1,010.20	1,000.00	1,070.10	1,070.10	1,000.00

## Coconino County Operating Indicators by Function/Program Last Ten Fiscal Years

	2009	2010	2011	2012
General Government				
Clerk of the Superior Court				
New Court Cases	3,910	3,950	4,575	4,583
Community Development				
Building Permits Issued	1,581	1,783	1,880	1,311
Building Inspection/Site Visits	6,295	4,624	5,545	2,629
County Attorney	7,518	7,009	6,278	7,002
Adult Felony and Misdemeanor cases Victim Restitution Collected for Bad Checks	\$ 35,028	\$ 24,150	\$ 15,231	\$ 16,002
Justice Courts	φ 35,020	φ 24,150	φ 15,231	φ 10,000
Total Cases	27,596	26,801	26,506	26,833
Legal Defender		,	,	
Total Cases	466	400	370	451
Public Defender				
Total Cases	3,889	3,393	3,026	3,133
Recorder Documents Recorded by Fiscal Year	37,929	37,000	37,000	36,500
Registered Voters	71,000	66,000	67,000	68,000
Superior Court	1,000	00,000	01,000	00,000
Total Number of Criminal Cases Filed	1,179	1,024	862	943
Total Number of Domestic Relations Cases Filed	692	766	711	608
Total Number of Civil Cases Filed	1,111	1,166	1,077	716
Treasurer				
Total Real Property Notices	77,100	73,796	74,000	74,786
Public safety Adult Probation				
	4 000	4 050	4 050	4 000
Monthly Average Probationers Supervised Restitution Collected	1,236 \$ 237,055	1,253 \$ 196,824	1,252 \$ 189,911	1,222 \$ 153,524
Jail District	φ 237,035	φ 190,024	φ 109,911	φ 155,524
Average Local Population	366	372	372	407
Juvenile Court Services	500	512	572	407
Delinquents and Incorrigible Petitions Filed	817	662	662	619
Contributed to Community Through Restitution Hours	\$ 54,433	\$ 46,906	\$ 30,584	\$ 34,707
Sheriff				
Calls for Service	40,656	50,311	52,815	56,195
Culture and recreation				
Parks and Recreation County Fair participants	45,049	41,711	45,441	45,095
Highways and streets	+0,0+0	41,711	-0,1	40,000
Public Works				
Number of miles graded	2,382	2,303	2,500	2,400
Number of miles resurfaced	53	45	70	70
Miles of road chip sealed	21	60	55	80
Health Health Department				
Patient Vaccination visits	10,512	10,510	4,300	4,693
Restaurant/Public Facility Inspections	3,838	3,662	3,400	3,400
Welfare	-,	- /	-, -,	-,
Community Services				
Home Delivered Meals	20,806	20,500	18,395	18,500
Congregate Meals	24,366	25,076	26,649	25,076

Source: County Department records and Adopted Budgets

	al Year				
2013	2014	2015	2016	2017	2018
4,343	4,296	4,465	5,822	6,180	6,016
1,250 3,496	1,280 4,100	1,200 3,600	1,065 2,076	1,228 5,337	1,283 11,142
6,915 \$13,444	9,552 \$ 18,938	9,181 \$8,045	8,687 \$9,993	8,776 \$ 10,165	8,800 \$ 10,200
22,819	24,438	23,093	24,673	24,575	32,336
552	702	728	755	717	732
2,951	2,830	3,097	3,044	3,296	3,633
32,000 73,000	32,000 71,000	40,000 67,000	35,000 70,000	32,500 82,000	30,017 75,235
900	930	929	910	945	1,195
625 873	630 880	653 706	700 750	670 680	564 629
74,000	80,165	70,334	69,305	69,261	69,326
1,193 \$ 198,079	1,196 \$ 190,000	1,184 \$ 190,000	1,230 \$ 190,000	1,210 \$241,495	1,295 \$ 180,671
432	400	415	395	404	380
608 \$ 39,814	449 \$ 43,474	481 \$ 52,601	467 \$ 53,929	389 \$ 39,843	410 \$ 24,483
60,955	58,651	63,270	63,291	53,036	59,606
42,841	44,000	45,000	45,000	47,935	40,410
2,088 62	2,559 104	2,755 79	3,408 58	3,434 63	2,973 87
44	104	79 54	58 46	53	50
4,923 3,825	4,323 3,737	3,564 3,115	3,372 3,570	5,173 3,509	2,475 3,467
14,268 20,220	17,304 21,346	17,683 18,965	17,380 15,733	15,177 16,587	14,478 16,491

## Coconino County Capital Asset and Infrastructure Statistics by Function Last Ten Fiscal Years

					Fiscal Year					
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Facilities square footage managed	684,914	684,914	684,914	684,914	684,914	679,914	682,455	682,455	680,365	688,768
Public safety										
Jails	2	2	2	2	2	2	2	2	2	2
Substations	8	8	8	8	8	7	7	7	6	6
Patrol vehicles	74	75	77	79	55	46	47	56	58	62
Medical Examiner	1	1	1	1	1	1	1	1	1	1
Highways and streets										
Bridges	30	30	30	30	38	39	39	39	39	39
Miles of paved roads	323	323	332	319	319	333	323	322	326	326
Miles of unpaved roads	711	711	711	611	604	590	672	676	687	687
Sanitation										
Solid Waste transfer stations	10	10	10	8	8	2	2	2	1	1
Wastewater treatment facilities	1	1	1	1	1	1	1	1	1	1
Wells	5	5	5	5	5	5	5	5	5	5
Health										
Public health facilities	2	2	2	2	2	2	2	2	2	2
Animal transport vehicles	3	3	3	4	4	4	4	4	4	4
Culture and recreation										
Parks	9	9	9	9	9	9	9	9	9	9
Acres protected as open space	589	589	2,503	2,600	2,600	2,600	2,600	2,600	2,821	2,860
Trail miles available for public use	17	17	18	18	18	18	23	23	23	27
Education										
School building	2	2	2	2	2	2	2	2	2	2

Source: Coconino County capital asset records and county departments