

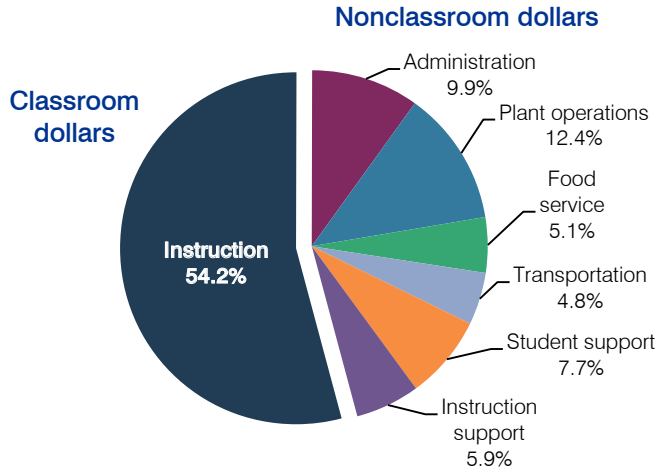
State of Arizona

Total operational spending¹: \$6,741,709,840
 Number of districts: 239

Students attending: 901,861
 Number of schools: 1,396

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend

Total spending per pupil increased by 1 percent. Spending in the classroom decreased from 57.9 to 54.2 percent. Spending on plant operations, transportation, and instruction support increased, and spending on administration, food service, and student support increased slightly.

Cost measures

Operational area	Measure	2010	2011	2012
Administration	Cost per pupil	\$721	\$728	\$736
	Students per administrator	66	66	66
Plant operations	Cost per square foot	\$6.25	\$6.10	\$6.09
	Square footage per student	146	152	152
Food service	Cost per meal equivalent	\$2.41	\$2.45	\$2.47
Transportation	Cost per mile	\$3.35	\$3.39	\$3.50
	Cost per rider	\$944	\$958	\$982

Per-pupil spending by operational area

	2010	State 2011	2012	National average 2010
Total	\$7,609	\$7,485	\$7,475	\$10,652
Classroom dollars	4,253	4,098	4,053	6,526
Nonclassroom dollars:	3,356	3,387	3,422	4,126
Administration	721	728	736	1,139
Plant operations	914	927	928	1,012
Food service	366	375	382	405
Transportation	342	352	362	443
Student support	581	571	578	592
Instruction support	432	434	436	535

¹ See page b-1.

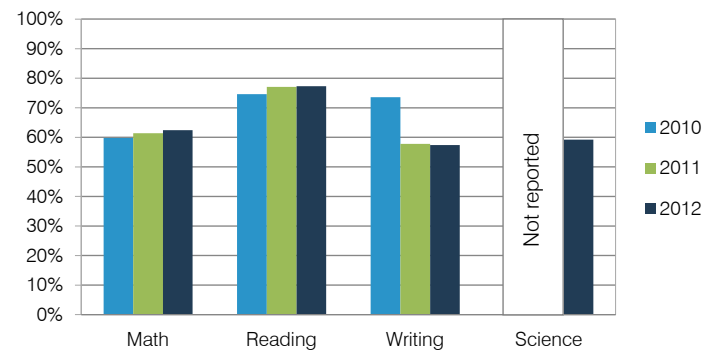
STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades

Grade	Number of schools ¹	Percentage of schools
A	292	20%
B	490	34%
C	403	28%
D	147	10%
F	9	1%
Not rated	106	7%

¹ Includes schools that share a campus and on-line schools.

Percentage of students who met state standards (AIMS)



Student and teacher measures

Measure	2010	2011	2012
Attendance rate	94%	95%	94%
Graduation rate	78%	78%	N/A
Poverty rate	22%	25%	N/A
Students per teacher	17.9	18.1	18.1
Average teacher salary	\$47,077	\$45,637	\$45,193
Amount from Proposition 301	\$3,140	\$3,081	\$3,195
Average years of teacher experience	10.6	10.9	11.0
Percentage of teachers in first 3 years	20%	16%	16%

Financial-stress assessment

	Number of districts		
Overall financial stress level:	126	69	13
Measure: 2010 through 2012			
Number of students attending	126	44	38
Spending exceeded operating/capital budgets	175	6	27
Spending increase election results	48	13	35
Operating reserve percentage (max. 4%), trend	136	39	33
Years of capital reserve held	98	97	13
Current financial and internal control status	149	35	11
Stress level	Low	Moderate	High