State of Arizona

Total operational spending¹: \$7,957,705,049 Total nonoperational spending: \$1,808,152,349

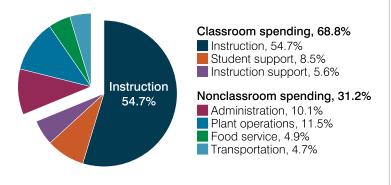
Total spending: \$9,765,857,398

Number of districts: 236 Number of schools: 1,378 Graduation rate (2018): 78% Students attending: 893,636
5-year change in students attending: 1% decrease
Special education population: 12%
English learner population: 6%
Poverty rate (2018): 19%
Free/reduced meal eligibility: 56%

Instructional spending percentage by year

2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 57.7 58.2 58.6 58.6 58.4 58.3 57.9 57.3 56.9 55.9 54.7 54.2 53.8 53.6 53.5 53.8 54.0 54.7

Spending by operational area



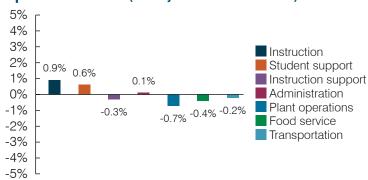
Operational measures

| Operational area | Measure | 2017 | 2018 | 2019 |
|------------------|--------------------------------------|---------|---------|---------|
| Administration | Cost per pupil | \$844 | \$860 | \$903 |
| | Students per administrative position | 67 | 66 | 66 |
| Plant operations | Cost per square foot | \$6.30 | \$6.34 | \$6.49 |
| | Square footage per student | 155 | 156 | 158 |
| Food service | Cost per meal | \$2.88 | \$3.02 | \$3.08 |
| Transportation | Cost per mile | \$3.84 | \$4.05 | \$4.29 |
| | Cost per rider | \$1,198 | \$1,301 | \$1,424 |

Per pupil spending

| Spending by area | 2017 | State 2018 | 2019 | National average 2017 |
|--------------------------|---------|---------------|----------|-----------------------------|
| Instruction | \$4,377 | \$4,480 | \$ 4,869 | \$ 7,445 |
| Student support | 679 | 693 | 754 | 712 |
| Instruction support | 461 | 462 | 497 | 602 |
| Administration | 844 | 860 | 903 | 1,383 |
| Plant operations | 977 | 988 | 1,027 | 1,137 |
| Food service | 422 | 425 | 438 | 477 |
| Transportation | 381 | 388 | 417 | 502 |
| Total operational | 8,141 | 8,296 | 8,905 | 12,258 |
| Land and buildings | 691 | 827 | 1,086 | 995 |
| Equipment | 424 | 409 | 496 | 222 |
| Interest | 236 | 228 | 261 | 363 |
| Other | 161 | 169 | 180 | 171 |
| Total nonoperational | 1,512 | 1,633 | 2,023 | 1,751 |
| Total per pupil spending | \$9,653 | \$9,929 | \$10,928 | \$14,009 |

Percentage point change in spending by operational area (fiscal year 2014 versus 2019)

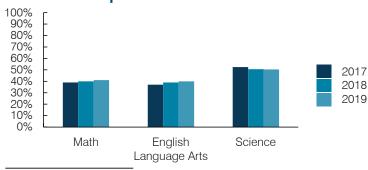


Average teacher salary and other measures



| Measure | 2017 | 2018 | 2019 |
|---|------|------|------|
| Students per teacher | 18.5 | 18.4 | 18.0 |
| Average years of teacher experience | 11.3 | 11.4 | 11.5 |
| Percentage of teachers in first 3 years | 19% | 19% | 19% |

Students who passed State assessments



See Appendix B for sources and methodology.