State of Arizona

Total operational spending¹: \$7,021,671,942

Number of districts: 236 Number of schools: 1,369

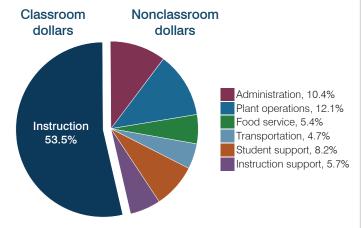
OPERATIONAL EFFICIENCY

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

906,444

Number of districts

Spending by operational area



Efficiency measures

Operational area	Measure	2014	2015	2016
	Cost per pupil	\$757	\$780	\$806
Administration	Students per administrative position	68	67	67
Plant operations	Cost per square foot	\$6.04	\$6.09	\$6.10
	Square footage per student	153	153	154
Food service	Cost per meal	\$2.69	\$2.79	\$2.81
Transportation	Cost per mile	\$3.62	\$3.66	\$3.72
	Cost per rider	\$1,036	\$1,071	\$1,092

Per pupil spending

		_				ational
		S	tate		av	erage
Spending by area	2014		2015	2016	2	2014
Instruction	\$ 4,073	\$	4,105	\$ 4,145	\$	6,726
Administration	757		780	806		1,211
Plant operations	923		930	939		1,060
Food service	405		417	415		447
Transportation	373		371	364		477
Student support	600		613	633		615
Instruction support	447		442	444		530
Total operational	\$ 7,578	\$	7,658	\$ 7,746	\$1	11,066
Land and buildings	\$ 606	\$	641	\$ 621	\$	740
Equipment	339		383	400		188
Interest	222		225	216		343
Other	148		150	153		159
Total nonoperational	\$ 1,315	\$	1,399	\$ 1,390	\$	1,430
Total per pupil spending	\$ 8,893	\$	9,057	\$ 9,136	\$1	12,496

See Appendix B, page b-1.

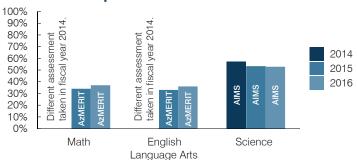
Some districts are working with the Arizona Department of Education to resolve student count discrepancies. See Appendix B, page b-5.

Student and teacher measures

Students attending²:

Measure	2014	2015	2016
Attendance rate	95%	94%	N/A
Graduation rate	76%	78%	N/A
Poverty rate	23%	23%	N/A
Students per teacher	18.6	18.6	18.6
Average teacher salary	\$46,026	\$46,008	\$46,384
Amount from Proposition 301	\$4,810	\$5,034	\$5,315
Average years of teacher experience	10.9	11.0	11.0
Percentage of teachers in first 3 years	20%	20%	20%

Students who passed state assessments



Financial stress assessment

Overall financial stress level:	167	32	8
Measure: 2014 through 2016			
Change in number of district students	161	30	16
Spending exceeded operating/capital budgets	186		19
Spending increase election results	81	5	14
Operating reserve percentage, Trend	174	11	22
Years of capital reserve held		67	12
Current financial and internal control status		34	9
Low Madarata		Lligh	

Per pupil revenues

	Sta	National average					
Revenues by source	2015	2016	2014				
Federal	\$ 1,299	\$ 1,301	\$ 1,090				
State	3,517	3,780	5,762				
Local	4,248	4,268	5,608				
Total revenues per pupil	\$ 9,064	\$ 9,349	\$12,460				
Select revenues from common sources							
Equalization formula funding	\$ 5,303	\$ 5,471	N/A				
Grants	1,167	1,182	N/A				
Donations and tax credits	78	86	N/A				
Select 2016 revenues from	Amount re range pe	Number of districts					
less common sources	Min	Max	receiving				
Desegregation	\$ 130	\$ 2,043	18				
Small school adjustment	370	63,126	50				
Federal impact aid	5	12,942	48				
Voter-approved levy increases	20	7,839	132				

State of Arizona—page 2

Classroom dollar percentage

Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 Percentage: 58.2 58.6 58.6 58.4 58.3 57.9 57.3 56.9 55.9 54.7 54.2 53.8 53.8 53.6 53.5

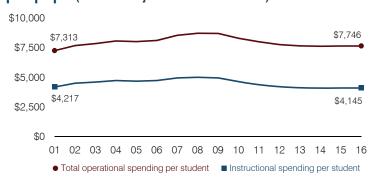
TRENDS Fiscal years as indicated

OPERATIONAL SPENDING DETAIL Fiscal year 2016

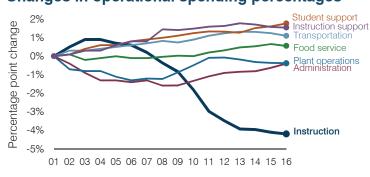
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, decreased by 4 percent from \$8,067 in fiscal year 2011 to \$7,746 in fiscal year 2016. The percentage of dollars spent in the classroom decreased from 54.7 to 53.5 percent. As a percentage of total operational spending, administration increased slightly while all other nonclassroom areas remained stable. The number of students attending has remained relatively stable during this 5-year period.

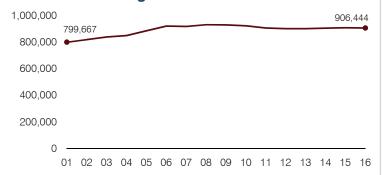
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



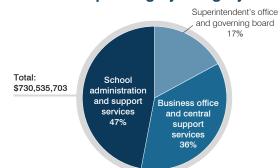
Changes in operational spending percentages



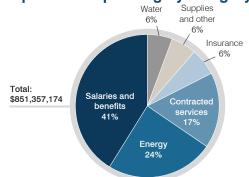
Students attending



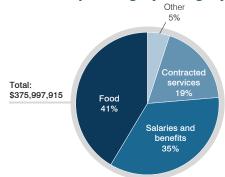
Administrative spending by category



Plant operations spending by category



Food service spending by category



Transportation spending by category

