

Performance Audit Division

Performance Audit and Sunset Review

Governor's Regulatory Review Council

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DEBRA K. DAVENPORT, CPA AUDITOR GENERAL

Enclosure

WILLIAM THOMSON DEPUTY AUDITOR GENERAL

February 21, 2006

Members of the Arizona Legislature				
The Honorable Janet Napolitano, Governor				
Mr. Alex Turner, Chairman Governor's Regulatory Review Council				
Transmitted herewith is a report of the Auditor General, A Performance Audit and Sunset Review of the Governor's Regulatory Review Council (GRRC). This report is in response to a May 24, 2005, resolution of the Joint Legislative Audit Committee. The performance audit was conducted as part of the sunset review process prescribed in Arizona Revised Statutes §41-2951 et seq. I am also transmitting with this report a copy of the Report Highlights for this audit to provide a quick summary for your convenience.				
Included with this report is a written response from the Governor's Regulatory Review Council.				
My staff and I will be pleased to discuss or clarify items in the report.				
This report will be released to the public on February 22, 2006.				
Sincerely,				
Debbie Davenport				

Auditor General

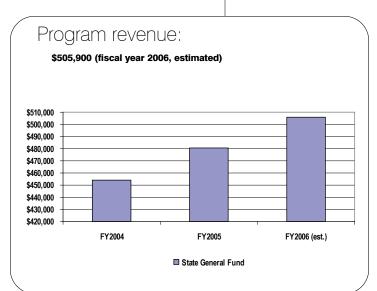
PROGRAM FACT SHEET

Governor's Regulatory Review Council (GRRC)

Services:

The Governor's Regulatory Review Council (GRRC) has the following responsibilities:

- Review proposed administrative rules to ensure that they meet specific statutory criteria.
 In fiscal year 2005, GRRC received and approved the adoption, repeal, amendment, or renumbering of 1,183 rules.
- Maintain a list of agencies that need to conduct a 5year review of their administrative rules, as well as review and approve agencies' reports on their reviews.
- Receive and consider public appeals regarding three areas of agency practice, including an agency's decision to deny an individual's petition regarding whether an existing agency practice or policy constitutes an administrative rule. In fiscal year 2005, GRRC received two appeals.
- Compile reports on each agency's efforts to review its rules, agency compliance with overall licensing time frames, and whether agencies maintain a directory summarizing all applicable rules and substantive policy statements.



Membership and staffing:

GRRC consists of six members appointed by the Governor and one ex-officio member representing the director of the Department of Administration who also serves as the GRRC chair. A.R.S. §41-1051(A) requires that GRRC be composed of the following:

- At least one public interest member,
- At least one business community member,
- One member from a list of three nonlegislators recommended by the President of the Senate,
- One member from a list of three nonlegislators recommended by the Speaker of the House, and
- Two at-large members.

As of December 2005, GRRC had five staff members and two vacancies. The filled positions included three attorney analysts, one economist, and an office manager.

Facilities and equipment:

The Governor's Regulatory Review Council was established within and continues to be a part of the Department of Administration (Department). It occupies a total of 1,968 square feet of office space in the Department's building at 100 North 15th Avenue in Phoenix. The Department leases this building under the PLTO (private lease-to-own) program and was scheduled to pay approximately \$2.6 million in rent for the entire building during fiscal year 2005. GRRC's equipment includes typical office equipment.

Mission:

Source:

GRRC's mission is "to assist the Governor's Regulatory Review Council and agencies to fulfill their rulemaking responsibilities under the Administrative Procedure Act."

Program goals:

- •. "To deliver customer service that is second to none in the Governor's Regulatory Review Council subprogram."
- "To aggressively pursue innovative solutions and/or opportunities in the Governor's Regulatory Review Council subprogram."

Adequacy of performance measures:

GRRC has developed a number of performance measures that are in line with its goals, and include quality, input, output, outcome, and efficiency measures. These include measures for customer satisfaction with GRRC's services, the number of rules GRRC receives annually, the percentage of administrative rules that the council acts upon in a way that is consistent with staff recommendations, and the percentage of informal or courtesy reviews of agencies' proposed rules that GRRC conducts in 2 months or less.

However, GRRC could benefit from additional performance measures that provide more information on the efficiency of its activities. For example, while GRRC has measures for the number of rules it receives annually, and the percentage of those rules that are approved in the initial council hearing, it does not track the length of time it takes for a rule package to be approved. Adding such a measure would help GRRC demonstrate how long it takes to complete its reviews and whether it complies with its 90-day statutory review and approval time frame.

Auditor General staff compilation of unaudited information obtained from the Arizona Financial Information System (AFIS) for the years ended June 30, 2004 and 2005; Arizona Revised Statutes, Master List of State Government Programs; and other information provided by the Department, including revenue and expenditure estimates for the year ended June 30, 2006.

State of **Arizona**

SUMMARY

The Office of the Auditor General has conducted a performance audit and sunset review of the Governor's Regulatory Review Council (GRRC) pursuant to a May 24, 2005, resolution of the Joint Legislative Audit Committee. This audit was conducted as part of the sunset review process prescribed in Arizona Revised Statutes (A.R.S.) §41-2951 et seq.

GRRC was established by executive order in 1981 to examine proposed administrative rules that state agency directors determined would have an economic impact on any state, county, city, or town agency; community college district; or school district. In 1986, GRRC was created in statute and given authority to review all proposed rules. In 1995, the Legislature made sweeping changes to the rulemaking process that expanded GRRC's role, including giving GRRC final approval authority over all proposed administrative rules, except those that are exempted from the rulemaking process. GRRC consists of six members who are appointed by the Governor and one ex-officio member representing the director of the Department of Administration, who also serves as the GRRC chair.

GRRC's responsibility to review and approve rules comes at the end of a lengthy rulemaking process. Before submitting proposed rules to GRRC for their review and approval, agencies must have already gone through several steps, including determining whether an administrative rule is needed, opening and publishing a rulemaking docket or public record, drafting the proposed rule and analyzing the costs and benefits associated with the rule, soliciting public comment, and drafting proposed final rules that incorporate or otherwise address any public comments received. After these steps have been completed, agencies must submit their proposed final administrative rules to GRRC for review. According to A.R.S. §41-1052, GRRC must then review proposed rules against several statutory criteria, which require that:

- The language of the administrative rule must be clear, concise, and understandable.
- The agency has statutory authority to make the administrative rule, including authority for new or increased fees and for requests that a rule become effective immediately,

The Governor's Regulatory Review Council was established within and continues to be a part of the Department of Administration. However, GRRC has its own sunset date.

- The administrative rule does not conflict with existing law,
- The probable benefits of the administrative rule outweigh its probable costs,
- The administrative rule contains a generally accurate economic impact statement,
- The economic impact statement describes the probable costs or benefits of the administrative rule,
- The economic impact statement includes statements on the administrative rule's probable effects on small businesses and state revenues, and
- The agency adequately addressed public comments on the administrative rule.

GRRC has 90 days from the date it receives an agency's rule package to approve or return an agency's final rules. In fiscal year 2004, GRRC reported that it approved the adoption, repeal, amendment, or renumbering of 1,330 individual rules and returned 3 rules. In fiscal year 2005, GRRC reported that it approved the adoption, repeal, amendment, or renumbering of all 1,183 individual rules it reviewed.

In addition to its responsibilities within the administrative rulemaking process, GRRC performs several other duties. These include reviewing and approving agencies' 5-year reviews of their administrative rules; receiving and considering appeals from the public regarding certain agency practices; and reporting on agencies' efforts to make necessary changes to administrative rules, compliance with licensing time frames, and whether each agency maintains a directory summarizing the subject matter of all current applicable rules and substantive policy statements, and that the directory, rules, and substantive policy statements are available to the public.

Sunset Factors (see pages 13 through 22)

GRRC has generally met its objectives and purposes by effectively reviewing and approving agency rules and by reviewing and approving agency 5-year rule review reports. Specifically:

• GRRC's review of administrative rules consistent with statute—GRRC has established various policies, procedures, and mechanisms to help ensure that its required review and approval of proposed administrative rules complies with statutory criteria and time frames. Auditors reviewed a random sample of ten proposed administrative rule packages submitted to GRRC between September 2004 and August 2005. This review showed that GRRC met its various statutory requirements with regard to such matters as ensuring that the

language of the proposed rule was clear, concise, and understandable; that the agency has the statutory authority to adopt the administrative rule; and that the probable benefits of the proposed rule outweighed its probable costs. Although GRRC reports that it does not determine the timeliness of its reviews, GRRC completed its review of the random sample of 10 rule packages within the 90-day time frame required by A.R.S. §41-1052(B). Additionally, comments from six agency rule-writers who auditors interviewed showed general satisfaction with GRRC's performance. To help ensure the timely review of rule packages, GRRC has established a yearly schedule with monthly due dates for the submission of rule packages and corresponding public meeting dates. If agencies submit their rule packages on or before the indicated submission date, the rule package should be ready for GRRC member consideration on the corresponding public meeting date. GRRC's adoption of a standardized process for reviewing administrative rules also contributes to its ability to meet the statutory time frame requirement.

GRRC's analysis of 5-year review reports follows established process—GRRC also follows specific policies and procedures to ensure that the reports agencies produce documenting their internal analysis of their own rules every 5 years comply with statutory requirements. According to A.R.S. §41-1056(A), at least once every 5 years, each agency must review its administrative rules to determine if any rules need to be amended or repealed and then, as necessary, develop a plan for making needed revisions to its rules. Agencies must prepare a report documenting their review and submit it to GRRC. GRRC must then review these reports for compliance with various statutory criteria, such as whether the report includes an analysis of any written criticisms an agency's administrative rules received during the previous 5 years. Based on auditors' review of a random sample of five rule review reports that GRRC received in fiscal year 2005, GRRC's review of these reports conformed to its policies. Additionally, although GRRC does not have a statutorily required time frame for completing its review of these reports, based on auditors' review of the random sample of five rule review reports, it took GRRC 90 days or fewer to review and approve all five of these reports. Finally, while GRRC cannot require agencies to proceed with the plans they develop for making needed revisions to their rules, it has taken steps to encourage agencies to do so.

Office of the Auditor General

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INTRODUCTION & BACKGROUND

The Office of the Auditor General has conducted a performance audit and sunset review of the Governor's Regulatory Review Council (GRRC) pursuant to a May 24, 2005, resolution of the Joint Legislative Audit Committee. This audit was conducted as part of the sunset review process prescribed in Arizona Revised Statutes (A.R.S.) §41-2951 et seq.

History and composition

GRRC was established by executive order in 1981 to examine proposed administrative rules that state agency directors determined would have an economic impact on any state, county, city, or town agency; community college district; or school district. Administrative rules are agency statements of general applicability that implement, interpret, or prescribe law or policy, or describe the agency's procedure or practice requirements. In 1986, GRRC was created in statute and given statutory authority to examine all proposed rules. In 1995, the Legislature made sweeping changes to the rulemaking process that significantly expanded GRRC's role. First, it received final approval authority over all proposed administrative rules, except those that are exempted from the rulemaking process. Second, GRRC was provided with staff to assist in its enhanced rule review function. Lastly, the Legislature moved GRRC's review and approval to the end of the administrative rulemaking process so that it could approve rules in their final form. Currently, GRRC defines its mission as assisting agencies in fulfilling their rulemaking responsibilities under statute.

GRRC consists of six members who are appointed by the Governor and one exofficio member representing the director of the Department of Administration, who also serves as the GRRC chair. A.R.S. §41-1051(A) requires that GRRC be

At least one public interest member,

composed of the following:

- At least one business community member,
- One member from a list of three nonlegislators recommended by the President of the Senate,

The Governor's Regulatory Review Council was established within and continues to be a part of the Department of Administration. However, GRRC has its own sunset date. GRRC has final approval authority for proposed administrative rules, except for those exempted from the rulemaking process.

- One member from a list of three nonlegislators recommended by the Speaker of the House, and
- Two at-large members.

Additionally, A.R.S. §41-1051(A) requires that at least one of the GRRC members be a licensed Arizona attorney. Members serve staggered 3-year terms.

Importance of administrative rules

According to the Office of the Secretary of State's *Arizona Rulemaking Manual*, administrative rules are a necessary part of the legislative process for several reasons:

- Implementing legislative policy—Administrative rules help agencies implement the broad public policy prescribed in statute. Specifically, statute can direct state agencies to provide services or perform specific regulatory functions, while administrative rules detail the requirements or processes for doing so. For example, A.R.S. §32-1606(B) directs the Board of Nursing to license professional and practical nurses. Administrative rules adopted by the Board of Nursing explain the specific requirements for licensure, such as how to apply for a license.
- Communicating with the public—Administrative rules allow agencies to communicate statutory requirements to the public. For example, A.R.S. §36-594 gives the Department of Economic Security (DES) the authority to revoke or suspend the license of a home for developmentally disabled adults. However, DES administrative rules explain under what circumstances this can occur and the process a home must take to appeal this action.
- Setting standards and limits—Administrative rules set standards and limits for government. For example, DES administrative rules identify the information that its Adult Protective Services Division (APS) must request from the person or entity reporting neglect and/or abuse of a vulnerable adult. As a result, all APS staff have clear guidelines for the information they need to collect regarding allegations of abuse or neglect.

The factors listed above not only make administrative rules necessary, but common. Arizona's state agencies issue hundreds of administrative rules each year to achieve goals such as ensuring that the public has safe food, clean air, and licensed health care providers. For example, GRRC reports that for fiscal year 2005, it approved the adoption, repeal, amendment, or renumbering of 1,183 administrative rules from 39 state agencies, including the Departments of Agriculture and Environmental Quality and the Board of Nursing.

Important Definitions

Statute—A law established by a legislative body such as the Arizona Legislature.

Rule—An agency statement of general applicability that implements, interprets, or sets law or policy, or describes an agency's procedures or practices.

Policy—An agency statement that defines its internal policies or procedures.

Source: A.R.S. §41-1001, the *Arizona Rulemaking Manual,* and *Black's Law Dictionary.*

In fiscal year 2005, GRRC approved the adoption, repeal, amendment, or renumbering of 1,183 administrative rules from 39 agencies.

Administrative rulemaking process

The administrative rulemaking process is statutorily defined and specifies the steps agencies must undertake to adopt rules, as well as certain exceptions to this process. State agencies have several responsibilities in the administrative rulemaking process before GRRC becomes involved, such as determining if an administrative rule is needed, drafting the administrative rule, and soliciting public comment regarding the proposed rule. After agencies have completed all of these steps, GRRC is required to review an agency's proposed administrative rules to ensure they conform to several statutory criteria, such as whether the administrative rule is clear and concise and in compliance with the agency's legislative mandate. Additionally, statute provides for certain exceptions to the administrative rulemaking process.

Agencies' rulemaking responsibilities—State agencies have several responsibilities in the formal administrative rulemaking process, which can be time-consuming to complete. For example, once an agency has drafted its rules, the time frames specified in statute to complete the required reviews and public notice requirements total approximately 10 months. These include maximum time frames for some steps that could be completed more quickly than the indicated time frame. Additionally, there are many factors that can influence the overall amount of time it takes for agencies to complete this process, including the complexity of the proposed rules and the amount of time and resources an agency can devote to the administrative rulemaking process.

As illustrated in Figure 1 (see page 4), the steps an agency must complete within the administrative rulemaking process, including statutory time frames for these steps, are as follows:

- Determining if an administrative rule is needed—Before an agency begins the administrative rulemaking process, it must determine whether an administrative rule is needed. For example, statute requires agencies to adopt administrative rules in order to set licensing time frames, establish licensing requirements, and collect administrative fees. In other instances statute may permit, but not require, an agency to write a rule. For example, A.R.S. §36-502(C) indicates that the Department of Health Services, Division of Behavioral Health may adopt rules concerning leaves, visits, and absences of patients from evaluation agencies and mental health treatment agencies. However, no state agency has been charged with the responsibility to ensure that agencies have adopted all the administrative rules required by statute or necessary to carry out their legislative mandates.
- Opening a rulemaking docket—State agencies begin the formal administrative rulemaking process by opening a docket. Agencies maintain a docket or public record to provide information to the public about the rule's subject, the time

Time frames in statute require approximately 10 months to complete the administrative rulemaking process.

Figure 1: Administrative Rulemaking Process and GRRC's Specific Role in Process

Agency Process

GRRC Process

Rulemaking docket—Provides information about the rule's subject, time frame for administrative rulemaking, and the proposed rule's status. Automatically terminates 1 year after the notice is published if the agency does not proceed with the process.

Economic impact statement— Describes how the proposed rule will affect the regulated community, small businesses, and consumers.

Agency determines an administrative rule is needed.

Agency opens a **rulemaking docket** and files a notice with the Secretary of State, who then publishes it in the *Arizona Administrative Register* (*Register*).

Agency drafts proposed administrative rules and **economic impact statement** and may obtain informal public comment.

Agency publishes draft of administrative rules in the *Register* and opens formal public comment period. Agency has 30 days to receive formal written comments and may hold a public meeting to receive oral comments. This step may occur more than once if the comments result in substantial changes to the rules.

Agency drafts final administrative rules and addresses all formal public comments. Final draft administrative rules must be submitted to GRRC within 120 days after close of public comment period.

If GRRC returns the rules and:

Minor revisions are required, the agency can make GRRC's revisions and resubmit the revised rules to GRRC.

Substantial revisions are required, the agency must publish a notice of Supplemental Rulemaking in the *Register* and allow for a second public comment period. After making revisions, the agency must then resubmit the revised rules to GRRC.

GRRC has 90 days to review the final administrative rule package, including the economic impact statement, against statutory criteria and either approve or return the rule package to the agency.

If approved, GRRC files a final copy of rules with the Secretary of State. The rules then become effective in 60 days. Rules can become effective immediately if the agency requests and two-thirds of GRRC voting members present approve the rules.

Source: Arizona Rulemaking Manual, GRRC training materials, and A.R.S. §41-1001 et seq.

frame for the administrative rulemaking process, and the rule's status. When an agency opens a docket, it must file a notice with the Office of the Secretary of State, which then publishes an announcement in the *Arizona Administrative Register (Register)*. An administrative rulemaking docket automatically terminates 1 year after the notice is published if an agency does not proceed with the administrative rulemaking process. Once the agency opens a docket, it can begin to draft its proposed rules, which should include a draft of the rule's economic impact statement.¹

Soliciting public comment—After opening an administrative rulemaking docket, the agency solicits public comment on its proposed administrative rules. This occurs in two phases. First, while drafting its administrative rules, an agency may meet informally with stakeholders to solicit feedback on suggested language and subject matter. Then, once it completes its draft of the proposed administrative rules and publishes this draft, also known as the Notice of Proposed Rulemaking, in the Register, it has 30 days to receive formal written comments on the proposed administrative rules. If an agency receives a written request for a public meeting during

this 30-day period, it must hold a meeting to receive oral comments from interested parties. This meeting cannot be held less than 30 days after its location and time are published in the *Register*. Although an agency does not have to hold a public meeting unless requested, GRRC recommends that agencies routinely hold such meetings and include the dates in their Notice of Proposed Rulemaking. This provides the public with a forum to provide comments regarding the proposed rules and avoids delays in the process if a meeting is requested. An agency would have to go through the public comment period a second time if the first comment period resulted in substantial changes to the rules published in the Notice of Proposed Rulemaking.

Drafting final rules—Following the close of the administrative rulemaking record, which is the last date on which the agency will receive public comment, it can begin drafting its final administrative rules. In doing so, it must address all comments provided during the formal public comment period by either modifying the administrative rule or preparing an explanation as to why the administrative rule was not changed. Within 120 days of closing its public comment period, an agency must submit its final administrative rules to GRRC for review.

Economic Impact Statement (EIS)

Definition—The EIS describes how the rule will affect the regulated community, small businesses, and consumers.

An EIS must include:

- An identification of the persons who will be directly affected by the rule.
- A cost-benefit analysis.
- A statement of the rule's probable effect on state revenues.
- A description of any less-intrusive or less-costly alternative methods for achieving the purpose proposed in the rule.

Source: A.R.S. §41-1055.

According to A.R.S. §41-1055(D), agencies are not required to prepare an economic impact statement for certain proposed rules, including when the proposed rule decreases monitoring, recordkeeping, or reporting burdens on agencies, political subdivisions, businesses, or persons, unless the agency determines that increased costs of implementation or enforcement may equal or exceed the reduction in burdens.

GRRC's rulemaking-related responsibilities—Within the administrative rulemaking process, GRRC has a specific responsibility to ensure that proposed rules satisfy several statutory criteria before they can be approved. Thus, GRRC is required to review proposed rules against statutory criteria, including criteria which require that:

- The language of the administrative rule must be clear, concise, and understandable.
- The agency has statutory authority to make the administrative rule, including authority for new or increased fees and for requests that a rule become effective immediately,
- The administrative rule does not conflict with existing law,
- The probable benefits of the administrative rule outweigh its probable costs,
- The administrative rule contains a generally accurate economic impact statement,
- The economic impact statement describes the probable costs or benefits of the administrative rule,
- The economic impact statement includes statements on the administrative rule's probable effects on small businesses and state revenues, and
- The agency adequately addressed public comments on the administrative rule.

GRRC has 90 days from the date it receives an agency's rule package to review and approve or return an agency's final rules. During that time, GRRC staff works with the agency to revise the administrative rules so that they conform to the statutory criteria. As part of its monthly public meetings, GRRC members vote on whether to approve the administrative rules or return them to the agency for further changes. If the rules are returned, the agency can make GRRC's indicated revisions and resubmit the revised rules to GRRC. However, if the returned rules require substantial changes, the agency must publish a Notice of Supplemental Rulemaking in the *Register* and allow for a second public comment period. After it addresses any additional public comments and makes the necessary revisions to the rules, the agency must then resubmit them to GRRC.

According to GRRC, in fiscal year 2004 it approved the adoption, repeal, amendment, or renumbering of 1,330 individual rules and only returned 3 individual rules to their respective agencies. Agencies later resubmitted 2 of the 3 rules for GRRC approval in that fiscal year. In fiscal year 2005, GRRC approved the adoption, repeal, amendment, or renumbering of all 1,183 of the rules it reviewed. If GRRC

GRRC has 90 days from the date it receives an agency's rule package to review and approve or return an agency's final rules. approves the rules, GRRC staff file a final copy with the Office of the Secretary of State. The administrative rules become effective 60 days after this filing. If an agency requests and demonstrates the need, a rule can become effective immediately if two-thirds of the GRRC voting quorum present approve the rule.

Alternative administrative rulemaking procedures—While most agencies must follow the statutorily required administrative rulemaking process to adopt rules, statute provides for exceptions to this process. As specified below, these exceptions may or may not require GRRC's review and approval of the proposed rules.

Exemptions—An agency with an exemption may adopt administrative rules without following any of the steps in the administrative rulemaking process, other than submitting the final administrative rule to the Office of the Secretary of State for publication in the Register. Through statute, the Legislature has permanently exempted several agencies in full or in part from the regular administrative rulemaking process, including agencies such as the Arizona Board of Regents, the Arizona State Board of Education, the Arizona Corporation Commission, and agencies headed by a single elected official. However, the Arizona Board of Regents and the Arizona State Board of Education are statutorily required to receive public comment on their proposed rules, and the Arizona Corporation Commission must adopt rules under a substantially similar rulemaking process. The rules of agencies headed by a single elected official and the Arizona Corporation Commission are reviewed and approved by the Attorney General. Additionally, statute permanently exempts administrative rules that cover certain subjects from the regular administrative rulemaking process, including the regulation of motor vehicle operation and the use of public works, including streets and highways.

State agencies can also receive specific exemptions from the administrative rulemaking process. For example, in 2004, the Legislature granted the Arizona Healthcare Cost Containment System (AHCCCS) a year-long exemption from the rulemaking process for the purpose of drafting rules related to the agency's ability to qualify trusts created pursuant to the Federal Social Security Act. According to a GRRC official, agencies might request exemptions from the full process or part of the process to more quickly adopt rules. The Attorney General's Office is responsible for reviewing and approving rules that are exempted under A.R.S. §41-1057, including rules adopted by agencies headed by a single elected official and the Arizona Corporation Commission. However, rules made under other exemptions are not reviewed for appropriateness by an outside agency.

• Summary administrative rulemaking—In addition to exemptions, A.R.S. §41-1027 provides for a summary administrative rulemaking process that allows

Agencies can receive specific exemptions from the administrative rulemaking process.

state agencies to repeal obsolete administrative rules and/or administrative rules that repeat statute verbatim. This process significantly shortens the administrative rulemaking process, but still requires that GRRC review and approve rules that an agency is proposing to repeal. Summary administrative rules temporarily take effect after the agency has a proposed summary administrative rulemaking published in the Register. The agency then has 90 days to receive informal public comment and submit the final summary administrative rules to GRRC for review and approval. According to a GRRC official, since this process is typically used to repeal rules where the agency no longer has the authority for the rule, public comment is usually not provided. GRRC can then either hold a hearing on the administrative rules or approve them through a consent agenda at its monthly public meetings. Consent agendas are typically used as a time-saving device and include agency items that are minor or unlikely to generate controversy. Typically, one vote is taken to approve or disapprove all of the items on a consent agenda. After GRRC approves the administrative rules, it files a final summary administrative rule package with the Office of the Secretary of State. This process cannot be used by agencies to adopt new rules.

• Emergency administrative rulemaking—If an agency determines that one of several emergency situations exists, A.R.S. §41-1026 allows it to undertake an emergency administrative rulemaking. Instances when agencies may adopt emergency rules include those that involve the protection of the public's health, safety, or welfare, and to avoid violating federal law. By using this process to adopt an administrative rule, an agency forgoes the formal public comment period and GRRC's review and approval. Instead, the Attorney General reviews and approves the emergency administrative rules and then submits them to the Office of the Secretary of State for publication in the *Register*. However, an agency cannot receive approval for an emergency administrative rule if the emergency situation is the result of its own delay or inaction. Emergency rules expire after 180 days and may only be renewed for one additional 180-day period. An official with the Office of the Secretary of State reported that between January 2000 and December 2005, agencies have filed 33 emergency rules.

GRRC's additional duties

In addition to its responsibilities within the administrative rulemaking process, GRRC has the following responsibilities:

 Approving agencies' 5-year reviews of their administrative rules—GRRC is responsible for maintaining a list of agencies that need to conduct a 5-year review of their administrative rules, as well as reviewing and approving agencies' reports on their reviews. According to A.R.S. §41-1056(A), at least once every 5 years, each agency must review its administrative rules to determine if any rules need to be amended or repealed and then as necessary, develop a plan for making needed revisions. Agencies must prepare a report documenting their review and submit it to GRRC, which ensures that the agency's assessment complies with statute. GRRC then approves or returns the report to the agency for changes. If an agency has substantially revised an administrative rule within 2 years of its scheduled 5-year review, it does not have to complete an analysis of that rule.

• Hearing appeals on certain agency practices—A.R.S. §§41-1033, 41-1056.01, and 41-1081 require GRRC to receive and consider hearing appeals on three areas of agency practice. The first type of appeal may occur after an agency denies an individual's petition regarding an existing agency practice or policy that the individual believes constitutes an administrative rule. The second type of appeal may occur after an agency denies an individual's petition that the economic impact statement accompanying a rule either did not estimate or did not adequately estimate the economic impact. Finally, the public may also submit appeals to GRRC regarding an agency's decision to enter a delegation agreement, which allows for the delegation of an agency function to a political subdivision. For example, the Department of Environmental Quality (DEQ) has delegated specific water quality management responsibilities to Apache County. Appeals must be submitted to GRRC within a specified period of time following the agency's decision.

Once an appeal has been received, GRRC then decides whether it will consider the appeal at a public meeting. GRRC does not have to hear all of the appeals it receives. In fact, an appeal can be put on GRRC's monthly public meeting agenda only if within 2 weeks of its receipt, three or more GRRC members indicate that it should be heard. In fiscal year 2005, GRRC reported receiving only two appeals, each concerning different agency policies that were not reflected in administrative rule, but which members of the public felt constituted an administrative rule. One of these appeals involved an AHCCCS policy regarding changes to an administrative overhead allowance calculation that a healthcare organization thought should be reflected in administrative rule. GRRC heard and denied this appeal. While GRRC placed the second appeal on its public meeting agenda, which concerned DEQ not following one of its administrative rules, GRRC dismissed the appeal as it lacked jurisdiction to hear it.

Preparing compliance reports—GRRC compiles reports based on information it
annually receives from agencies regarding their compliance with specific
statutory mandates. First, GRRC receives annual updates and compiles a report
on the status of agency efforts to revise their rules under the 5-year review
process. GRRC then must list the agencies that report a lack of progress on
revising their rules on its Web site. Second, any agency that issues a license

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must provide GRRC with information on its compliance with its overall licensing time frames. The Governor, the President of the Senate, and the Speaker of the House of Representatives receive copies of GRRC's report summarizing this information. Third, all agency heads must certify to GRRC that the agency is in compliance with statute by maintaining a directory summarizing the subject matter of all current applicable rules and substantive policy statements, and that the directory, rules, and substantive policy statements are available to the public. GRRC must then note the agencies that are not in compliance with this requirement on its Web site. Finally, GRRC includes all of this information in its annual report.

Staffing and budget

In order to fulfill its responsibilities, GRRC has seven full-time staff positions, two of which were vacant as of December 2005. The positions include an administrator responsible for overseeing the agency's day-to-day operations; four staff attorney analysts who assist in the review of administrative rules; an economist responsible for assessing each administrative rule's economic impact; and an office manager who oversees GRRC's files, meeting agendas, and other administrative activities.

GRRC does not have a line-item in the state budget. Instead, it receives monies from the State General Fund through an appropriation made to the Department of Administration. Table 1 illustrates GRRC's actual revenues and expenditures for fiscal years 2004 and 2005, and the estimated revenues and expenditures for fiscal year

Table 1: Governor's Regulatory Review Council Schedule of Revenues and Expenditures

Years Ended or Ending June 30, 2004, 2005, and 2006 (Unaudited)

	2004 (Actual)	2005 (Actual)	2006 (Estimated)
Revenues:		, ,	
State General Fund appropriations	<u>\$454,160</u>	<u>\$480,800</u>	<u>\$505,900</u>
Expenditures:			
Personal services and employee related	411,138	441,624	462,325
Professional and outside services	2,813	2,884	3,000
Other operating	32,295	36,035	40,575
Equipment		189	
Total expenditures	446,246	480,732	505,900
Excess of revenues over expenditures	<u>\$ 7,914</u>	<u>\$ 68</u>	<u>\$ -0</u> -

Auditor General staff analysis of financial information provided by the Department of Administration from its Source: Arizona Financial Information System for the years ended June 30, 2004 and 2005, and department-prepared estimates for the year ending June 30, 2006.

2006. For fiscal years 2004 and 2005, GRRC spent approximately 91 percent of its budget on staff salaries and related employee expenditures. This trend is expected to continue for fiscal year 2006. In fiscal year 2006, both revenues and expenditures are estimated to be approximately \$506,000.

Audit scope and methodology

This performance audit focused on GRRC's responsibilities within the administrative rulemaking process and its process for reviewing and approving agency reports related to 5-year rule reviews. GRRC's performance was also analyzed in accordance with the 12 statutory sunset factors. This report presents information on the administrative rulemaking process, as well as GRRC's performance relative to its responsibilities within the responses to the 12 statutory sunset factors.

Auditors used a variety of methods to study the issues addressed in this report. These methods included interviewing GRRC members, its former administrator, and staff; and reviewing statutes; GRRC's monthly meeting minutes from fiscal year 2005; the Secretary of State's *Arizona Rulemaking Manual*; and GRRC's policies and procedures.

In addition, to evaluate GRRC's timeliness in reviewing rule packages and the agency's 5-year rule review reports, the consistency with which it applies its policies and procedures, and the customer service it provides, auditors reviewed and conducted an analysis of a random sample of 10 of the 97 administrative rulemaking packages GRRC received between September 2004 and August 2005 and a random sample of 5 of the twenty-four 5-year agency reports submitted to GRRC between July 2004 and June 2005. Auditors also interviewed rule-writers from 6 state agencies and reviewed all 78 of GRRC's customer service surveys returned in fiscal year 2005.1

This audit was conducted in accordance with government auditing standards.

The Auditor General and staff express appreciation to GRRC's members, former administrator, and staff for their cooperation and assistance throughout the audit.

Auditors interviewed rule-writers from the Department of Agriculture, the Arizona Health Care Cost Containment System, the Board of Nursing, the Department of Insurance, the Lottery Commission, and the Radiation Regulatory Agency. These agencies were selected based on their varying sizes and the differing complexity of their administrative rules.

SUNSET FACTORS

In accordance with A.R.S. §41-2954, the Legislature should consider the following 12 factors in determining whether the Governor's Regulatory Review Council (GRRC) should be continued or terminated.

1. The objective and purpose in establishing GRRC.

GRRC was established by executive order in 1981 to examine proposed administrative rules that state agency directors determined would have an economic impact on any state, county, city, or town agency; community college district; or school district. Administrative rules are agency statements of general applicability that implement, interpret, or prescribe law or policy, or describe an agency's procedure or practice requirements. In 1986, GRRC was established in statute and given authority to review all proposed rules. In 1995, the Legislature made sweeping changes to the rulemaking process that significantly expanded GRRC's role. First, it received final approval authority over all proposed administrative rules, except those that are exempted from the rulemaking process. Second, GRRC was provided with staff to assist in its enhanced rule review function. Lastly, the Legislature moved GRRC's review and approval to the end of the administrative rulemaking process so that it could approve rules in their final form. Currently, GRRC defines its mission as assisting agencies in fulfilling their rulemaking responsibilities under statute.

A.R.S. §41-1052 requires GRRC to ensure that no agency rule becomes effective unless:

- The language of the rule is clear, concise, and understandable,
- The agency has statutory authority to make the rule, including authority for new or increased fees and for requests that a rule become effective immediately,
- The rule does not conflict with existing law,
- The probable benefits of the rule outweigh its probable costs,

In 1995, the Legislature significantly expanded GRRC's role within the rulemaking process.

- The rule contains a generally accurate economic impact statement,
- The economic impact statement describes the probable costs or benefits
 of the rule and its probable effects on small businesses and state revenues,
 and
- The agency adequately addressed public comments on the rule.

In addition to reviewing agency rules, GRRC has the following three statutory responsibilities:

- Reviewing 5-year reports—A.R.S. §41-1056(B) requires GRRC to review and approve or return the reports that agencies submit documenting their internal review of their administrative rules. A.R.S. §41-1056(A) requires that agencies complete reviews of their administrative rules every 5 years to determine if any rules need to be amended or repealed and to develop a plan for making the identified revisions.
- Receiving and hearing appeals—GRRC also receives and considers appeals from members of the public on various agency practices, including an agency's decision to deny an individual's petition regarding whether an existing agency practice or policy constitutes a rule.
- Reporting on certain agency practices—GRRC must annually prepare reports based on information it receives from agencies regarding their compliance with specific statutory mandates. These mandates include requiring agencies to update GRRC on their progress in completing the administrative rule revision plan they included in their 5-year review report; requiring agencies that issue licenses to provide GRRC with information on their compliance with licensing time frames, which GRRC compiles in a report and sends to the Legislature and Governor's Office; and requiring that all agencies certify to GRRC that they maintain a directory summarizing the subject matter of all current applicable rules and substantive policy statements, and that the directory, rules, and substantive policy statements are available to the public.
- 2. The effectiveness with which GRRC has met its objectives and purpose and the efficiency with which it has operated.

GRRC has generally met its objectives and purposes by effectively reviewing and approving agency rules and by reviewing and approving agency 5-year rule review reports. Specifically:

- GRRC's review of administrative rules consistent with statute—GRRC has established various policies, procedures, and mechanisms to help ensure that its required review and approval of proposed administrative rules complies with statutory criteria and time frames. According to A.R.S. §41-1052, GRRC must review proposed administrative rules submitted by state agencies for compliance with various statutory criteria. As previously mentioned, some of these include whether the language of the administrative rule is clear and concise, whether the agency has the statutory authority to adopt the administrative rule, and whether the benefits of the administrative rule outweigh its costs. GRRC has established various policies and procedures to help ensure that its review of proposed administrative rules appropriately encompasses these criteria. For example, GRRC analysts must prepare memos that document their analysis of each proposed administrative rule and complete a checklist that documents their response to several questions regarding whether the proposed administrative rule complies with the criteria. Based on auditors' review of a random sample of ten proposed administrative rules submitted to GRRC between September 2004 and August 2005, GRRC's review of these proposed administrative rules conformed to its policies and procedures.
- GRRC reviews and approves rules within statutory time frame—According to A.R.S. §41-1052(B), GRRC has 90 days to review and approve or return an agency's proposed administrative rules. To assess the timeliness of GRRC's review, auditors reviewed a random sample of ten proposed administrative rule packages submitted to GRRC between September 2004 and August 2005. Although GRRC reports that it does not determine the timeliness of its reviews, GRRC completed its review of the random sample of ten rule packages within the 90-day time frame required by statute. In fact, GRRC completed its review and approval of nine of these rule packages in fewer than 60 days.

To help ensure the timely review of rule packages, GRRC has established a yearly schedule with monthly due dates for the submission of rule packages and corresponding public meeting dates. If agencies submit their rule packages on or before the indicated submission date, the rule package should be ready for GRRC member consideration on the corresponding public meeting date. For example, according to GRRC's 2005 schedule, if an agency wanted to have a rule package reviewed at the December 6, 2005, public meeting, it had to submit its proposed rules to GRRC staff by October 24, 2005. Likewise, if the agency had to make revisions to the proposed rules after GRRC staff reviewed them, it had to forward the revised rules to GRRC by November 16, 2005. GRRC's adoption of a standardized process for reviewing administrative rules also contributes to its ability to meet the statutory time frame requirement.

GRRC must review administrative rules for compliance with statutory criteria, including whether the rule is clear and concise. GRRC staff work with agencies to make any necessary revisions before the package is sent to GRRC for formal review and approval. While GRRC completed its review of the ten sample rule packages within the 90-day time frame, in some cases this time period does not include the time a rule package may be back with an agency for needed revisions. After an agency submits a package to GRRC, GRRC staff will work with the agency to make any necessary revisions before the package is sent to GRRC for formal review and approval. If a package is returned to an agency, GRRC does not count against the 90-day requirement the time the package is back with the agency. For example, it took a total of 141 days to approve one rule package in the sample of ten rule packages that auditors reviewed. This was because the agency required additional time to make the revisions that GRRC staff suggested. This process of GRRC staff working with the agencies to revise their rule packages can shorten the review process by helping prevent instances in which GRRC formally returns a rule package, requiring the agency to resubmit it and wait for GRRC staff to review it again.

GRRC's analysis of 5-year review reports follows established process— GRRC also follows specific policies and procedures to ensure that the reports that agencies produce documenting their internal analysis of their own rules every 5 years comply with statutory requirements. If an agency's analysis determines that any of their rules require revision, the report must also include a plan with a target date for completing these revisions. According to A.R.S. §41-1056(B), GRRC must review these reports for compliance with various statutory criteria, such as whether the report includes an analysis of any written criticisms an agency's administrative rules received during the previous 5 years. Similar to its review of administrative rule packages, GRRC analysts must prepare memos that document their analysis of each report and complete a checklist that documents their response to several questions regarding whether the report complies with the statutory requirements. Based on auditors' review of a random sample of five rule review reports that GRRC received in fiscal year 2005, GRRC's review of these reports conformed to its policies and procedures.

Additionally, while GRRC cannot require agencies to proceed with the plans they develop for making needed revisions to their rules, it has taken steps to encourage agencies to do so. GRRC indicated that some agencies resubmit their previous 5-year report without having taken any of the planned actions outlined in its previous report. However, GRRC has taken steps to attempt to reform this behavior by requiring an agency that resubmits the same report from the previous 5 years to provide GRRC with a monthly oral progress report on its efforts to update its rules. Additionally, in some cases, GRRC's chairman has written a formal letter to an agency director expressing concern with the status of the agency's rule revisions. Further, A.R.S. §41-1056(C) allows GRRC to decline giving its approval to a

duplicate report and instead require the agency to submit a new report in 1 year. However, GRRC indicates that it has not used this option and instead has required the monthly oral progress reports.

- GRRC conducts review of 5-year rule review reports in a timely manner— Although GRRC does not have a statutorily required time frame for completing its review of these reports, GRRC also tries to complete them within 90 days. Based on auditors' review of a random sample of five rule review reports that GRRC received in fiscal year 2005, it took GRRC 90 days or less to review and approve all five of these reports.
- State agencies generally satisfied with GRRC's performance—State agencies generally report satisfaction regarding GRRC's review and approval of proposed administrative rules and 5-year review reports and the assistance that GRRC provided to agencies during these processes. Auditors interviewed six agency rule-writers to assess their satisfaction with GRRC. Four of these six agency rule-writers rated GRRC's overall performance between a seven and a nine on a scale of one to ten, with ten being the highest. One of the two remaining agency rule-writers rated GRRC's overall performance at a five on the same scale, while the other rule-writer rated the performance of GRRC staff at between a seven and an eight and its members at a five. 1 In addition, all six of the rule-writers reported that GRRC's analysts were generally easy to contact, while five of the six indicated that GRRC was responsive to their questions. Further, four of the six rule-writers indicated that they found GRRC's feedback constructive, although two reported that GRRC's proposed revisions to their administrative rules sometimes changed the administrative rule's meaning. However, both of these rule-writers indicated that an agreement could usually be reached with the GRRC analyst regarding appropriate revisions. Likewise, while three of the six rule-writers indicated that they would like guicker feedback from GRRC's analysts, two of these three rulewriters indicated that they recognized that the delays were due to GRRC's workload.

Similarly, GRRC has received favorable feedback from the customer service survey forms it requests agencies that go through the GRRC process to complete. The survey asks respondents to rate GRRC in seven areas such as the GRRC staff's professionalism and their overall satisfaction with GRRC. Seventy-eight of these survey forms were returned in fiscal year 2005 for a response rate of approximately 62 percent. Fifty-nine of the respondents gave GRRC the maximum score in all survey areas rated.

Over 75 percent of the customer service surveys that GRRC received in fiscal year 2005 gave GRRC the maximum score in all survey areas rated.

While the interviewed rule-writers were not asked to rate GRRC staff and members separately, one rule-writer provided separate ratings.

3. The extent to which GRRC has operated in the public interest.

Although GRRC's operations primarily affect state agencies, some of its activities, such as ensuring that agencies address public comments on their administrative rules, hearing appeals regarding specific agency actions, and providing required information on agency rulemaking activities, can indirectly impact the general public. Specifically:

- GRRC ensures public comments addressed—A.R.S. §41-1052(C) requires GRRC to ensure that comments from members of the public regarding agencies' proposed administrative rules are adequately addressed. Based on auditor review of a random sample of ten proposed administrative rule packages submitted to GRRC between September 2004 and August 2005, for all ten rule packages, GRRC determined and noted whether the agency addressed all public comments.
- GRRC hears public appeals—A.R.S. §§41-1033, 41-1056.01, and 41-1081 also require GRRC to receive and hear appeals on three areas of agency practice, including an agency's decision to deny an individual's petition regarding whether an existing agency practice or policy constitutes a rule. As previously discussed, GRRC reported receiving two appeals in fiscal year 2005, each concerning different agency policies that were not reflected in administrative rule, but which members of the public felt constituted an administrative rule. GRRC heard and denied the first appeal. However, although GRRC placed the second appeal on its public meeting agenda, which concerned an agency that was not following one of its administrative rules, GRRC dismissed the appeal because it lacked jurisdiction to hear it.
- GRRC provides required information—GRRC provides information within its annual report and on its Web site regarding agency rulemaking activities. Specifically, GRRC reports on the number of agency administrative rules approved or returned, agencies that do not certify compliance with the requirement that they maintain a directory summarizing the subject matter of all current applicable rules and substantive policy statements, and agencies that have reported a lack of progress toward addressing needed revisions to their administrative rules.

Additionally, GRRC assists state agencies with the administrative rulemaking process by conducting training seminars and informal courtesy reviews of proposed administrative rules. Specifically, nearly every month, GRRC staff provide training seminars on the administrative rulemaking process and various administrative rulemaking topics to state agency rule-writers. These seminars cover topics including methods for successfully navigating the administrative rulemaking process and guidelines for preparing the 5-year rule review report.

GRRC conducts training seminars nearly every month on the administrative rulemaking process and other rulemaking topics for agency rule-writers. Additionally, when time permits, GRRC staff review an agency's proposed rules before the agency formally submits them to GRRC for review and approval within the 90-day time frame. Although this is not a statutory requirement, it allows agency rule-writers to receive feedback from GRRC staff on their proposed administrative rules and make suggested revisions prior to the formal submission of the proposed administrative rules to GRRC. If its workload permits, GRRC tries to complete these reviews in 2 months or less.

 The extent to which rules adopted by GRRC are consistent with the legislative mandate.

GRRC has adopted rules that appear to be within its legislative mandate. A.R.S. §41-1051(E) grants GRRC the authority to make rules. GRRC last made substantial changes to its rules in December 2003. The 17 rules GRRC has adopted cover several of its practices that involve the public, including the scheduling of its public meetings, placing a rule on GRRC's public meeting agenda, and the receiving and hearing of appeals. Audit work did not identify the need for any additional rules.

5. The extent to which GRRC has encouraged input from the public before adopting its rules, and the extent to which it has informed the public as to its actions and their expected impact on the public.

GRRC has followed all the requirements of the administrative rulemaking process when adopting its own rules, including opening a docket for proposed rulemaking, publishing a Notice of Proposed Rulemaking in the *Arizona Administrative Register*, and soliciting and addressing public comments. Because its operations primarily affect state agencies, GRRC officials reported that the agency took several steps to ensure it received feedback from agency rule-writers regarding its own administrative rules, including holding discussions with agency rule-writers before drafting administrative rules, requesting that several agency rule-writers review the draft administrative rules, posting the draft administrative rules on its Web site, sending an e-mail to all rule-writers informing them of the posting and inviting their comments, and discussing the rules at a regular public meeting, which was conducted in accordance with open meeting laws.

GRRC has also complied with the State's open meeting laws. GRRC has posted public meeting notices at least 24 hours in advance at the required location, made agendas available to the public, maintained meeting minutes, and filed the required statement of where meeting notices will be posted with the Secretary of State.

6. The extent to which GRRC has been able to investigate and resolve complaints that are within its jurisdiction.

GRRC does not have authority to investigate and resolve complaints.

 The extent to which the Attorney General or any other applicable agency of state government has the authority to prosecute actions under the enabling legislation.

GRRC's actions are limited to reviewing and approving adopted and existing rules established by state agencies. As a result, the Attorney General's Office is not responsible for prosecuting actions under GRRC's enabling legislation. However, members of the public can file civil litigation if they believe a rule was not made in substantial compliance with statute, or if they question the interpretation or application of rule. While the State Solicitor General's Office would represent GRRC in such cases, GRRC reports that it has not been the subject of any civil action.

8. The extent to which GRRC has addressed deficiencies in its enabling statutes that prevent it from fulfilling its statutory mandate.

The Legislature last enacted laws that affected GRRC in 2003 when it revised A.R.S. §41-1051 so that GRRC no longer had to submit its annual report to the Governor and all members of the Legislature. Instead, the revised version of the statute requires GRRC to publish certain elements from its annual report on its Web site and make it available to the public upon request. This information includes a list of agency rules approved or returned by GRRC, and a list of agencies that report a lack of progress implementing the plan described in their 5-year review report for making needed revisions to their rules.

According to a GRRC official, GRRC and the Department of Administration have considered two statutory changes that should streamline the administrative rulemaking process. The first of these is a change to A.R.S. §41-1055, which requires agencies to submit an economic impact statement (EIS) with most administrative rule packages. In the EIS, each agency must provide an assessment as to whether the probable benefits from the proposed administrative rule outweigh its probable costs. However, according to GRRC officials, almost half of the administrative rule packages it reviews have no economic impact beyond the cost of writing the administrative rule. Consequently, GRRC has considered a statutory change that would allow agencies to document that an administrative rule has no economic impact, rather than requiring them to prepare an entire EIS. However, as part of the

GRRC is considering two statutory changes that could result in greater efficiency within the administrative rulemaking and the 5-year review process.

proposal, if a member of the public disagrees with the agency's assessment, the agency would be required to complete an EIS.

GRRC is also considering a change to A.R.S. §41-1056, which requires state agencies to conduct a review and analysis of their administrative rules every 5 years, identify needed changes to their administrative rules, and provide a report to GRRC on this review and analysis as well as a plan for addressing the needed changes. Currently, statute allows agencies to forgo reviews of administrative rules they have revised in the previous 2 years. However, GRRC is proposing that agencies not be required to include in their 5-year review and report administrative rules that have been revised within the previous 5-year period. This proposed change would limit the number of rules that need to be included in an agency's 5-year reviews and, according to GRRC, improve the efficiency of this process.

Although GRRC is considering these changes, it does not anticipate proposing any changes for consideration during the 2006 legislative session.

The extent to which changes are necessary in the laws of GRRC to adequately comply with the factors listed in this subsection.

Audit work did not identify any necessary statutory changes.

10. The extent to which the termination of GRRC would significantly harm the public's health, safety, or welfare.

Terminating GRRC would not directly harm public health, safety, or welfare. However, as previously discussed, some of GRRC's processes indirectly affect the general public. For example, GRRC helps ensure that agency rules incorporate public comment and GRRC receives and hears appeals on agency practices that potentially should be reflected in rule, but are not. Additionally, GRRC reviews agencies' proposed administrative rules to ensure that they comply with statutory criteria, including whether the agency has authority to write the rule and whether the probable benefits of the proposed rule outweigh its probable costs.

11. The extent to which the level of regulation exercised by GRRC is appropriate and whether less or more stringent levels of regulation would be appropriate.

The audit found that the current level of regulation exercised by GRRC is generally appropriate.

GRRC door not use any private contractors in the performance of its di	
GRRC does not use any private contractors in the performance of its du Additionally, audit work did not identify any opportunities for GRRC to con any of its responsibilities.	

AGENCY RESPONSE

Janet Napolitano Governor



ARIZONA DEPARTMENT OF ADMINISTRATION

GOVERNOR'S REGULATORY REVIEW COUNCIL

100 North 15th Avenue ● ROOM 402 PHOENIX, ARIZONA 85007 (602) 542-2058

February 15, 2006

Debra K. Davenport, CPA Auditor General 2910 North 44th Street, Suite 410 Phoenix, Arizona 85016

Dear Ms. Davenport:

We have reviewed the February 8, 2006 final draft of the sunset audit report of the Governor's Regulatory Review Council. I would like to express the sincere appreciation of the Council for the hard work and professionalism of your staff in performing the audit.

As there are no findings or recommendations in the final draft, this letter serves as the Council's written response in accordance with Joint Legislative Audit Committee procedures.

Again, thank you for your work in accomplishing the sunset audit of the Governor's Regulatory Review Council.

Sincerely,

Graham Alex Turner Chairman

Performance Audit Division reports issued within the last 24 months

04-03	Behavioral Health Services'	05-02	Department of Administration—
	HB2003 Funding for Adults	0= 00	Financial Services Division
04.04	with Serious Mental Illness	05-03	Government Information
04-04	Department of Emergency and		Technology Agency (GITA) &
	Military Affairs and		Information Technology
04.05	State Emergency Council	05.04	Authorization Committee (ITAC)
04-05	Department of Environmental	05-04	Department of Economic
04.00	Quality—Water Quality Division	0= 0=	Security—Information Security
04-06	Department of Environmental	05-05	Department of Economic
	Quality—Waste Programs		Security—Service Integration
04.07	Division	07.00	Initiative
04-07	Department of Environmental	05-06	Department of Revenue—Audit
04.00	Quality—Air Quality Division	05.05	Division
04-08	Department of Environmental	05-07	Department of Economic
	Quality—Sunset Factors		Security—Division of
04-09	Arizona Department of		Developmental Disabilities
	Transportation, Motor Vehicle	05-08	Deaprtment of Economic
	Division— State Revenue		Security—Sunset Factors
	Collection Functions	05-09	Arizona State Retirement
			System
04-10	Arizona Department of	05-10	Foster Care Review Board
	Transportation, Motor Vehicle	05-11	Department of Administration—
	Division—Information Security		Information Services Division
04.44	and E-government Services		and Telecommunications
04-11	Arizona Department of	05.40	Program Office
	Transportation, Motor Vehicle	05-12	Department of Administration—
04.40	Division—Sunset Factors	05.40	Human Resources Division
04-12	Board of Examiners of Nursing	05-13	Department of Administration—
	Care Institution Administrators	05.14	Sunset Factors
	and Assisted Living Facility	05-14	Department of Revenue— Collections Division
05.1.1	Managers Letter Report Department	05-15	
05-L1	Letter Report—Department	05-15	Department of Revenue—
	of Health Services—		Business Reengineering/
05-01	Ultrasound Reviews	05-16	Integrated Tax System
05-01	Department of Economic Security—Division of	05-10	Department of Revenue— Sunset Factors
	,		Surfset Factors
	Employment and		
	Rehabilitation Services—		
	Unemployment Insurance		
	Program		

Future Performance Audit Division reports