

State of Arizona

Total operational spending¹: \$7,363,447,548

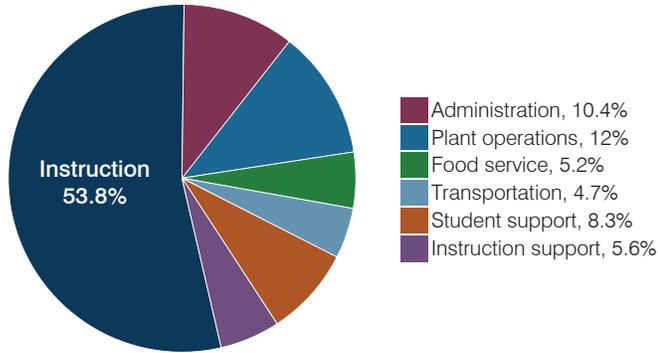
Number of districts: 236

Students attending: 904,453

Number of schools: 1,373

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures

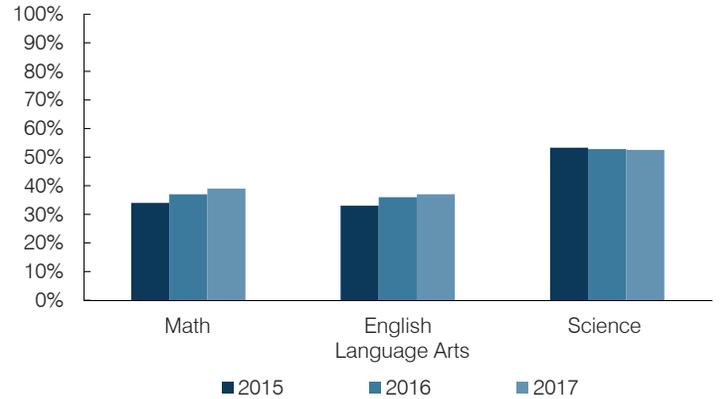
Operational area	Measure	2015	2016	2017
Administration	Cost per pupil	\$780	\$806	\$844
	Students per administrative position	67	67	67
Plant operations	Cost per square foot	\$6.09	\$6.10	\$6.30
	Square footage per student	153	154	155
Food service	Cost per meal	\$2.79	\$2.81	\$2.88
Transportation	Cost per mile	\$3.66	\$3.72	\$3.84
	Cost per rider	\$1,071	\$1,092	\$1,198

Per pupil spending

Spending by area	State			National average 2015
	2015	2016	2017	
Instruction	\$4,105	\$4,145	\$4,377	\$6,953
Administration	780	806	844	1,277
Plant operations	930	939	977	1,078
Food service	417	415	422	459
Transportation	371	364	381	483
Student support	613	633	679	644
Instruction support	442	444	461	560
Total operational	\$7,658	\$7,746	\$8,141	\$11,454
Land and buildings	\$641	\$621	\$691	\$800
Equipment	383	400	424	207
Interest	225	216	236	347
Other	150	153	161	167
Total nonoperational	\$1,399	\$1,390	\$1,512	\$1,521
Total per pupil spending	\$9,057	\$9,136	\$9,653	\$12,975

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

Measure	2015	2016	2017
Attendance rate	94%	N/A	94%
Graduation rate	78%	80%	N/A
Poverty rate	23%	22%	N/A
Special education population	N/A	N/A	12%
Students per teacher	18.6	18.6	18.5
Average teacher salary	\$46,008	\$46,384	\$48,372
Amount from Prop 301	\$5,034	\$5,315	\$5,840
Average years of teacher experience	11.0	11.0	11.3
Percentage of teachers in first 3 years	20%	20%	19%

Per pupil revenues

Revenues by source	State		National average 2015
	2016	2017	
Federal	\$1,318	\$1,318	\$1,094
State	3,780	3,831	6,000
Local	4,268	4,443	5,809
Total per pupil revenues	\$9,349	\$9,592	\$12,903

Select revenues from common sources

	2016	2017	N/A
Equalization formula funding	\$5,471	\$5,503	N/A
Amount from Prop 123	243	245	N/A
Prop 123 additional funding	46	46	N/A
Grants	1,182	1,185	N/A
Donations and tax credits	86	89	N/A

Select 2017 revenues from less common sources

	Amount received range per pupil		Number of districts receiving
	Min	Max	
Desegregation	\$91	\$2,029	18
Small school adjustment	411	34,561	48
Federal impact aid	5	40,384	49
Voter-approved levy increases	1	8,015	133

¹ See Appendix B for sources and methodology.

Instructional spending percentage

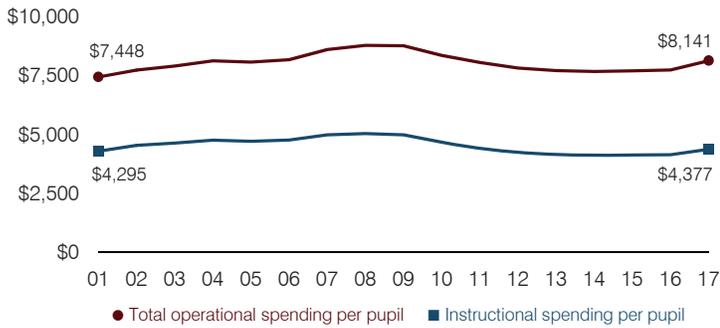
Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Percentage:	57.7	58.2	58.6	58.6	58.4	58.3	57.9	57.3	56.9	55.9	54.7	54.2	53.8	53.8	53.6	53.5	53.8

TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated	OPERATIONAL SPENDING DETAIL Fiscal year 2017
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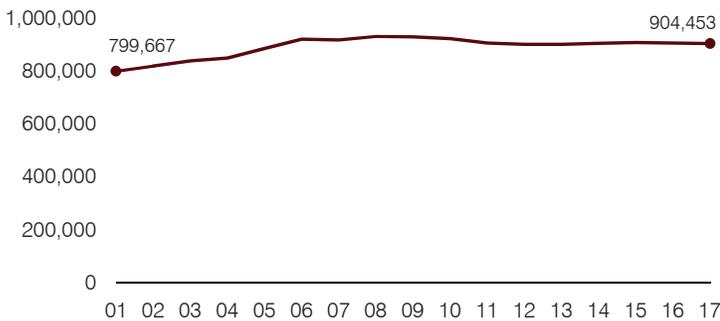
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, increased by 2 percent from \$7,971 in fiscal year 2012 to \$8,141 in fiscal year 2017. The percentage of dollars spent on instruction decreased from 54.2 to 53.8 percent. As a percentage of total operational spending, administration and student support increased slightly while all other noninstructional areas remained relatively stable. The number of students attending has remained relatively stable during this 5-year period.

Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



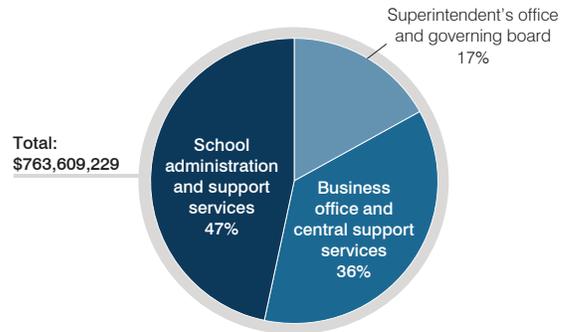
Students attending



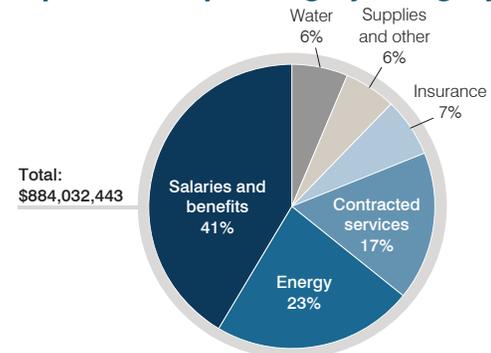
Financial stress assessment

Overall financial stress level:	Number of districts		
	Low	Moderate	High
Measure: 2015 through 2017	164	39	4
Change in number of district students	151	39	17
Spending exceeded operating/capital budgets	179	18	10
Spending increase election results	77	4	11
Operating reserve percentage, Trend	174	10	23
Years of capital reserve held	137	61	9
Current financial and internal control status	143	42	8

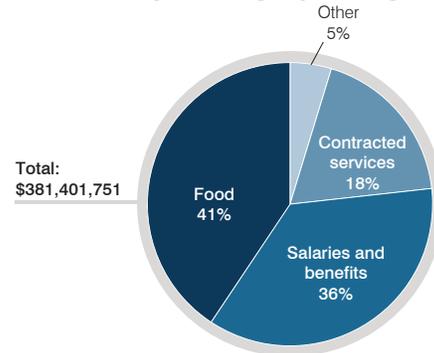
Administrative spending by category



Plant operations spending by category



Food service spending by category



Transportation spending by category

