



A REPORT
TO THE
ARIZONA LEGISLATURE

Financial Audit Division

Special Financial Audit

Arizona's Homeland Security Grant Program

OCTOBER • 2006



Debra K. Davenport
Auditor General

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October 2, 2006

Members of the Arizona Legislature

The Honorable Janet Napolitano, Governor

Transmitted herewith is a report of the Auditor General, *A Special Financial Audit of Arizona's Homeland Security Grant Program*. This report is in response to a May 22, 2006, resolution of the Joint Legislative Audit Committee. The special financial audit was conducted under the authority vested in the Auditor General by Arizona Revised Statutes §41-1279.03.

Arizona's Homeland Security Grant Program is a federal program comprising the State Homeland Security Grant Program, the Law Enforcement Terrorism Prevention Program, the Urban Areas Security Initiative Program, the Metropolitan Medical Response System Program, the Citizens Corps Program, and the Emergency Management Performance Grants. Collectively, these grant programs provide money to the State to prevent, respond to, and recover from acts of terrorism. This report provides an overview of the goals and objectives of each program and the amount of monies awarded to and expended by the State and local jurisdictions for each program. It also includes information on the processes used by the State to administer the programs and our conclusions and recommendations concerning these processes.

My staff and I will be pleased to discuss or clarify items in the report.

This report will be released to the public on October 3, 2006.

Sincerely,

Debbie Davenport
Auditor General

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INTRODUCTION & BACKGROUND

In May 2006, the Joint Legislative Audit Committee requested that the Office of the Auditor General conduct a special financial audit of federal homeland security programs awarded to the State of Arizona. The approved audit request asked for the following information on the six grant programs that make up the State's Homeland Security Grant Program for grant years 2003 through 2006.¹

- **Homeland Security Grant Program administration**
 - The amount of homeland security monies spent on administrative functions.
 - The State Homeland Security Director's salary as well as any additional positions held by the Director that may add to his salary for every year he has been Director.
- **Homeland Security Grant Program characteristics**
 - The total amount of federal homeland security monies received by the State.
 - The total amount of federal homeland security monies spent or encumbered by the State, counties, cities, and towns.
- **Homeland Security Grant Program allocation process**
 - The methodology used to review, approve, and allocate homeland security monies to local jurisdictions.²
 - The amount of homeland security monies retained by the State and the amount allocated to local jurisdictions.

Homeland Security Grant Program

- State Homeland Security Program
- Law Enforcement Terrorism Prevention Program
- Urban Areas Security Initiative
- Metropolitan Medical Response System
- Citizen Corps Program
- Emergency Management Performance Grants

¹ Grant year is the federal fiscal year that the federal government budgeted the grant program.

² Local jurisdiction is defined in the National Strategy for Homeland Security as "any county, city, village, town, district, or other political subdivision of any state, any Native American tribe or authorized tribal organization, or Alaska native village or organization, and includes any rural community or unincorporated town or village or any other public entity for which an application for assistance is made by a state or political subdivision thereof."

- An itemization of state and local projects that have received federal homeland security monies in each grant year. The itemization shall include a description of each project's goals and objectives, the cost of the project, and whether the funding for the project is allowable under the permissible use of federal homeland security monies.

The approved audit request did not direct auditors to perform a detailed review of individual project expenditures. In addition, auditors were unable to obtain a description of every project's goals and objectives or determine whether each project was allowable under federal regulations due to the manner in which some grant programs were allocated, deficiencies in records maintained by the State, and the large number of projects awarded. The engagement limitations section of this chapter describes the limitations auditors encountered when conducting the audit.

- **Any conclusions and recommendations regarding the state-wide administration of the Homeland Security Grant Program**

Overview of the Homeland Security Grant Program

Federal government—In July 2002, the President of the United States issued the National Strategy for Homeland Security and soon after created the U.S. Department of Homeland Security (DHS), which began operating in March 2003. The purpose of the national strategy is to mobilize and organize the nation to secure the U.S. homeland from terrorist attacks. The strategy aligns and focuses homeland security functions into six critical mission areas: intelligence and warning, border and transportation security, domestic counterterrorism, protection of critical infrastructure and key assets, defense against catastrophic threats, and emergency preparedness and response. Although many other federal agencies are involved in homeland security activities, the DHS has the dominant role in implementing this strategy.

What is Homeland Security?

“Homeland security is a concerted national effort to prevent terrorist attacks within the United States, reduce America’s vulnerability to terrorism, and minimize the damage and recover from attacks that do occur.”

Source: *The National Strategy for Homeland Security*, July 2002.

The DHS is a blending of 22 federal agencies to centralize the leadership of various homeland security activities under a single department. Some of the more prominent agencies that are now part of the DHS include the Transportation Security Administration, the Federal Emergency Management Agency, the Immigration and Naturalization Service, and the Coast Guard. Although many of the homeland security activities have been consolidated under the DHS, other federal agencies also continue to carry out such activities. Most of the monies allocated to other agencies are used for research and development, military security, and law enforcement activities. The federal government budgeted \$54.9 billion for homeland security for federal fiscal year 2006. Figure 1 (see page 3) shows the allocation of the 2006 funding for homeland security by federal agency.

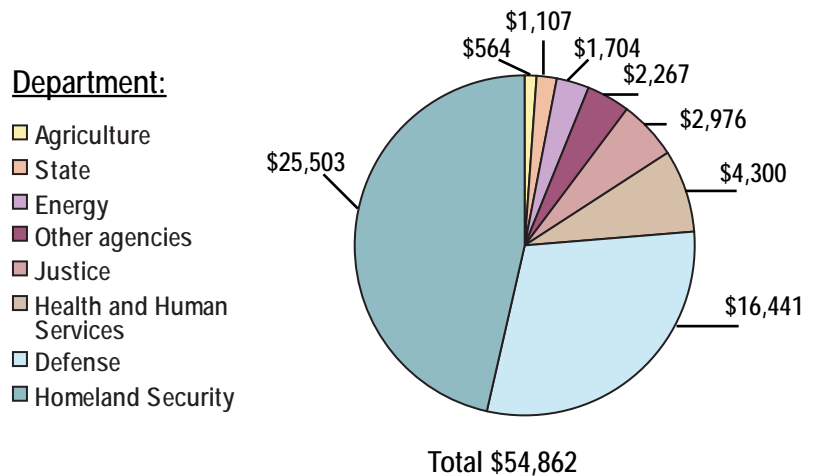
The Office of Grants and Training (OG&T), within the DHS, is responsible for directing and supervising federal terrorism preparedness grants for states and local jurisdictions as a means to meet the national strategy and is the current federal awarding agency for the Homeland Security Grant Program. The OG&T administers the Homeland Security Grant Program through the issuance of an annual Homeland Security Grant Program: *Program Guidelines and Application Kit*, which provides states and local jurisdictions with information and instructions to aid them in the application process and help them in homeland security planning, and developing and

implementing state and local homeland security strategies. Before the DHS was created, the U.S. Department of Justice and the Federal Emergency Management Agency managed the programs that make up the Homeland Security Grant Program. The Program provides funding to enhance the capacity of state and local jurisdictions to prevent, respond to, and recover from incidents of terrorism involving chemical, biological, radiological, nuclear, or explosive weapons, and attacks on computer information systems.

State of Arizona—In 2003, Arizona developed a plan called *Securing Arizona: A Roadmap for Arizona Homeland Security (Roadmap)* to establish a long-term approach to homeland security. This plan provided a framework for strengthening the State’s ability to detect, prevent, and respond to future acts of terrorism or other critical incidents. It also created the initial strategy for planning, prioritizing, and coordinating requests for funding. The plan called for the appointment of a Homeland Security Director and the creation of the Arizona Governor’s Office of Homeland Security (AOHS). In addition to the 2003 *Roadmap*, the State also develops an annual State Homeland Security Strategy, as required by the DHS, which provides strategic direction for enhancing regional capability, capacity, and collaboration to prevent terrorist attacks within Arizona and reduce Arizona’s vulnerability to terrorism and all other critical hazards that affect the safety, well-being, quality of life, and economic security of its citizens and residents. The strategy builds from the 2003 *Roadmap*.

The AOHS and the Arizona Department of Emergency and Military Affairs, Division of Emergency Management (ADEM) serve as the liaisons between the DHS and

Figure 1: Enacted 2006 Federal Funding for Homeland Security by Federal Agency (in millions) (Unaudited)



Source: U.S. Office of Management and Budget, *Budget of the United States Government Fiscal Year 2007*.

state agencies and local jurisdictions within Arizona. The AOHS coordinates the allocation process of federal funding to state and local jurisdictions and approves projects ensuring compliance with federal grant guidelines and support of Arizona's homeland security strategy. Based on approved projects, the ADEM distributes the federal monies to all participating jurisdictions in the State, including other state agencies, counties, cities and towns, fire districts, and Native American tribes. During grant years 2003 through 2006, the State of Arizona was awarded homeland security funding under the following programs:

- State Homeland Security Program
- Law Enforcement Terrorism Prevention Program
- Urban Areas Security Initiative
- Metropolitan Medical Response System
- Citizen Corps Program
- Emergency Management Performance Grants

The objectives of each program are described in more detail in Chapter 2 of this report.

Other audit reports—In addition to this special financial audit, three other audits of the State's Homeland Security Grant Program have been performed since January 1, 2006.

- The first audit was completed by the Office of the Auditor General and was issued on April 27, 2006. This audit focused on whether the AOHS and the ADEM complied with federal rules and regulations applicable to the Program during fiscal year 2005. No unallowable program costs were noted during the audit; however, weaknesses were noted in the internal controls established to administer the Program. Additional information on these weaknesses is detailed in Chapter 4 of this report.
- The second audit was completed by the Arizona Department of Transportation, Office of the Inspector General, and the report was issued on June 1, 2006. This audit focused on the overall efficiency of the State's administration of the Homeland Security Grant Program. Weaknesses were noted in the processes established by the AOHS and the ADEM to review and approve homeland security projects. In addition, the report notes that the AOHS' planning process and the ADEM's fiscal administration were not always well coordinated, and a monitoring process had not been established

to ensure state agencies and local jurisdictions were spending monies in accordance with program requirements.

- The third audit was completed by the Arizona Department of Administration, General Accounting Office, with one report being issued on July 21, 2006, and a second report being issued on August 11, 2006. This audit primarily focused on evaluating the controls established by the AOHS and the ADEM to disburse homeland security monies. The report notes weaknesses in internal controls and instances of noncompliance with federal requirements.

Scope and methodology

This special financial audit focused on the federal homeland security grant programs the State received from the DHS.

In conducting this audit, auditors used a variety of methods, including analyzing applicable federal regulations pertaining to the programs, interviewing personnel responsible for administering the programs, and examining various records and data maintained by the AOHS and the ADEM. In addition, auditors reviewed audit reports issued by the Arizona Department of Transportation, Office of the Inspector General; Arizona Department of Administration, General Accounting Office; U.S. Congressional Research Service; and the U.S. Government Accountability Office. Specifically:

- To determine the amount of homeland security monies spent on administrative functions, auditors obtained cost information from the Arizona Financial Information System based on program cost account information provided by the ADEM.
- To determine the Homeland Security Director's salary and the positions held by the Director within state government, auditors analyzed information from the State's Human Resource Information Solution system and the Human Resource Management System.
- To determine the amount of homeland security monies received and retained by the State, and the amount spent or encumbered by the State, counties, cities, and towns for each year, auditors obtained the federal grant award notification sheets, the ADEM budget sheets, and the ADEM's internal records that list specific project expenditures. However, auditors noted that these internal records were not reconciled by the ADEM to the Arizona Financial Information System to ensure their completeness and accuracy.

- To determine the methodology used to review, approve, and allocate homeland security monies to local jurisdictions, auditors reviewed federal grant guidelines, interviewed program administrators, and reviewed documented program procedures.
- To compile an itemization of state and local projects that have received homeland security monies each year, auditors obtained program budgets and project proposal sheets for each grant year and program from the AOHS and the ADEM. The budget and proposal sheets were not reconciled to the underlying local jurisdiction records. Instead, auditors performed analytical procedures using the financial data and narrative information about the uses of federal homeland security monies and interviewed program administrators about differences or variances. Auditors corrected data errors prior to reporting project information and budget data.

Engagement limitations

Auditors were unable to obtain all of the information detailed in the approved audit request due to the manner in which some Homeland Security Grant Programs are allocated to local jurisdictions, deficiencies in the records maintained by the State, and the large number of projects awarded during the audit period. Specifically, auditors were unable to obtain a description of the goals and objectives for every project or determine whether the funding awarded for projects was allowable under the permissible use of federal homeland security monies for the following reasons:

- The AOHS awarded some grants to local jurisdictions in a lump sum based on specified formulas. Detailed project records for these grants were maintained by the applicable local jurisdiction and not the State. The following grants were awarded in this manner: 2003 State Homeland Security Program, and the 2003 through 2005 Urban Areas Security Initiative, Citizens Corps, and Emergency Management Performance Grants.
- The AOHS and the ADEM did not always maintain sufficient records detailing the goals and objectives of every state agency project due to staff turnover, filing errors, and oversight. State agency project records were not sufficient for the following programs: 2003 and 2004 Urban Areas Security Initiative, and the 2004 State Homeland Security Program and Law Enforcement Terrorism Prevention Program.
- The DHS did not award five of the 2006 programs (State Homeland Security Program, Law Enforcement Terrorism Prevention Program, Urban Areas Security Initiative, Metropolitan Medical Response System, and Citizen Corps) to Arizona until July 2006. The AOHS and the ADEM did not allocate these monies to state

agencies and local jurisdictions for individual projects until August 30, 2006, which was in accordance with the requirements established by the DHS. However, this was not in time for auditors to include the specific project's goals and objectives in this report. Arizona did receive the Emergency Management Performance Grants from the DHS in February 2006, and allocated these monies between the State and counties. Auditors did not include the specific allocations made for the 2006 Emergency Management Performance Grants in this report to ensure that consistent information is presented for all grant year 2006 programs.

For grant year 2006, information regarding the amount awarded to the State for each program, and the monies the AOHS and the ADEM allocated between the State and the local jurisdictions (in total) for each program, was available and is included in the report.

- For grant years 2003 through 2005 the AOHS and the ADEM awarded monies for approximately 450 homeland security projects to about 200 state agencies and local jurisdictions. Auditors performed detailed test work on a sample of 58 program expenditures during the fiscal year 2005 single audit for the State of Arizona to determine the allowability of project expenditures. These expenditures were selected from the grant year 2003 and 2004 State Homeland Security Program, the grant year 2004 Citizens Corps Program, and the grant year 2004 and 2005 Emergency Management Performance Grants. Auditors reported no unallowable expenditures as a result of this test work; however, auditors reported weaknesses in the internal controls established to administer the homeland security grant programs. The weaknesses noted are mentioned in Chapter 4 of this report.

The Auditor General and staff express their appreciation to the Director of Homeland Security, the Department of Emergency and Military Affairs Adjutant General, and the staff of the Arizona Governor's Office of Homeland Security and the Arizona Department of Emergency and Military Affairs, Division of Emergency Management for their cooperation and assistance during this audit.

CHAPTER 1

Administration of Arizona's Homeland Security Grant Program

The State's Director of Homeland Security is appointed by the Governor and is responsible for managing the AOHS and the ADEM. Both the AOHS and the ADEM are responsible for administering Arizona's Homeland Security Grant Program. The AOHS is primarily responsible for the overall planning and coordination of the State's homeland security efforts and the ADEM is responsible for performing the administrative functions necessary to manage the Program. Federal regulations allow the AOHS and the ADEM to incur costs for planning and organization, equipment, training, exercises, and management and administration.

Homeland Security Director's responsibilities

The Director of Homeland Security was appointed by the Governor in February 2003 and serves as the director of both the AOHS and the ADEM. Overall, the Director is responsible for leading Arizona's homeland security and emergency management efforts. As the Director of the AOHS, he is responsible for ensuring that Arizona is safe from terrorism and that protocols are established with federal, state, and local agencies in the event of terrorist activity or other emergencies. He is also responsible for developing and executing the State's homeland security strategy. As director of the ADEM, he is responsible for coordinating a multiple-agency response to large-scale disasters in Arizona. Table 1 shows the Director's salary received for each fiscal year since 2003. In addition, prior to his employment with the State, he received \$8,000 for consulting services on matters pertaining to homeland security performed in January 2003. From fiscal year 2003 through fiscal year 2006, the Director did not hold any additional positions in state government that added to his salary.

Table 1: Director's Salary (Unaudited)

Fiscal Year	Salary Received
2003 ¹	\$ 37,424
2004	115,083
2005	124,847
2006	129,635

¹ The Director was appointed in February 2003.

Source: Auditor General staff analysis of fiscal years 2003 through 2006 information obtained from the State of Arizona Human Resources Management System and the Human Resource Information Solution System.

Arizona Office of Homeland Security responsibilities

The AOHS is responsible for planning and coordinating homeland security efforts among state, federal, local, tribal, and border community agencies and entities. In addition, the AOHS advises the Governor on all homeland security matters, and oversees the allocation process of Arizona's share of monies received for the Homeland Security Grant Program. The primary focus of the AOHS is the planning function, which includes developing the State's annual homeland security strategy and coordinating the allocation of grant monies for individual homeland security projects. The AOHS is also responsible for encouraging collaboration of efforts, helping to avoid duplication of grant awards, and eliminating any security gaps between the various levels of government and the private sector.

Division of Emergency Management responsibilities

The Governor has designated the ADEM as the state administering agency (SAA) for Arizona's Homeland Security Grant Program. As the SAA, the ADEM is responsible for fiscal functions such as processing invoices for reimbursement, maintaining financial records and information, and overseeing and monitoring program expenditures. In addition, the ADEM is responsible for providing technical assistance and other support to state agencies and local jurisdictions to aid them in managing their homeland security projects. The Homeland Security Grants Management section within the ADEM is the central point of contact for the Homeland Security Grant Program. However, other sections within the ADEM also aid in planning and managing the program by executing exercises in areas such as counterterrorism and emergency preparedness and providing training to state agency and local jurisdiction personnel. Prior to the establishment of the AOHS, the ADEM was the primary homeland security grant-administering agency for the State.

Program costs

The DHS has divided Homeland Security Grant Program costs into four broad categories: planning, equipment, training, and exercises. In addition, federal regulations support select organization activities for the Law Enforcement Terrorism Prevention Program and the Urban Areas Securities Initiative program (e.g., overtime costs associated with increased security measures at critical infrastructure sites during periods of heightened alert and overtime costs for personnel or contractors to participate in information, investigative, and intelligence-sharing activities). Federal regulations do not restrict the allocation of monies across the planning, equipment, training, and exercise categories. The allowable costs have changed throughout the

years for the various grant programs within the above categories. For grant year 2006, examples of allowable costs under each category are as follows:

- **Planning costs**—Implement and manage program for equipment acquisitions, training, and exercises; materials and meeting-related expenses; develop plans, protocols, and assessments; implement homeland security support programs and adopt DHS national initiatives; hire full-time or part-time staff or consultants to assist with any related planning activities;
- **Equipment costs**—Personal protective equipment; cyber-security enhancement equipment; chemical, biological, radiological, nuclear, and explosive incident response vehicles and aviation equipment; inspection and screening systems;
- **Training costs**—Training workshops and conferences; creation and maintenance of student databases; travel and supplies; and
- **Exercise costs**—Designing, developing, conducting, and evaluating exercises; expenses related to exercise planning workshops, and travel and supplies.

Grant participants are also allowed to incur management and administrative costs (M&A) within certain limits. The percentage and types of M&A costs allowed are specified by the DHS and have varied between grant years. For example, in grant year 2006, federal regulations allowed up to 5 percent of each homeland security grant program for M&A costs, and for grant year 2005, regulations limited M&A costs to no more than 3 percent of each program. For grant year 2006, federal regulations permit the following types of M&A costs:

- **Management and administrative costs**—
 - **Staffing**—Full-time or part-time staff, contractors, or consultants and the related expenses;
 - **Planning**—Developing operating plans for information collection and processing necessary to respond to the DHS, Office of Domestic Preparedness requests for information;
 - **Overtime**—Expenses for overtime work performed by employees related to M&A activities;
 - **Travel**—Expenses related to travel;
 - **Meeting-related expenses**—Registration costs, publicity, food, and nonalcoholic beverages (subject to certain limits). Meetings under this guidance are considered formal events involving topics that will contribute to improved conduct, supervision, or management of the agency's

activities and are beyond a regular business meeting consisting of routine day-to-day items. Meetings also encompass conferences, conventions, seminars, training for contractors, and workshops.

- **Office equipment**—Purchase of authorized office equipment such as personal computers, laptop computers, printers, liquid crystal display (LCD) projectors, and other equipment required to support the homeland security strategy; and
- **Fees and charges**—Recurring fees or charges associated with certain equipment such as cell phones, fax machines, and space rental or lease.

As the administering agency, the ADEM performs the administrative functions for the Homeland Security Grant Program and incurs the State’s M&A costs. As noted before, planning and organization are the primary duties of the AOHS. These activities are not considered M&A activities by the DHS and are not limited. Table 2 shows the total amount of the ADEM’s M&A expenditures as of June 30, 2006, by grant year. The M&A expenditures have decreased since grant year 2003 because most of the grant awards have not been fully expended and the ADEM is still incurring M&A costs. As a result, auditors could not determine whether the ADEM had complied with the M&A limits established by the DHS for each grant year. Such a determination would not be possible until the ADEM closes a grant year and an audit is conducted to determine that all applicable costs have been properly recorded and classified.

Table 2: ADEM Management and Administrative Expenditures and Grant Award Amounts by Grant Year (Unaudited)

Grant Year	State M&A Expenditures	Grant Award
2003	\$ 623,099	\$ 53,124,845
2004	317,298	56,648,308
2005	335,818	41,704,818
2006	188,820	23,483,779
Total	<u>\$1,465,035¹</u>	<u>\$174,961,750</u>

¹ The State has spent less than 1 percent of the \$175 million awarded for M&A costs from grant years 2003 through 2006.

Source: Auditor General staff compilation of information obtained from the Arizona Financial Information System for grant years 2003 through 2006.

CHAPTER 2

Characteristics of the Homeland Security Grant Program

During grant years 2003 through 2006, the State of Arizona has been awarded monies from the federal government for six homeland security grant programs. Together these programs compose the State's Homeland Security Grant Program. Each program has unique goals and objectives and together, they provide monies to help the State prevent, respond to, and recover from acts of terrorism.

Arizona's Homeland Security Grant Program

During grant years 2003 through 2006, the State of Arizona has been awarded monies for the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, Urban Areas Security Initiative, Metropolitan Medical Response System, Citizens Corps, and the Emergency Management Performance Grants from the federal government. As shown in Table 3, the federal government did not make awards to the State until one-half to three-quarters of the way through the federal fiscal year. Upon receipt of the grant award, the State must allocate

some grants to state agencies and local jurisdictions for individual projects. For example, in grant year 2006 the State was allowed 60 days to allocate the State Homeland Security Program, Urban Areas Security Initiative, and Law Enforcement

Table 3: Date the Grant Program Was Awarded to Arizona by the Federal Government

Program	Grant Year			
	2003	2004	2005	2006
State Homeland Security Program	July 2003	June 2004	March 2005	July 2006
Urban Areas Security Initiative	August 2003			
Citizen Corps				
Law Enforcement Terrorism Prevention Program	N/A	N/A		
Metropolitan Medical Response System				
Emergency Management Performance Grants	June 2003	March 2004		February 2006

Source: Federal grant award notifications obtained from the ADEM for grant years 2003 through 2006.

Methods the DHS used to award monies:

State Homeland Security Program and Law Enforcement Terrorism Prevention Program—A base allocation is made to each participant and remaining monies are awarded based on a federal risk formula and the effectiveness of a participant’s proposed solutions to their identified needs.

Urban Areas Security Initiative—All awards are allocated to participants based on a federal risk formula and the effectiveness of a participant’s proposed solutions to their identified needs.

Metropolitan Medical Response System—Awards are distributed equally among participants.

Citizen Corps Program and Emergency Management Performance Grants—A base allocation is made to each participant and remaining monies are awarded based on population.

Source: U.S. Department of Homeland Security program guidelines.

Terrorism Prevention Program. In addition, most of the homeland security programs have at least a 2-year performance period to spend the grant monies. The State also receives the monies on a reimbursement basis. As such, state agencies and local jurisdictions must expend the monies upfront and then request reimbursement from the federal government. These factors, coupled with the difficulty experienced by grant participants in procuring equipment due to limited supplies, have caused delays in expending the homeland security grant award monies.

In fiscal year 2005, the DHS consolidated the six homeland security programs into a single program cluster called the Homeland Security Grant Program (HSGP). The DHS combined the programs into the HSGP to better facilitate and coordinate the management of funding and reflect the intent of Congress to enhance security and overall preparedness to prevent, respond to, and recover from acts of terrorism. Within the HSGP, each of the six programs continues to receive a separate funding allocation. The textbox to the left shows the methods used by the DHS to award monies to program participants for grant year 2006. As shown in Table 4 below, the DHS awarded nearly \$175 million to the State of Arizona for grant years 2003 through 2006.

Table 4: Arizona Homeland Security Grant Program Award Amounts Grant Years 2003 through 2006

Program	Grant Year				Total
	2003	2004	2005	2006	
State Homeland Security Program	\$38,617,000	\$31,304,000	\$20,021,731	\$ 8,660,000	\$ 98,602,731
Law Enforcement Terrorism Prevention Program ¹	0	9,289,000	7,280,630	6,290,000	22,859,630
Urban Areas Security Initiative	11,033,467	12,128,223	9,996,463	3,920,000	37,078,153
Metropolitan Medical Response System ²	0	0	910,368	929,320	1,839,688
Citizen Corps Program	351,339	650,000	254,176	371,645	1,627,160
Emergency Management Performance Grants	<u>3,123,039</u>	<u>3,277,085</u>	<u>3,241,450</u>	<u>3,312,814</u>	<u>12,954,388</u>
Total	<u>\$53,124,845</u>	<u>\$56,648,308</u>	<u>\$41,704,818</u>	<u>\$23,483,779</u>	<u>\$174,961,750</u>

¹ The Law Enforcement Terrorism Prevention Program was first awarded by the DHS in grant year 2004.

² The DHS awarded the Metropolitan Medical Response System monies directly to local jurisdictions prior to grant year 2005.

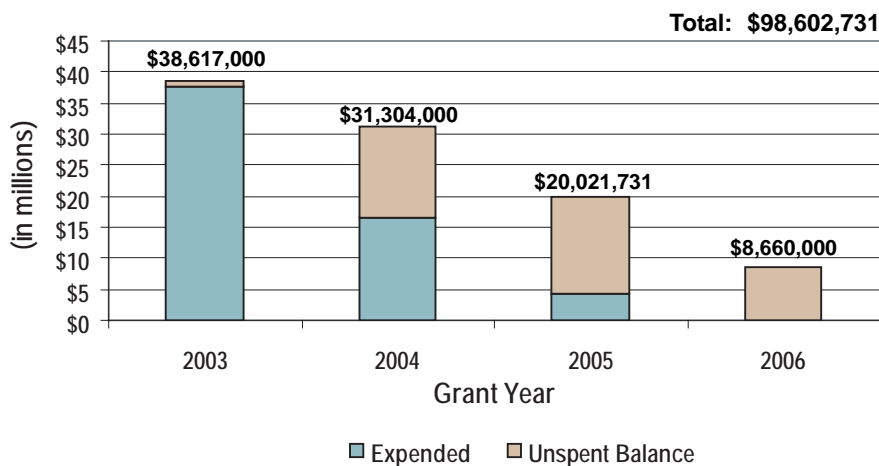
Source: Federal grant award notifications obtained from the ADEM for grant years 2003 through 2006.

Program goals and objectives

Each of the programs received by the State has unique goals and objectives and together they provide monies to help the State prevent, respond to, and recover from acts of terrorism. An overview of the goals and objectives of each program included in the Homeland Security Grant Program, along with the amount of monies that the State and local jurisdictions have expended for each program by grant year, follows.

State Homeland Security Program (SHSP)—The SHSP provides financial assistance directly to each of the states to prevent, respond to, and recover from acts of terrorism. The SHSP also provides states with the opportunity to increase regional preparedness efforts through planning and response arrangements between jurisdictions. With the purpose of enhancing the capability of state and local agencies to prevent and respond to incidents of terrorism, the SHSP supports costs related to homeland security and emergency operations planning activities; the purchase of specialized equipment (e.g., x-ray machines, incident response vehicles, satellite data equipment, position locating and tracking systems, and robotic bomb equipment); and costs related to the design, development, conduct, and evaluation of chemical, biological, radiological, nuclear, and explosives exercises and training. All SHSP monies must be used to support the State's homeland security strategy. From grant year 2003 through grant year 2006, Arizona has been awarded almost \$99 million in SHSP monies. As of June 30, 2006, the State and local jurisdictions have spent approximately 65 percent of the grant year 2003 through 2005 monies awarded. The DHS did not allow the State to draw monies from the 2006 grant award until August 28, 2006. Figure 2 below shows, by grant year, the amount expended and the unspent award balance.

Figure 2: Arizona SHSP Amounts Expended and Unspent Award Balances
Grant Years 2003 through 2006
(Unaudited)

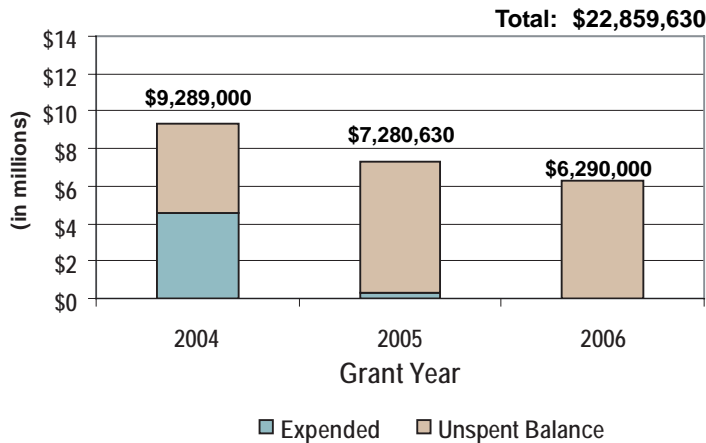


Source: Auditor General staff analysis of information obtained from the Arizona Financial Information System for fiscal years 2003 through 2006, the ADEM's summary of funds report as of June 30, 2006, and federal grant award notifications for grant years 2003 through 2006.

Law Enforcement Terrorism Prevention Program (LETPP)—The LETPP provides law enforcement communities with monies to enhance capabilities for detecting, deterring, disrupting, and preventing acts of terrorism. These capabilities include increasing the following prevention activities: sharing information to preempt terrorist attacks; target hardening (i.e., reducing the vulnerability of selected high-value targets by ensuring that buildings and operations are as resilient as possible to unforeseen events or failures); identifying potential or developing threats; planning counterterrorism and security activities; developing interoperable communications that can work with and use other systems to operate; and developing intervention activities that prevent terrorists from executing a threat. These monies may be used for planning, organizing, training, performing exercises, and purchasing equipment, and are dedicated solely to law enforcement and public safety agencies. The DHS first awarded the LETPP during grant year 2004. Since that time, the State has been awarded almost \$23 million for the LETPP. As of June 30, 2006, approximately 30 percent of the grant year 2003 through 2005 awards had been spent by the State and local jurisdictions. The DHS did not allow the State to draw monies from the 2006 grant award until August

28, 2006. Figure 3 shows, by grant year, the amount expended and the unspent award balance.

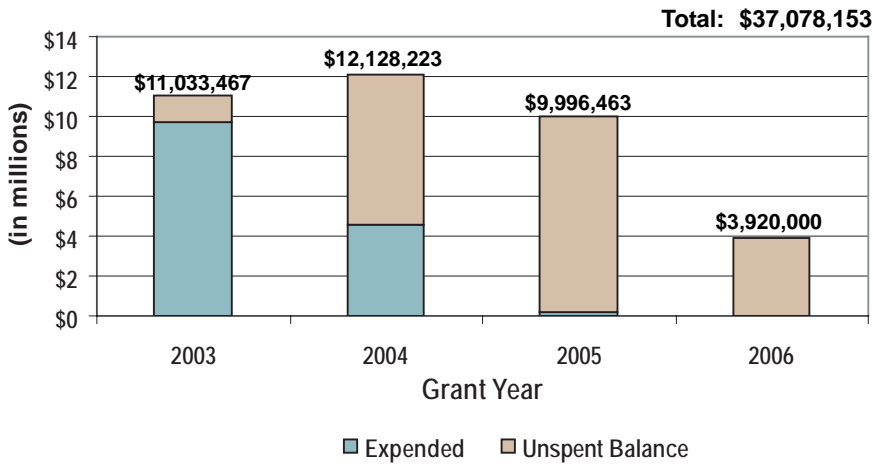
Figure 3: Arizona LETPP Amounts Expended and Unspent Award Balances
Grant Years 2004 through 2006
(Unaudited)



Source: Auditor General staff analysis of information obtained from the Arizona Financial Information System for fiscal years 2004 through 2006, the ADEM's summary of funds report as of June 30, 2006, and federal grant award notifications for grant years 2004 through 2006.

Urban Areas Security Initiative (UASI)—The UASI provides financial assistance to address the unique needs of large metropolitan areas through planning, equipment, training, and exercises, and to assist them in building and sustaining capabilities to prevent, protect against, respond to, and recover from incidents of terrorism. Urban areas must allocate all program monies in support of goals and objectives identified in their urban area homeland security strategy and state homeland security strategy. Arizona has one defined urban area, Phoenix, which includes the cities within Maricopa County and the Gila River Indian Community, Salt River-Pima Indian Community, and Fort McDowell Indian Tribe portions that lie within Maricopa County. As of June 30, 2006, the State and local jurisdictions have spent approximately 44 percent of UASI monies awarded during grant years 2003 through 2005. The DHS did not allow the State to draw monies from the 2006 grant award until August 28, 2006. Figure 4 (see page 17) shows, by grant year, the amount expended and the unspent award balance.

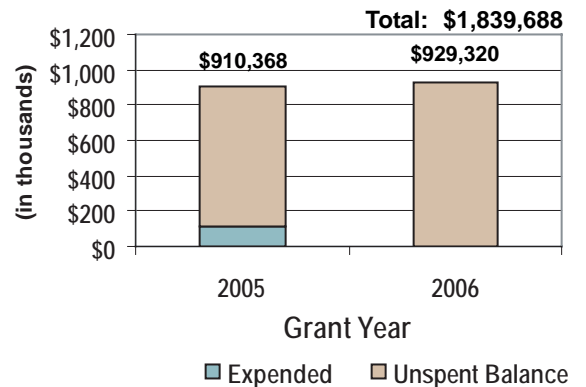
Figure 4: Arizona UASI Amounts Expended and Unspent Award Balances
Grant Years 2003 through 2006
(Unaudited)



Source: Auditor General staff analysis of information obtained from the Arizona Financial Information System for fiscal years 2003 through 2006, the ADEM's summary of funds report as of June 30, 2006, and federal grant award notifications for grant years 2003 through 2006.

Metropolitan Medical Response System (MMRS)—This program supports designated jurisdictions to further enhance and sustain their casualty incident preparedness to respond to mass casualty events during the first hours of a response, the time crucial to lifesaving and population protection, until significant external assistance can arrive. There are four designated MMRS jurisdictions within Arizona: Glendale, Mesa, Phoenix, and Tucson. The MMRS program provides monies for planning, organizing, training, and purchasing equipment to enhance local jurisdictions' abilities to respond to mass casualty incidents resulting from terrorist attacks, epidemic outbreaks, natural disasters, and large-scale hazardous materials incidents. In grant years 2003 and 2004, the federal government awarded the MMRS directly to the local MMRS jurisdictions. For grant years 2005 and 2006, these monies were awarded directly to the State. The State has approximately 87 percent of the grant year 2005 award remaining as of June 30, 2006. The DHS did not allow the State to draw monies from the 2006 grant award until August 28, 2006. Figure 5 shows, by grant year, the amount expended and the unspent award balance.

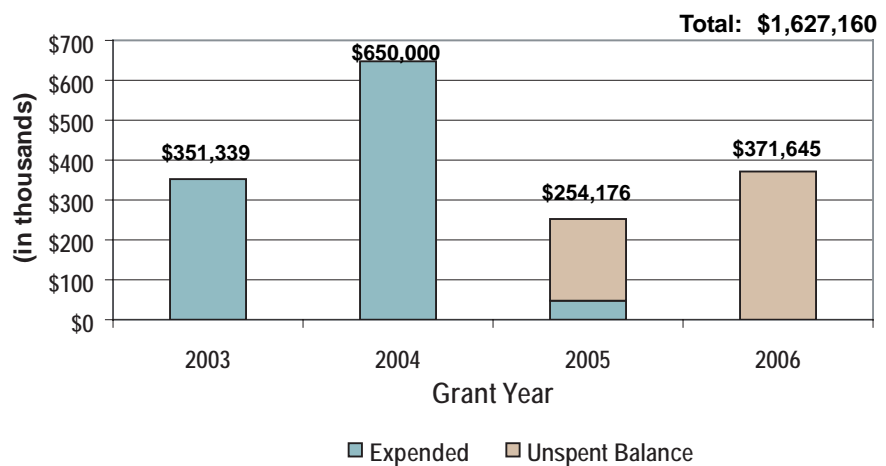
Figure 5: Arizona MMRS Amounts Expended and Unspent Award Balances
Grant Years 2005 and 2006
(Unaudited)



Source: Auditor General staff analysis of information obtained from the Arizona Financial Information System for fiscal years 2005 and 2006, the ADEM's summary of funds report as of June 30, 2006, and federal grant award notifications for grant years 2005 and 2006.

Citizen Corps Program (CCP)—The CCP is the DHS’ plan to actively involve all citizens in hometown security through personal preparedness, training, and volunteer service. These monies are used to support Citizen Corps Councils with efforts to engage citizens in preventing, preparing for, and responding to all hazards, including planning and evaluation, public education and communication, training, participation in exercises, providing proper equipment to citizens with a role in response, and management of Citizen Corps volunteer programs and activities. The State and local jurisdictions have spent just over \$1 million of the grant year 2003 through 2005 awards, as of June 30, 2006, to help educate and prepare citizens in case of a catastrophic event. The DHS did not allow the State to draw monies from the 2006 grant award until August 28, 2006. Figure 6 shows, by grant year, the amount expended and the unspent award balance.

Figure 6: Arizona CCP Amounts Expended and Unspent Award Balances
Grant Years 2003 through 2006
(Unaudited)

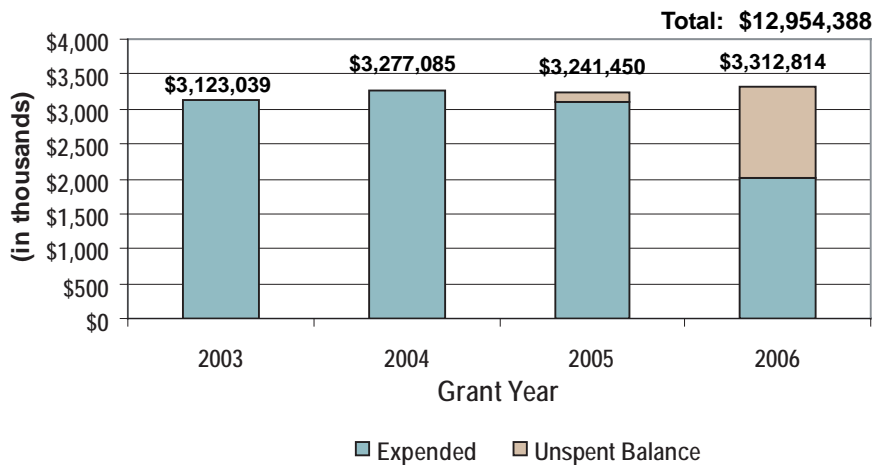


Source: Auditor General staff analysis of information obtained from the Arizona Financial Information System for fiscal years 2003 through 2006, the ADEM’s summary of funds report as of June 30, 2006, and federal grant award notifications for grant years 2003 through 2006.

Emergency Management Performance Grants (EMPG)—The EMPG program supports comprehensive emergency management at the state and local levels and gives states the ability to sustain and enhance the effectiveness of their emergency management programs. The EMPG is used primarily to partially fund state and local emergency management programs, with a 50 percent state cost-share requirement. Most EMPG monies are budgeted for salary, travel, supplies, and other routine expenditures for operational activities. However, the EMPG

enables states to develop emergency management systems that encourage partnerships among government, business, volunteer, and community organizations based on identified needs and priorities for strengthening their emergency management and catastrophic planning capabilities. Arizona has increased its emergency management support capabilities with the aid of the EMPG program. As of June 30, 2006, the State and local jurisdictions have spent approximately 89 percent of the monies awarded from grant years 2003 through 2006. Figure 7 shows, by grant year, the amount expended and the unspent award balance.

Figure 7: Arizona EMPG Amounts Expended and Unspent Award Balances
Grant Years 2003 through 2006
(Unaudited)



Source: Auditor General staff analysis of information obtained from the Arizona Financial Information System for fiscal years 2003 through 2006, the ADEM's summary of funds report as of June 30, 2006, and federal grant award notifications for grant years 2003 through 2006.

Homeland security grant awards declining—Table 5 (see page 20) shows that Arizona's funding for the homeland security grant programs has declined by almost 60 percent between grant years 2003 and 2006, having peaked at almost \$57 million in 2004 and declining to \$23.5 million in 2006. In addition, of the \$175 million awarded for the Homeland Security Grant Program, the State and local jurisdictions have spent just over half of the awards as of June 30, 2006, with the remaining amount obligated to state agencies and local jurisdictions for projects that further enhance and secure the State.

Table 5: Total Homeland Security Grant Program Monies
Awarded, Expended, and Unspent by Program
Grant Years 2003 through 2006
(Unaudited)

	Program	Awarded Amount	Expended Amount	Unspent Balances		Average Percent
				Amount	Percent	
2003	SHSP	\$ 38,617,000	\$37,500,277	\$ 1,116,723	2.89%	
	UASI	11,033,467	9,726,849	1,306,618	11.84	
	CCP	351,339	351,339		0.00	
	EMPG	<u>3,123,039</u>	<u>3,123,039</u>		0.00	
	Totals	\$ 53,124,845	\$50,701,504	\$ 2,423,341		4.56%
2004	SHSP	\$ 31,304,000	\$16,647,073	\$14,656,927	46.82%	
	LETTP	9,289,000	4,609,033	4,679,967	50.38	
	UASI	12,128,223	4,603,931	7,524,292	62.04	
	CCP	650,000	647,681	2,319	0.36	
	EMPG	<u>3,277,085</u>	<u>3,277,031</u>	<u>54</u>	0.00	
	Totals	\$ 56,648,308	\$29,784,749	\$26,863,559		47.42%
2005	SHSP	\$ 20,021,731	\$ 4,189,646	\$15,832,085	79.07%	
	LETTP	7,280,630	302,251	6,978,379	95.85	
	UASI	9,996,463	191,180	9,805,283	98.09	
	MMRS	910,368	116,968	793,400	87.15	
	CCP	254,176	46,535	207,641	81.69	
	EMPG	<u>3,241,450</u>	<u>3,114,699</u>	<u>126,751</u>	3.91	
	Totals	\$ 41,704,818	\$ 7,961,279	\$33,743,539		80.91%
2006	SHSP	\$ 8,660,000		\$ 8,660,000	100.00%	
	LETTP	6,290,000		6,290,000	100.00	
	UASI	3,920,000		3,920,000	100.00	
	MMRS	929,320		929,320	100.00	
	CCP	371,645		371,645	100.00	
	EMPG	<u>3,312,814</u>	<u>\$ 2,019,586</u>	<u>1,293,228</u>	39.04	
	Totals	\$ 23,483,779	\$ 2,019,586	\$21,464,193		91.40%
Combined Grant Years Totals	\$174,961,750	\$90,467,118	\$84,494,632		48.29%	

Source: Auditor General staff compilation of information obtained from the Arizona Financial Information System for fiscal years 2003 through 2006, the ADEM's summary of funds report as of June 30, 2006, and federal grant award notifications for grant years 2003 through 2006.

CHAPTER 3

Homeland Security grant allocation process

Annually, the AOHS coordinates with state agencies, local and tribal governments, and nongovernmental organizations to develop a state strategy that addresses the risks of terrorist and catastrophic events and the capabilities and needs of the State to respond to such events. Based on the objectives set forth in the state strategy, the AOHS submits a state-wide proposal to the DHS requesting homeland security funding. The DHS evaluates proposals submitted by all applicants, determines the funding awarded for each homeland security grant program, and notifies participants of their grant awards. Once awarded, the AOHS and the ADEM allocate monies between the state and the local jurisdictions based on the DHS requirements. After this allocation, the AOHS and the ADEM determine their costs related to planning, exercises, training, equipment, and administration that will be funded with the monies allocated to the State. Any remaining state monies are then distributed to state agencies for individual homeland security projects. Monies allocated to local jurisdictions are awarded to the jurisdictions based on a lump-sum allocation or for individual homeland security projects. The allocation process used to award local jurisdiction monies is unique for each grant program.

U.S. Department of Homeland Security allocation requirements

When allocating Homeland Security Grant Program monies to state agencies and local jurisdictions, the AOHS and the ADEM must follow requirements imposed by the DHS. The requirements imposed by the DHS for allocating the monies have changed from grant year 2003 through grant year 2006. The DHS allocation requirements between the state and local jurisdictions imposed for the grant year 2006 award are as follows.

- **State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Urban Areas Security Initiative**—At least 80 percent of the total grant award must be allocated to local jurisdictions. If requested in writing by the

local jurisdictions, the State may retain a portion of the local jurisdictions' allocation provided the State uses the monies to directly support the local jurisdictions. Occasionally, local jurisdictions may request the State to retain a portion of their funding to provide comprehensive training and exercises that the local jurisdictions do not have the staff or knowledge to provide, or to help procure equipment items that the State can obtain at better prices.

- **Metropolitan Medical Response System**—The DHS specifies the award amount for each local MMRS jurisdiction. Arizona has four local MMRS jurisdictions: Glendale, Mesa, Phoenix, and Tucson. If approved by the MMRS jurisdictions, the State may retain up to 20 percent of the program funding to facilitate strategy and capability integration between the State and the local MMRS jurisdictions. However, the DHS encourages states to pass the entire MMRS program funding directly to the specified jurisdiction.
- **Citizen Corps Program and Emergency Management Performance Grants**—The DHS imposes no allocation requirements for these programs. As a result, the State may retain the entire grant award.

Arizona's allocation processes

The allocation processes used by the AOHS and the ADEM for the homeland security grant programs have changed from grant years 2003 through 2006. Modifications in the allocation processes are due to changes in the federal regulations applicable to the programs, and the AOHS and the ADEM refining and formalizing their processes. For grant year 2006, the AOHS used the same process to allocate grant monies for state agency projects for all homeland security grants. Grant awards for local jurisdiction projects followed a unique process for each grant because committees and councils representing the local jurisdictions help determine the individual projects awarded monies for most grants. The following sections provide more detail on the allocation processes used by the AOHS and the ADEM for each grant program for grant year 2006. Figure 8 (see pages 32 through 33) summarizes the allocation process by grant program.

State Homeland Security Program and Law Enforcement Terrorism Prevention Program allocation process

To allocate the SHSP and the LETPP awards, the AOHS divides the award as required by the DHS with at least 80 percent being allocated to local jurisdictions through a regional approach and the remaining award being retained by the State.

Regional approach—To implement the regional approach, the AOHS has divided

the State's counties into five regions: Central, East, North, South, and West to aid in distributing grant monies to local jurisdictions within the region. The AOHS allocates monies to each region by providing a base amount and then adding an additional amount based on a risk formula (i.e., risk= threat x vulnerability x population). The components of the risk formula used in the allocation process to the regions is shown in the

- Counties Within Arizona's Five Regions**
- Central**—Maricopa
 - East**—Gila, Graham, Greenlee, and Pinal
 - North**—Apache, Coconino, and Navajo
 - South**—Cochise, Pima, Santa Cruz, and Yuma
 - West**—La Paz, Mohave, and Yavapai

textbox to the right. The AOHS developed this formula to help ensure that the SHSP and the LETPP monies are allocated to local jurisdictions with the greatest overall risk.

AOHS Risk Formula Components

Risk = Threat × Vulnerability × Population

Threat = $\frac{\text{Number of potential threat elements within region}}{\text{Total number of potential threat elements in Arizona}}$

Vulnerability = $\frac{\text{Number of critical infrastructure sites within region}}{\text{Total number of critical infrastructure sites in Arizona}}$

Population = $\frac{\text{Number of persons within region}}{\text{Total number of persons in Arizona}}$

State monies—The monies retained by the AOHS and the ADEM are used for planning, equipment, training, and exercise costs. As noted before, federal regulations do not restrict the allocation of monies across these categories. Monies are also used by the ADEM for management and administrative costs, which are limited by federal regulations. The ADEM develops a budget based on input received from officials within the AOHS and the ADEM. The budget details the anticipated planning costs of the AOHS and the anticipated planning, equipment, training, exercise, and management and administration costs of the ADEM. The AOHS and the ADEM hold a funding strategy meeting between the Director, Deputy Directors, Assistant Directors, and the Homeland Security Grant Administrator to review and approve the proposed budget. Any remaining monies not retained by the AOHS and the ADEM are allocated to other state agencies for individual homeland security projects.

Table 6 (see page 24) provides an example of how a \$1 million grant award from the DHS for the grant year 2006 SHSP would be allocated between the regions and the State. As shown in the table, the first step involves allocating at least 80 percent of the award to the regions for distribution to local jurisdictions. Next, the AOHS and the ADEM determine how the monies retained by the State will be used.

Project funding—After the initial allocations to the regions and to the AOHS and the ADEM, the AOHS makes a further allocation to fund individual projects proposed by state agencies and local jurisdictions by using the following processes.

- **State agency projects**—State agencies submit projects to the AOHS for review and approval. The Assistant Director of Strategic Policy at the AOHS

Table 6: Example of a \$1 Million SHSP Award Allocation in 2006

\$1,000,000 award amount	\$1,000,000 award would be allocated 80% to Regions and 20% to State Agencies			
80% Regional Allocation \$800,000 (Includes a base amount of \$360,000 and a risk amount of \$440,000)	\$1,000,000 × 80% = \$800,000			
	Example:	Regions	Risk Factor	
	Central region's allocation: Base amount + Risk amount \$72,000 + \$226,600 = \$298,600	Central	0.515	\$ 298,600
	East	0.043	90,920	
	Base amount: \$360,000 ÷ 5 regions = \$72,000	North	0.078	106,320
	Risk amount: \$440,000 × 0.515 = \$226,600	South	0.280	195,200
		West	0.084	<u>108,960</u>
	<u>\$800,000</u>			
20% State Agency Allocation \$200,000	Remaining award for distribution to ADEM, AOHS, and other state agencies \$1,000,000 – \$800,000 = \$200,000			
	Allocated to ADEM and AOHS:			
	Management and administration costs (5%) \$1,000,000 × 5% = \$50,000		\$ 50,000	
	Planning		XX,XXX	
	Exercises		XX,XXX	
	Training		XX,XXX	
	Equipment		<u>XX,XXX</u>	
	Total allocated to ADEM and AOHS		<u>XXX,XXX</u>	
Balance for state agency projects		<u>XX,XXX</u>		
	<u>\$200,000</u>			

receives all state agency project proposals and reviews them to ensure that they align with the state homeland security strategy and national priorities, support and enhance state capabilities, reduce risk, and comply with federal grant guidelines. The State's current strategy and threat needs determine which projects are of more importance during the current grant cycle. In addition, the Assistant Director looks at projects that were approved in a prior grant year to decide if additional funding is necessary for those projects. The Director of Homeland Security provides the final approval. The ADEM sends letters to state agencies notifying them of their awards. For grant year 2006,

state agencies submitted 23 projects for consideration. The Assistant Director recommended 10 projects to the Director of Homeland Security for final approval. The Director reviewed and approved all projects as recommended.

- **Local jurisdiction projects**—As noted earlier, the AOHS has divided the state into five regions. Each of these regions includes the respective local jurisdictions located within that particular region. In 2004, the AOHS established a Regional Advisory Council (RAC) in each region to promote regional collaboration and aid in assessing threats and vulnerabilities to terrorism. Each RAC comprises 10 members consisting of first responders (e.g., police and fire) and elected officials who reside or work in that region. Each member serves a 2-year staggered term. The RAC is responsible for developing, implementing, and maintaining a regional homeland security strategy that aligns with the State's homeland security strategy. The regional strategy provides local jurisdictions and RAC members with direction on how projects will be prioritized.

Local jurisdictions submit project proposals to their respective RAC. The members of the RAC review each project proposal to ensure that the project is sufficiently justified, complies with federal grant guidelines, and supports the region's overall homeland security strategy. After the RAC reviews the projects, it prioritizes them and recommends projects to the AOHS for funding. For example, for grant year 2006, local jurisdictions submitted 54 project proposals to the central region RAC. The RAC recommended 21 of these projects to the AOHS for funding.

There is one additional step for the LETPP: the law enforcement members of the RAC review the LETPP project proposals first. Projects approved by the law enforcement members are then recommended to the other RAC members for approval.

The AOHS planners and staff review the funding recommendations made by the RAC and review each project to ensure that it aligns with the State's homeland security strategy and national priorities, supports and enhances state and local capabilities, reduces risk, and complies with federal grant guidelines. The Director of Homeland Security is then briefed on the proposed projects and provides the final approval. If a project is rejected, the RAC may revise the project or submit an alternate project to the AOHS for review and approval. Upon approval, the ADEM sends letters to the local jurisdictions notifying them of their awards. For grant year 2006, the RACs submitted 119 SHSP and LETPP projects to the AOHS for review and approval. All of the projects were approved by the Director of Homeland Security as submitted.

Program summary—For grant year 2003, the AOHS awarded the SHSP monies to each county in a lump sum. The counties were then responsible for allocating monies to the local jurisdictions within the county for individual projects and retaining project records. As a result, the detailed goals and objectives for each project were not available from the AOHS or the ADEM. Furthermore, neither the AOHS nor the ADEM were able to locate the detailed records for the state agency projects for grant year 2004. Auditors also noted that for grant years 2003 through 2005, the AOHS did not always maintain sufficient documentation to support the approval or rejection of projects submitted by state agencies and local jurisdictions. Table 7 summarizes the allocation of the SHSP and the LETPP monies between the State and local jurisdictions for grant years 2003 through 2006. The attached Appendix details the allocation of the SHSP and the LETPP monies for grant years 2003 through 2005.

Table 7: SHSP and LETPP Allocations
Between the State and Local Jurisdictions
Grant Years 2003 through 2006
(Unaudited)

SHSP Allocations					
Grant Year	State		Local Jurisdictions		Total
	Amount	Percent	Amount	Percent	
2003	\$ 7,226,400	19%	\$31,390,600	81%	\$38,617,000
2004	5,618,034	18	25,685,966	82	31,304,000
2005	4,004,346	20	16,017,385	80	20,021,731
2006	1,732,000	20	6,928,000	80	8,660,000
Total all years	\$18,580,780	19%	\$80,021,951	81%	\$98,602,731

LETPP Allocations					
Grant Year	State		Local Jurisdictions		Total
	Amount	Percent	Amount	Percent	
2003	\$ 0	0%	\$ 0	0%	\$ 0
2004	1,857,800	20	7,431,200	80	9,289,000
2005	1,456,126	20	5,824,504	80	7,280,630
2006	1,258,000	20	5,032,000	80	6,290,000
Total all years	\$4,571,926	20%	\$18,287,704	80%	\$22,859,630

Source: Auditor General staff analysis of the ADEM internal records, including budget worksheets and Excel spreadsheets, for grant years 2003 through 2006.

Urban Areas Security Initiative allocation process

To allocate the UASI award, the ADEM first divides the award as required by the DHS with at least 80 percent being allocated to Maricopa County for local jurisdiction projects and the remaining award being retained by the AOHS and the ADEM for administrative costs, planning, exercises, training, and distribution to other state agencies for individual projects. The AOHS and the ADEM allocate monies to individual state agency projects using the same process described earlier for the SHSP and the LETPP. Allocation of monies to local jurisdiction projects is determined as follows.

Local jurisdiction projects—The DHS requires urban areas to establish a committee that is responsible for developing, coordinating, and implementing all program initiatives including strategy development and allocating program monies. Local jurisdictions within the metropolitan Phoenix area submit their project proposals to the UASI steering committee. This committee comprises 25 voting members who represent the jurisdictions within metropolitan Phoenix that are eligible for funding. In addition, there are approximately 25 nonvoting members from surrounding jurisdictions. The members of the Committee review each project proposal to ensure that the project supports the overall UASI strategy and determine the allocation of monies to each project. Committee members submit suitable projects for final approval to the UASI working group, which is composed of the Director of Homeland Security, the Emergency Management Director for Maricopa County, and the Emergency Management Coordinator for the City of Phoenix. Any one of the three members of the working group can reject a project. Maricopa County sends letters to the local jurisdictions notifying them of their award.

Program summary—Maricopa County retains project information for projects funded with the UASI monies. As a result, the detailed goals and objectives for each project were not available from the AOHS or the ADEM. Furthermore, neither the AOHS or the ADEM were able to locate the detailed records for the state agency projects for grant years 2003 and 2004. Table 8 summarizes the allocation of the UASI monies between the State and local jurisdictions for grant years 2003 through 2006. The attached Appendix details the allocation of the UASI monies to individual state agency projects and to local jurisdictions for grant years 2003 through 2005.

Table 8: UASI Allocations Between the State and Local Jurisdictions Grant Years 2003 through 2006 (Unaudited)

Grant Year	UASI Allocations				
	State		Local Jurisdictions		Total
	Amount	Percent	Amount	Percent	
2003	\$2,206,693	20%	\$ 8,826,774	80%	\$11,033,467
2004	2,425,644	20	9,702,579	80	12,128,223
2005	1,999,293	20	7,997,170	80	9,996,463
2006	784,000	20	3,136,000	80	3,920,000
Total all years	\$7,415,630	20%	\$29,662,523	80%	\$37,078,153

Source: Auditor General staff analysis of the ADEM internal records, including budget worksheets and Excel spreadsheets, for grant years 2003 through 2006.

Metropolitan Medical Response System allocation process

The DHS specifies the award amount that each local MMRS jurisdiction (Glendale, Mesa, Phoenix, and Tucson) is to receive. Program guidelines allow the ADEM to retain a portion of the grant award, with the approval of the MMRS steering committee, for administrative and management costs incurred. The remainder of the allocation goes to the local MMRS jurisdictions. The AOHS and the MMRS steering committee use the following process to allocate monies for local jurisdiction projects.

Local jurisdiction projects—The AOHS first allocates the monies available to the local MMRS jurisdictions (i.e., Glendale, Mesa, Phoenix, and Tucson) based on the dollar amount specified by the DHS for allocation to each jurisdiction. As required by the DHS, the MMRS jurisdictions have established a state-wide MMRS steering committee that is responsible for developing, coordinating, and implementing all program initiatives including strategy development and allocating program monies. Local jurisdictions within the recognized metropolitan areas submit their project proposals to the state-wide MMRS steering committee for approval. The state-wide committee comprises eight members, two members from each local MMRS jurisdiction. The members of the committee review each project proposal to ensure that the project supports the overall MMRS strategy and to determine the allocation of monies to each project. The Committee then sends the approved projects to the ADEM. The ADEM Homeland Security Grant Administrator reviews

the project descriptions and ensures that the project falls within program guidelines. The MMRS steering committee then notifies the jurisdictions of the grant awards.

Program summary—Table 9 summarizes the allocation of the MMRS monies between the State and local MMRS jurisdictions for grant years 2005 and 2006. The attached Appendix details the allocation of the MMRS monies to the ADEM and to each local jurisdiction for grant year 2005.

Table 9: MMRS Allocations Between the State and Local Jurisdictions Grant Years 2005 and 2006 (Unaudited)

Grant Year	MMRS Allocations				Total
	State		Local Jurisdictions		
	Amount	Percent	Amount	Percent	
2005	\$ 5,462	1%	\$ 904,906	99%	\$ 910,368
2006	27,880	3	901,440	97	929,320
Total all years	\$33,342	2%	\$1,806,346	98%	\$1,839,688

Source: Auditor General staff analysis of the ADEM internal records, including budget worksheets and Excel spreadsheets, for grant years 2005 and 2006.

Citizens Corps Program allocation process

The DHS requires that CCP monies be used to form and sustain a State Citizen Corps Council. In addition, the DHS requires that the state administering agency (i.e., ADEM) coordinate all citizen education, communication, training, and participation activities, and must be included on the State Citizen Corps Council. The Arizona State Citizen Corps Council (ACCC) is comprised of 3 executive positions (chair, vice-chair, and immediate past chair) and 22 other members. All members are appointed by the Governor and the chair and vice chair are elected by the Council members and serve a 1-year term. The ACCC is responsible for increasing public awareness, sharing information, promoting training, and encouraging partnerships to help Arizona better prepare for and respond to threats of terrorism, crime, public health issues, and disasters of all kinds.

The CCP monies that remain with the State are used to support the administration of the CCP and the activities of the ACCC (e.g., public awareness programs). The DHS does not require that CCP monies be shared with local jurisdictions. However, the ACCC has elected to share a portion of the CCP award with local jurisdictions or local Citizen Corps Councils each year. For grant year 2005, the ACCC choose to distribute a small amount of money to three local Citizen Corps Councils to help them continue developing and enhancing their programs. For grant year 2006, the ACCC elected to allocate the CCP monies to the counties based on a population formula. Counties were awarded monies to deliver training, establish citizen emergency response teams, and establish new or maintain existing Citizen Corps Councils. Currently in Arizona, 34 local Citizen Corps Councils (12 for county governments, 19 for city and town governments, and 3 for tribal governments) have been established to involve citizens in hometown security.

Program summary—The CCP grant was not awarded for individual projects; therefore, no information regarding detailed projects was available. Table 10 summarizes the allocation of the CCP monies between the State and local jurisdictions for grant years 2003 through 2006. The attached Appendix details the allocation of the CCP monies to the State, local Citizen Corps Councils, and the counties for grant years 2003 through 2005.

Table 10: CCP Allocations Between the State and Local Jurisdictions Grant Years 2003 through 2006 (Unaudited)

Grant Year	CCP Allocations				Total
	State		Local Jurisdictions		
	Amount	Percent	Amount	Percent	
2003	\$ 87,835	25%	\$263,504	75%	\$ 351,339
2004	179,120	28	470,880	72	650,000
2005	244,176	96	10,000	4	254,176
2006	197,920	53	173,725	47	371,645
Total all years	\$709,051	44%	\$918,109	56%	\$1,627,160

Source: Auditor General staff analysis of the ADEM internal records, including budget worksheets and Excel spreadsheets, for grant years 2003 through 2006.

Emergency Management Performance Grant allocation process

The DHS does not require the State to allocate EMPG monies to local jurisdictions. However, the ADEM has elected to allocate 33 percent of the grant award to the counties. The ADEM retains the remaining monies to support emergency management planning, assist the Arizona emergency response commission, and offer state-wide assistance for high-risk emergencies (e.g., fire preparedness). One of the ADEM's primary responsibilities is to administer the State's emergency management programs. The ADEM uses the following process to allocate monies to the counties.

County allocation—Monies are allocated to each county in a lump sum with 50 percent of the total being equally distributed among the 15 counties, 35 percent distributed based on a county's percentage of overall unincorporated population, and 15 percent distributed based on a county's percentage of overall incorporated population. The counties are then responsible for funding individual projects. The ADEM sends letters to the counties notifying them of their awards.

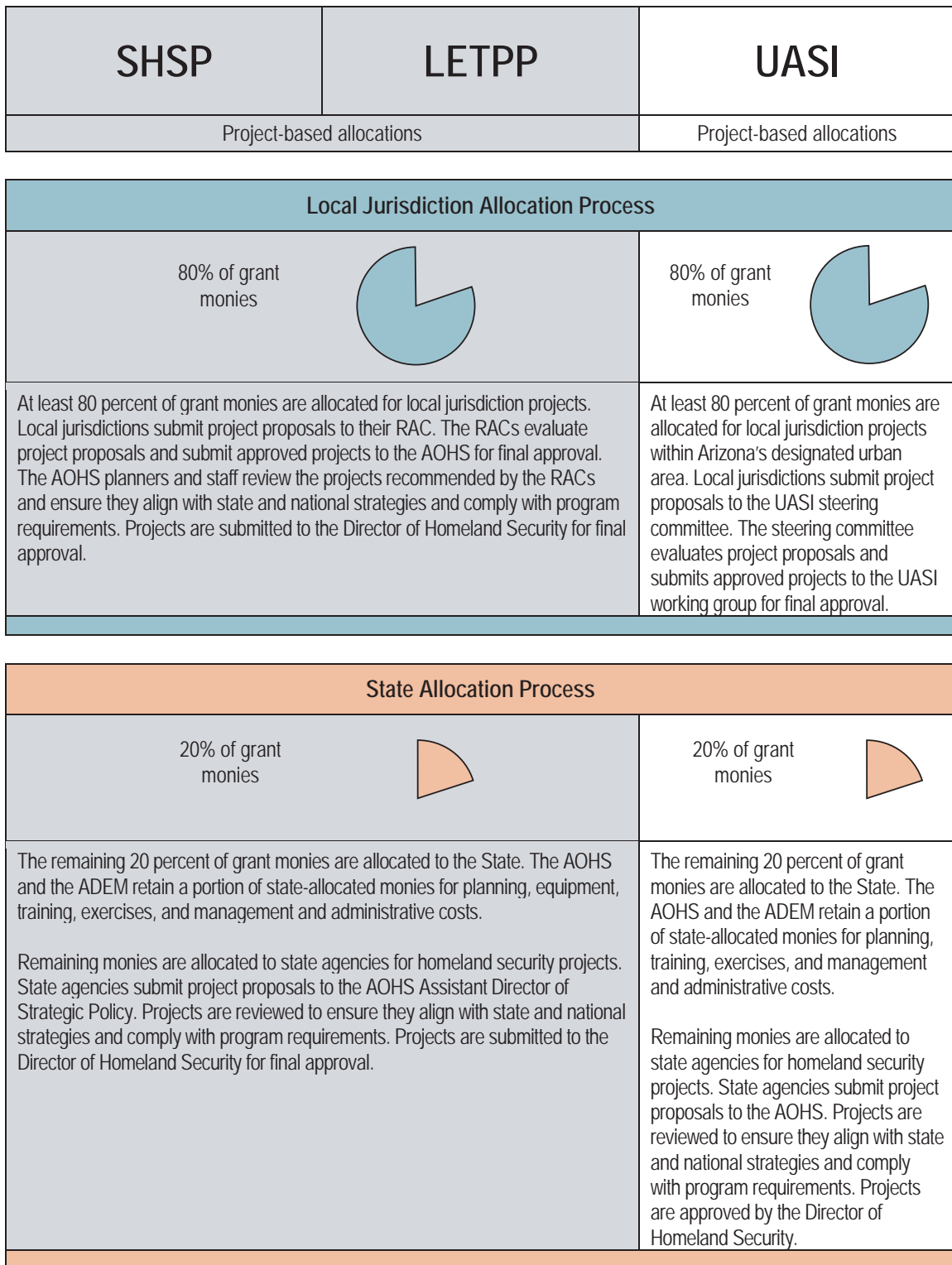
Program summary—Each county retains all documentation of the projects funded with the EMPG monies. As a result, detailed goals and objectives for each project were not available from the AOHS or the ADEM. Table 11 summarizes the allocation of the EMPG monies between the State and the counties for grant years 2003 through 2006. The attached Appendix details the allocation of the EMPG to the state programs and the counties for grant years 2003 through 2005.

Table 11: EMPG Allocations
Between the State and Local Jurisdictions
Grant Years 2003 through 2006
(Unaudited)

Grant Year	EMPG Allocations				Total
	State		Local Jurisdictions		
	Amount	Percent	Amount	Percent	
2003	\$2,040,414	65%	\$1,082,625	35%	\$ 3,123,039
2004	2,194,460	67	1,082,625	33	3,277,085
2005	2,158,825	67	1,082,625	33	3,241,450
2006	2,230,189	67	1,082,625	33	3,312,814
Total all years	\$8,623,888	67%	\$4,330,500	33%	\$12,954,388

Source: Auditor General staff analysis of the ADEM internal records, including budget worksheets and Excel spreadsheets, for grant years 2003 through 2006.


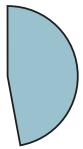

Figure 8: Arizona Homeland Security Grant Program
 Local Jurisdiction and State Allocation Process
 Grant Year 2006


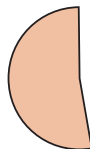
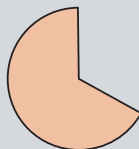


Source: Auditor General staff summary of information provided by AOHS and ADEM staff.

Figure 8: (Concl'd)

MMRS	CCP	EMPG
Lump-sum and project-based allocations	Lump-sum allocation	Lump-sum allocation

Local Jurisdiction Allocation Process		
<p>97% of grant monies</p> 	<p>47% of grant monies</p> 	<p>33% of grant monies</p> 
<p>The DHS specifies the award amount for each MMRS jurisdiction. The State may only retain monies with the approval of the MMRS steering committee. Ninety-seven percent of grant monies were allocated to the MMRS jurisdictions for grant year 2006.</p>	<p>The DHS does not require the State to allocate monies to local jurisdictions. However, for grant year 2006 the ACCC elected to allocate monies to the counties based on a population formula. The ACCC allowed counties to spend these monies to deliver trainings, establish citizen emergency response teams, and maintain existing or establish new Citizens Corp Councils.</p>	<p>The DHS does not require the State to allocate monies to local jurisdictions. However, for grant year 2006 the ADEM elected to allocate 33 percent of the grant award to the counties with 50 percent being equally distributed and 50 percent being distributed based on population. Counties used these monies to fund emergency management programs.</p>

State Allocation Process		
<p>3% of grant monies</p> 	<p>53% of grant monies</p> 	<p>67% of grant monies</p> 
<p>Local jurisdictions submit their project proposals to the MMRS steering committee for evaluation and approval.</p> <p>Three percent of grant monies were retained by the State for grant year 2006 for management and administrative costs.</p>	<p>The ADEM retains monies allocated to the State to support the administration of the CCP and the activities of the ACCC.</p>	<p>The ADEM retains the 67 percent of the monies allocated to the State for emergency management planning, to support the Arizona emergency response commission, and to offer state-wide assistance for high-risk emergencies.</p>

CHAPTER 4

Conclusions and recommendations on the state-wide administration of the Homeland Security Grant Program

Auditors noted four matters in the administration of the Homeland Security Grant Program that merit attention. The first relates to the sufficiency of the records maintained by the AOHS and the ADEM for the homeland security grants. Auditors noted that the documentation maintained for individual projects was often incomplete. The AOHS and the ADEM should ensure that complete documentation is maintained for all projects awarded homeland security monies. The second matter relates to performing an adequate review of reimbursement requests submitted by state agencies and local jurisdictions. Auditors noted that the ADEM did not verify reimbursement requests received to the approved project files prior to payment. Reimbursement requests submitted by state agencies and local jurisdictions should be verified against the approved project prior to payment. The third matter relates to preparing reconciliations of expenditures between the State's accounting system and the accounting records maintained by the ADEM. Auditors noted discrepancies between the expenditures recorded in the State's accounting system and the expenditures recorded in the ADEM's internal records. Furthermore, ADEM is in the process of performing a complete reconciliation of the expenditure information contained in the systems, but has not yet completed the reconciliations. The ADEM should prepare timely reconciliations of expenditures, and investigate, resolve, and correct all differences noted. The fourth matter relates to the AOHS' and the ADEM's coordination of their administrative responsibilities. Instances were noted in which the AOHS and the ADEM did not share information on project changes and assumed that the other entity had maintained program documentation. The AOHS and the ADEM should better coordinate the administration of the homeland security grants.

Adequate documentation should be retained for projects

When compiling the information specified in the special audit request, auditors noted that project files maintained by the AOHS and the ADEM were incomplete.

Specifically, documentation regarding project descriptions, changes to project award amounts, and reallocation of project monies were not available for over a third of the projects examined. Further, auditors noted that documentation was not always maintained for transfers between jurisdictions and within jurisdictions. When a local jurisdiction wanted to make a transfer, either changing funding between projects or adding a new project, it contacted either the AOHS or the ADEM, usually by phone. However, these changes were not always documented by the AOHS or the ADEM. Even though documentation was not always maintained, the AOHS and the ADEM personnel were able to explain the reason for most of the missing or incomplete documentation, and could provide auditors with additional information.

In addition, auditors noted the AOHS did not always maintain complete documentation to support the approval or rejection of projects proposed by state agencies and local jurisdictions. This is particularly important given that final approval of projects for some grant programs is the responsibility of the Director of Homeland Security.

Maintaining sufficient documentation to demonstrate accountability for the homeland security grant monies received from the DHS is essential to grants administration. A lack of sufficient documentation could result in the DHS or auditors questioning monies allocated to state agency and local jurisdiction projects or individual costs incurred for the homeland security grants and result in the AOHS and the ADEM having to repay the DHS for these questioned costs. The AOHS and the ADEM should maintain complete documentation for all homeland security grants projects to help ensure accountability over the State's homeland security grants.

Reimbursement requests should be verified to the approved project

Auditors noted that the ADEM did not verify reimbursement requests submitted by state agencies and local jurisdictions to the approved project prior to payment. Performing such a verification is an effective means of ensuring that grant monies are only expended for goods and services authorized in the approved project. It is particularly important given the large number of individual projects that are awarded funding. The ADEM did ensure all expenditures were eligible within the applicable grant guidelines and that the reimbursement requests fit within the scope of the entity's operations. However, the ADEM should verify reimbursement requests to the approved project file in order to properly monitor monies expended by state agencies and local jurisdictions for homeland security projects. The comparison should focus on the approved purpose of the project and on the budgeted expenditures for the project. Expenditures incurred by state agencies and local jurisdictions that are not authorized in the project award should not be reimbursed.

Grant accounting records should be reconciled

When evaluating the controls established to administer the homeland security grants, auditors noted that the ADEM had not completed reconciliations of expenditure information recorded in the State's financial accounting system (AFIS) to individual project expenditures recorded in the ADEM's internal records. As a result, auditors noted discrepancies in the expenditure amounts recorded. The ADEM used AFIS to process reimbursements made to state agencies and local jurisdictions for homeland security grants. AFIS records reimbursements by expenditure type (e.g., grants to local governments) and not by entity or individual grant project. The ADEM recorded detailed accounting information for each grant project using electronic spreadsheets. These spreadsheets included the state agency or local jurisdiction, the project award amount, expenditure reimbursements, and the remaining project budget.

Reconciling the expenditure information in the AFIS to the expenditure information contained in the spreadsheets is necessary to help ensure the spreadsheets accurately reflect all reimbursements. These spreadsheets are the primary tool used by the ADEM to ensure individual grant projects remain within budget. The ADEM has begun the process of reconciling the AFIS to their internal records for grant years 2003 through 2005. However, to properly control the reimbursement of homeland security grant monies, it should prepare monthly reconciliations, investigate and resolve discrepancies, and make all necessary corrections.

Coordination between the AOHS and the ADEM should be improved

While conducting the special audit, auditors noted that the AOHS and the ADEM did not always coordinate their activities. For example, the AOHS did not always provide the ADEM with project descriptions and updated project information, and the ADEM did not always notify the AOHS of project revisions. Furthermore, instances were noted when both the AOHS and the ADEM believed the other had maintained program documentation, when neither entity had maintained the appropriate documentation. The AOHS and the ADEM should better coordinate the administration of the homeland security grants to help ensure each entity has the information necessary to comply with applicable federal rules and regulations. Auditors also noted that Senate Bill 1264, approved during the 47th Legislature, 2nd session, created the Arizona Department of Homeland Security. The AOHS staff indicated that preliminary plans for the new department included a Finance and Administration Division with a tentative staff of seven employees. This may help to alleviate some of the coordination problems the AOHS and the ADEM have experienced.

Previous deficiencies noted

In addition to the matters noted above, auditors noted deficiencies with the administration of the homeland security grants while performing the 2005 single audit work for the State of Arizona. These deficiencies involved inadequate monitoring of subrecipients (i.e., local jurisdictions), failure to obligate monies to local jurisdictions within the allotted time frame set by the federal government, a lack of policies and procedures in place to limit federal cash on hand, not obtaining memorandums of understanding from local jurisdictions when making purchases on their behalf, and not ensuring local jurisdictions were not excluded by the federal government from participating in federal programs. These deficiencies are included in the State of Arizona's June 30, 2005, Single Audit Reporting Package and the Department of Emergency and Military Affairs June 30, 2005, Management Letter. These reports are available on the Arizona Office of the Auditor General's Web site at www.azauditor.gov.

Recommendations

1. The AOHS and the ADEM should maintain complete documentation for all grant projects to help ensure accountability for the State's homeland security grant monies.
2. The ADEM should verify reimbursement requests submitted by state agencies and local jurisdictions to project files to help ensure homeland security monies are expended only for authorized purposes.
3. The ADEM should prepare written monthly reconciliations of expenditures recorded on the State's accounting system to the detailed project spreadsheets to help ensure the accuracy of the expenditure information by project.
4. The AOHS and the ADEM should better coordinate the administration of the homeland security grants to help ensure compliance with federal rules and regulations.

APPENDIX

Detailed project analysis

This appendix presents the individual state agency and local jurisdiction projects funded by Arizona's Homeland Security Grant Program. The projects are broken out into six sections: one section for state agencies and five sections for each of the regions (Central, East, North, South, and West). There is a one-page summary sheet for each section. For state agencies, the summary sheet presents the state agencies that received program monies for grant years 2003 through 2005 and the total amounts state agencies received per program. For each of the regions, the summary sheet presents the amounts received by program from grant years 2003 through 2005 and a breakout of amounts received by jurisdiction type (i.e., county, city/town, fire district, or Indian community). In addition to the summary sheet, each section has a table that contains the individual projects funded by homeland security monies. The tables include the state agency or local jurisdiction, federal grant program that funded the project, grant year, project name, project description (purpose), and the budgeted expenditure amount. Auditors obtained the information for this Appendix from program budget worksheets and project proposal sheets for grant years 2003 through 2005 from the AOHS and the ADEM. As noted previously, auditors were unable to obtain specific goals and objectives (purpose) of each homeland security project due to the manner in which some grant programs were allocated to the local jurisdictions and deficiencies in the records maintained for state agency projects. For these projects, auditors presented the information that was available from the AOHS and the ADEM. In addition, this Appendix does not present information for grant year 2006, as the State did not receive and allocate all grant awards from the DHS in time for inclusion in this report.

Homeland Security Grant Program Acronyms

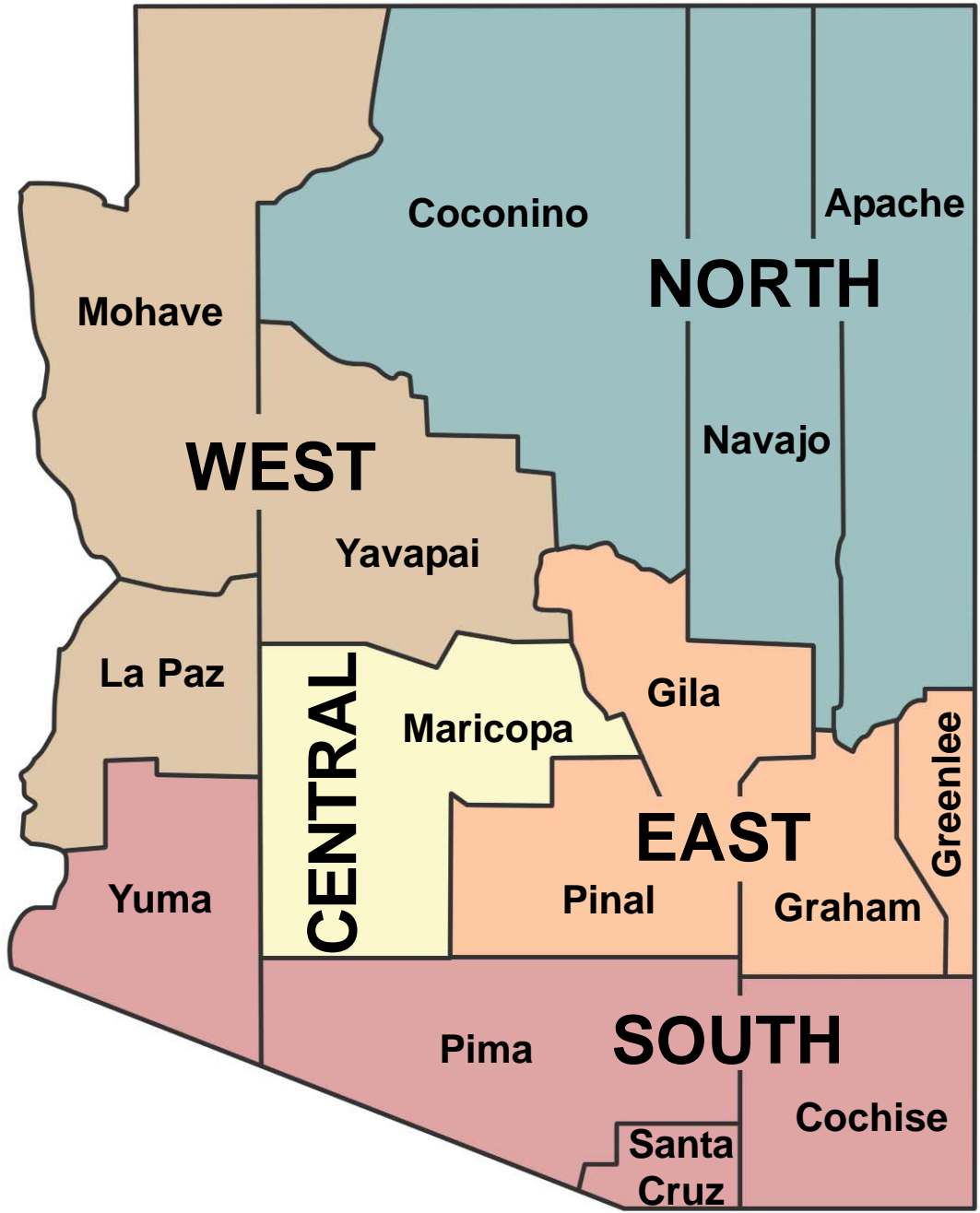
ADEM—Arizona Division of Emergency Management

AOHS—Arizona Governor's Office of Homeland Security

Federal Programs:

- CCP—Citizen Corps Program
- EMPG—Emergency Management Performance Grants
- LETPP—Law Enforcement Terrorism Prevention Program
- MMRS—Metropolitan Medical Response System
- SHSP—State Homeland Security Program
- UASI—Urban Areas Security Initiative

Figure 9: Map of Arizona Federal Homeland Security Grant Program Regions and Arizona Counties



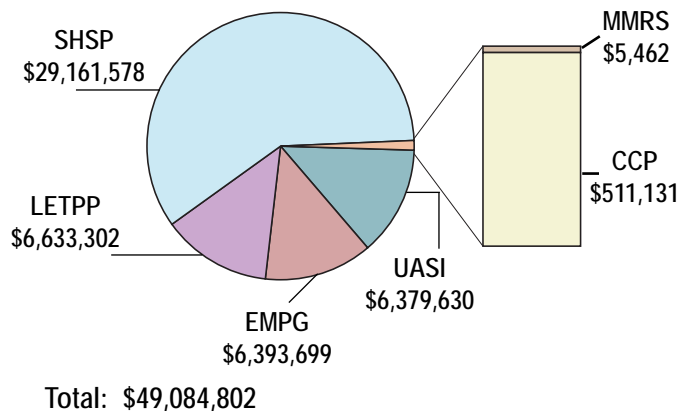
State Agencies

Budget Allocations by Grant Year:

State Agency	2003	2004	2005	Grand Total
Arizona State University	\$ 100,000			\$ 100,000
Army National Guard	621,720			621,720
Commission of Indian Affairs			\$ 13,000	13,000
Criminal Justice Commission	200,000		353,976	553,976
Department of Administration	80,000		120,000	200,000
Department of Agriculture	242,000	\$ 914,625	717,000	1,873,625
Department of Corrections	100,000	300,000		400,000
Department of Economic Security			476,520	476,520
Department of Environmental Quality	694,220	400,000	206,000	1,300,220
Department of Liquor Licenses and Control			374,097	374,097
Department of Public Safety	1,156,716	4,955,434	1,412,442	7,524,592
Department of Transportation	656,287	840,000	200,000	1,696,287
Division of Emergency Management	15,338,649	7,328,249	6,797,831	29,464,729
Northern Arizona University	100,000			100,000
Office of Homeland Security	550,000	1,824,948	1,351,338	3,726,286
Radiation Regulatory Agency	397,470	250,000		647,470
University of Arizona	12,280			12,280
Total	\$20,249,342	\$16,813,256	\$12,022,204	\$49,084,802

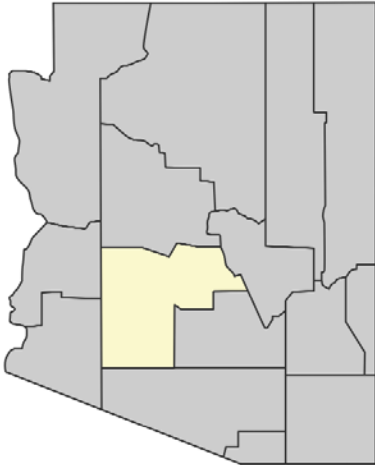
Budget Allocation by Grant Program Grant Years 2003 through 2005

Program	Grant Year		
	2003	2004	2005
SHSP ¹	\$15,914,400	\$ 7,442,832	\$ 5,804,346
LETPP ¹		4,823,200	1,810,102
UASI	2,206,693	2,173,644 ¹	1,999,293
MMRS			5,462
CCP	87,835	179,120	244,176
EMPG	2,040,414	2,194,460	2,158,825
Total	\$20,249,342	\$16,813,256	\$12,022,204



¹ Amounts include local jurisdiction monies retained by the State to use for equipment purchases, training, and exercises, and critical infrastructure protection that will directly support regions and local jurisdictions. Such amounts are \$8,688,000, \$1,824,798, and \$1,800,000 for the SHSP for grant years 2003 through 2005, respectively; \$2,965,400 and \$353,976 for the LETPP for grant years 2004 and 2005; and \$252,000 for the UASI for grant year 2004.

Central Region



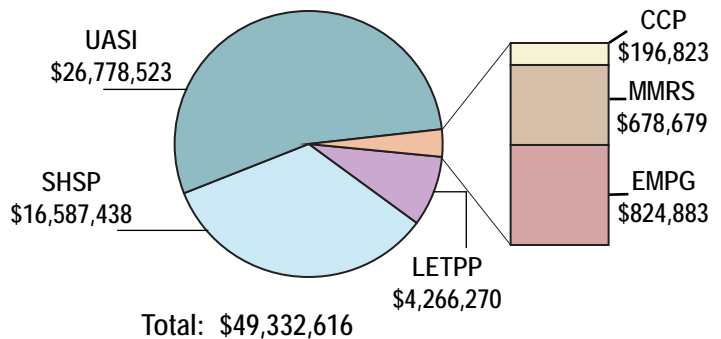
Regional Data

County	Population Census and Estimate	
	2005 (Estimate)	2000 Census
Maricopa	3,635,528	3,072,149

Source: U.S. Census Bureau Web site at www.census.gov. Accessed September 25, 2006.

Budget Allocation by Grant Program Grant Years 2003 through 2005

Program	Grant Year		
	2003	2004	2005
SHSP	\$ 4,964,169	\$ 7,064,986	\$ 4,558,283
LETPP		1,328,000	2,938,270
UASI	8,826,774	9,954,579	7,997,170
MMRS			678,679
CCP	70,625	126,198	
EMPG	274,961	274,961	274,961
Total	\$14,136,529	\$18,748,724	\$16,447,363



Budget Allocation by Jurisdiction Type Grant Years 2003 through 2005

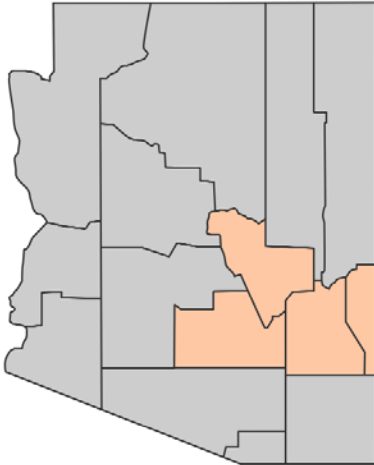
Jurisdiction Type	Grant Year		
	2003	2004	2005
County	\$ 4,835,755	\$ 2,109,661	\$ 3,375,580
City/town	9,300,774	16,589,748	12,895,433
Indian tribe		48,762	175,000
Unallocated monies		553	1,350
Total	\$14,136,529	\$18,748,724	\$16,447,363

Programs Awarded through the AOHS and the ADEM by Grant Year

Program	2003	2004	2005
SHSP			
LETPP	N/A		
UASI			
MMRS	N/A	N/A	
CCP			N/A
EMPG			

Shaded areas indicate program awards were granted in that year.

East Region



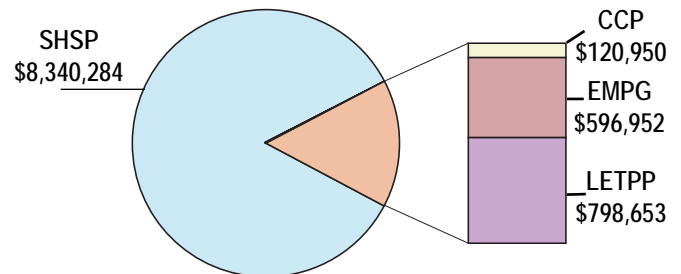
Regional Data

County	Population Census and Estimate	
	2005 (Estimate)	2000 Census
Gila	51,663	51,335
Graham	33,073	33,489
Greenlee	7,521	8,547
Pinal	229,549	179,727
Total	321,806	273,098

Source: U.S. Census Bureau Web site at www.census.gov. Accessed September 25, 2006.

Budget Allocation by Grant Program Grant Years 2003 through 2005

Program	Grant Year		
	2003	2004	2005
SHSP	\$4,398,668	\$2,389,152	\$1,552,464
LETPP		600,000	198,653
CCP	43,397	77,553	
EMPG	198,984	198,984	198,984
Total	\$4,641,049	\$3,265,689	\$1,950,101



Total: \$9,856,839

Budget Allocation by Jurisdiction Type Grant Years 2003 through 2005

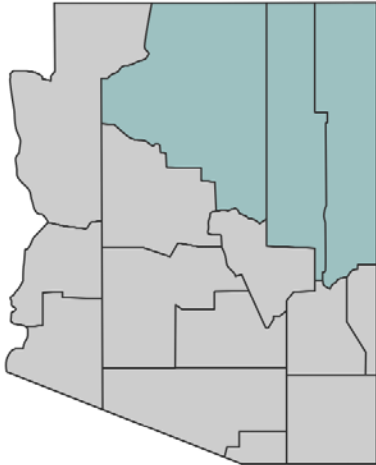
Jurisdiction Type	Grant Year		
	2003	2004	2005
County	\$4,641,049	\$2,950,384	\$1,148,484
City/town		315,305	530,349
Fire district			167,300
Indian tribe			103,968
Total	\$4,641,049	\$3,265,689	\$1,950,101

Programs Awarded through the AOHS and the ADEM by Grant Year

Program	2003	2004	2005
SHSP			
LETPP	N/A		
UASI	N/A	N/A	N/A
MMRS	N/A	N/A	N/A
CCP			N/A
EMPG			

Shaded areas indicate program awards were granted in that year.

North Region



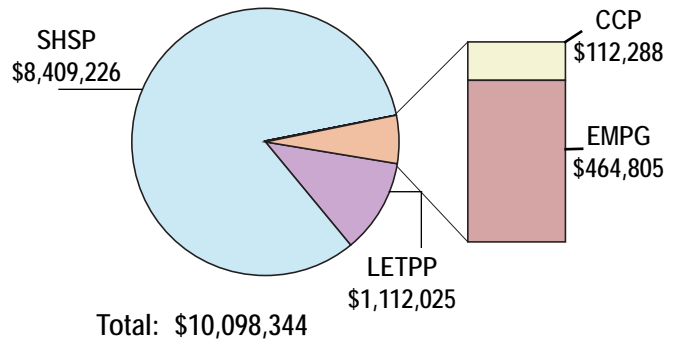
Regional Data

County	Population Census and Estimate	
	2005 (Estimate)	2000 Census
Apache	69,343	69,423
Coconino	123,866	116,320
Navajo	108,432	97,470
Total	301,641	283,213

Source: U.S. Census Bureau Web site at www.census.gov. Accessed September 25, 2006.

Budget Allocation by Grant Program Grant Years 2003 through 2005

Program	Grant Year		
	2003	2004	2005
SHSP	\$2,863,703	\$2,784,567	\$2,760,956
LETPP		710,088	401,937
CCP	38,528	68,760	5,000
EMPG	154,935	154,935	154,935
Total	\$3,057,166	\$3,718,350	\$3,322,828



Budget Allocation by Jurisdiction Type Grant Years 2003 through 2005

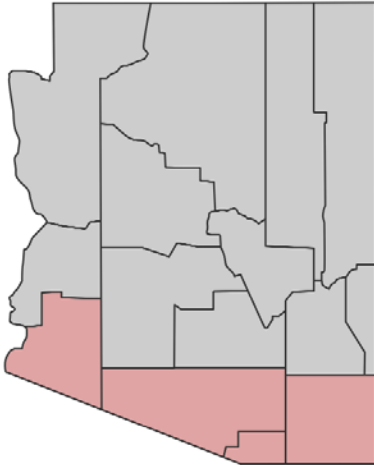
Jurisdiction Type	Grant Year		
	2003	2004	2005
County	\$3,057,166	\$1,634,838	\$ 503,435
City/town		865,455	2,171,072
Fire district		147,267	115,933
Indian tribe		1,055,558	422,388
Other		15,232	110,000
Total	\$3,057,166	\$3,718,350	\$3,322,828

Programs Awarded through the AOHS and the ADEM by Grant Year

Program	2003	2004	2005
SHSP			
LETPP	N/A		
UASI	N/A	N/A	N/A
MMRS	N/A	N/A	N/A
CCP			
EMPG			

Shaded areas indicate program awards were granted in that year.

South Region



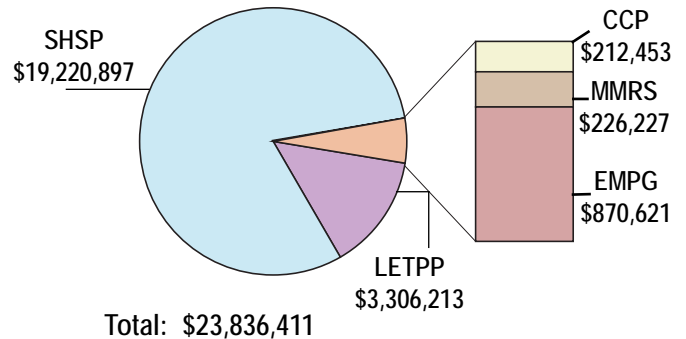
Regional Data

County	Population Census and Estimate	
	2005 (Estimate)	2000 Census
Cochise	126,106	117,755
Pima	924,786	843,746
Santa Cruz	42,009	38,381
Yuma	181,277	160,026
Total	1,274,178	1,159,908

Source: U.S. Census Bureau Web site at www.census.gov. Accessed September 25, 2006.

Budget Allocation by Grant Program Grant Years 2003 through 2005

Program	Grant Year		
	2003	2004	2005
SHSP	\$7,250,805	\$ 8,868,979	\$3,101,113
LETPP		1,597,612	1,708,601
MMRS			226,227
CCP	74,433	133,020	5,000
EMPG	290,207	290,207	290,207
Total	\$7,615,445	\$10,889,818	\$5,331,148



Budget Allocation by Jurisdiction Type Grant Years 2003 through 2005

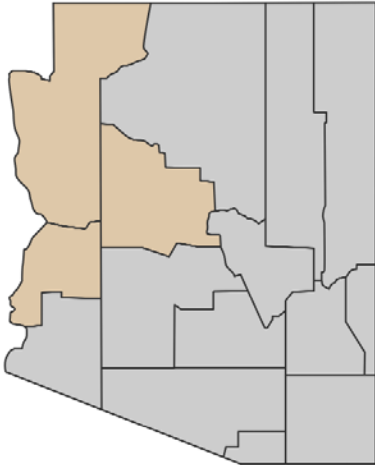
Jurisdiction Type	Grant Year		
	2003	2004	2005
County	\$7,415,445	\$ 4,284,452	\$1,826,859
City/town	200,000	4,051,713	2,986,796
Fire district		124,020	139,500
Indian tribe		930,300	375,493
Other		1,499,333	2,500
Total	\$7,615,445	\$10,889,818	\$5,331,148

Programs Awarded through the AOHS and the ADEM by Grant Year

Program	2003	2004	2005
SHSP			
LETPP	N/A		
UASI	N/A	N/A	N/A
MMRS	N/A	N/A	
CCP			
EMPG			

Shaded areas indicate program awards were granted in that year.

West Region



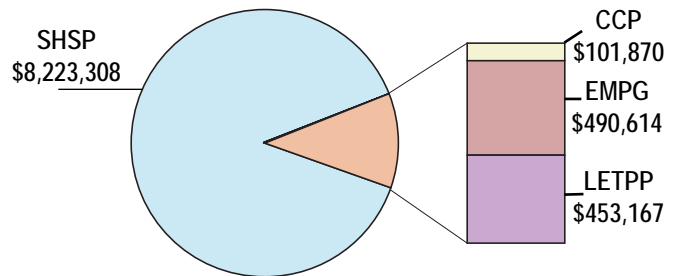
Regional Data

County	Population Census and Estimate	
	2005 (Estimate)	2000 Census
La Paz	20,238	19,715
Mohave	187,200	155,032
Yavapai	198,701	167,517
Total	406,139	342,264

Source: U.S. Census Bureau Web site at www.census.gov. Accessed September 25, 2006.

Budget Allocation by Grant Program Grant Years 2003 through 2005

Program	Grant Year		
	2003	2004	2005
SHSP	\$3,225,255	\$2,753,484	\$2,244,569
LETPP		230,100	223,067
CCP	36,521	65,349	
EMPG	163,538	163,538	163,538
Total	\$3,425,314	\$3,212,471	\$2,631,174



Total: \$9,268,959

Budget Allocation by Jurisdiction Type Grant Years 2003 through 2005

Jurisdiction Type	Grant Year		
	2003	2004	2005
County	\$3,425,314	\$2,817,517	\$1,152,728
City/town		305,100	959,704
Fire district			246,751
Indian tribe			68,252
Other		89,854	203,739
Total	\$3,425,314	\$3,212,471	\$2,631,174

Programs Awarded through the AOHS and the ADEM by Grant Year

Program	2003	2004	2005
SHSP			
LETPP	N/A		
UASI	N/A	N/A	N/A
MMRS	N/A	N/A	N/A
CCP			N/A
EMPG			

Shaded areas indicate program awards were granted in that year.

Table 12: Homeland Security Monies
 By Agency and Project
 Grant Years 2003 through 2005
 (Unaudited)

State Agency	Federal Program	Grant Year	Project		Budget
			Name	Agency Reported Purpose	
Arizona State University	SHSP	2003	Enhancing security at critical infrastructures	Purchase an integrated law enforcement interoperable communications system known as Cody 6. This system is designed to address unique file-linking structures needed to easily enter and retrieve vital law enforcement information. Other equipment requested includes: wireless laptop computers for patrol cars, wireless data terminals for patrol motorcycles, a server, personal computer system, and code division multiple access service for data transmission.	\$ 100,000
Army National Guard	SHSP	2003	Enhanced security	(1) Communications equipment, including satellite phones; (2) training (i.e., chemical and biological survey course and biohazard sampling and detection course); (3) manpower; (4) chemical bio reservoir (i.e., handheld camera unit and portable water systems); and (5) contingency planning and exercises.	621,720
Commission of Indian Affairs	SHSP	2005	25th annual Indian town hall	The Arizona Indian town hall is a 2-1/2 day forum that has proven effective in instituting legislative and policy changes that benefit Arizona tribal communities. With the help of other public institutions and tribal entities, Arizona Commission of Indian Affairs performs research and prepares background documentation for the Indian town hall. These background documents are mailed out to participants in advance of the town hall so they can educate themselves on the topic and prepare themselves for discussions of specific issues. During the Indian town hall, panels of 20-25 people discuss specific issues related to the major topic and develop consensus on recommendations from which a draft report is produced. On the final day, all participants meet in a plenary session where a final consensus is reached and a final report is drafted. This report is then used by interested community members, legislators, and other leaders as the basis to seek changes in Arizona state law, administrative rules and regulatory rules, or policies with the overall goal of more effective intergovernmental interaction and enhanced services to communities throughout the State. The Arizona Indian town hall is similar to the process used by the Arizona town hall, but has been slightly altered to accommodate the various cultures of Indian communities. The Indian town hall process has many advantages from a policy standpoint. First, the forum attracts a cross section of community members, agency officials, and policy makers. Second, the Indian town hall process encourages discussion from all participants, which results in a multifaceted discussion of issues that often are overlooked at a conference. Finally, the town hall format is geared toward consensus; thus, the recommendations coming out of the Indian town hall are realistic and achievable.	13,000
Criminal Justice Commission	LETTP	2005	Data integration program	Develop a state-wide integrated justice information system to help ensure more accurate offender information.	353,976

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		
			Name	Agency Reported Purpose	Budget
Criminal Justice Commission (Concl'd)	SHSP	2003	Criminal records access	Improve the capabilities of criminal justice agencies around the State for access to criminal justice and criminal history records.	\$ 200,000
Department of Administration	SHSP	2003	Interoperable communications equipment	Replace handheld radios with a 900 MHZ system and base for the Capitol Police. Pay overtime costs of officers and provide security for the Capitol Mall and Tucson Complex. Additional equipment includes portable defibrillators, portable magnetometers, portable signage for personnel directions for access to buildings, portable electric vehicle for service assistants and runners at the Arizona Department of Administration Emergency Operations Center, and portable radio battery analyzer for Kenwood radio batteries.	80,000
	UASI	2005	Personnel protection and communications	Bomb detection canine will be used by the Capitol Police to sweep state property for explosive devices prior to and during functions involving the Governor's Office, state Legislature, visiting dignitaries, and other high-profile special events. It would also be the primary response to any and all bomb threats, suspicious package or article calls, and suspicious mail calls. Additional funding requests include chemical, biological, radiological, nuclear, and explosive operational search and rescue equipment (search and rescue vests, binoculars, and cart); information technology such as computer hardware and handheld computers for emergency response applications; interoperability of communications project such as radios and bridging and patching equipment; and chemical, biological, radiological, nuclear, and explosive response and terrorist incident prevention equipment such as hardware, software, and Internet-based systems.	120,000
Department of Agriculture	SHSP	2004		Detailed project information was not available at the AOHS or the ADEM.	248,981
	SHSP	2005	Biosecurity of food production and food delivery systems	The Department of Agriculture food production staff will focus on outreach to those in production agriculture to the vulnerabilities and threats to the critical infrastructure of agriculture in Arizona as they relate to the following priorities: tribal nations, international border, international ports of entry, livestock auctions, confined animal feeding operations, processing (wholesale), and warehousing and delivery of fresh produce, both domestic and imported.	150,000
	UASI	2003		Detailed project information was not available at the AOHS or the ADEM.	242,000
	UASI	2004		Detailed project information was not available at the AOHS or the ADEM.	665,644
	UASI	2005	Upgrade agriculture lab equipment and training	Purchase equipment for veterinary toxicology testing to be performed at the Department of Agriculture.	567,000

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		
			Name	Agency Reported Purpose	Budget
Department of Corrections	SHSP	2003	First responder preparedness and enhancement of security at critical infrastructure facilities	(1) Security equipment for correctional buildings; (2) interoperable communications equipment (i.e., multifrequency portable radios and firewall and network monitoring equipment); (3) medical equipment (i.e., automatic external defibrillators, refrigerators for medical supplies, and emergency power system); (4) training and exercises (i.e., video camera system for development of staff training videos and firearms training system).	\$ 100,000
	SHSP	2004	Critical infrastructure metal detection project	Detailed project information was not available at the AOHS or the ADEM.	6,013
	SHSP	2004	Enhance interoperable communications	Detailed project information was not available at the AOHS or the ADEM.	235,110
	SHSP	2004	Explosive detection dog	Detailed project information was not available at the AOHS or the ADEM.	5,443
	SHSP	2004	National incident management system compliance plan review	Detailed project information was not available at the AOHS or the ADEM.	53,434
Department of Economic Security	SHSP	2005	Cyber security information technology awareness program	This program's objectives are to (1) implement the information technology sharing and analysis center's mission critical security enhancements recommendations; (2) implement the Government Information Technology Agency's technology infrastructure standards assessments recommendations; and (3) address the Department of Economic Security's (DES) specific standards compliance gaps. The scope of work will (1) educate agency end users on their responsibility and role in state-wide information technology security; (2) collect data and lessons learned required to make a business case for the development of a state-wide information technology security awareness program with multiple campaigns per year; and (3) assist DES with improving overall standards compliance.	48,574
	UASI	2005	Critical data and communications risk mitigation	Implement connectivity between the data centers and state-wide communications network to facilitate redundant infrastructure and disaster recovery using shared fiber resources.	383,000
	UASI	2005	Cyber security information technology awareness program	This program's objectives are to (1) implement the information technology sharing and analysis center's mission critical security enhancements recommendations; (2) implement the Government Information Technology Agency's technology infrastructure standards assessments recommendations; and (3) address the Department of Economic Security's (DES) specific standards compliance gaps. The scope of work will (1) educate agency end users on their responsibility and role in state-wide information technology security; (2) collect data and lessons learned required to make a business case for the development of a state-wide information technology security awareness program with multiple campaigns per year; and (3) assist DES with improving overall standards compliance.	44,946

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		Budget
			Name	Agency Reported Purpose	
Department of Environmental Quality	SHSP	2003	First responder preparedness and enhanced security of critical infrastructure	Personal protection equipment (i.e., chemical-resistant boots, flame-resistant coveralls, air-purifying respirators, flame-resistant gloves), communications and information systems (cellular phones, multichannel radios, portable global positioning systems), and detection equipment (i.e., pesticide screening kits, inflatable portable decontamination shower, and hazardous materials chemical agents detection systems).	\$ 500,000
	SHSP	2004		Detailed project information was not available at the AOHS or the ADEM.	200,000
	SHSP	2005	Emergency response operations project	The purpose of this project is to purchase additional emergency response-related equipment, including an infrared spectrometer for deployment in the southern region for use in identifying suspicious materials and purchase items needed to maintain and support emergency response-related equipment.	110,000
	UASI	2003		Detailed project information was not available at the AOHS or the ADEM.	194,220
	UASI	2004	Rapid response team	Detailed project information was not available at the AOHS or the ADEM.	200,000
	UASI	2005	Facility enhancement project	Provide additional physical security for the Department of Environmental Quality headquarters facility where the Department's emergency response equipment and information used to manage and monitor hazardous waste facilities and public drinking water providers are stored and managed. Install emergency generators needed to power the emergency response operations center and the agency's information technology servers and install additional security cameras around facility grounds.	96,000
Department of Liquor Licenses and Control	SHSP	2005	Communications radios	Request funding to equip all of the agency's unmarked police vehicles with up-to-date, two-way mobile radios.	205,750
	UASI	2005	Identification fraud task force planner salary and employee-related expenditures and personal equipment	Establish a multiple agency, public, and private task force that would aggressively investigate and prosecute suspects involved in creating, using, and selling fake identification cards and report to public and private service agencies results and findings of the task force for refinement of processes known to utilize identification for access.	161,847
	UASI	2005	Personal equipment	Establish a multiple agency, public, and private task force that would aggressively investigate and prosecute suspects involved in creating, using, and selling fake identification cards and report to public and private service agencies results and findings of the task force for refinement of processes known to utilize identification for access. The personal equipment for this task force includes a digital camera, video recorder, digital tape recorder, Blackberry telephone, ballistic protective vest, document scanner, identification card reader, and magnifying device.	6,500

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		
			Name	Agency Reported Purpose	Budget
Department of Public Safety	LETPP	2004	Arizona Counter-terrorism Information Center—Early Warning Center	The State will establish a 24 hours-a-day, 7 days-a-week intelligence and information analysis center that will serve as a central hub to facilitate the collection, analysis, and dissemination of crime- and terrorism-related information.	\$1,777,816
	LETPP	2004	Governor's protective detail	Upgrade security system for the 8 th and 9 th floors at the Arizona State Capitol.	56,994
	LETPP	2004	Planning—operation stonegarden	Detailed project information was not available at the AOHS or the ADEM.	22,990
	LETPP	2004	Terrorism liaison officer and chemical, biological, radiological, nuclear, and explosive response program	The award amount will be allocated to achieve these objectives: (1) assess vulnerability of and harden critical infrastructure, (2) establish and enhance critical infrastructure, and (3) establish and enhance regional response. The breakout of the award will include the following areas: planning, equipment, training, exercises, and target hardening. Part of the monies allocated to this program will be used to purchase equipment for 65 new terrorism liaison officers. Equipment will include an Intel suite of laptop computers and software and a suite including digital cameras, global positioning system, and range finders.	2,965,400
	LETPP	2005	Prevention and detection capabilities	Purchase specialty vehicles, equipment, and contract analysis personnel to increase the prevention and detection of hazardous materials and explosives	1,412,442
	SHSP	2003	Enhancing the ability to detect and prevent future acts of terrorism	(1) Arizona antiterrorist and crime information center—The State will establish a 24 hours-a-day, 7 days-a-week intelligence and information analysis center that will serve as a central hub to facilitate the collection, analysis, and dissemination of crime and terrorism-related information. (2) First responder equipment. (3) Training—Hazardous materials and weapons of mass destruction technician. (4) Criminal justice communications network upgrade—The State of Arizona will take steps to establish a state-wide integrated justice system that links the information systems used by federal, state, local, and tribal criminal justice entities in such a way as to support the identification of emerging terrorism-related trends.	700,000
	SHSP	2004		Detailed project information was not available at the AOHS or the ADEM.	132,234
	UASI	2003		Detailed project information was not available at the AOHS or the ADEM.	456,716
Department of Transportation	SHSP	2003	Responder preparedness and mitigation	Personal protective equipment, detection equipment, response equipment, and safe haven construction for at-risk vehicles at border ports.	500,000
	SHSP	2004	Automatic vehicle location devices	Detailed project information was not available at the AOHS or the ADEM.	13,437
	SHSP	2004	Continuity of operations plan	Detailed project information was not available at the AOHS or the ADEM.	17,781

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		
			Name	Agency Reported Purpose	Budget
Department of Transportation (Concl'd)	SHSP	2004	Enhance cyber security	Detailed project information was not available at the AOHS or the ADEM.	\$ 154,179
	SHSP	2004	Interoperable communications	Detailed project information was not available at the AOHS or the ADEM.	282,926
	SHSP	2004	Motor vehicle division security video equipment	Detailed project information was not available at the AOHS or the ADEM.	126,935
	SHSP	2004	Vulnerability assessment	Detailed project information was not available at the AOHS or the ADEM.	4,742
	UASI	2003		Detailed project information was not available at the AOHS or the ADEM.	156,287
	UASI	2004	Continuity of operations plan	Detailed project information was not available at the AOHS or the ADEM.	202,390
	UASI	2004	Enhance cyber security	Detailed project information was not available at the AOHS or the ADEM.	31,110
	UASI	2004	Interoperability communications	Detailed project information was not available at the AOHS or the ADEM.	6,500
	UASI	2005	Continuity of operations, business continuity, disaster recovery planning	Refine and improve state plans and procedures to prevent terrorist attacks, reduce vulnerability to terrorism and all other critical hazards, and minimize the damage and enhance the recovery from attacks and other critical hazards. Continue to pay full-time staff and consultants to refine and improve plans. Send two attendees to participate in the Disaster Recovery Journal conference for planning training. Continue annual maintenance contract on living disaster recovery planning software used for the Department's plans.	100,000
	UASI	2005	Cyber security enhancement	Protect 5,000 computers; 300 servers; 200 routers and switches for millions of critical motor vehicle, title and registration, digital driver license, aircraft registration, and state highway traffic control records. Decrease vulnerability from breach and sabotage by installing intrusion detection systems to monitor intrusions, encryption systems for sensitive data, scanning and penetration tools to assess vulnerability, and security hardware. Provide training on new security tools such as cyber security and risk mitigation plans and risk and vulnerability assessments.	100,000
Division of Emergency Management	CCP	2003		Monies retained by ADEM to support personal services, employee-related expenditures, and indirect costs.	63,790

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		
			Name	Agency Reported Purpose	Budget
Division of Emergency Management (Cont'd)	CCP	2003		Monies retained by ADEM for their preparedness section to help them in preparing state agencies and local emergency management organizations to respond to, recover from, and mitigate against disasters through planning, training, and exercise activities.	\$ 24,045
	CCP	2004		Monies retained by ADEM to support administrative costs.	48,105
	CCP	2004		Monies retained by ADEM to support personal services and employee-related expenditures.	63,790
	CCP	2004		Monies provided to support the Arizona State Citizen Corps Council to increase public awareness, share information, promote training, and encourage partnerships among citizens.	67,225
	CCP	2005	Citizen Corps Council outreach campaign	The State Citizen Corps Council outreach campaign will be an ongoing effort to educate the public, regional advisory councils, and administrative and elected officials about the value of Citizen Corps and emergency preparedness. Funding will support the development of training materials, State Citizen Corps Council members' travel, and multimedia public service announcements.	55,879
	CCP	2005	National incident management system (NIMS) training	Host a series of trainings on NIMS for volunteers of Citizen Corps and its affiliated programs. Trainings will be held in each of the five homeland security regions.	5,000
	CCP	2005		Monies retained by ADEM for personal services and employee-related expenditures.	86,447
	CCP	2005		Monies provided to support the Arizona State Citizen Corps Council to increase public awareness, share information, promote training, and encourage partnerships among citizens.	71,850
	CCP	2005		Monies retained by ADEM to support training programs.	25,000
	EMPG	2003		Monies provided to support the Arizona Emergency Response Commission to aid in planning, release and incident reporting, data management guidance for inventory reporting, public disclosure of information for hazardous chemicals in Arizona, and development of training and outreach programs.	21,000
	EMPG	2003	Emergency response commission Tier II project	Develop a Web-based hazardous materials inventory reporting system. Commercial facilities that produce, sell, and store hazardous materials must annually report their inventory. This system helps both in the submission of these reports and in processing information.	25,000
	EMPG	2003		Monies provided to the Arizona Fire Academy to conduct prewildfire season response training for fire service personnel throughout the State.	15,000
	EMPG	2003		Monies retained at ADEM for indirect costs.	217,134

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		Budget
			Name	Agency Reported Purpose	
Division of Emergency Management (Cont'd)	EMPG	2003		Monies retained by ADEM to support the logistics section. The logistics section consolidates the budget, finance, logistics, administration, telecommunications, and information technology/management functions for the division.	\$ 58,000
	EMPG	2003		Monies retained by ADEM for contingent events.	368,778
	EMPG	2003		Monies provided to support the Governor's Office.	75,000
	EMPG	2003		Monies retained by ADEM to support the operations section. The operations section creates plans to prevent, mitigate, respond, and recover from natural, technological, and terrorist events.	50,000
	EMPG	2003		Monies retained by ADEM for personal services and employee-related expenditures.	1,113,504
	EMPG	2003		Monies retained by ADEM for their preparedness section to help them in preparing state agencies and local emergency management organizations to respond to, recover from, and mitigate against disasters through planning, training, and exercise activities.	51,998
	EMPG	2003		Monies retained by ADEM to support training costs.	45,000
	EMPG	2004		Monies retained by ADEM for contingent events.	342,324
	EMPG	2004		Monies provided to support the Arizona Emergency Response Commission to aid in planning, release and incident reporting, data management guidance for inventory reporting, public disclosure of information for hazardous chemicals in Arizona, and development of training and outreach programs.	17,983
	EMPG	2004		Monies provided to the Arizona Fire Academy to conduct prewildfire season response training for fire service personnel throughout the State.	15,000
	EMPG	2004		Monies provided to the Forest Health Council for community outreach for wildfire prevention.	15,000
	EMPG	2004		Monies retained by ADEM for indirect costs.	315,891
	EMPG	2004		Monies retained by ADEM to support the logistics section. The logistics section consolidates the budget, finance, logistics, administration, telecommunications, and information technology/management functions for the division.	32,000
	EMPG	2004		Monies retained by ADEM to support the operations section. The operations section creates plans to prevent, mitigate, respond, and recover from natural, technological, and terrorist events.	27,000
	EMPG	2004		Monies retained by ADEM for personal services and employee-related expenditures.	1,369,262
EMPG	2004		Monies retained by ADEM for their preparedness section to help them in preparing state agencies and local emergency management organizations to respond to, recover from, and mitigate against disasters through planning, training, and exercise activities.	40,000	

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		Budget
			Name	Agency Reported Purpose	
Division of Emergency Management (Cont'd)	EMPG	2004		Monies retained by ADEM to support training costs.	\$ 20,000
	EMPG	2005		Monies retained by ADEM for contingent events.	291,689
	EMPG	2005		Monies provided to support the Arizona Emergency Response Commission to aid in planning, release and incident reporting, data management guidance for inventory reporting, public disclosure of information for hazardous chemicals in Arizona, and development of training and outreach programs.	17,983
	EMPG	2005		Monies provided to the Arizona Fire Academy to conduct prewildfire season response training for fire service personnel throughout the State.	15,000
	EMPG	2005		Monies provided to the Forest Health Council for community outreach for wildfire prevention.	15,000
	EMPG	2005		Monies retained by ADEM for indirect costs	315,891
	EMPG	2005		Monies retained by ADEM to support the logistics section. The logistics section consolidates the budget, finance, logistics, administration, telecommunications, and information technology/management functions for the division.	47,000
	EMPG	2005		Monies retained by ADEM to support the operations section. The operations section creates plans to prevent, mitigate, respond, and recover from natural, technological, and terrorist events.	27,000
	EMPG	2005		Monies retained by ADEM for personal services and employee-related expenditures.	1,369,262
	EMPG	2005		Monies retained by ADEM for their preparedness section to help them in preparing state agencies and local emergency management organizations to respond to, recover from, and mitigate against disasters through planning, training, and exercise activities.	40,000
	EMPG	2005		Monies retained by ADEM to support training costs.	20,000
	LETPP	2005		Monies retained by ADEM for management and administration costs.	43,684
	MMRS	2005		Monies retained by ADEM for management and administration costs.	5,462
	SHSP	2003	Arizona counter- terrorism information center (ACTIC)	Monies provided to establish the ACTIC, which will be used to collect, analyze, and disseminate critical homeland security intelligence and information.	3,500,000
	SHSP	2003	Communications equipment (state and local)	Detailed project information was not available at the AOHS or the ADEM.	2,000,000
SHSP	2003	Communications van	Detailed project information was not available at the AOHS or the ADEM.	150,000	

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		Budget
			Name	Agency Reported Purpose	
Division of Emergency Management (Cont'd)	SHSP	2003		Monies to be used to cover costs of heightened security at critical infrastructure sites during periods of hostility with Iraq. This funding was not project-based; therefore, no specific details are available.	\$3,738,000
	SHSP	2003		Monies retained by ADEM to purchase equipment.	1,085,400
	SHSP	2003		Monies retained by ADEM to support exercise costs.	555,000
	SHSP	2003		Monies retained by ADEM for personal services, employee-related expenditures, and indirect costs.	300,000
	SHSP	2003		Monies retained by ADEM for planning and administration costs.	400,000
	SHSP	2003	Portable radios	Detailed project information was not available at the AOHS or the ADEM.	12,000
	SHSP	2003	Personal protective equipment	Detailed project information was not available at the AOHS or the ADEM.	3,000
	SHSP	2003		Monies retained by ADEM to support training costs.	557,000
	SHSP	2004	800 MHz (Phases 2 and 3) radios	Detailed project information was not available at the AOHS or the ADEM.	140,000
	SHSP	2004		Monies retained by ADEM for management and administration costs.	187,824
	SHSP	2004	Arizona threat alert project	Detailed project information was not available at the AOHS or the ADEM.	80,200
	SHSP	2004	Iridium phones	Detailed project information was not available at the AOHS or the ADEM.	57,000
	SHSP	2004		Monies to be used to cover costs of heightened security at critical infrastructure sites during periods of hostility with Iraq. This funding was not project-based; therefore, no specific details are available.	1,000,000
	SHSP	2004	Emergency management risk assessment	Detailed project information was not available at the AOHS or the ADEM.	524,798
	SHSP	2004	Emergency operation center communications	Detailed project information was not available at the AOHS or the ADEM.	60,000
	SHSP	2004		Monies retained by ADEM to support exercise costs.	400,000
	SHSP	2004	Local mobile interoperable communications system	Detailed project information was not available at the AOHS or the ADEM.	500,000
SHSP	2004	Paraclete software equipment	Detailed project information was not available at the AOHS or the ADEM.	370,000	

Table 12: State Agencies (Cont'd)

State Agency	Federal Program	Grant Year	Project		
			Name	Agency Reported Purpose	Budget
Division of Emergency Management (Cont'd)	SHSP	2004		Monies retained by ADEM for personal services and employee-related expenditures for a Business Continuity Planner.	\$ 186,624
	SHSP	2004		Monies retained by ADEM for personal services and employee-related expenditures.	345,223
	SHSP	2004	State mobile command data system	Detailed project information was not available at the AOHS or the ADEM.	43,000
	SHSP	2004		Monies retained by ADEM to support training costs.	400,000
	SHSP	2005		Monies retained by ADEM for management and administration costs.	123,982
	SHSP	2005		Monies to be used to cover costs of heightened security at critical infrastructure sites during periods of hostility with Iraq. This funding was not project-based; therefore, no specific details are available.	1,000,000
	SHSP	2005	Enhance on-line chemical reporting	Enhance existing on-line communications network in order to provide necessary, real-time sharing of hazardous chemical and facility emergency plan information.	150,000
	SHSP	2005		Monies retained by ADEM to support exercise costs.	300,000
	SHSP	2005	Interoperable communications system	Detailed project information was not available at the AOHS or the ADEM.	1,000,000
	SHSP	2005	Mobile interoperable communications system upgrade	Detailed project information was not available at the AOHS or the ADEM.	100,000
	SHSP	2005		Monies retained by ADEM for planning costs.	200,000
	SHSP	2005		Monies retained by ADEM for personal services and employee-related expenditures.	551,702
	SHSP	2005	TOPOFF 4 exercise	TOPOFF (top officials) is a national-level, multi-agency, multi-jurisdictional, real-time, limited-notice weapons of mass destruction (WMD) response exercise designed to better prepare senior government officials to effectively respond to an actual terrorist attack involving WMD.	100,000
	SHSP	2005		Monies retained by ADEM to support training costs.	400,000
	UASI	2003		Monies retained by ADEM to purchase equipment.	500,000
	UASI	2003		Monies retained by ADEM to support exercise costs.	250,000
	UASI	2003		Monies retained by ADEM for planning costs.	60,000
	UASI	2003		Monies retained by ADEM to support training costs.	100,000
	UASI	2004		Monies retained by ADEM to secure cyberspace.	300,000
	UASI	2004		Monies retained by ADEM to support exercise costs.	100,000

Table 12: State Agencies (Concl'd)

State Agency	Federal Program	Grant Year	Project		
			Name	Agency Reported Purpose	Budget
Division of Emergency Management (Concl'd)	UASI	2004		Monies retained by ADEM for planning costs.	\$ 60,000
	UASI	2004		Monies retained by ADEM to support training costs.	200,000
	UASI	2005		Monies retained by ADEM to support exercise costs.	100,000
	UASI	2005		Monies retained by ADEM for planning costs.	20,000
	UASI	2005		Monies retained by ADEM to support training costs.	300,000
Northern Arizona University	SHSP	2003	Enhanced security	Cyberspace security equipment, including firewall systems and software, intrusion detection system, voice over Internet protocol phone system, and gatekeeper system.	100,000
Office of Homeland Security	SHSP	2003		Monies retained by AOHS for planning costs.	550,000
	SHSP	2004		Monies retained by AOHS for planning costs.	1,666,948
	SHSP	2005		Monies retained by AOHS for planning costs.	1,351,338
	UASI	2004		Monies retained by AOHS for planning costs.	158,000
Radiation Regulatory Agency	SHSP	2003	Emergency response and first responders	Personnel including health physicians to support lab operations and 200 volunteer monitors, detection equipment including vehicle-mounted detection system for large area radiation surveys, 2,000 thermo-luminescent dosimeter cards for recording exposures to responders, and response equipment including 100 handheld radio sets.	150,000
	UASI	2003		Detailed project information was not available at the AOHS or the ADEM.	247,470
	UASI	2004	Environmental monitoring project	Detailed project information was not available at the AOHS or the ADEM.	250,000
University of Arizona	SHSP	2003	Communications interoperability	Complete installation of communications interoperability project for the command post including the purchase of a laptop computer to interface with the Tucson Police Department's records system to provide computer-aided dispatch should the main station communications go down. The command post, when used offsite, will increase the capabilities of law enforcement and security at critical infrastructure facilities and at the University when a focused effort is required such as for sporting events and other events drawing large crowds.	12,280

Table 13: Homeland Security Monies for the Central Region
 By Local Jurisdiction and Project
 Grant Years 2003 through 2005
 (Unaudited)



Local Jurisdiction	Federal Program	Grant Year	Project		Budget
			Name	Local Jurisdiction Reported Purpose	
Unallocated	LETPP	2005		Current unallocated monies. The regional advisory council is still in the process of allocating these monies.	\$ 1,350
Unallocated	SHSP	2004		Current unallocated monies. The regional advisory council is still in the process of allocating these monies.	553
Avondale	LETPP	2005	Computer-aided dispatch mapping equipment, installation of equipment, and trainings	Purchase and installation of computer-aided dispatch mapping software from Spillman Technologies, Inc. The software will be integrated with the Spillman Computer-Aided Dispatch and Automatic Vehicle Locator System currently in use. The addition of a third monitor at four dispatch stations is necessary to view the integrated mapping. Implementation of this project will allow location tracking of all first responder units.	44,808
	LETPP	2005	Computer-aided dispatch response plan software, installation, and trainings	Purchase Spillman Technologies Response Plan software to allow the Avondale Police Department to define agencies and units that will respond to specific calls for services. Integration of this module, with existing computer-aided dispatch software, will allow the department to prepare a well-defined response plan that includes personnel and resource recommendations, instructions, and guidelines for any call type or location.	39,026
Buckeye Police Department	LETPP	2005	Buckeye Special Response Team	Provide the basic materials necessary to outfit a police response team for critical or terrorist incidents while awaiting an additional response from adjacent law enforcement agencies.	18,400
Carefree	SHSP	2004	Personal protective equipment (PPE)	This project is limited to equipping certain town employees with PPE gear. The intended outcome of this project is to ensure that first responders in the Town of Carefree are equipped with protective gear that meets or exceeds Arizona Homeland Security Technical Standards Committee guidelines, including decontamination equipment and training them in its proper use.	9,800
Cave Creek	SHSP	2004	Personal protective equipment (PPE)	Having the minimum PPE will help the Cave Creek Marshal's Office to be readily capable of responding to incidents within its jurisdiction and other jurisdictions, if required, and perform an initial response to a weapons of mass destruction incident.	1,570
Chandler	SHSP	2004	Personal protective equipment	The scope of this project will be the purchase and deployment of level "C" respiratory protection to all responders and potential responders in the event of weapons of mass destruction incidents or other environmental hazardous chemical events. The amount requested will provide 100 percent chemical, biological, radiological, and nuclear-compliant respiratory protection for the Chandler Fire and Police Departments' responders (sworn officers). The use of a self-contained breathing apparatus during a weapons of mass destruction incident provides the highest level of respiratory protection.	147,432

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Chandler (Concl'd)	SHSP	2004	Personal protective equipment for rapid response team	To provide 100 percent fully operational equipment for rapid response teams for responding in their respective jurisdictions as well as state-wide. The personal protective equipment will support the rapid response team and would be available to use at any incident or special event. A rapid response team will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical situations, working structure fires, and natural disasters.	\$ 21,600
	UASI	2005	Equipment for threat assessment team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	136,000
	UASI	2005	Rapid response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	250,000
Chandler Fire Department	SHSP	2004	Rapid response team equipment for an all hazards response vehicle	To provide 100 percent fully operational rapid response teams for responding in their respective jurisdictions as well as state-wide. A rapid response team will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical situations, working structure fires, and natural disasters.	90,000
	SHSP	2005	Cyber-protection software and firewall	Purchase firewall and authentication technologies, security hardware, and security software to protect the City of Chandler's information technology system from cyber-attacks.	79,000
	SHSP	2005	Sustain rapid response team (RRT) equipment	Maintenance and calibration expenses for equipment to ensure proper operation and responder safety. Maintenance expenses for one multi-function combustible gas instrument average \$1,200 per year. Radiation detection instruments require factory calibration and servicing on an annual basis at a cost of approximately \$500. Batteries for power tools last approximately 6 months to 1 year before wearing out. The total number of instruments and accessories that will be on each fire department rapid response team will require approximately \$25,000 to maintain on an annual basis.	25,000
Chandler Police and Fire Departments	UASI	2004	Equipment to enhance regional response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	1,635,440
	UASI	2004	Training to enhance regional response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	564,560

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
El Mirage Police Department	LETPP	2005	West Valley police records management system (RMS) interoperability	Initial purchase and ongoing support of a police RMS/CAD (computer-aided dispatch) software (known as "Spillma") and hardware, which will facilitate data transfer and communications between the West Valley agencies of El Mirage, Youngtown, Surprise, Buckeye, Avondale, and Tolleson. Also, laptop computers for each police patrol vehicle and the necessary RMS/CAD wireless software.	\$ 110,000
Gila River Indian Community	SHSP	2004	Hazardous materials personal protective equipment (PPE)	Need additional 31 level A PPE and 20 level B PPE. Additionally, training, medical evaluations, and fit testing will need to be provided for all Level 1 and Level 2 first responders.	15,000
	SHSP	2005	Mobile communications interoperability platform	The communications platform will consist of a 4-wheel drive van, providing the capability to respond to remote, off-road, or desert locations in support of incident communications.	175,000
Gilbert	SHSP	2004	Establishment of decontamination sectors	Gilbert Fire Department, working in cooperation with metropolitan medical response system cities, will provide civilian decontamination to support incidents involving chemical, biological, radiological, and explosive threats requiring decontamination.	368,000
	SHSP	2004	Personal protective equipment (PPE)	Fulfill minimum PPE requirements for response levels 1 and 2. Purchase personal protective equipment including self-contained breathing apparatus for emergency response unit to respond to incidents involving chemical, biological, and radiological threats.	146,000
	SHSP	2004	Personal protective equipment (PPE)	Purchase PPE in the form of chemical protective suits and accessories for Gilbert Fire Department providing civilian decontamination response to enhance metropolitan medical response system capabilities.	35,250
	SHSP	2004	Personal protective equipment (PPE)	Fulfill minimum PPE requirements for response levels 1 and 2. Purchase personal protective equipment in the form of chemical protective suits and air-purifying respirators and accessories.	82,516
	UASI	2005	Target hardening	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	250,000
	UASI	2005	Threat assessment team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	136,000
Gilbert Fire Department	SHSP	2005	Civilian decontaminations—sustain and enhance high-level response capability	The Gilbert Fire Department is supporting the metropolitan medical response system by providing civilian decontamination capabilities. This project represents the equipment needed to increase the capabilities and efficiency of civilian decontamination response.	50,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Gilbert Fire Department (Concl'd)	SHSP	2005	Civilian decontaminations—sustain and enhance high-level response capability	The Gilbert Fire Department is supporting the metropolitan medical response system by providing civilian decontamination capabilities. This project provides the capability to track victims' personal belongings utilizing a bar code system.	\$ 15,000
	SHSP	2005	Sustain and enhance high-level response capability	This project will support the deployment of Gilbert's civilian decontamination capability to any metropolitan medical response system incident state-wide with communication capability vital to their response and support.	13,400
	SHSP	2005	Sustain and enhance high-level response capability	The purchase of a small cache of antibiotics to further enhance prophylactic dispensing supply and capability in the East Valley. The city will attempt to purchase these antibiotics with a storage and shelf-life rotation to prevent the drugs' expiration.	6,400
Glendale	MMRS	2005	Chemical, biological, radiological, nuclear, and explosive (CBRNE) incident response vehicles	Medical patient modules capable of treating 100 patients, a decontamination trailer capable of decontaminating 200 patients, and a mass casualty support trailer have been assembled under the City of Glendale MMRS and require vehicles for deployment. The F350 crew cab pickup truck will be utilized for deployment of the decontamination trailer or mass casualty support trailer, and will be classified as a CBRNE incident response vehicle. The crew cab box truck will be utilized to deploy 3 mass casualty medical modules and can serve as a temporary morgue until other provisions can be arranged. The crew cab box truck will also be classified as a CBRNE incident response vehicle.	170,000
	MMRS	2005	Chemical, biological, radiological, nuclear, and explosive (CBRNE) incident logistical support vehicles	The John Deere Pro Gator will be utilized to move mass casualty patients, move decontamination equipment, or provide a vehicle to transport hazardous materials technicians during entries and will be classified as CBRNE logistical support equipment.	20,000
	MMRS	2005	Detection equipment	Chemical, biological, radiological, nuclear, and explosive detection equipment	30,764
	MMRS	2005	Management and administration	This project will provide support for management and administration of the Glendale MMRS system.	5,462
	SHSP	2003		Lump-sum allocation given to the City to support the Metropolitan Medical Response System (MMRS) goals. Project information is required to be maintained by the City.	200,000
	SHSP	2004	Bomb squad equipment	Funding to support the Glendale Police Department's ability to maintain and enhance bomb response capabilities to the region and state. Equipment purchased will enhance response capabilities and allow the Glendale Police Department to respond with an organized, equipped, trained, and exercised emergency response force capable of prevention and response capabilities for all weapons of mass destruction or chemical, biological, radiological, nuclear, and explosive events.	148,856

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Glendale (Cont'd)	SHSP	2004	Equipment for a level 2 weapons of mass destruction operation tactical unit	This funding will provide and enhance the ability of the West Valley police agencies with tactical teams (level 2) to all have the same equipment, which upgrades some of the current equipment and will make the agencies jointly compatible. This funding will allow the already established tactical units in Glendale, Surprise, Avondale, Goodyear, and Peoria police departments to purchase the same self-contained breathing apparatus and support equipment.	\$ 690,000
	SHSP	2004	Personal protective equipment (PPE)	Fulfill minimum PPE requirements for response levels 1 and 2. The amount requested will provide 100 percent fully operational rapid response teams (RRT) for responding in their respective jurisdictions as well as state-wide. An RRT will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical situations, working structure fires, and natural disasters.	58,800
	SHSP	2004	Sustain and enhance high-level response capability	The goal is to facilitate response and recovery from a weapons of mass destruction, chemical, biological, radiological, nuclear, and explosive incidents. Glendale will utilize all monies to ensure an organized, equipped, trained, and well-exercised emergency response force capable of responding to terrorist incidents involving weapons of mass destruction or chemical, biological, radiological, nuclear, and explosive hazards.	175,000
	SHSP	2004	West Valley communications	To purchase 1,500 hydration kits for the Millennium masks, 1,200 communication devices for the Millennium masks, level C kits for new hires, and replacement parts.	300,000
	UASI	2003	Equipment	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	1,621,252
	UASI	2003	Exercise	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	6,044
	UASI	2003	Planning	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	3,970
	UASI	2003	Training	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	168,734
	UASI	2004	Enhance regional response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	109,248
	UASI	2004	Equipment to enhance regional response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	261,254
	UASI	2004	Exercises to enhance regional response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	18,483
	UASI	2004	Planning to enhance regional response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	11,015

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Glendale (Concl'd)	UASI	2005	Enhance rapid response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	\$ 250,000
	UASI	2005	Equip threat assessment team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	136,000
	UASI	2005	Target hardening	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	475,000
Glendale Fire Department	SHSP	2005	Sustain rapid response team (RRT) equipment	Maintenance and calibration expenses for equipment to ensure proper operation function and responder safety. Maintenance expenses for one multifunction combustible gas instrument average \$1,200 per year. Radiation detection instruments require factory calibration and servicing on an annual basis at a cost of approximately \$500. Batteries for power tools last approximately 6 months to a year before wearing out. The total number of instruments and accessories that will be on each fire department RRT will require approximately \$25,000 to maintain on an annual basis.	25,000
Glendale Police Department	LETPP	2004	Interoperable communications	Hire contractors and consultants to develop a program that will enhance or establish communications among the West Valley metropolitan law enforcement agencies within the Central Region.	300,000
	LETPP	2004	Terrorism intelligence and early warning system, center, or task force	Develop a program that will enhance or establish early warning systems among the West Valley metropolitan law enforcement agencies within the Central Region.	500,000
	LETPP	2005	Bomb squad equipment	Purchase six explosive ordinance disposal bomb suits, a remote video feed for mobile incident command, and personal protective equipment for bomb operations. The equipment will enhance the Glendale Police Department's bomb squad to prevent, respond, detect, and render safe the chemical, biological, radiological, nuclear, and explosive threat with the latest in blast protection equipment.	140,000
	LETPP	2005	Bomb squad laptops	Build an enhanced and sustainable capacity to prevent, respond to, and recover from threats or acts of terrorism or major chemical incidents for the selected urban areas. The equipment will enhance the Glendale Police Department's rapid response team bomb squad to prevent, respond, detect, and render safe the chemical, biological, radiological, nuclear, and explosive threat by enhancing the organization's abilities.	29,200
	LETPP	2005	Rapid response team bomb technology	Build an enhanced and sustainable capacity to prevent, respond to, and recover from threats or acts of terrorism for the selected urban areas. The equipment will enhance the Glendale Police Department's rapid response team bomb squad to prevent, respond, detect, and render safe the chemical, biological radiological, nuclear, and explosive threat.	12,840

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Glendale Police Department (Concl'd)	SHSP	2005	Enhancement of explosive ordinance disposal and rapid response team	The funding will provide assistance to build an enhanced and sustainable capacity to prevent, respond to, and recover from threats or acts of terrorism for the selected urban areas. The equipment ordered will enhance the Glendale Police Department's bomb squad to prevent, respond, detect, and render safe the chemical, biological, radiological, nuclear, and explosive threat.	\$ 106,600
	SHSP	2005	Site assessments of critical infrastructure	Site assessment of each facility, threat identification, vulnerability identification, protective plan development, and security implementation matrix for three sites listed as critical infrastructures within the State that could be threat potentials.	200,000
Goodyear	SHSP	2004	Personal protective equipment (PPE)	Provide PPE for the hazardous materials team and a chemical identifier kit to assist in determining unknown substances.	90,000
	UASI	2005	Equip threat assessment teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	68,000
	UASI	2005	Target hardening of wastewater treatment plant, wells, and booster station	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	9,200
Goodyear Emergency Management	LETPP	2005	Mobile command vehicle capability enhancement	Equip the City of Goodyear mobile command vehicle with additional equipment to increase its capability to operate in a wider variety of events. Equipment will include an extendable mast with a multiple use camera system and radio antennas, mobile repeater and additional radio equipment, and computer workstations with wireless data capability.	148,000
Goodyear Police Department	LETPP	2005	Armored vehicle (Lenco B.E.A.R.)	Provide the Goodyear Police Department with an armored vehicle capable of operating in a variety of hostile situations including, but not limited to, rescue under fire, hostage situation intervention, team deployment in high-risk areas, weapons of mass destruction situations, and urban unrest operations.	350,000
	SHSP	2005	PortaCount respirator fit tester	Provide the Goodyear Police Department with the equipment necessary to comply with Occupational Safety and Health Administration (OSHA) respirator fit test protocols. There is currently only one agency in the region available to Goodyear to conduct respirator fit testing. The deployment of respirators and personal protective equipment to all officers in the region through UASI and SHSP funding has created a high demand to fit test the equipment. Providing for the sustainability of these items is required to derive full benefit from them. Providing this equipment to Goodyear will provide the ability to meet OSHA requirements for the police department, fire department, and other departments in the region. Goodyear already has personnel trained to use the PortaCount equipment.	13,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Maricopa County	CCP	2003		Formula-based lump-sum allocation given to the County. Detailed project information is required to be maintained by the County.	\$ 70,625
	CCP	2004		Formula-based lump-sum allocation given to the County. Detailed project information is required to be maintained by the County.	126,198
	SHSP	2003		Formula-based lump-sum allocation given to the County. Detailed project information is required to be maintained by the County.	4,364,169
	UASI	2003	Equipment	Lump-sum allocation given to the County. Project information is required to be maintained by the County.	121,000
	UASI	2003	Planning	Lump-sum allocation given to the County. Project information is required to be maintained by the County.	5,000
	UASI	2004	Mass evacuation study	Lump-sum allocation given to the County. Project information is required to be maintained by the County.	252,000
	UASI	2004	Orange alert	Maricopa County is allocated a lump-sum amount to set aside in the event the threat advisory level is raised to orange (high). This allocation is not distributed to the local jurisdictions until need be.	17,502
	UASI	2005	Orange alert	Maricopa County is allocated a lump-sum amount to set aside in the event the threat advisory level is raised to orange (high). This allocation is not distributed to the local jurisdictions until need be.	760,241
Maricopa County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County. Detailed project information is required to be maintained by the County Emergency Management Department.	274,961
	EMPG	2004		Formula-based lump-sum allocation given to the County. Detailed project information is required to be maintained by the County Emergency Management Department.	274,961
	EMPG	2005		Formula-based lump-sum allocation given to the County. Detailed project information is required to be maintained by the County Emergency Management Department.	274,961
	SHSP	2004	Geographic information mapping system (GIS)	The Web-based GIS capability project would be based on an Internet map service software from the Environmental Systems Research Institute called ArcIMS and the WebEoc Crisis Information Management System from Emergency Services Integrators. The hardware for the system will be housed at Maricopa County Department of Emergency Management. Maintenance of the system would also be handled by Maricopa County. Initial scope of this system would be limited to emergency services access only. Ultimately, this project would allow any authorized user to set up effective incident information displays with a minimum of resources expended.	155,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Maricopa County Emergency Management (Concl'd)	SHSP	2005	Citizen Corps planner for Arizona central region	The goal of the region's Citizen Corps planner is to assist all towns and cities in Maricopa County in developing and sustaining Citizen Corps councils and all five Citizen Corps programs—Community Emergency Response Team, Volunteers in Police Service, USA on Watch, Medical Reserve Corps, and Fire Corps. These councils build on community strengths to implement the Citizen Corps programs. The volunteers from these programs are being utilized and written into the Maricopa County Department of Public Health's Strategic National Stockpile plan and the Glendale Fire Department's Metropolitan Medical Response System plan. In addition, they will be essential in assisting at reception and care centers for special needs populations during terrorism events or other disasters.	\$ 38,650
	SHSP	2005	Emergency Services/American Red Cross, Grand Canyon Chapter joint training exercises	The Grand Canyon Chapter through Maricopa County is requesting financial support from the Department of Homeland Security for the purchase and use of communications equipment, personal protective equipment, and general supplies and equipment to aid in the training and response missions in the central region. Additionally, this request includes a command vehicle to be used to transport chemical, biological, radiological, nuclear, and explosive terrorism response equipment and personnel to incident sites throughout the Central Region.	152,689
	SHSP	2005	Enhance and support Arizona Central Region Citizen Corps councils and programs	Enhance and support the mission of the Arizona Central Region Citizen Corps Council. The ACRCCC mission is to ensure that all citizens have the opportunity to participate in making communities safer, stronger, and better prepared to prevent and manage threats of terrorism, crime, and disasters of all kinds. Support training and continuing education including National Incident Management System training classes for all Citizen Corps program partners: Community Emergency Response Team, Volunteers in Police Service, USA on Watch, Medical Reserve Corps, and Fire Corps. Support and enhance needed equipment, materials, supplies, Program Coordinators and instructors for this training. Support and maintain minimum standards for all the Citizen Corps Councils and program partners.	488,293
Maricopa County Medical Center	SHSP	2005	Radiology and medical imaging department disaster planning	To establish a program to receive and process disaster casualties from the greater surrounding Maricopa County area in the event of a disaster. With funding, the County would work with an established site (medical center or hospital) to setup necessary personal protective equipment, supply inventory, training procedures, and a maintenance program. Work would be coordinated with the hospital's medical physicist, who has the only chemistry lab in the State of Arizona, and would enable the medical personnel to keep patients and themselves safe for up to an hour while waiting for the medical physicist to arrive.	190,100

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Maricopa County Sheriff's Office	LETPP	2004	Jail entry protection	Purchase four explosive and narcotic detectors for jail entry points.	\$ 528,000
	LETPP	2005	COPLINK knowledge management software system	Purchase, installation, training, and maintenance of the COPLINK knowledge management software systems, highlights of which are as follows: search engine that will query existing records databases and intelligently display results, artificial intelligence to discover unseen relationships and occurrences, and regional sharing capabilities with all participating agencies.	541,270
	LETPP	2005	Mobile command post vehicle	Purchase mobile command post vehicle to support and coordinate emergency response activities during critical incidents that would run the gamut from weapons of mass destruction and chemical, biological, radiological, nuclear, and explosive events to natural disasters to search and rescue.	541,376
	LETPP	2005	Specialized response and rescue vehicle	Purchase one Lenco B.E.A.R. specialized response and rescue vehicle for protection of first responders from explosions and projectiles when they are required to enter hot zones. Also purchase of a Ludlum radiation detection package that fits 15 fully equipped responders and 25-30 evacuees.	100,000
	SHSP	2004	Personal protective equipment (PPE)	The project calls for the purchase of 700 individual units of PPE. One unit contains a complete level C PPE kit, which includes Millennium gas mask; voice amplifier; chemical, biological, radiological, and nuclear filter; protective body suit; boot covers; gloves; tape; and hydration system.	406,000
	UASI	2004	Equipment to enhance regional response teams	Level A & B protective wear; self-contained breathing apparatus; closed circuit breathing apparatus; approved equipment; two command vehicles for use by law enforcement, and two chemical, biological, radiological, and nuclear detection instruments.	350,000
	UASI	2005	Equip threat assessment teams	Lump-sum allocation retained by the County. Project information is required to be maintained by the County.	68,000
	UASI	2005	Target hardening	Lump-sum allocation retained by the County. Project information is required to be maintained by the County.	220,000
Mesa	LETPP	2005	Communications—Public Information Media Center	This center would be capable of producing professional video, audio, and print material related to criminal (including terrorism) persons, events, or information in a timely manner. This would allow for increased awareness of terrorist activity and prevention of terrorist acts. The center would be used to share information with local public safety personnel and the citizens of Mesa.	15,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Mesa (Cont'd)	MMRS	2005	Chemical, biological, radiological, nuclear, and explosive (CBRNE) incident response vehicle	Three medical patients modules capable of treating 100 patients, decontamination shelters capable of decontaminating 200 patients per hour, and a mass casualty support trailer have or will be assembled under the City of Mesa MMRS and require a tractor to pull the trailer for deployment. The tractor will be utilized for deployment of the medical mass casualty support trailer, and will be classified as a CBRNE incident response vehicle.	\$ 90,000
	MMRS	2005	Enhanced communications for weapons of mass destruction events	This funding will allow the City of Mesa MMRS to purchase a portable radio for each of the MMRS Logistic Support Vehicles.	13,000
	MMRS	2005	Training—MMRS and toxicology paramedic	This funding will allow the City of Mesa MMRS to train additional toxicology paramedics and provide continuing education for existing "tox-medics". The tox-medic is a specialized position that allows for the administration of pharmaceuticals that are used in weapons of mass destruction attacks. In addition this funding will allow the MMRS staff to attend local, regional, and national MMRS meetings, conferences and training activities.	45,903
	MMRS	2005	Personal protective equipment (PPE)	This project will allow the City of Mesa MMRS to purchase additional level C entry equipment. This PPE will allow the decontamination crews to work in hazardous environments for extended periods of time while conducting decontamination.	58,000
	MMRS	2005	Medical and decontamination module equipment	This funding will allow the City of Mesa MMRS to procure the needed decontamination equipment and medical supplies to complete the Mesa MMRS state-wide medical and decontamination support unit.	15,000
	MMRS	2005	Management and administrative	This project will provide support for management and administration of the Mesa MMRS system.	4,324
	SHSP	2003		Lump-sum allocation given to the City to support the Metropolitan Medical Response System (MMRS) goals. Project information is required to be maintained by the City.	200,000
	SHSP	2004	Hazardous material and rapid response team equipment and training	Grant funding will be used to purchase equipment and provide training to law enforcement, fire, emergency medical services, and public works personnel. This training and equipment will allow Mesa to sustain and enhance their high level of response capability for the region. It will also enhance the prevention efforts relating to terrorism.	261,500

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Mesa (Cont'd)	SHSP	2004	Personal protective equipment (PPE) for members of law enforcement, fire, and public works	This funding will fill the gap that exists in our PPE preparedness by providing Millennium gas masks with voice amplification systems to the city's police officers who do not have them. It would also provide a respirator fit tester for the city's police department to conduct annual fit testing. This project would also provide the City of Mesa hazardous materials team with chemical, biological, radiological, nuclear, and explosive approved self-contained breathing apparatus (SCBA). The final component of this project is to equip the City of Mesa utility workers with an additional SCBA to support an additional utility worker.	\$ 169,800
	SHSP	2004	Personal protective equipment (PPE) for members of the rapid response team (RRT)	The amount requested will provide 100 percent fully operational RRTs for responding in their respective jurisdictions as well as state-wide. An RRT will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical incidents, working structure fires, and natural disasters. The personal protective equipment will support the rapid response team and would be available for use as needed at any incident or special event.	21,600
	SHSP	2004	Rapid response team (RRT) equipment for an all hazards response vehicle	The amount requested will provide 100 percent fully operational RRTs for responding in their respective jurisdictions as well as state-wide. A RRT will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical incidents, working structure fires, and natural disasters.	90,000
	SHSP	2005	Critical infrastructure security enhancement	Fiberoptic connectivity for supervisory control and data acquisition disaster recovery including fiber purchase, vaults, construction, fiber splicing, and termination.	313,919
	SHSP	2005	Sustain and enhance high level response capability	Grant funding will be used to purchase equipment and provide training to law enforcement, fire, emergency medical services, and public works personnel. This training and equipment will allow Mesa to sustain and enhance their high level of response capability for the region. It will also provide enhanced prevention efforts relating to terrorism.	261,500
	SHSP	2005	Vulnerability assessment and critical infrastructure security enhancement	The funding requested would address those prioritized needs for critical infrastructure protection within the City of Mesa.	234,750
	UASI	2003	Equipment	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	1,980,832

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Mesa (Concl'd)	UASI	2003	Exercise	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	\$ 4,000
	UASI	2003	Planning	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	50,000
	UASI	2003	Training	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	165,168
	UASI	2004	Assess vulnerability and harden critical infrastructure exercise	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	5,000
	UASI	2004	Assess vulnerability and harden critical infrastructure planning	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	10,000
	UASI	2004	Equipment to assess vulnerability and harden critical infrastructure	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	10,000
	UASI	2004	Equipment to assess vulnerability and harden critical infrastructure	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	175,000
	UASI	2004	Equipment to establish and enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	1,600,000
	UASI	2004	Exercises to enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	60,000
	UASI	2004	Planning to establish and enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	90,000
	UASI	2004	Training to enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	250,000
	UASI	2005	Enhance rapid response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	500,000
	UASI	2005	Equip threat assessment teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	136,000
	UASI	2005	Target hardening	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	900,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Mesa Fire Department	SHSP	2005	Sustain rapid response team (RRT) equipment	Maintenance expenses for equipment and calibration to ensure proper operation and responder safety. Maintenance expenses for one multifunction combustible gas instrument average \$1,200 per year. Radiation detection instruments require factory calibration and servicing on an annual basis at a cost of approximately \$500. Batteries for power tools last approximately 6 months to 1 year before wearing out. The total number of instruments and accessories that will be on each fire department RRT will require approximately \$25,000 to maintain on an annual basis.	\$ 50,000
Mesa Police Department	LETPP	2005	Communications—regional data sharing	Completion of a fiberoptic link between the Phoenix Public Safety Communications Center and the Mesa Public Safety Communications Center. This would allow for real-time data sharing between the two municipalities, linking their respective records system and "CopLink," a database searching tool for police forces. If one communications center was to be taken off-line for any reason, the other communications center could serve as the backup, which would allow for seamless dispatching of public safety personnel.	600,000
	SHSP	2005	Personal protective equipment for police first responders	This project for law enforcement will fill identified gaps that exist because of equipment that does not meet National Institute of Occupational Safety and Health standards. This funding would fill this gap that exists in our personal protective equipment preparedness by providing National Institute for Occupational Safety and Health-approved air purifying respirators (APR) with voice amplification systems (Millennium gas masks) for police officers and replacing current APRs that do not and will not be approved by the National Institute of Occupational Safety and Health for chemical, biological, radiological, nuclear, and explosive incidents. Law enforcement provides the community with an all-hazards response capability with specially trained law enforcement components. This personal protective equipment will allow officers the ability to operate in hazardous environments caused by acts of terrorism or for other reasons.	229,000
Paradise Valley Police Department	SHSP	2004	Law enforcement personal equipment (PPE)	Fully equip all appropriate police department personnel with authorized level C PPE.	28,500
	SHSP	2005	Personal protective equipment (PPE) for law enforcement personnel	Fully equip appropriate police department personnel with authorized level C PPE.	19,620

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Peoria	SHSP	2004	Establishment of decontamination sector	Expand the City's ability to set up a decontamination sector to assist regional hazardous materials response by acquiring decontamination tents, showers, equipment, and supplies to treat 125 patients per hour. Acquire a 26-foot-long triple-axle storage trailer with a two-ramp side door, ramp rear door, 12 kw Okan generator, shore power, lighting package, and air conditioner. This trailer would house the decontamination supplies and equipment. Acquire a laptop computer with a chemical reference system. Acquire radiological detection equipment. Decontamination support capabilities will include level B entry suits compatible with a powered air-purifying respirator with high-efficiency particulate air filters. All of the protective equipment will be interoperable with what is being utilized by the surrounding metropolitan medical response system teams and other automatic first aid responders. Additionally, all equipment will conform to the National Institute for Occupational Safety and Health chemical, biological, radiological, and nuclear standards and the National Fire Protection Association 1994.	\$ 184,600
	SHSP	2004	Mass casualty response	Expand the City's ability to provide mass casualty medical response by acquiring and deploying two additional patient modules including medical supplies to treat 200 additional patients. Acquire a 26-foot-long triple-axle storage trailer with a two-ramp side door, ramp rear door, 12 kw Okan generator, shore power, lighting package, and air conditioner. This trailer would house the additional medical supplies. Acquire an inventory control system to inventory and track medical supplies and integrate a patient tracking system. Provide administration and oversight of the grant funding by hiring a short-term contract grants administrator to acquire and deploy equipment and supplies (40 hours per week for 4 months).	146,400
	UASI	2005	Target hardening of Greenway water treatment plant	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	100,000
Peoria Police Department	LETPP	2005	Tactical robot	Purchase a tactical robot for use by the Peoria Police Department special assignments Unit (SAU). SAU addresses hostage, barricade, high-risk search and arrest warrants, and other tactical operations. SAU members are also fully qualified to wear self contained breathing apparatus and make entries on possible meth lab operations.	15,000
	SHSP	2005	Support and enhancement— chemical, biological, radiological, nuclear, explosive response vehicle	Expand the City's ability to provide a mass casualty response and decontamination response by acquiring a chemical, biological, radiological, nuclear, explosive response vehicle. This vehicle is a code three capable, big box cargo truck, 26,000 pounds gross vehicle weight with heavy-duty lift gate. This response vehicle would be utilized to transport mass casualty patient care modules or decontamination equipment.	125,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Phoenix	MMRS	2005	Enhance decontamination capability	The decontamination system currently available in Phoenix Fire Department was purchased in 1998 and has become both worn and outdated from a technical point of view. The purpose of this project is to obtain decontamination systems that are consistent with Department of Homeland Security assigned needs and that are compatible with the equipment used by other responders in this region. The project will also involve acquisition of a capacity to transport decontamination capability in keeping with multi-jurisdictional response to support UASI strategic plan and Arizona State MMRS response plan.	\$ 226,226
	SHSP	2003		Lump-sum allocation given to the City to support the Metropolitan Medical Response System (MMRS) goals. Project information is required to be maintained by the City.	200,000
	SHSP	2004	Hazardous materials chemical library system	The hazardous materials incident response systems in Phoenix are the primary tool used to identify unknown substances when responding to hazardous materials incidents involving products categorized as chemical, biological, radiological, or nuclear. This expanded library will be incorporated into these existing systems and will allow early recognition of all known weapons of mass destruction products and their precursors. The library is an expansion of existing capabilities in the City of Phoenix. The expanded library will allow the current systems to identify all of the known chemical precursors for weapons of mass destruction products.	48,999
	SHSP	2004	Hazardous materials radiological meters	These meters will provide the city of Phoenix hazardous materials teams the necessary capability to detect and identify radiological threats and responses to acts of terrorism and accidental releases of radiological matter. These meters will also be used to support decontamination operations for personnel involved in these events.	57,954
	SHSP	2004	Incident response team equipment	Provide small tools and equipment for incident support teams.	4,450
	SHSP	2004	Personal protective equipment (PPE)	The amount requested will provide 100 percent fully operational rapid response teams (RRT) for responding in their respective jurisdictions as well as state-wide. A RRT will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical incidents, working structure fires, and natural disasters. The PPE will support the rapid response team and would be available for use as needed at any incident or special event.	71,783
	SHSP	2004	Personal protective equipment (PPE)	Purchase PPE in the form of chemical protective suits and air-purifying respirators and accessories for city patrol officers.	524,500
	SHSP	2004	Personal protective equipment (PPE)	Purchase PPE in the form of chemical protective suits and air-purifying respirators and accessories for city patrol officers.	250,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Phoenix (Cont'd)	SHSP	2004	Personal protective equipment and police tactical response unit (TRU)	Purchase PPE in the form of chemical, splash resistant, and thermal protection suits and undergarments.	\$ 50,000
	SHSP	2004	Radiological pagers	These devices will be affixed to vehicles and personnel will be trained on the operational aspects of the systems.	38,344
	SHSP	2004	Special weapons and tactics equipment	The program will provide the City's special assignments unit members with the appropriate level of equipment to respond to significant incidents involving chemical, biological, and radiological threats.	150,000
	SHSP	2004	Sustain and enhance high-level response capability.	The amount requested will provide 100 percent fully operational rapid response teams (RRT) for responding in their respective jurisdictions as well as state-wide. An RRT will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical incidents, working structure fires, and natural disasters.	262,788
	SHSP	2004	Weapons of mass destruction chemical detector system	This device will be deployed at necessary locations to ensure safe working environments and will be incorporated into all existing local, regional, and state-wide response plans. This equipment will allow for continual air monitoring in response areas ensuring the safety of all personnel at a hazardous materials scene involving chemical, biological, radiological, or nuclear materials. This device will also be capable of monitoring areas identified for special events as well as critical infrastructure as necessary.	76,130
	SHSP	2005	Establish and enhance regional response teams	To develop, disseminate, and manage a building familiarization program that provides for interdisciplinary and interagency response procedures and protocols among first responders who are responsible for the protection of selected sites that have been identified as potential targets of terrorism. The program provides for training and support for the various teams that are involved in the response, protection, and management of selected sites. The program encourages interaction and compatibility with civilian resources.	144,000
	SHSP	2005	Incident communications support vehicle	This vehicle would be a mobile response unit equipped with VHF/UHF/800 MHz cache radios, communications consoles, base radios, and other communications equipment to facilitate communications during an emergency incident. The fire department will operate the vehicle on incidents with federally trained communications unit leaders and communications specialists. Training will expand this team to include law enforcement. The unit will operate under the logistics section of the National Incident Management.	200,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Phoenix (Cont'd)	SHSP	2005	Proactive criminal investigations and surveillance targeting terrorist threats	A proactive threat response program that provides equipment, training, and development for law enforcement surveillance during criminal activities and investigations involving joint terrorism task forces and the Arizona Counterterrorism Information Center.	\$ 260,920
	SHSP	2005	Public safety answering point (PSAP) interoperability stations	This project will equip each PSAP with two control stations. One for PSAP-to-PSAP communications and a second station for field subscriber interoperability.	126,000
	SHSP	2005	Purchase emergency radio cache	As the regional 800 MHz systems evolve, a stock of cache radios will be required to supplement agencies assisting with an event to operate on the system.	75,375
	UASI	2003	Equipment	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	3,889,785
	UASI	2003	Exercise	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	1,809
	UASI	2003	Planning and administration	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	287,086
	UASI	2003	Training	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	522,094
	UASI	2004	Critical infrastructure equipment	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	500,000
	UASI	2004	Equipment	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	194,000
	UASI	2004	Equipment to enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	950,000
	UASI	2004	Planning to enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	291,077
	UASI	2004	Terrorism intelligence and early warning center (or task force) equipment	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	200,000
	UASI	2004	Training to enhance regional response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	200,000
	UASI	2005	Enhance rapid response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	750,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Phoenix (Concl'd)	UASI	2005	Equip threat assessment teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	\$ 318,500
	UASI	2005	Establish and enhance initial support teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	300,000
	UASI	2005	Management and administration	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	199,929
	UASI	2005	Planning	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	562,550
	UASI	2005	Target hardening	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	1,085,750
Phoenix Emergency Management	SHSP	2005	Purchase detection gas identification system to sustain and enhance high-level response capability	Purchase gas identification systems for three hazardous materials response vehicles that provide coverage in the City of Phoenix and the Central Region, and are part of the state-wide deployment capability indication, analysis, and warning emergency support function #8.	187,500
	SHSP	2005	Sustain and enhance high-level response capability	Purchase hazardous chemical agent detection for three hazardous materials response vehicles that provide coverage in the City of Phoenix and the Central Region, and are part of the state-wide deployment capability indications, analysis, and warnings emergency support function #8.	27,375
Phoenix Fire Department	SHSP	2005	Sustain rapid response team equipment	Maintenance and calibration expenses for proper operation and responder safety. Maintenance expenses for one multifunction combustible gas instrument average \$1,200 per year. Radiation detection instruments require factory calibration and servicing on an annual basis at a cost of approximately \$500. Batteries for power tools last approximately 6 months to 1 year before wearing out. The total number of instruments and accessories that will be on each fire department rapid response team will require approximately \$25,000 to maintain on an annual basis.	75,000
Salt River Pima-Maricopa Indian Community	SHSP	2004	Personal protective equipment (PPE)	This grant would allow the Salt River Police Department to purchase those approved items that would bring them up to a minimum level of protection. The fire department request would place PPE protection on each engine and ambulance to augment hazardous materials already carried on the utility truck.	33,762
Scottsdale	SHSP	2004	Hazardous material decontamination system	Enhance team decontamination abilities by purchasing the following equipment: nonambulatory patient conveyor system (roller system), toxic industrial materials air monitoring calibration tool, and decontamination tent.	15,000

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Scottsdale (Concl'd)	SHSP	2004	Personal protective equipment (PPE)	Monies will be used to replace the Advantage 1000 masks with the Millennium respirators for the police department and to equip the hazardous materials unit of the fire department. Monies will also complete the police department's PPE issue and provide a reserve to replace used or damaged suits.	\$ 200,000
	SHSP	2004	Personal protective equipment (PPE)	Outfit the new Scottsdale Fire Department with minimum PPE and Millennium respirators.	120,000
	SHSP	2004	Police special weapons and tactics, sustain and enhance high-level response capability	Complete work to bring the Special Weapons and Tactics (SWAT) team into level 3 with regard to night vision equipment and hearing protection and ensure compatibility with the regional command SWAT systems.	60,000
Scottsdale Emergency Management	LETPP	2005	Special weapons and tactics equipment	Purchase chemical, biological, radiological, nuclear, and high-yield explosive capable level - protective equipment.	100,000
	SHSP	2005	Monitoring, detection, and research equipment for hazardous materials team	Sustain and enhance high-level response capability of the team with automated hazardous materials identification, air monitors with personal identification, and chemical database software and air modeling.	75,000
	SHSP	2005	Special weapons and tactics equipment	Complete chemical, biological, radiological, nuclear, and explosive capable level - protective equipment.	350,000
Sun Lakes	SHSP	2004	Personal protective equipment (PPE)	This equipment will provide response level 1 protection to all personnel as well as the necessary training equipment to ensure effective and proper usage.	42,564
Surprise Police Department	LETPP	2005	Interoperable communications systems	Purchase radio equipment that is Project 16 and Project 25 compatible to enhance coverage for both portable and mobile voice and data communications.	132,000
	SHSP	2005	Command van equipment	The City of Surprise has purchased through the fiscal budget process a mobile command van. The City has paid \$150,000 for the vehicle. The purpose of the request is for technical equipment to make the vehicle fully functional for deployment.	70,000
Tempe	SHSP	2004	All-hazard response vehicle	The amount requested will provide a 100 percent fully operational response vehicle for response in Tempe as well as state-wide.	81,623
	SHSP	2004	Chemical protective clothing (CPC)	Secure CPC for use on the chemical, biological, radiological, nuclear, and explosive mobile laboratory. The amount requested will provide 100 percent chemical, biological, radiological, nuclear, and explosive-compliant equipment and in-suit communications for response in Tempe and at Arizona State University, as well as the Central Region and state, for the Tempe fire and police departments and Arizona State University police department. The Tempe fire department is requesting funding for levels A and B chemical protective clothing ensembles, air-purifying respirators, and in-suit communications equipment.	178,160

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Tempe (Concl'd)	SHSP	2004	Personal protective equipment (PPE) for rapid response team.	The amount requested will provide 100 percent fully operational rapid response teams for responding in their respective jurisdictions as well as state-wide. A rapid response team will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical incidents, working structure fires, and natural disasters. The personal protective equipment will support the rapid response team and would be available for use at any incident or special event.	\$ 21,600
	SHSP	2004	Presidential debate support	The amount requested provided funding to purchase equipment that the Tempe fire and police departments did not have. On October 13, 2004, the city of Tempe hosted the presidential debate. In order to provide support for chemical agent, unknown materials releases, and technical rescue capabilities, the city of Tempe fire and police departments required detection capability enhancement, rescue equipment, decontamination equipment, and personal protective clothing.	475,202
	SHSP	2004	Support vehicle for metropolitan medical response system	The amount requested will provide a 100 percent fully operational mobile laboratory for response in the Central Region, as well as state-wide.	266,050
	SHSP	2004	Technical rescue equipment	The amount requested will provide 100 percent fully operational rapid response teams (RRT) for responding in their respective jurisdictions as well as state-wide. An RRT will have the equipment and training for the following: structural collapse situations caused by acts of terrorism or for other reasons, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, suspicious packages, emergency medical incidents, working structure fires, and natural disasters.	90,000
	UASI	2005	Enhance rapid response team	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	250,000
	UASI	2005	Equip threat assessment teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	136,000
	Tempe Fire Department	SHSP	2004	Special event response equipment	The amount requested will provide funding to purchase additional assets for movement of equipment and personnel during special events and large-scale incidents and a training mannequin for chemical agent exposure. Each large event requires the presence of members of the hazardous materials response team with personal protection equipment, air monitoring equipment, and basic decontamination equipment carried in backpacks and on carts.

Table 13: Central Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Tempe Fire Department (Concl'd)	SHSP	2005	Communications vehicle additions	On August 3, 2004, the Tempe fire department took delivery of the City's communication van for use during major events. The amount requested will provide funding to equip the van so that it can be fully functional and available for local, regional, and state-wide response. The future is to bring video documentation from the grounds to command and emergency operations center via a video sending unit. With high-speed radio Internet access, retrieval of Internet information such as maintenance support devices, blueprints of buildings and schools, aerial color maps, and access to city, county, or state geographic information system mappings are possible. Additionally, because of the Internet access, weather data to access is available. The weather access includes instant radar loops that allow responders to implement different mitigation techniques. Access to the Internet allows for immediate evacuation routes to be planned, census of impacted areas to be calculated, and perimeters to be set up immediately as the emergency unfolds. All of this information will be sent to emergency operation centers via e-mail.	\$ 94,000
	SHSP	2005	Sustain rapid response team equipment	Maintenance and calibration expenses for equipment to ensure proper operation and responder safety. Maintenance expenses for one multifunction combustible gas instrument average \$1,200 per year. Radiation detection instruments require factory calibration and servicing on an annual basis at a cost of approximately \$500. Batteries for power tools last approximately 6 months to 1 year before wearing out. The total number of instruments and accessories that will be on each fire department rapid response team will require approximately \$25,000 to maintain on an annual basis.	25,000
Tempe Police and Fire Departments	SHSP	2005	Personal radiological dosimeters	The amount requested will provide 100 percent of the needed personal radiological dosimeters for the members of the Tempe Police Department's rapid response team and four radiological dosimeters for each fire company. Personal radiological dosimeters monitor the amount of radiation that an individual is exposed to. A chemical, biological, radiological, nuclear, or explosive event involving radiation will require the use of personal radiological dosimeters for the safety of all responding personnel.	36,192
	UASI	2004	Equipment to establish and enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	2,074,146
	UASI	2004	Training to enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	75,854
Tempe Police Department	UASI	2004	Exercises to enhance regional response teams	Lump-sum allocation given to the City. Project information is required to be maintained by the City.	50,000

Table 14: Homeland Security Monies for the East Region
 By Local Jurisdiction and Project
 Grant Years 2003 through 2005
 (Unaudited)



Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Ak-Chin Indian Community Police and Fire Departments and Stanfield Fire Department	SHSP	2005	Communications system upgrade	Formation of West Pinal County Emergency Communications Cooperative, which would deal with the increase in calls and notify fire departments and first responders on a timely basis. The purpose behind the Communications Cooperative will be to establish a repeater radio system, which will allow radio signals to cover longer distances without degradation, establish a paging system, provide for recording and dispatching of emergency calls for local agencies, and coordinate the basic emergency communications for respective agencies under one regionalized emergency communications system for the west region of Pinal County.	\$ 103,968
Arizona City Fire District	SHSP	2005	Communications upgrade	Install a repeater (electronic device that allows radio signals to cover longer distances without degradation) for the District's radios for better communication. Install a communication tower in conjunction with Eloy Fire District and Eloy Police Department. Purchase new handheld units to help improve communication.	24,800
Beaver Valley Fire District	SHSP	2005	Enhanced communications	Provide two radios needed to participate in developing a network within the eastern region that provides high-quality communications between emergency response agencies, including fire districts or departments, police agencies or departments, and state and federal agencies, such as the Arizona Department of Public Safety and the U.S. Forest Service.	2,500
Canyon Fire District	SHSP	2005	Upgrade radio system	Upgrade communications to the new narrow band capability.	24,000
Casa Grande Fire Department	SHSP	2004	Hazardous materials and weapons of mass destruction response	Replace 1979 hazardous technological weapons of mass destruction truck with new updated truck, relocate old truck to serve Western Gila and Eastern Pinal counties. Supply new updated equipment for new truck using federal fiscal year 2003 monies from the Office of Domestic Preparedness and the Department of Justice homeland security grants. Also to reimburse monies diverted to purchase mandated personal protective equipment level C protection for first responder.	89,400
	SHSP	2004	Hazardous materials weapons of mass destruction response	Replace 1979 hazardous technological weapons of mass destruction truck with new updated truck. Relocate old truck to serve Western Gila and Eastern Pinal counties.	175,905
	SHSP	2005	Development of the communications system for the east region	Continuation of Initial Strategy Implementation Plan (ISIP) project established, approved, and started in 2003. This phase of the project will assist the department in acquiring console interface equipment and replacing remaining mobile and handheld radios to ensure communications within and between the 18 fire departments, 11 police departments, and the sheriff agency in Pinal County.	72,796

Table 14: East Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Eloy Police Department	LETPP	2004	Back-up generator	Support equipment for critical infrastructure that will enhance existing systems in the event of a power failure and will allow the agency to continue to conduct law enforcement operations within their region.	\$ 50,000
	LETPP	2005	Interoperable communications	Install wireless mobile data CAD (computer-aided dispatch) in ten patrol cars. This system will allow Eloy patrol officers to utilize the existing Arizona Department of Public Safety state-wide mobile data CAD system. This project serves the Sheriff's Department, Coolidge Police Department, Casa Grande Police Department, and the Arizona Department of Public Safety.	67,000
Gila County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	10,123
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	18,090
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	1,162,940
	SHSP	2004	Homeland security planning	Support long-term planning for the remainder of the year in accordance with state and federal Homeland Security strategies. Ongoing planning and technical support in a number of Homeland Security functions including maintenance of the Gila County homeland security strategy, management for grants, equipment procurement support, and technical support to the East Region Advisory Council membership and associated counties. Maintains an overview of jurisdictional interoperability needs such as training and equipment for all county agencies.	45,000
	SHSP	2004	Sheriff command vehicle	Purchase remaining equipment for the unified command and control vehicle.	70,721
	SHSP	2005	Homeland security planner	This project is to fund one planner position for homeland security purposes, including National Incident Management Systems (NIMS) compliance efforts. This position will work for the Gila County Office of Emergency Management but will assist in homeland security efforts for Graham and Greenlee Counties.	55,000
	SHSP	2005	Radio interoperability for county emergency operations center (EOC)	Upgrade of County EOC radios. Purchase one base radio for EOC, two mobile radios for EOC vehicles, and two handheld radios.	16,500
Gila County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	54,601
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	54,601

Table 14: East Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Gila County Emergency Management (Concl'd)	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	\$ 54,601
Gila County Sheriff's Office	SHSP	2005	Communications upgrade and coordination	Upgrade five mountaintop repeaters (electronic device that allows radio signals to cover longer distances without degradation) at Pinal, Ord, 5-mile, Diamond Point, and Water Tank to be P-25 compatible, narrow band, and with backwards compatibility to current system. Purchase mobile and portable units to be compatible as above, one each per field unit.	220,000
	SHSP	2005	Regional surveillance equipment	Purchase equipment to enhance surveillance of identified weapons of mass destruction targets in the East Region.	108,000
Gisela Valley Fire District	SHSP	2005	Communications upgrade	Upgrade existing radio system to be compatible with upgrades being undertaken by the Gila County Sheriff's Office.	20,000
Globe Fire Department	SHSP	2005	Upgrade communications system radio interface unit	This project is phase 2 of the City of Globe's continued effort to increase the communications throughout the community and upgrade radios with narrow-band capability to meet future needs.	15,000
Globe Police Department	SHSP	2005	Communications upgrade project	This project is phase 2 of the City of Globe's continued effort to improve the communications throughout the community and surrounding area. This request is to help purchase a repeater (electronic device that allows radio signals to cover longer distances without degradation) for the police department; a natural gas generator for the police department (PD), fire department, and public works (PW) repeater locations; two base stations (1 PD, 1PW); and mobiles and portables that meet P-25 standards. All of the current radio equipment is 10-15 years old and does not have narrow-band capability.	71,900
Graham County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	10,100
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	18,054
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	941,486
	SHSP	2004	Interoperable communications	A modular structure to house the communications center as well as all equipment to replace current emergency communication dispatch center equipment with four consoles constructed with public safety grade equipment. The communications center equipment will have the capability to link various frequencies and agencies together at the consoles. The system is anticipated to have a lifespan of 25 to 30 years with ongoing upgrade and refinements.	975,000

Table 14: East Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Graham County (Concl'd)	SHSP	2004	Interoperable communications	Improved communications operability across Graham County.	\$ 58,126
Graham County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	45,577
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	45,577
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	45,577
Greenlee County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	8,684
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	15,516
	LETPP	2004	Back-up generator	Support equipment for critical infrastructure that will enhance existing systems in the event of a power failure and will allow the agency to continue to conduct law enforcement operations within their region. The project also included mobile radios for the Sheriff's office to be consistent with the current transfer from a UHF to the VHF system.	50,000
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	769,363
	SHSP	2004	Communications system	Create a three-person dispatch center for Greenlee County Sheriff's department to support the computer-aided dispatch system and provide redundant backup for Graham County, Gila County, Cochise County, Clifton Police Department, and Phelps Dodge security.	975,000
Greenlee County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	37,654
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	37,654
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	37,654

Table 14: East Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Greenlee County Sheriff's Department and Clifton Police Department	LETPP	2005	Communications upgrade	Portable radio coverage for law enforcement and fiber optics connectivity to the Sheriff's dispatch center. This project serves the U.S. Forest Service, Greenlee County Sheriff's Department, Clifton Police Department, Phelps Dodge, and Greenlee County Search and Rescue.	\$ 35,000
Hayden-Kearny Police Department and Winkelman Volunteer Fire Department	LETPP	2005	Communications upgrade	Improve and enhance interoperable communications within all agencies in the Hayden and Winkelman areas.	25,000
Mammoth Fire Department	SHSP	2005	Communications systems upgrade	Replace existing system composed of three separate individual radios and place all radios into a single console with computer-based technology. Upgrade transmission capability to a stronger signal and adjust frequency's compatibility. Provide for stronger signal for handheld radios. Upgrade antenna for additional frequencies. Interphase single system into a back-up system with multiple consoles to create a public safety system for the region. Create another back-up system in a sister city for backup in case of an emergency.	50,000
Miami Police Department	LETPP	2005	Communications upgrade	Upgrade entire communication system to Association of Public Safety Communications Project 25 compliance to enhance communications and response times.	25,000
Payson Fire Department	SHSP	2005	Mobile radios	Purchase and install nine mobile radios in fire apparatus to replace outdated radios not in compliance with P-25 requirements.	12,000
	SHSP	2005	Portable radios	Purchase 12 portable field-programmable radios to replace current radios that do not comply with P-25 requirements.	18,000
	SHSP	2005	Radio interface unit	Purchase a radio interface unit that would allow interconnectivity of radios of dissimilar frequencies and bands, as well as cell and satellite phones.	11,000
Pinal County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	14,490
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	25,893
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	1,524,879
Pinal County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	61,152

Table 14: East Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Pinal County Emergency Management (Concl'd)	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	\$ 61,152
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	61,152
	SHSP	2005	Communications tower	Erect a public safety communications tower on Casa Grande Mountain to include a communications building large enough to house several public safety agencies' equipment both securely and independently.	400,000
	SHSP	2005	Homeland security planner	Pay for one planner position for homeland security purposes including National Incident Management System (NIMS) compliance efforts. This position will work for the Pinal County Office of Emergency Management but will also assist in homeland security efforts for Graham and Greenlee counties.	55,000
	SHSP	2005	Public safety satellite communications	Supply dispatch centers with stationary satellite telephones to include roof or outdoor mounted antennae. These will enable calls to and from dispatch centers in the event of normal telephone failure due to line cuts, power failures, or local switch failures.	60,000
Pinal County Sheriff's Office	LETPP	2004	Interoperable communications equipment	Develop a terrorism early warning system that will provide for enhanced communication among participating law enforcement agencies. The program will provide a data-sharing system that will increase the capability of agencies within the Eastern Region to identify terrorists through improvements to custodial information dissemination.	500,000
Safford Police Department	LETPP	2005	Police car dispatch equipment	Installation of mobile dispatch terminals in Safford police vehicles, including laptop computers, car mounts, power units, antennae, and transmitters. This project will allow for improved dispatch information.	35,000
Superior Police Department	LETPP	2005	Communications upgrade	Supply upgraded equipment to all emergency personnel within the Superior Police Department enabling them to communicate effectively with each other and other agencies in the event of major emergency situations.	11,653
Tonto Basin Fire District	SHSP	2005	Communications upgrade	Purchase P-25 (two-way radio) compatible handheld, mobile, and base radios, and upgrade antennae.	51,000
Tri-City Fire District	SHSP	2005	Communications system upgrade	Provide the Tri-City fire department with a radio and data communications system that will enhance communications with each other, dispatch, and incoming resources. This would provide increased safety, improved response times, and less confusion at emergencies. The upgrade to P-25-compatible equipment will enable the fire department to communicate with other emergency responders within the region.	45,000
Winkelman Volunteer Fire Department	SHSP	2005	Interoperable communications	Improve and enhance interoperable communications within all agencies in the Hayden and Winkelman areas.	116,000

Table 15: Homeland Security Monies for the North Region
 By Local Jurisdiction and Project
 Grant Years 2003 through 2005
 (Unaudited)



Local Jurisdiction	Federal Program	Grant Year	Project		Budget
			Name	Local Jurisdiction Reported Purpose	
Unallocated	SHSP	2004		Current unallocated monies. The regional advisory council is still in the process of allocating these monies.	\$ 15,232
Apache County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	12,445
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	22,239
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	780,634
Apache County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	50,385
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	50,385
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	50,385
Apache County Public Health	SHSP	2005	Emergency power generators	To ensure emergency and public information communication in Apache County, thus providing information to responding agencies and the public. The project will supply emergency generator power to the Round Valley Primary School and the Apache County Schools Information Technology networks.	60,000
	SHSP	2005	Joint information center (JIC)	To enhance public information communication needs of the joint information center in Apache and Navajo counties. To create secure intelligence and information sharing systems and networks. The center's public information line is in operation 365 days a-year, and the public can call and receive a prerecorded message from public health, emergency management, and fire agencies. A live-operator call center can be initiated by agency managers to serve public information needs if required.	53,645
Apache County Sheriff's Office	LETPP	2004	Interoperable communications	Install four repeaters (electronic device that allows radio signals to cover longer distances without degradation) to allow communications with deputies in northern Apache County and interoperability with the fire, emergency medical services, roads department, and Navajo Nation Police Department. This project will enhance the ability of law enforcement agencies within the northern Arizona region to operate radio systems more effectively.	150,000

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Apache County Sheriff's Office (Concl'd)	SHSP	2004	Enhance and maintain emergency operation center (EOC)	The goal of this project is to enhance and upgrade the equipment and systems of the Apache County emergency operations center in order to function more effectively and efficiently. Computer equipment will be needed with map-producing abilities, as well as Internet for communications to establish a state EOC link. Additional phone lines will be needed to allow dissemination of information to the public and emergency responders. To establish radio base stations to allow emergency radio traffic to come through the EOC rather than interrupt the normal business of the Sheriff's Office dispatch center. Audio visual equipment, television, radio, and satellite services are very useful for information during these disasters and emergencies.	\$ 200,000
Blue Ridge Fire District	SHSP	2005	Personal protective equipment	Replace three self-contained breathing apparatus that are old, obsolete, and not National Institute for Occupational Safety and Health-compliant. Supplement normal supplies by adding ten sets of National Fire Protection Association-compliant structural fire-fighting protective garments.	22,685
Coconino County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	11,683
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	20,790
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	866,849
Coconino County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	52,701
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	52,701
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	52,701

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Coconino County Emergency Management (Concl'd)	SHSP	2004	Portable radio cache	This project is for the Ponderosa Fire Advisory Council (represents the fire departments and districts in the Greater Flagstaff Area)—The objective of this project is to develop a VHF portable radio cache for the Greater Flagstaff area as well as being listed as a state resource. The radio cache is part of the National Interagency Incident Communications and National Interagency Fire Center standard and would be interchangeable with other caches of the same standard. The radios are also programmable to be compatible with narrow bandwidth operations and issues. Operating within the range of the Flagstaff Police Department communications center, the radios will be able to be patched with other channels to enhance the interoperability across various disciplines. The radios are programmable for additional geographic flexibility and will allow the user to operate when needed.	\$ 27,181
Coconino County Sheriff's Office	LETPP	2004	Interoperable communications systems	Install a voter unit for the main channel of the Sheriff's radio system, build UHF stations in Page and Williams, build voter units for fire mutual aid, a base station adding interagency capabilities to Navajo Mountain, and build a portable communications bridge. This project will enhance the ability of law enforcement agencies within the northern Arizona region to operate radio systems more effectively.	189,000
	LETPP	2005	Multiple agency tactical team intervention equipment	Sponsorship by the Coconino County Sheriff's Office of six individuals to join the Flagstaff Police Department tactical team to provide for an integrated team that can respond regionally. The Flagstaff Police Department will be responsible for training costs and response. The Coconino County Sheriff's Office will be responsible for purchasing the equipment, training, and overtime costs for the members it sponsors.	53,332
	SHSP	2004	Data integration system (continuation)	The goal of this project is to build on the first phase of the criminal justice data integration project. The second phase includes importing the County Attorney case number back into the records management system to create a link to a person's name that would allow the Sheriff's Office and County Attorney's Office to update the person name database with the most current information. This integration will provide for data integrity throughout the County and will assist the Sheriff's Office, Flagstaff Police Department, Williams Police Department, Northern Arizona University Police Department, courts, probation, and the County Attorney's office to share critical information.	100,000
	SHSP	2004	Emergency operations center (EOC) local area network	This project would supply state-of-the-art equipment consisting of an independent server, laptop computers, and management software to create a local area network to support EOC operations and enhance response and recovery throughout the region.	45,500

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Coconino County Sheriff's Office (Concl'd)	SHSP	2004	Interoperable radio communications package	The Red Cross through the Coconino County Sheriff's Office requested funding of an interoperable radio communications package that will allow them to build a comprehensive, self-sufficient communications system. The communications package will enable better service to response personnel and the community by filling the gaps between the needs and existing capabilities. The American Red Cross is designated as the lead support agency in several emergency support functions in the state emergency plan and the Coconino County emergency plan, and has a continued commitment to better serve our nation's emergency prevention, preparedness, and response personnel. The goal of the project is to provide for Red Cross communication interoperability and compatibility among federal, state, and local response agencies. The communications package will greatly improve existing capabilities to better serve response personnel and affected communities in all hazards including bioterrorism events.	\$ 15,452
	SHSP	2005	Environmental Systems Research Institute (ESRI) Arc Geographical System	The purchase of one licensed ESRI's Arc Geographical information system product and one large-format Hewlett-Packard plotter. These two pieces of software and hardware will allow better collection of needed data in emergency situations, assist in the current processing of data received from the county and city Geospatial Departments, and also help support interagency data updates through cooperative data management.	19,462
	SHSP	2005	Multiple agency tactical team intervention equipment	Sponsorship by the Coconino County Sheriff's Office of six individuals to join the Flagstaff Police Department tactical team to provide for an integrated team that can respond regionally. The Flagstaff Police Department will be responsible for training costs and response. The Coconino County Sheriff's Office will be responsible for purchasing the equipment, training costs, and overtime costs for the members it sponsors.	7,062
Eagar Fire Department	SHSP	2005	Emergency mass casualty and decontamination	Improve the response and recovery capability and safety for emergency responders in southern Apache County. Funding of this project would provide medical supplies for responding to mass casualty incidents within southern Apache County. The project would provide a portable decontamination system for decontamination of victims exposed to toxic substances. It would provide additional safety equipment and supplies to protect emergency responders by providing a safer work environment when dealing with large incidents with multiple victims.	65,000
Flagstaff Fire Department	SHSP	2004	Hazardous material technical rescue equipment	The Flagstaff Fire Department operates a tier-3 hazardous materials response team. The team is in the process of building a new special operations truck to service the area. The truck is scheduled for completion in the fall of 2004. The department's goal is to equip the truck with necessary hazardous material equipment. Requesting: 20 level A entry suits, hazardous material hot shower, mobile art cart for confined space rescue, class C chlorine kit, confined space communication kit, air cushion loft kit, weather station for hazardous material incidents, and a Charlie's horse deployment system (wheeled litter system).	51,607

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Flagstaff Fire Department (Concl'd)	SHSP	2004	Personal protective equipment—chemical, biological, radiological, nuclear, self-contained breathing apparatus system	To replace existing Scott brand 2.2 self contained breathing apparatus systems with new self-contained breathing apparatus equipment that is now resistant to chemical, biological, and nuclear materials.	\$ 45,237
	SHSP	2004	Technical rescue circular saw	The goal of this project is to purchase circular saws used to cut through metal building structures and components. Currently, the Department has three circular saws of varying sizes that are not compatible with one another.	3,136
	SHSP	2005	North region heavy rescue unit (HRU)	The HRU will provide the region and the state with technical rescue operations such as collapsed structures and roadways and with weapons of mass destruction hazardous material responses.	936,718
	SHSP	2005	Personal protective equipment	To replace existing Scott brand 2.2 self contained breathing apparatus systems with new self-contained breathing apparatus equipment that is now resistant to chemical, biological, and nuclear materials.	116,765
Flagstaff Police Department	LETTP	2004	Regional response team intervention equipment	Support equipment for bolstering response and recovery capabilities and protecting emergency responders.	46,088
	LETTP	2005	Regional bomb squad response vehicle	To equip the Flagstaff Police Department bomb squad with an emergency response vehicle for use in weapons of mass destruction mitigation and remediation.	74,750
	SHSP	2004	Bomb robot	The goal of this project is to equip the Flagstaff Police Department bomb squad with a fully functional and operational bomb response robot for use in weapons of mass destruction mitigation and remediation. Most bomb squads in the United States are now equipped with robots to facilitate remote inspection and disruption of explosive devices. This tool helps reduce the danger to human life and property by enabling bomb technicians to remotely handle dangerous items and thereby reduce the potential for unintentional detonations.	153,928
	SHSP	2004	Explosive device mitigation and remediation equipment and ballistic threat body armor	The goal of this project is to equip the Flagstaff Police Department emergency response team with seven more modern bullet-resistant tactical load-bearing vest. These vests help reduce the danger to human life and enable the officer to remain active longer in a critical incident.	10,500
	SHSP	2004	Regional bomb squad response vehicle	Reallocation of regional monies. Supplements 2005 regional bomb squad response vehicle project.	40,650

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Flagstaff Police Department (Concl'd)	SHSP	2005	Law enforcement surveillance equipment	The equipment (equipment for law enforcement surveillance: one audio intelligence system-1 watt transmitter, 500mw ball-cap transmitter, 2-watt gym bag repeater combo, bic lighter style digital recorder, and memo cam color camera) will allow officers to effectively gather intelligence information pertaining to homeland security in a covert manner, as well as record and document information pertaining to the purchase of illegal weapons and other materials during their investigations.	\$ 10,945
	SHSP	2005	Metal detecting wands	To procure five Garrett or similar model metal detector wands that would be used by police officers or other security personnel to scan individuals desiring entry into certain public meetings or events.	1,249
	SHSP	2005	Personal protective equipment modular bags	Bags will allow personnel to house and transport all pieces of protective equipment already issued (mask, class C level suit, booties, gloves, etc.).	8,800
	SHSP	2005	Radiological detection equipment	To provide proactive intervention by law enforcement to prevent terrorist acts through the use of radiological material.	10,227
	SHSP	2005	Regional bomb squad response vehicle	To equip the Flagstaff Police Department bomb squad with an emergency response vehicle for use in weapons of mass destruction mitigation and remediation.	47,500
	SHSP	2005	Security surveillance system	To purchase surveillance systems for both the Coconino County Sheriff's Office and Flagstaff Police Department facilities. This system will provide security cameras both inside and outside of the facilities and digitally record images 24 hours a day.	45,834
Flagstaff Police Department/ Coconino County Sheriff's Department	SHSP	2005	Trunk system relocation	An alternative location and options for the radio communications system that would provide better radio coverage and range and reduce dead zones.	110,000
Flagstaff Public Works	SHSP	2004	Traffic control equipment with trailer	The goal of this project is to prepare and furnish the public works street division with the equipment necessary to provide the city with the capabilities for implementing an emergency response. In the event of a weapons of mass destruction incident, the street division will have an emergency plan and the provisions essential to manage a crisis or a disaster in Flagstaff. The equipment and supplies requested will assist residents in an orderly evacuation and direct the process from the incident control center. This equipment may also be utilized to assist other jurisdictions with traffic control in the event of a terrorist or weapons of mass destruction incident.	18,600
Flagstaff Utilities Department	SHSP	2005	Water quality early warning system	Purchase water quality test equipment for first response capabilities and equipment to establish a network for a water quality early warning system to monitor water quality within the utilities department-water production and water distribution.	37,815

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Forest Lakes Fire District	SHSP	2004	Fixed repeater	Directly support communications with the county and state agencies during emergency situations to allow radio signals to cover longer distances without degradation.	\$ 9,853
Highlands Fire Department	SHSP	2004	Backup generator	The goal of this expenditure would be to provide two backup power generators for the two fire stations. Currently the only backup power supply is battery backup. This power source allows the Department to function for a couple hours if normal power was not restored. The two generators would ensure that the stations would be functional until normal power is restored.	41,274
	SHSP	2004	Self contained breathing apparatus system	The goal for this expenditure is to replace the current inventory of self-contained breathing apparatus systems with a newer model containing necessary safety and updated technological features. These features would allow the Department to meet the new National Fire Protection Association self-contained breathing apparatus requirements. Requesting 25 ISI Viking 30-minute self-contained breathing apparatus systems with integrated PASS alarm and mask communication package plus spare 30-minute bottles.	115,775
Holbrook Police Department	SHSP	2005	Video monitoring system	The establishment of a video monitoring system for critical municipal infrastructure and key strategic locations within the City of Holbrook. This would include water wells, water treatment plant, ground tanks, airport, interstate overpasses, railroad crossings, city hall, and public safety facilities. Cameras would be linked to a central monitoring base located within the police department where sites could be monitored 24 hours a day or data storage and retrieval could occur.	48,600
Hopi Tribe	SHSP	2004	Hopi emergency response team personal protective equipment	The mission of the Hopi emergency response team is to provide an effective, coordinated, and planned response effort between the Hopi tribe, tribal departments, villages, and state and federal agencies on the Hopi Reservation in response to any incident or emergency situation. An additional 36 level C kits were added.	29,251
	SHSP	2004	Interoperable broadband communications	To create and implement an interoperable radio and communications system for law enforcement, fire, medical, and emergency first responders for the Hopi reservation that will allow partnering agencies to talk with each other on demand and in real time.	148,740
	SHSP	2004	Vehicle global positioning system for first responders	The scope of this project is to better develop the Hopi tribe's emergency response services capabilities through innovative technology. The use of modern technology (global positioning system and geographical information system) will develop the tribe's ability to depict the location of the incident more expediently and provide information via satellite to local and regional responders.	98,770
	SHSP	2005	Access control system	More secured access controls on doors and other entrances to the Hopi tribal headquarters and other critical buildings.	18,768
	SHSP	2005	Backup power generator system	Installation of a 60kv backup power generator with an automatic transfer switch to provide continuous operation of the tribal headquarters' electrical utilities.	45,000

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Hopi Tribe (Concl'd)	SHSP	2005	Hopi emergency medical services (EMS) personal protective equipment	To properly suit and train EMS personnel to respond to events such as terrorism, bioterrorism, hazardous materials situations, or other types of emergency situations.	\$ 10,000
	SHSP	2005	Wireless surveillance and security system	Remote surveillance system for the main headquarters of the Hopi tribe and other critical buildings.	80,000
Kaibab Paiute Tribe	SHSP	2004	Decontamination equipment	The tribe is isolated and in order to deal with an emergency, the project will provide them with a decontamination shower, boot covers, sight saver eyewash stations, disposable coveralls, and chemical tape to seal openings for use by emergency health personnel or public works employees responding to a weapons of mass destruction event.	2,135
	SHSP	2004	Interoperable communications equipment	Currently the community is forced to rely upon other communities. Should Highway 389 be impassable the tribe would be in seclusion. The community needs to be self-reliant and self-equipped. The goal of the project is to have an interoperable communications system based from the incident command center, including portable units, a tactical communications package, a desktop computer and printer, a generator, a projector with screen, and a repeater station for broadcast signals. This system will lead to improved multidisciplinary and multi-jurisdictional interoperable public safety communications by facilitating faxing, the creation and routing of maps using global positioning system, connecting to other dispatch centers, Internet, local area network, digital camera, scanner, geographical information system, and portable fingerprint capture. Project includes a communications system with portable radios, repeater station and antenna, four 2-way radios, computer work station, projector, and generator.	50,522
	SHSP	2004	Medical supplies	To provide 2 fully equipped spine boards, 2 strap loop ends, 2 strap clip ends, 2 head immobilizers for use by emergency medical personnel responding to a weapons of mass destruction event.	506
	SHSP	2004	Personal protective equipment (PPE)	To provide PPE for a weapons of mass destruction incident such as chemical, biological, radiological, or nuclear event (gas masks and 30 Level C PPE kits).	11,394
Linden Community Emergency Response Team	CCP	2005		The Arizona Citizen Corps Council awarded the monies to the Community Emergency Response Team due to its best practices. The award serves as an incentive for citizen corps programs across the State to continue to develop and enhance their program.	5,000
Linden Fire Department	SHSP	2005	Back-up emergency power generator	Addition of a generator to run the station should the power go down. Without power, the station cannot pump water to put out fires.	35,000

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Navajo County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	\$ 14,400
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	25,731
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	1,216,220
Navajo County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	51,849
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	51,849
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	51,849
	SHSP	2004	Emergency operations center enhancement	The objective of this project is to enhance the Navajo County Emergency Operations Center with laptop computers and a video graphical array projector.	24,000
	SHSP	2005	Emergency management planner	Hiring of a planner on a part-time basis to assist in the planning of mitigation, response and recovery efforts from any weapons of mass destruction, terrorism, chemical, biological, radiological, nuclear, or explosive incidents in Navajo County and local areas.	20,000
	SHSP	2005	Prime movers for equipment trailers	Purchase five prime movers to move equipment, command post and communications trailers, and personnel to the site of any emergency management division chemical, biological, radiological, nuclear, or explosive event.	105,000
Navajo County Sheriff's Office	LETPP	2004	Assess vulnerability of and harden critical infrastructure	Support equipment for critical infrastructure that will enhance existing systems in the event of a power failure and will allow the agency to continue to conduct law enforcement operations within the region.	50,000
	LETPP	2004	Interoperable communications	Install two new consoles to allow communications with city, tribal, and county radios. This project will improve the ability of law enforcement agencies within the northern Arizona region to operate radio systems more effectively.	275,000
	SHSP	2004	Interoperable communications	The goal of this project is to enhance the communications interoperability of the Navajo County Sheriff's Office with other emergency response agencies within Navajo County. This funding will supply additional monies to monies already received for a new dispatch console system, along with replacement of approximately 12 mountain top repeaters, as well as possibly adding several new repeater sites for enhanced communications.	295,315
	SHSP	2004	Power generator backup	Backup power system for communications at the county emergency operations center.	39,695

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Navajo County Sheriff's Office (Concl'd)	SHSP	2005	Personal protective equipment (PPE) enhancements	Replace and upgrade PPE for Sheriff's Office personnel to meet current Occupational Safety and Health Standards and National Institute for Occupational Safety and Health standards. Need chemical, biological, radiological, nuclear, and explosive canisters; and type F tyvek (durable material that resist chemicals) boot covers, and gloves.	\$ 18,000
	SHSP	2005	Weather surveillance equipment	To purchase two portable weather surveillance units available for use in Navajo County and the region.	12,000
Navajo Nation-Department of Resource Enforcement	SHSP	2005	Navajo Nation CODY System Expansion	Expansion of the Navajo Nation Department of Resource Enforcement's automated record keeping system and vehicle tracking and mapping system, and securing hardware and the database in the north region satellite offices.	65,000
Navajo Nation Fire Department	SHSP	2004	Hazardous material team response equipment	The goal of this project is to improve the level of response to hazardous materials incidents in the Navajo Nation. Responders within the Navajo Nation are trained and only equipped at the basic level. Any hazardous materials incident that occurs could be detrimental to the environment, communities, and citizens without proper training and equipment. The scope of the project is not to create a regional hazardous materials team, but to provide local resources and abilities to mitigate an incident before it escalates. To purchase personal protective equipment; monitoring and detection equipment; decontamination equipment; containment and confinement equipment; communications equipment; vehicles and command units, logistics equipment, and reference materials.	385,000
Page Fire Department	SHSP	2004	Mobile repeater with trailer	The mobile repeater would help raise the level of response readiness and help provide an essential communication link between the canyon and mesa areas.	16,000
	SHSP	2004	Portable radios	The 19 Motorola 2000 portable radios are a crucial update to regional communications. The portable radios can be programmed to any agency's frequency that is requesting backup or assistance.	18,890
	SHSP	2004	Self-contained breathing apparatus	The goal of this project is to protect officers who are responding to any critical incident where chemicals or hazardous materials are involved. The police officers need to be fully equipped to secure the scene before any other responding agency can enter and take over or clean up.	28,770
	SHSP	2005	Self-contained breathing apparatus and satellite phone	Upgrade department self-contained breathing apparatus with new National Fire Protection Association compliant ISI Viking DXL digital self-contained breathing apparatus. Improve ability to communicate with a Qualcomm GSP 1600 satellite phone.	40,608

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Parks-Bellemont Fire District	SHSP	2004	Radio equipment	This project is to meet the following goals in order of importance: (1) reach 100 percent Project 25 compliance with all department portable radios, specifically to address the known needs for interoperability; (2) purchase equipment consistent with the standards set forth in the interagency board's selected equipment list for 2004; (3) maximize the department's previous investment in 12 Bendix King DPH-5102S radios by purchasing 18 more radios with accessories; and (4) have easy programming exchange with our most frequent mutual aid partners, especially the U.S. Forest Service in the Kaibab National Forest and the Arizona State Land Department, who require not only Project 25 radios, but field programmability, and have specifically stated a strong preference for Bendix King radios.	\$ 31,100
Pinetop-Lakeside Police Department	SHSP	2005	Enhance radio communications	Improve the capability of radio interoperability with surrounding public safety agencies such as the Navajo County Sheriff's Department, White Mountain Apache Tribal Police Department, Show Low Police Department, and the Navajo County emergency services division.	7,655
Show Low Fire District	SHSP	2004	Weapons of mass destruction hazardous material response equipment	This project will enhance and allow the Show Low Fire District the capability to respond to and handle weapons of mass destruction responses in the northeastern region as the designated response team of Arizona. This project would equip the vehicle with the needed and required equipment to deal with weapons of mass destruction events.	98,000
	SHSP	2005	Hazardous material equipment for regional response	Acquiring the personal protective equipment, monitoring equipment, decontamination systems, and tools for the necessary response and to safely support the team and those agencies that will be assisting in these technical operations.	65,000
Show Low Police Department	LETTP	2005	Computer-aided dispatch and mobile data computer system	Purchase 25 laptop computers for use with the Show Low Police Department's computer-aided dispatch and mobile data computer system. This system is used to dispatch officers to calls, share secured intelligence, collect statistical information, and provide officer safety data to officers in the field. This system also connects officers into the state and federal database.	20,000
	LETTP	2005	Interoperable communications	Purchase and install two radio receivers to facilitate the reception of voice radio traffic by the department's dispatch center. Also purchase five new portable radio kits to replace old, failing portables for which parts are no longer available. This project will improve voice radio communications between first responders and the dispatch center.	23,000
	LETTP	2005	Special response team equipment	Purchase equipment and provide additional training for the Show Low Police Department's special response team (SRT). Equipment would include tactical radio kits and headphones, ballistic vests, a ballistic blanket, gas masks, a bang pole, a tactical ladder, and a throw phone. The training would provide intermediate level training to the entire SRT team and allow for at least one full-scale, multiagency mock training scenario such as a hazardous material event or an active shooter.	56,300

Table 15: North Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Show Low Police Department (Concl'd)	SHSP	2004	Wireless interoperable system	The goal of the project is to develop wireless, interoperable communications in Show Low, Pinetop-Lakeside, and southern Navajo County. The wireless communications system operates on three frequencies allowing multiple users to access the system via laptop computers and personal digital assistants. This means multiple agencies can use the same system without interfering with each other, but still have cross-communications when needed. This is the only system of its type that provides sufficient security buffers to allow law enforcement and nonlaw enforcement agencies to communicate on the same system.	\$ 100,000
	SHSP	2005	Computer-aided dispatch and mobile data computer system	Purchase 25 laptop computers for use with the Show Low Police Department's computer-aided dispatch and mobile data computer system. This system is used to dispatch officers to calls, share secured intelligence, collect statistical information, and provide officer safety data to officers in the field. This system also connects officers into the state and federal database.	80,000
Springerville and Eagar	SHSP	2004	Operable and interoperable communications	This project will be to standardize and update communications with emergency responders in southern Apache County and Navajo County communities by providing portable, mobile, repeater, and base station capabilities. These communication kits will be capable of synchronization and upgrade to state standards when set, as well as being programmable to other area frequencies. The project will expand the number of available frequencies for emergency responders. The requested repeaters will be utilized to lower the amount of dead zones currently experienced and will raise communications to a basic level by allowing radio signals to cover longer distances without degradation.	175,000
Springerville Fire Department	SHSP	2005	Chemical, biological, radiological, nuclear self-contained breathing apparatus	Purchase of chemical, biological, radiological, and nuclear certified self contained breathing apparatus kits to increase protection for firefighters during high-risk search and rescue operations, fire suppression activities, and hazardous chemical or biological events.	80,000
Springerville Police Department	LETPP	2005	Enhance and maintain assessment and detection capabilities	Establishing a geographical information system that mirrors other cities in the region. The grant would cover the startup costs for software, hardware, computers, printers, and data input devices for the system. This will allow quick access to vulnerable sites in the region as well as specific targets of cover should an incident occur. In addition, purchase binoculars and spotting scopes.	77,500
	SHSP	2005	Critical infrastructure	Add security features to infrastructure sites to deter open access to those facilities.	25,000
	SHSP	2005	Establish and enhance emergency operations center (EOC)	Provide information technology cabling, phones, radios, audio visual equipment, hardening (process of ensuring that the operations and services that support the city are as resilient as possible to unforeseen events or failures), and signage to existing center.	50,000

Table 15: North Region (Concl'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
St. Johns Police Department	SHSP	2005	Interoperable Communications	Create an effective and reliable radio communications system in the central area of Apache County whereby emergency responders will have the capability to not only effectively communicate with each other but with emergency responders throughout the region.	\$ 86,345
Summit Fire District	SHSP	2004	Interoperable communications mobile and portable radios	The goal is to increase interoperability with other public safety agencies via improved radio capabilities allowing for communication on other agency frequencies. Purchase three Bendix King mobile radios, six Bendix King portable radios, and six Bendix King desk chargers.	8,314
	SHSP	2005	Communication operability and interoperability	Purchase of 12 handheld digital and analog narrow band and ultra narrow band Bendix King DPHX-5102X radios.	17,448
Sun Valley Fire District	SHSP	2005	VHF repeater	Purchase and install a VHF repeater (electronic device that allows radio signals to cover longer distances without degradation) to provide communications for first responders along the Interstate 40 corridor within northeastern Navajo County.	10,800
Tusayan Fire Department	SHSP	2005	Gas monitoring and detection equipment	To purchase gas monitoring and detection equipment that would be National Fire Protection Association and Occupational Safety and Health Association Respiratory Protection compliant.	1,600
White Mountain Apache Tribe Fire Department	SHSP	2005	Interoperable communications Cibecue Ridge project	Relocate police department's and fire department's antennae, repeaters, and duplexers from Brews Hill to Cellular One's tower on Cibecue Ridge. Install a shelter, two new antennae, repeaters, and duplexes for game and fish and emergency service management departments on Cellular One's tower on Cibecue Ridge.	203,620
White Mountain Apache Tribe Game and Fish Department	SHSP	2004	Personnel protection equipment (PPE)	The goal of this project is to provide the White Mountain Apache Tribe game and fish department rangers with Level C PPE directed by the Governor of Arizona as the minimum level of protection for first responders.	7,000
White Mountain Apache Tribe Police Department	SHSP	2004	Interoperable communications—central radio base station radio console	The objective of this project is to replace the 25-year-old radio dispatch system and to integrate all responding emergency crews by providing an emergency radio frequency, which all local or regional agencies can switch on to maintain radio contact and to receive frequent updates on the emergency processes.	322,240
Winslow Police and Fire Departments	LETPP	2005	Mobile data system with digital video system	Provide law enforcement personnel with immediate access and capture of critical information. Purchase 20 Mobile Data Units and 7 Mobile Digital Video Units. In addition, purchase surveillance/security equipment for 16 strategic sites in the City of Winslow.	97,055
	SHSP	2005	Mobile data system with digital video systems	Provide law enforcement personnel with immediate access and capture of critical information. Purchase 20 mobile data units and seven mobile digital video units. In addition, purchase surveillance and security equipment for 16 strategic sites in the City of Winslow.	81,805

Table 16: Homeland Security Monies for the South Region
 By Local Jurisdiction and Project
 Grant Years 2003 through 2005
 (Unaudited)



Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Cochise County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	\$ 13,650
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	24,390
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	1,378,238
Cochise County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	60,798
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	60,798
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	60,798
	SHSP	2005	To upgrade and enhance the eastern Arizona radio system (EARS)	With grant funding we will provide EARS in the eight dispatch centers in Cochise County. The EARS is a nonrepeated VHF radio frequency that is available for use during multiple agency responses.	80,000
Cochise County Sheriff's Office	LETPP	2004	Backup generator	Support equipment for critical infrastructure that will enhance existing systems in the event of a power failure and will allow the agency to continue to conduct law enforcement operations within their region.	50,000
	LETPP	2004	Regional special weapons and tactics team	Purchase a Lenco bearcat rapid response truck, night vision equipment, gas masks, and telescopic pole camera.	217,263
	LETPP	2005	Deployment vehicle	Purchase a deployment vehicle as well as specialized equipment in order to improve the effectiveness and safety of the tactical team.	66,309
	SHSP	2004	Incident command vehicle	Purchase an incident command and communications vehicle that has the capability of operating on unimproved county roads. The vehicle we are looking at has workspace for an incident command element and communications equipment for three dispatch positions. The vehicle will be equipped with a mobile configured ACU-1000 modular interface/interconnect system to permit interoperable communications in areas beyond the coverage of the state-provided system, which is permanently located on Mule Mountain.	269,600

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		Budget
			Name	Local Jurisdiction Reported Purpose	
Cocopah Indian Tribe	SHSP	2004	Interoperable communications	This project will enhance the communications abilities of the Cocopah Nation by adding three repeaters (electronic device that allows radio signals to cover longer distances without degradation) along with antennae and cabling to allow an increase in communications abilities. These repeaters and the associated cabling and antennae would be mounted on top of existing water towers within the Cocopah Nation.	\$ 80,000
Drexel Heights Fire District	SHSP	2004	Develop and enhance interoperable communications	This project will install VHF radio units in all emergency response vehicles in the district to allow those response units to communicate when responding to other jurisdictions during mutual aids incidents. The radios would be both mobile fixed units and portable units. The project includes the installation of the mobile fixed units and charger systems for the portable units. All radios would be compliant with current technology and the portable radios would be intrinsically safe units for working in hazardous environments. Drexel Heights primarily operates on UHF and this project would allow for VHF radio installation in all emergency response units.	28,000
	SHSP	2004	Miscellaneous technical rescue equipment	This project will provide additional resources for the district's technical rescue team, which is needed for specialized situations. The project would allow for purchase of various pieces of equipment for rescue in structural collapse, below grade, or confined space incidents. Equipment would include cameras, listening devices, hydraulic tools and devices, and shoring and related equipment. This project would be a multiple-year project. It would be important to do this over several years to enable the equipment to be purchased and training to be provided for each function. It is unlikely that we could accomplish this entire project in 1 year. Therefore, we would phase in the purchasing and related training over several years.	25,000
	SHSP	2005	Develop and enhance regional hazardous materials response capability	This project would provide the equipment for radiological detection and monitoring for the Pima hazardous materials response team—South and emergency response units of the Drexel Heights Fire District and Green Valley Fire District. Radiological detectors and monitors would be placed on the regional hazardous materials response unit's vehicle and each of the emergency response units' vehicles from both fire districts.	40,000
	SHSP	2005	Establish and enhance regional hazardous material response teams	This project would allow the purchase of various pieces of equipment for rescue in structural collapse, below grade, or confined space incidents. Equipment would include cameras, listening devices, hydraulic tools and devices, and shoring and related equipment. This project would be a multiple-year project. It would be important to do this over several years to enable the equipment to be purchased and training to be provided for each function.	10,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Elfrida Fire District	SHSP	2005	Improving area radio communication ability	Elfrida Fire District is requesting a base radio to improve its communications capability. A new base station with higher wattage would provide better coverage for some of the remote areas where we respond. Their location, near the border of Mexico, is a high-intensity drug route as well as a well-traveled route for illegal immigrants.	\$ 2,000
Golder Ranch Fire District	SHSP	2004	Backup power generators	This project would provide the basic alternative power support needed to firefighters and the community during traditional disaster-related power failures. The project would include the purchase, installation, and maintenance of two 20-kilowatt station generators. These generators will be utilized at stations located in the district's two main retirement communities. Generators at these two sites will complete a district strategic goal of having generators at every fire station as recommended by the National Fire Protection Association.	52,000
	SHSP	2005	Technical rescue equipment	The project would allow the purchase of diverse pieces of equipment for rescue in structural collapse, below grade, or confined space incidents. Equipment would include cameras, listening devices, hydraulic tools and devices, shoring, supplied air systems, and other equipment. This project would be a multiple-year project to enable the equipment to be purchased and training to be provided for each specific function.	20,000
Green Valley Citizen Corps Council	CCP	2005		The Arizona Citizen Corps Council awarded monies to the Green Valley Citizen Corps Council for its best practices. The award is to serve as an incentive for citizen corp programs across the State to continue to develop and enhance their program.	2,500
Green Valley Fire District	SHSP	2004	Enhance hazardous material response equipment	Chemical, biological, radiological, nuclear, and explosive-approved equipment for hazardous materials and weapons of mass destruction response.	17,020
	SHSP	2005	Enhancement of decontamination equipment	Purchase equipment for emergency and technical decontamination to ensure acceptable levels of safety and protection of team members and the public. Enhance air monitoring capabilities of the entire regional team by acquiring wireless monitoring units capable of transmitting real-time information from contaminated environments while maintaining personnel safety.	28,500
Huachuca City Fire and Police Departments	SHSP	2005	Communications and dispatch equipment upgrade	Purchase replacement portable radios for fire and police to allow them interoperable capabilities and the ability to operate on the Sheriff Department's new narrow-band system.	45,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		Budget
			Name	Local Jurisdiction Reported Purpose	
Marana	SHSP	2004	Enhance interoperable communication	The radio system project is scheduled to be completed over a 16-month period. It will use the latest technology, which will be Project 25 compatible and meet all known plans at the state level. The anticipated life of the radio system is 15-20 years with the ability to be upgraded. When the project is completed, it will provide 95-97 percent coverage for portable radios and mobile voice and data communications devices. The purchase of a radio interconnect system will allow us to establish our mobile command center so we can communicate with other agencies and our community emergency response team volunteers during incidents. The satellite telephones will help ensure a secure line of communication at an incident between the incident commander and the emergency operation center (EOC). The crisis management software will enhance the ability of personnel on the scene and at the EOC to deal with the overall incident. The addition of upgraded mobile data terminals will provide patrol officers with quick intelligence on criminals and terrorists as it relates to us and surrounding communities.	\$ 30,000
	SHSP	2005	Interoperable communication equipment	Purchase additional portable and mobile radios, charges, and batteries to provide additional communications capability in the Town of Marana. We will also provide Pima County and Oro Valley mobile radios to be installed in their ACU-1000 modular interface and interconnect system.	20,000
Marana Police Department	LETPP	2004	Generator upgrade	Generator upgrade in command post.	7,700
Nogales	SHSP	2004	Infrastructure hardening	A vulnerability study is being planned by the State, which will identify additional facilities in need of security. At this time, cameras, fencing, and electronic locks and keys have been identified as necessary security measures for the City of Nogales. The city and county will work on this project jointly.	7,131
Nogales Police Department	LETPP	2004	Regional special weapons and tactics team	Purchase a full-body armor and equipment kit, night vision goggles, rappel kit, laser guide, training, tactical bipod, spotting scope, tactical mirror, aluminum folding ladder, tactical headset, and tactical handheld flashlight including taxes and shipping fees. Also, pays for salaries for training.	75,094
	LETPP	2005	Interoperable communications	Purchase new model police handheld radios, batteries, and police vehicle mobile radios for the Nogales Police Department. The new model radios will increase police officer safety and allow for public safety communications interoperability.	84,052
Nogales/Santa Cruz County	SHSP	2004	Border and Water Security Equipment	The major piece of equipment is a communications and command post vehicle to provide support to the County when responding on the U.S. or Mexico side of the border. These monies are not sufficient to purchase a vehicle, therefore, radios would be purchased to install in an outdated vehicle provided by the Nogales Police Department. Once additional monies are obtained, a vehicle would be purchased. The radio equipment requested this year totals \$10,000 with \$300,000 to be requested next year.	30,517

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Nogales/Santa Cruz County (Concl'd)	SHSP	2004	Hazardous material support vehicle	The current inventory of vehicles is nearing adequacy for a community of our size. There are still additional items that are required for a first response (according to the State Mutual Aid Agreement). Santa Cruz County has two hazardous material teams that are being equipped to satisfy local needs. There are a few items that are still needed to complete equipping both units.	\$ 250,000
	SHSP	2004	Interoperable communications	It will use the latest technology, and will be compatible with all known plans at the federal and state level. This project was initiated 2 years ago with the replacement of the two dispatch centers located at the Nogales Police Department and the Santa Cruz Sheriff's Office. The project allows for the phased-in replacement of and new equipment as funding becomes available. It will also enhance or enable communications between those listed in the regional impact statement.	266,000
	SHSP	2004	Weapons of mass destruction exercise program	The Office of Domestic Preparedness has required each community to establish an exercise schedule. Our community has identified several exercises. These exercises include single and multiple agency drills to familiarize employees and maintain proficiency with equipment and monies will be utilized to conduct the exercises.	25,000
Northwest Fire District	SHSP	2005	Radiological detection equipment	This project would provide the equipment for radiological detection and monitoring for the Pima hazardous materials response team—North and emergency response units of the Northwest Fire District and Golder Ranch Fire District. Radiological detectors and monitors would be given to the regional hazardous materials response unit and each of the front line emergency response units in both fire districts.	30,000
Oro Valley Police Department	LETPP	2005	Bomb response vehicle	Purchase of a bomb response vehicle used for the transportation and deployment of the explosive detection canine. This vehicle will increase the response capability of the explosive detection canine.	50,000
	LETPP	2005	Explosive detecting canine	Purchase and train an explosive detecting canine with handler. This project will allow the Department to continue and expand its explosive detection canine program.	8,000
	SHSP	2004	Upgrade mobile command communications equipment	This project will allow the Oro Valley Police Department to improve mobile communications and redundancy within the telephone and information-sharing technology areas during a terrorist event or catastrophic failure. This project will be completed within 1 year depending on available funding. It will use the latest technology in motorized satellite system multiband UHF, VHF, and HF radio frequencies to ensure dependable transfer and receiving of information.	50,000
Patagonia Marshall's Office	LETPP	2004	Computer equipment	Purchase computer equipment.	5,000
Pima Community College Police Department	SHSP	2004	Personal protective equipment—basic level C	The equipment will enhance our ability to respond in a safe manner.	10,693

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Pima County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	\$ 36,890
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	65,925
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	2,796,589
	SHSP	2005	Commodity flow study in Pima County	To conduct a study of the hazardous commodities that flow through Pima County by truck and rail. Highways include, but are not limited to, I-10, I-19, S-86, and S-85. Railways include, but are not limited to, Union Pacific and Amtrak.	50,000
Pima County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	116,427
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	116,427
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	116,427
	SHSP	2004	Mobile command post vehicle	The Pima County Office of Emergency Management and Homeland Security has doubled its staff and acquired an additional vehicle. Conduct more community training and attend more meetings within the County and region.	50,000
	SHSP	2004	Personal protective equipment (PPE) level C	Pima County is requesting equipment to support Southwest Ambulance Company. Southwest Ambulance Company provides basic and advanced life support emergency and nonemergency transport services to the local fire districts and departments within Pima and Pinal counties. Equipment purchase for PPE and related training for all ambulances within Pima and southern Pinal counties that may be obligated to respond to a weapons of mass destruction event.	5,000
	SHSP	2004	Planning, training, education, and implementation of the homeland security strategy	The Pima County Office of Emergency Management and Homeland Security (PCOEMHS) will develop and implement a county strategy that will continue to assist all local volunteer jurisdictions and full-time jurisdictions with its training and strategy implementation. PCOEMHS will work with the Pima County Health Department Bioterrorism program and the state and local grant programs, as well as coordinate the planning and application of the state homeland security strategy.	306,600

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Pima County Emergency Management (Concl'd)	SHSP	2004	Weapons of mass destruction exercise	Exercises and tabletop drills (simulated emergency scenario sessions) will include, but will not be limited to, chemical, biological, radiological, and explosive devices. Pima County Office of Emergency Management and Homeland Security will be the primary lead on all exercise development for all agencies in accordance with the homeland security exercise and evaluation program through the Pima exercise design committee.	\$ 100,000
	SHSP	2005	Establish and enhance a sustainable homeland security exercise program	Exercises and tabletop drills (simulated emergency scenario sessions) will include, but will not be limited to, chemical, biological, radiological, and explosive devices. Pima County Office of Emergency Management and Homeland Security (PCOEMHS) will be the primary lead on all exercise development for all agencies in accordance with the homeland security exercise and evaluation program through the Pima exercise design committee. PCOEMHS will also assist all local agencies with the implementation of the National Incident Management System and the new National Response Plan. The implementation of the federal homeland security strategy, the state homeland security strategy, and the county homeland security strategy will be specific planning programs for 2004.	125,000
	SHSP	2005	Generator (mobile)	With the addition of the new state communications van along with the radio amateur civil emergency services communications van, the ability to deploy in areas or places where the power is out has been increased. The generator would allow for agencies or jurisdictions to use the resource without straining the built-in equipment or causing a shutdown.	50,000
	SHSP	2005	Pima County and south regional planning team	This planning team, in addition to working within Pima County, will provide the south regional council (RAC) with critical information through information-gathering and data analysis to determine capability planning for the region. It is the mission of the planning group to focus on the capabilities collectively and make recommendations needed to prevent, protect against, respond to, or recover from a terrorist attack or natural disaster. The planning team will identify core capabilities the RAC may want to possess as a region and, therefore, will drive how they prioritize the state homeland security funding for the region.	321,930
	SHSP	2005	State communications (Toad) vehicle support trailer	Recent deployments to remote cities require rehabilitation resources to make the Toad deployable pursuant to state orders. Procurement of a rehabilitation trailer will allow the staff to survive in remote areas along the border and other rural areas of Arizona.	34,478
Pima County Park Police Department	SHSP	2004	Personal protective equipment (PPE)	Depending on the availability of funding, the project could be spread out over the next 2-3 years. The supplemental PPE (i.e., chemical, biological, radiological, nuclear, and explosive detection devices, tactical clothing, and equipment) could be funded within the first year (P1), followed by the rescue and surveillance equipment (i.e., rescue pack, harness, ballistic vests, and night vision) over the next years (P2 and P3).	1,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Pima County Rural Metro Fire Department	SHSP	2004	Mark I injector kits	This project would allow for the purchase of six 30-pack Mark I injector kits to be strategically deployed and available for immediate use by first responders. Mark I injector kits allow first responders to a terrorist chemical attack to immediately administer an antidote and greatly reduce firefighter mortality.	\$ 4,314
Pima County Sheriff's Department	LETPP	2004	Regional special weapons and tactics team	Purchase body armor and uniforms for tactical officers; handheld radios; headsets; software analysis notebook; mobile display terminals; upgrade to existing self-contained breathing apparatus equipment; chemical, biological, radiological, nuclear, and explosive incident response prime mover vehicles; tactical team personnel deployment vans; chemical, biological, radiological, and nuclear aviation equipment upgrades for helicopter; and a rapid response truck. Also, pays for training exercises, courses, staffing, and supplies.	292,062
	LETPP	2005	Density meters	Purchase density meters to be used for the inspection of suspicious vehicles, containers, and other items for the purposes of counterterrorism intervention.	90,000
	LETPP	2005	Oxygen compressor and cascade system	Purchase an oxygen compressor and cascade system to place on one of our equipment trailers in order to be self-sustaining during training exercises and actual events.	40,000
	LETPP	2005	Team deployment kits	Purchase deployment kits that will allow special weapons and tactics team members to be self-sustaining for a period of 72 hours of operations away from their home areas.	85,000
	LETPP	2005	Training coordinators	Pay for one supervisor and one support staff position dedicated to coordinating and developing training exercises and weapons of mass destruction and terrorism first responder courses.	240,000
	SHSP	2004	Chemical, biological, radiological, nuclear, and explosive armored vehicle	The Pima County Sheriff's Department requests the purchase of a fully armored rescue vehicle that is engineered to protect occupants from chemical, biological, radiological, nuclear, and explosive exposure and provide ballistic protection. This vehicle will be maintained by the Sheriff's Department but will be used in a multiple agency regional capacity to support public service agencies throughout the southern part of Arizona. This vehicle will also be employed for tactical and chemical, biological, radiological, nuclear, and explosive support for operations and incidents in the area of the U.S.-Mexican border for counterterrorism operations.	340,000
	SHSP	2004	Interoperable communications equipment	Enhancement and upgrade to aviation assets of the Pima County Sheriff's Department. The request is for purchase of a Wolfsburd brand multicommunications radio for multiple agency communications between aircraft. This radio is for the tactical air support unit and will be installed in aircraft. The tactical air support unit serves as a regional support service to all public safety agencies in southern Arizona and for support of counterterrorism operations along the U.S.-Mexican border. With this system, our aircraft could communicate with other local and federal agencies and their air assets.	45,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Pima County Sheriff's Department (Cont'd)	SHSP	2004	Miscellaneous explosive ordnance disposal equipment	To improve and upgrade equipment and technology for use by the Pima County Sheriff's Department Bomb Squad.	\$ 171,000
	SHSP	2004	Personal protective equipment	Portions of this project are to be phased in over a period of 1-3 years, depending on available financing. Personal protective equipment, body armor, an armored rescue vehicle, self-contained breathing apparatus equipment, and bomb squad equipment are needed as soon as possible. The requested technology upgrade including computers, computer software, office equipment, communications equipment, and aircraft-related items can be phased in over the next 3 years.	65,000
	SHSP	2004	Regional special weapons and tactics team equipment	Purchase body armor and uniforms for tactical officers; handheld radios; headsets; software analysis notebook; mobile display terminals; chemical, biological, radiological, nuclear, and explosive incident response vehicles; chemical, biological, radiological, nuclear, and explosive aviation equipment; and a rapid response truck. Also pays for training exercises, courses, staffing, supplies, and chemical, biological, radiological, nuclear, and explosive upgrade to existing self-contained breathing apparatus equipment.	642,766
	SHSP	2004	Response vehicle 4X4 with trailer package	The Pima County Sheriff's Department requests \$40,000 for the purchase of a heavy duty truck (4-wheel drive, crew cab, ¾ ton) for towing of the self-contained breathing apparatus equipment trailer.	40,000
	SHSP	2004	Secure phone system	Intelligence gathering and analysis equipment to improve criminal and counterterrorism intelligence-gathering capabilities.	20,000
	SHSP	2004	Self-contained breathing apparatus air-purifying respirator fit testing system	Portions of this project are to be phased in over a period of 1-3 years, depending on available financing. Personal protective equipment, body armor, an armored rescue vehicle, self-contained breathing apparatus equipment, and bomb squad equipment are needed as soon as possible. The requested technology upgrades including computers, computer software, office equipment, communications equipment, and aircraft-related items can be phased in over the next 3 years. We will need this equipment for annual fit testing of over 500 first responders and special operations employees.	15,000
	SHSP	2004	Trailer for self-contained breathing apparatus and cascade system	Portions of this project are to be phased in over a period of 1-3 years, depending on available financing. Personal protective equipment, body armor, an armored rescue vehicle, self-contained breathing apparatus equipment, and bomb squad equipment are needed as soon as possible. The requested technology upgrade including computers, computer software, office equipment, communications equipment, and aircraft-related items can be phased in over the next 3 years.	10,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Pima County Sheriff's Department (Concl'd)	SHSP	2004	Weapons of mass destruction air monitoring equipment	Portions of this project are to be phased in over a period of 1-3 years, depending on available financing. Personal protective equipment, body armor, an armored rescue vehicle, self-contained breathing apparatus equipment, and bomb squad equipment are needed as soon as possible. The requested technology upgrade including computers, computer software, office equipment, communications equipment, and aircraft-related items can be phased in over the next 3 years.	\$ 10,000
Rincon Valley Fire District	SHSP	2004	Hazardous material multigas detector	This project will allow qualified personnel to immediately monitor onsite up to four atmospheric hazards simultaneously, including oxygen, combustible gas (LEL), carbon monoxide, and hydrogen sulfides hazards. The results will assist the responding crew in determining the personal protective equipment required, the safe areas and evacuation zones, and the control tactics.	2,000
	SHSP	2005	Interoperable communications	Rincon Valley Fire District is requesting monies for eight mobile radios to be placed in all emergency vehicles in order to be able to communicate with other agencies. Currently the fire district has UHF mobile radios but is unable to communicate with other fire agencies and state agencies using VHF. The district has eight emergency vehicles—two ambulances and six fire trucks.	9,000
Rio Rico Fire Department	SHSP	2005	Wi-Fi computer terminals	The project will purchase laptop computers, needed hardware, and software for 15 of the Rio Rico Fire Department vehicles to connect with the Wi-Fi project being constructed in Santa Cruz County.	10,000
Sahuarita Police Department	SHSP	2004	Interoperable communications	The purchase of 911 and computer-aided dispatch systems. Phase one—the purchase of the necessary software to institute a temporary board at an existing center. Phase two—the purchase of the required hardware in the facility, currently under construction. Phase three—the finalization of interoperability county-wide.	36,500
Santa Cruz County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	12,013
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	21,465
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	1,485,606

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Santa Cruz County (Concl'd)	SHSP	2004	Communications operations and coverage	This project is a four-phase project with phase one being the infrastructure at the dispatch centers, phase two being coverage issues, phase three addressing interoperability capability between all agencies, including Mexico, and phase four completing the project with a central communications center for the County. It will use the latest technology and will be compatible with all known plans at the federal and state level. This project was initiated 3 years ago with the replacement of the two dispatch centers located at the Nogales Police Department and the Santa Cruz County Sheriff's Office (Phase One). The project was started with P-25 standards directing the project. This project allows for the phased-in replacement of equipment as funding becomes available. It will also enhance or enable communications between those listed in the regional impact statement.	\$ 342,000
	SHSP	2004	Personal protective equipment (PPE)	This project will bring Santa Cruz County to 100 percent compliance. In addition to upgrades at the fire departments and districts, level C PPE will be purchased to augment chemical, biological, radiological, nuclear, and explosive self-contained breathing apparatus capabilities at the volunteer departments.	10,725
	SHSP	2005	To enhance interoperable communications in Santa Cruz County	The project is to be phased in over a period of 5-8 years, depending on available financing, with the project having started 3 years ago. The project is a four-phase project with phase one being the infrastructure at the dispatch centers, phase two being coverage issues, phase three addressing interoperability capability between all agencies, including Mexico, and phase four completing the project with a central communications center for the County. It will use the latest technology and will be compatible with all known plans at the federal and state level.	271,148
Santa Cruz County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	51,593
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	51,593
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	51,593

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Santa Cruz County Emergency Management (Concl'd)	SHSP	2005	Enhance capability to support international border and waterway security	Update and enhance the current county emergency response plan. The plan was updated in 2002. Since then, the state exercise was conducted in Santa Cruz County identifying many issues that need to be updated. This along with technology advancements, new protocols being developed, and new mutual aid agreements require updates to the county plan. The current sister city plan also needs to be updated for a county and municipal all-hazard and multiple-agency response. Planning monies will be needed to develop the plan in both English and Spanish and includes a planner and administrative costs.	\$ 29,970
	SHSP	2005	Establish and enhance sustainable homeland security exercise program	The U.S. Office of Domestic Preparedness has required each community to establish an exercise schedule, and the community has identified several exercises. These exercises include single and multiple agency drills to familiarize employees and maintain proficiency with equipment. Binational tabletop drills (simulated emergency scenario sessions), and functional and full-scale exercises are to be conducted. Monies will be used to conduct the exercises.	25,000
	SHSP	2005	Establish and enhance sustainable homeland security training program	Additional training is required for this community, including additional ICS-4000 radiation detector training courses, various weapons of mass destruction awareness courses, and hazardous material technician courses. The hazardous materials technician course is not authorized by Office of Domestic Preparedness. The courses will be available to the entire community to include our counterparts in Mexico. We currently have a burn building training facility that needs some improvement so that law enforcement and fire departments can attend training. We are currently working with commercial vendors to obtain a tractor trailer or a railcar to be used as training equipment. Planning and administrative monies are being requested in this project to obtain clerical assistance in developing and maintaining a community-wide training program. A third of the monies required by Santa Cruz County are included in this project.	25,000
Santa Cruz County Sheriff's Office	LETPP	2004	Regional special weapons and tactics team	Purchase helmets with a ballistic face shield, full body shields, ballistic bunker shield, gas masks, Motorola radio with voice and ear systems, night vision equipment, and a command vehicle with specialized communications for the special tactics and response team.	200,401
	LETPP	2005	Interoperable communications	Purchase handheld and mobile radios for each deputy and patrol vehicle. The purchase of handheld and mobile radios will bring broad and narrow band voice communications capability to Santa Cruz County Sheriff's deputies.	72,742
	SHSP	2005	Enhance interoperable communications in Santa Cruz County	The project will purchase laptop computers, and needed hardware and software for each of the 35 Santa Cruz Sheriff Office patrol vehicles to connect to the Wi-Fi project being constructed in Santa Cruz County.	147,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Sierra Vista and Cochise County Emergency Management	SHSP	2004	Hospital interoperable communications	Replace outdated communications equipment at medical facilities with multi-channel radios that will permit operation on EMSCOM, CMA, IARS, and EARS radio frequencies. There are five health centers and hospitals in Cochise County that use the EMSCOM system. The radio equipment is between 10 to 30 years old. We propose to upgrade the emergency medical base stations associated with EMSCOM with multi-channel radios that will also give the facilities the capability to communicate with on-scene incident command or on-scene triage personnel using the CMA, IARS, or EARS frequencies. Additionally we propose providing equipment so that the medical facilities can communicate with each other via the CMA radio channel during critical times.	\$ 150,000
Sierra Vista Police Department	LETPP	2004	Backup generator and armored personnel carrier enhancements	Support equipment for secure site communications for the special response team to bolster response and recovery capabilities and protect emergency responders.	59,000
	LETPP	2004	Establish and enhance regional response team	Support equipment for secure site communications for the special response team to bolster response and recovery capabilities and protect emergency responders.	35,000
	LETPP	2004	Regional special weapons and tactics team	Purchase night vision equipment including optical systems technology and mounting rails, pole camera-tactical electronics, instant armor's tactical blanket system, and a special weapons and tactics kit consisting of entry vest, helmet, duty gear, and elbow and knee pads.	68,543
	LETPP	2005	Trailer for armored carrier	Purchase a trailer to transport the armored carrier so that it will be readily available when necessary.	21,000
	SHSP	2004	Upgrade existing communications vehicle to install interoperable communications system	Install interoperable communications systems in existing mobile communications vehicle to provide command and control communications with regional public safety agencies and to interface with state and national public safety databases.	281,801
	SHSP	2005	Sierra Vista radio upgrade	Our project will replace all Sierra Vista Police Department's (SVPD) hand-held and car radios with P-25 compatible radios as the first step in creating interoperable voice communications for police department first responders. The second portion of our project is the acquisition and installation of three high-frequency amateur band radios so that we may partner with the local Radio Amateur Civil Emergency Services organization's communications technology. One high-frequency radio is to be located in the SVPD mobile vehicle command post, another in the public safety communications center, and the last one in the radio amateur radio system command post vehicle.	142,322

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Sierra Vista, Fry, and Douglas Fire Departments	SHSP	2005	Cochise County emergency response system for hazardous materials and terrorism	This project will complete the county-wide type III hazardous materials response system for Cochise County. The current system was established by a cooperative county-wide mutual aid agreement that has deferred its hazardous materials response to Sierra Vista Fire Department, Fry Fire District, and Douglas Fire Department. The county goal is to equip three primary hazardous materials technician level response units throughout the county and integrate all responders in order to respond to any incident in southern Arizona. Training is currently being given to all 55 technicians with the existing equipment three times per year. All of the current equipment is located so any technician from any of the participating agencies can work off of any of the units at any time. The remaining equipment needed is for the response unit for Douglas Fire Department.	\$ 310,000
Somerton-Cocopah Fire Department	SHSP	2004	Hazardous Material detection equipment	Provide personal protective equipment and detection equipment in order establish and enhance a regional response team and provide a method for identifying what mitigation methods will be necessary.	15,300
Southern Arizona Regional Citizen Corps Council	CCP	2005		The Arizona Citizen Corps Council awarded monies to the Southern Arizona Regional Citizen Corps Council for its best practices. The award is to serve as an incentive for citizen corp programs across the State to continue to develop and enhance their program.	2,500
Tohono O'odham Nation	LETPP	2005	Mobile command post enhancements	Purchase updated computers (two desktops and two laptops), two large flat screen monitors for situation reports and information sharing, satellite link-up capabilities, weather station, mobile router, mobile repeaters, telescoping camera, and other functional upgrades. The enhancement of the mobile command vehicle would allow for timely response without having to rely on the resources of outside jurisdictions that may already be strained during disaster events.	39,500
	LETPP	2005	Special weapons and tactics team enhancement	The scope of the project includes optics, sighting systems, secure telephone system, intelligence-gathering equipment, mobile computers, communications software, armored tactical rescue and response vehicle, hazardous materials and weapons of mass destruction air monitoring equipment, and night vision capabilities. The purchase of this equipment will aid the newly established, 14-man special weapons and tactics team in their duties such as high-risk warrant searches, extraordinary deployment, dignitary protection, and counter surveillance.	100,000
	SHSP	2004	Backup generators	Purchase emergency generators for all four fire stations as well as the fuel pump systems utilized by fire and police vehicles.	48,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Tohono O'odham Nation (Concl'd)	SHSP	2004	Hazardous material equipment	Provide for adequate first response evaluation, detection, and initial mitigation of hazardous materials incidents. Equipment would include, but not be limited to, hazardous material and chemical, biological, radiological, nuclear detection equipment; level A and B suits; breathing systems; basic decontamination equipment; and a secured trailer for housing equipment.	\$ 55,000
	SHSP	2004	Off-road communications vehicle	Purchase vehicle, such as a sports utility vehicle, for incident command and field laptops to allow increased information processing in an all-hazard response. Such electronic equipment would be capable of becoming part of an interoperable communications system. An incident command vehicle would give the Tohono O'odham Nation's Fire Department the ability to store the essential equipment needed for management of incidents within an all-hazard response.	95,000
	SHSP	2004	Personnel safety coverage	This project is designed to enhance and upgrade communications capability on Tohono O'odham Nation lands, with special emphasis on border coverage issues. This is the first phase and will include upgrades to both of the Nation's current sites at Kitt Peak and Quijotoa Ridge. In addition, the proposed microwave hop between these two points will provide the necessary missing link for Pima County's proposed county-wide communications system. When this system is completed, the Tohono O'odham Nation will link into the system to provide total interoperability throughout the County.	558,000
	SHSP	2004	Public safety computer enhancement	Purchase the appropriate computer equipment and other software and equipment to provide for secure wireless Internet and intranet access within the Tohono O'odham Nation, in particular with the Department of Public Safety. Initially the project would link the department's physical buildings with wireless communications. Further projects would spread the wireless coverage further out from the physical buildings to allow for information access while on the scene of emergency incidents.	45,000
	SHSP	2004	Weapons of mass destruction training	Training to include but not limited to hazardous material technician and other enhancement training, such as computer-aided management of emergency operations and advanced hazardous materials life support training; national incident management training; community emergency response teams training; and complex event processing program training.	34,000
Tohono O'odham Nation Fire Department	SHSP	2005	Mass casualty trailer	In the event of a mass casualty incident, the assistance from surrounding jurisdictions, such as the Tucson and Casa Grande areas, could take up to 2 hours, depending on availability. The Tohono O'odham Nation's Fire Department would like to lessen the impact of such an event with the purchase of a trailer outfitted for the handling of up to 100 victims.	65,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Tohono O'odham Nation Police Department	SHSP	2005	Automated fingerprint information system project	The project is to obtain and purchase an integrated automated fingerprint information system (IAFIS) allowing for communications with outside agencies to obtain criminal history information on various individuals such as those individuals who are entering the United States illegally through the Tohono O'odham Nation. The project involves obtaining an IAFIS system at the centralized law enforcement headquarters. Additionally, the project includes mobile IAFIS fingerprinting units for law enforcement to capture identifying data in daily operations for officer safety and border security purposes. The project will be a new system and requires internal training and policy development in the operation of the IAFIS systems. The 2005 grant proposal reflects the purchase of a centralized IAFIS system and with additional funding to obtain mobile IAFIS units at a later time.	\$ 166,980
	SHSP	2005	Public safety telecommunications backup	The project consists of providing improved hardwire communications and redundancy capabilities in the Nation for public safety units. It also gives them priority access to both cell phone and government priority access cards.	4,013
Tombstone Marshall's Office	SHSP	2005	Communications replacement and repair project	To replace current communications equipment due to lack of interoperability or inability to communicate. Communications equipment includes tower, console, controller, repeater, portable and mobile radios, and other equipment.	53,260
Tubac Fire Department	SHSP	2005	Wi-Fi computer terminals	The project will purchase laptop computers, and needed hardware and software for nine of the Tubac Fire Department vehicles to connect with the Wi-Fi project being constructed in Santa Cruz County.	12,000
Tucson	MMRS	2005	Chemical, biological, radiological, nuclear, and explosive (CBRNE) incident logistical support vehicle	Tucson MMRS requires a vehicle to support logistically mass casualty and decontamination efforts in MMRS operations. This one ton crew cab truck will be utilized to transport personnel, medical, and decontamination supplies that have been assembled and are beyond the current capabilities of the Tucson MMRS trailers. It will also support transport of incident support teams where air transport is unavailable or impractical. The truck will also be classified as a CBRNE incident response vehicle.	53,000
	MMRS	2005	Chemical, biological, radiological, nuclear, and explosive (CBRNE) incident response vehicle	Tucson MMRS requires a vehicle to support logistically mass casualty and decontamination efforts in state-wide MMRS operations. This box truck utilized to transport personnel, two medical modules, two decontamination systems, and supplies that have been assembled and are beyond the current capabilities of the Tucson MMRS trailers. The box truck will also be classified as a CBRNE incident response vehicle.	150,000
	MMRS	2005	MMRS training	This funding will continue to support the education of community, medical, and first responders in the MMRS system and operations.	18,903
	MMRS	2005	Management and administrative	This project will provide support for management and administration of the Tucson MMRS system.	4,324

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Tucson (Concl'd)	SHSP	2003		Lump-sum allocation given to the City to support the Metropolitan Medical Response System goals. Project information is required to be maintained by the City.	\$ 100,000
	SHSP	2003		Lump-sum allocation given to the City to support the Metropolitan Medical Response System goals. Project information is required to be maintained by the City.	100,000
Tucson Airport Authority Police Department	SHSP	2004	Computer logistical support	Information could be downloaded from personal digital assistants (PDA) into the crisis management software. By tracking inventory used during an incident, fewer items would be misplaced, thus keeping replacement costs down. PDAs could also double as barcode scanners and handheld computers that can track inventory by serial numbers.	9,000
	SHSP	2004	Incident prevention equipment	Laptop computers are needed to run the crisis management software, which will be used as a resource to aid officers and public safety support personnel. The software will assist in tracking cloud plumes, unit and personnel tracking, hazardous chemical handling, equipment, and forms control. It will offer the ability to keep the responding emergency personnel updated in critical components of a volatile situation, thus helping to ensure their safety while en route and at the scene.	17,000
Tucson Fire Department	SHSP	2004	Computer logical support	Implement a unified and standardized system that includes all city departments.	18,000
	SHSP	2004	Exercise planner and related items	Working side by side with Pima County Office of Emergency Management and Homeland Security, an individual will coordinate, plan, prepare, conduct, and help evaluate the tabletop drills (simulated emergency scenario sessions). The project includes money for this captain-level position. It also pays for a computer and workstation for this individual.	80,000
	SHSP	2004	Heavy rescue units	To purchase equipment and train the personnel for two heavy rescue response vehicles. These vehicles will conform to those already approved for Maricopa County and act as a state asset.	2,000,000
	SHSP	2004	Weapons of mass destruction exercises	Exercises and tabletop drills (simulated emergency scenario sessions) will include, but not be limited to, chemical, biological, radiological, and explosive devices. This project will also work within the local jurisdiction to abide by the Presidential Decision Directive #8 of the Department of National Homeland Security mandate to comply with National Incident Management System (NIMS). This project will also include sending individuals to classes to be trained so that they can in turn teach NIMS through Arizona Homeland Security-Region #5.	50,000
	SHSP	2005	Confined space communication equipment	Purchase confined space communications equipment for the Tucson Fire Department's technical rescue team. This equipment will enable our technical rescue team to respond to and mitigate confined space rescues with increased efficiency and safety and will ensure interoperability.	7,500

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Tucson Fire Department (Concl'd)	SHSP	2005	Planning and training coordinator	The position and money will assist the planners from the Pima County Office of Emergency Management and Homeland Security to write, plan, coordinate, prepare, conduct, and evaluate the drills and tabletop drills (simulated emergency scenario sessions) within the region.	\$ 80,000
	SHSP	2005	Rapid response teams (RRT) equipment for two heavy rescue trucks	The RRTs are designed to provide each community with an all-hazards response capability with specially trained law enforcement and fire service components. Each RRT is designed to be self-sufficient or work in conjunction with other RRTs. RRT units will possess equipment and training for the following (list is not all-inclusive): structural collapse situations, nonstructural rescue incidents, release of hazardous materials and chemical agents, special weapons and tactics situations, pre- and post-blast incidents, mass casualty, structure fires caused by acts of terrorism, and accidental manmade, or natural disasters.	180,000
	SHSP	2005	Rapid response teams personal go bags	This will provide a mechanism for expediting the deployment of the fire and law enforcement contingent on Tucson's rapid response team by keeping personal equipment and supplies stored and readily available to respond to an incident and be self-sustained for up to 72 hours. It will also facilitate standardization of the response team's go bags by conforming to the equipment used by the Phoenix Valley rapid response teams who have acquired this equipment with funding from the 2004 state homeland security grant program grant allocations.	78,000
	SHSP	2005	Training	Training money will assist the local groups in maintaining their continuing education through classes and drills. The continuing education will assist responders with chemical, biological, radiological, nuclear, and explosive issues as well as other possible mass casualty events.	50,000
Tucson Police Department	LETPP	2004	Intel equipment upgrade	Upgrade Intel equipment and training.	58,000
	LETPP	2005	Bomb squad equipment	Purchase two additional bomb suits to properly equip the bomb technicians assigned to rapid response team. The acquisition of the additional equipment will allow sufficient equipment to be left within the Tucson area during RRT deployments thus providing the two remaining bomb technicians with the necessary tools needed to provide the same level of explosive ordnance disposal service to the community and surrounding areas.	36,998
	LETPP	2005	Enhancement of crime lab's detection capabilities	Purchase equipment to sample, detect, quantify, and monitor for chemical, biological, radiological, nuclear, and explosive agents throughout designated areas or at specific points, including equipment necessary to enhance laboratory detection capabilities.	225,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Tucson Police Department (Cont'd)	LETPP	2005	Intelligence collection enhancements	Upgrade the software and hardware of the Tucson Police Department's special investigations section to make it compatible with the state and other intelligence-gathering departments in the region. Purchase video enhancement equipment that will allow our crime scene investigations section and our investigative services bureau detectives to enhance the quality of videotapes and other types of photographic images and to upgrade the analysis of those images.	\$ 35,000
	SHSP	2004	Bomb robot	The project will require the purchase of a weapons of mass destruction-capable robot. This remote-controlled robot will be utilized by the Tucson Police Department's bomb squad, and will allow the squad to accomplish weapons of mass destruction detection and assessment functions while minimizing the risk to first responders.	173,370
	SHSP	2004	Bomb robot transport vehicle	To develop and enhance a regional rapid response team (RRT) consisting of special weapons and tactics and police squads, explosive and hazardous device detail (EHDD) representation, and advance team members. The project will require the purchase of an RRT vehicle for the special weapons and tactics team and EHDD component to transport the personnel and the robot.	220,000
	SHSP	2004	Personal protective equipment	The project will require the purchase of specialized personal protective equipment (self-contained breathing apparatus and powered air purifying systems) for a 16-member weapons of mass destruction-trained special weapons and tactics team.	90,200
	SHSP	2004	Personal protective equipment (PPE)—level C	To enhance first responder response and recovery capabilities and protect law enforcement responders by equipping all Tucson police officer first responders with the appropriate and mandated, level C personal protective equipment. The Tucson Police Department purchased 600 level C kits with fiscal year 2003 monies, and this project will purchase an additional 100 kits for Tucson police officers.	6,000
	SHSP	2004	Weapons of mass destruction exercises	Exercises and tabletop drills (simulated emergency scenario sessions), will include but not be limited to chemical, biological, radiological, and explosive devices. This project will also work within the local jurisdiction to abide by the National Homeland Securities mandate #8 to comply with the national incident management system (NIMS). This project will also include sending individuals to classes to be trained so that they can in turn teach NIMS.	37,626
	SHSP	2005	Emergency operations plan coordinator	To align the City of Tucson's emergency operations plan with the national response plan. The new emergency operations plan would become a template for the other jurisdictions in the region. The development team would travel to requesting jurisdictions and provide training on writing a current emergency operations plan.	75,000

Table 16: South Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Tucson Police Department (Concl'd)	SHSP	2005	Southern region rapid response team (RRT) exercise	With the establishment of the RRT from the 2004 state homeland security program, an exercise cycle is now required. The purpose will be to test the RRT's capability to respond to incidents in the region. This cycle will start with a workshop, then a tabletop exercise (simulated emergency scenario sessions), then progress to a full functional exercise. The final exercise will occur in coordination with a municipality on the border. Standard operating guidelines will need to be developed as part of this package. Costs would include backfill (salary for overtime costs incurred for personnel covering for staff who are attending the exercise), overtime, and approved food items.	\$ 75,000
Yuma	LETPP	2004	Regional special weapons and tactics team	Purchase Motorola portable radios, tactical radio headsets, video pole cameras, and a multiple use tactical response vehicle with a Motorola mobile radio.	269,487
	SHSP	2004	Interoperable communications	This project is designed to enhance and upgrade communications capabilities throughout Yuma County with special emphasis on border coverage issues. This is an ongoing project that when completed will provide drastically improved communications and allow all Yuma County first responders to be totally interoperable.	600,000
Yuma County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	11,880
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	21,240
	LETPP	2005	Regional communications system	Purchase user radios (portable and mobile) for police officers in the rural cities within Yuma County. This project will provide the rural area law enforcement agencies with radios for interoperable communications with other responders. Police officers will be able to effectively communicate with regional bomb disposal units and hazardous material response teams.	515,000
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	311,039
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	1,079,333
Yuma County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	61,389
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	61,389

Table 16: South Region (Concl'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Yuma County Emergency Management (Concl'd)	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	\$ 61,389
	SHSP	2004	Training	These funding dollars will be used to provide local law enforcement and fire department first responders the continued training in all aspects of training associated with chemical, biological, radiological, and nuclear related response and recovery actions. Efforts will be directed toward identifying hazards, locating hazards, and providing training that meets local, state, and federal efforts at enhancing homeland security training within Office of Domestic Preparedness guidelines.	150,000
	SHSP	2005	Commodity flow study for Yuma County	Continue the process of commodity flow studies in the State of Arizona to the Yuma County area. The State will identify hazardous commodities flowing between and within Yuma County via truck and rail. Highways include, but are not limited to, I-10, I-8, and US95, and the Union Pacific Railroad.	60,000
	SHSP	2005	Computer and software equipment for the Yuma County emergency operations center (EOC)	The purpose of this funding is to provide the necessary communications, data software, and hardware needed to upgrade the logistical needs of the Yuma County EOC. This funding will provide a phone network for the notification of citizens in an emergency as well as the wireless technology in terms of computers and other communications needs for a fully functioning EOC.	150,000
	SHSP	2005	Exercise design	This project will be utilized to sustain the training for local and regional entities in Yuma County through a comprehensive exercise design program by an established contractor through the bid process. This program will utilize the best practices concept established under the homeland security exercise evaluation program.	50,000
	SHSP	2005	Interoperable communications	The project will use the latest technology (P-25), will be compatible with all known plans at the state level, and has capabilities to be expanded with added features over the anticipated life of the system (20-30 years).	168,012
	Yuma County Sheriff's Office	LETPP	2004	Regional special weapons and tactics team	Purchase chemical, biological, radiological, nuclear, and explosive response system, including a mobile command vehicle and trailer, radio headsets, wind meters, uniform items, drag mats and observation mats, global positioning system receivers, spotting scopes, night vision equipment, thermal imaging equipment, laser range finders, ballistic shields, and blankets.
Yuma/Yuma County	SHSP	2004	Interoperable communications	It will use the latest technology, will be compatible with all known plans at the state level, and has capabilities to be expanded with added features over the anticipated life of the system. With completion of the system, the County will have an anticipated 95-97 percent coverage throughout the County with portable radios or mobile voice and data communications devices, which is about a 40-50 percent improvement. The system as designed will allow both existing and new personnel radios or data communications devices.	777,816

Table 17: Homeland Security Monies for the West Region
 By Local Jurisdiction and Project
 Grant Years 2003 through 2005
 (Unaudited)



Local Jurisdiction	Federal Program	Grant Year	Project		Budget
			Name	Local Jurisdiction Reported Purpose	
Buckskin Fire Department	SHSP	2005	Chemical, biological, radiological, nuclear, and explosive operational search and rescue equipment	Technical rope rescue, confined space rescue, underwater communications, air bag system, ropes and systems, harnesses, carabineer clips, and pulleys. Underwater communications for scuba gear and watercraft communications box and associated dive equipment.	\$ 25,912
Bullhead City	LETPP	2004	Regional bomb squad	Enhancement of regional bomb squad equipment.	140,100
Bullhead City Fire Department	SHSP	2005	River Valley multiple agency dispatch communications system	Install a 6-channel radio communication repeater system to cover the upper Colorado River valley departments with channels that are applicable to all departments and accessible to most of Mohave County and adjoining jurisdictions.	87,540
Central Yavapai Fire Department	SHSP	2004	Communications upgrade	Purchase five repeaters for installation in the tri-city area as a continuation of the upgrade of the multiple agency communications project. This communications project is a multiple agency and multiple region effort to create microwave capabilities connecting the multiple agencies in the Prescott basin with law enforcement, fire, and emergency medical services agencies from Phoenix to Sedona to Flagstaff and along the I-40 corridor from Holbrook to Kingman.	93,000
Colorado River Indian Tribe Police Department	LETPP	2005	Over watch	Purchase, deploy, and maintain video surveillance equipment capable of capturing and recording infrared video images. The primary function of the camera equipment will be to provide surveillance capabilities over the main water distribution source for the Colorado River Indian tribes, local governments, cities, and towns.	4,984
	SHSP	2005	Operation clean water	Purchase and utilize portable stainless-steel water tanks with trailers that are able to carry 1,000 gallons of fresh water each. Each tank will be equipped and deployable immediately, as needed.	13,131
	SHSP	2005	Over watch	Purchase, deploy, and maintain video surveillance equipment capable of capturing and recording infrared video images. Each camera will consist of a video camera capable of capturing color video images, transmitting device that operates on AC or DC current, a DC current pack, equipment to transmit the video signal via wire, and a receiver capable of storing 8 hours of video signal in a digital manner.	35,016
Cottonwood Police Department	LETPP	2005	Special response unit personal protective equipment (PPE)	Purchase ballistic entry vests and helmets. This equipment will give first responder law enforcement tactical members proper PPE protection while securing an area in a weapons of mass destruction event.	29,835

Table 17: West Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Ehrenberg Fire District	SHSP	2005	Communications	Upgrading our communication radios to be compatible with what the rest of the County is using will enable the department to communicate with other fire and emergency medical services and law enforcement agencies.	\$ 9,629
	SHSP	2005	Hazardous material trailer	Ehrenberg Fire District is looking for assistance in the form of a hazardous materials trailer to meet the needs of La Paz County for first response hazardous material incidents.	7,879
Fort Mohave Mesa Fire District	SHSP	2005	All hazards regional response team	The goal of this team is to represent all areas of region one in an effort to maximize the coordinated response capabilities to all terrorist attacks causing mass destruction, biohazards, or other horrific incidents of appreciable size or complexity. The team would respond within the western region along with assisting bordering regions, California, and Nevada. The primary objective of this team is to provide interested agencies that have demonstrated a need for equipment and training in technical rescue or hazardous materials an opportunity to work and train together.	229,243
Hualapai Tribe, Peach Springs	SHSP	2005	Personal protective equipment (PPE)	Purchase PPE for first responders, emergency medical services, police, public works, and the health department.	15,121
Kingman Fire and Police Departments	LETTP	2005	Mobile command vehicle	Purchase a mobile command vehicle to support field operations of the Kingman Police and Fire Departments and to serve as a unified command center during joint operations at major incidents or events.	24,018
	SHSP	2005	Mobile command vehicle	To purchase a mobile command vehicle to support field operations of the Kingman Police and Fire Departments, and to serve as a unified command center during joint operations at major incidents or events that may include, but are not limited to, county, state, tribal, and federal agencies. The overall goal of this project is to allow for effective incident management and communications.	168,744
Kingman Police Department	LETTP	2004	Critical infrastructure and mobile surveillance systems	Harden critical infrastructures and implement mobile surveillance systems.	40,000
La Paz County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	10,661
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	19,143
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	876,178

Table 17: West Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
La Paz County (Concl'd)	SHSP	2004	Develop county emergency operations center (EOC)	The EOC is in dire need of the necessary communications, operations equipment, and supplies. In its November 13, 2004, state exercise, certain EOC needs were identified such as laptop computers, software, visual display aids, radios, copiers, telephones, wireless access points, geographical information system mapping capability, equipment bins, electrical equipment and wiring, and generators. In addition, costs are being researched for a video-conferencing system and internal county Web EOC software to allow better and redundant communications capability among all four EOCs.	\$ 100,000
	SHSP	2004	Establish cyber security	Design, implement, and execute a county-wide secure information exchange system to interact with state, federal, tribal, and local governments. To actively enhance and secure the connection to support the state homeland security strategy.	127,000
	SHSP	2004	Interoperable communications	The costs will include contractor, equipment, and training. Install VHF, UHF, and 800 gateway to USA-1 on black metal site. Expand county radio system with new sites.	530,000
	SHSP	2004	Public and private emergency preparedness	Provide the public and citizen groups and private leaders with training and information that promotes efficient and effective prevention, response to recovery, and protection from terrorism and all other critical hazards.	10,000
La Paz County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	45,574
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	45,574
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	45,574
La Paz County Sheriff's Office	SHSP	2005	911 center radio upgrades	Upgrade 911 center radio console equipment to current standards in conjunction with pending 911 equipment upgrade, which is funded through the state 911 office and the 2004 homeland security grant award for local communications improvements. In addition, the inclusion of a mapping module for the computer-aided dispatch system.	87,540
Lake Havasu City	SHSP	2004	Mobile command trailer	A 3-year phased program to purchase and equip a command trailer that will support unified command of field resources at major incidents including weapons of mass destruction and terrorist incidents, as well as provide offsite redundant dispatch and emergency operations center capability.	75,000
	SHSP	2005	Lake Havasu City police and fire unified incident command	A 3-year phased program to purchase and equip a command trailer that will support unified command of field resources at major incidents including weapons of mass destruction and terrorist incidents, as well as provide offsite redundant dispatch and emergency operations center capability.	43,770

Table 17: West Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Lake Havasu City Fire Department	SHSP	2005	Light rescue vehicle	Purchase and equip an approved light rescue vehicle to be able to respond to a mass casualty incident in Lake Havasu City, as well as throughout the State of Arizona, as part of the Arizona rapid response team.	\$ 500,000
Mohave County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	12,845
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	22,950
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	1,211,329
	SHSP	2004	Emergency operations center (EOC) upgrade	Upgrade the Mohave County, Bullhead City, Lake Havasu City, and Kingman EOCs with necessary communications and operations equipment supplies. Identified needs in all EOCs include additional laptop computers, software, visual display aids, radios, copiers, telephones, wireless access points, geographical information system mapping capability, equipment bins, electrical equipment and wiring, and generators. In addition, costs are being researched for a video conferencing system and internal county Web EOC software to allow better and redundant communications capability among all four EOCs.	200,000
	SHSP	2004	Explosives team program	Mohave County law enforcement agencies will pool bomb response resources; form an organized multiple jurisdictional bomb squad; conduct police and fire first responder training on explosive weapons of mass destruction awareness, secondary device awareness, and response to suicide bombers; and obtain needed equipment. The equipment needs include a robot, bomb suits, mobile blast containment vessel, imaging system, telescopic camera, and explosive ordnance disposal tools.	164,850
	SHSP	2004	Radio interoperability	Reprogram all county radios to obtain maximum interoperability with common bandwidths and establish fixed gateway systems at three sites to allow cross-patching between bandwidths in the most highly populated areas of the county.	428,000
	SHSP	2005	Mobile emergency water purification system	In accordance with existing Office of Domestic Preparedness mandates, provide fresh, potable water for the residents of the region through the purchase of a water purification system.	70,000
Mohave County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	52,827

Table 17: West Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Mohave County Emergency Management (Concl'd)	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	\$ 52,827
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	52,827
	SHSP	2005	Upper Goat Hill interoperability microwave link	Expand county radio system to enhance interoperability and emergency alert system operation by installing a microwave site linking Kingman and Lake Havasu City at Upper Goat Hill.	140,064
Mohave County Sheriff's Office	SHSP	2004	Air observation	The Mohave County Sheriff's Office will purchase and install a police and fire band radio and a moving map global positioning system and streets database in the existing Cessna T210 specially equipped airplane.	8,000
	SHSP	2004	Mobile command post	The Mohave County Sheriff's Office will purchase and outfit a trailer-based mobile command post.	85,000
	SHSP	2004	Physical security enhancement	The Mohave County Sheriff's Office will purchase and deploy two portable voice-activated, radio-dispatched alarm systems.	10,000
	SHSP	2005	Colorado River flood plain emergency response and evacuation plan	Mohave County will conduct planning to develop a multi-agency emergency response plan to respond to a flooding emergency and evacuate the flood plain. The affected agencies will expand and integrate existing plans using lessons learned at the November 2004 terrorism exercise. A public education campaign to educate residents on the evacuation route preplan will be conducted. Exit routes will be identified and posted; outstanding shelter issues will be resolved; and technological solutions to mass notification will be purchased.	105,048
Multiple jurisdictions	SHSP	2004	All hazards response team	Multiple fire and law enforcement agencies representing the major population areas of all three counties in the western region have joined together. The goal of this team is to represent all areas of region one in an effort to maximize the coordinated response capabilities to all terrorist attacks causing mass destruction, biohazards, or other horrific incidents of appreciable size or complexity. The team would respond within the western region along with assisting bordering regions, California, and Nevada.	89,854
	SHSP	2005	Emergency notification response 911 system	Research, plan, purchase, install, test, and implement an emergency notification response 911 system for Yavapai County.	61,278
	SHSP	2005	Regional communications center emergency equipment	Purchase emergency communications equipment and emergency backup power equipment for the new regional emergency communications center.	98,691

Table 17: West Region (Cont'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Parker Police Department	LETPP	2005	Extra eyes	Purchase and deploy video surveillance equipment. The Town of Parker will have the capacity to deploy video surveillance as investigative need is required.	\$ 6,230
	SHSP	2005	Extra eyes	Purchase and deploy video surveillance equipment. Each camera will consist of a video camera capable of capturing color video images, transmitting device that operates on AC or DC current, a DC current pack, equipment to transmit the video signal via wire, and a receiver capable of storing 8 hours of video signal in a digital manner.	43,770
Quartzsite Police Department	LETPP	2004	Backup generator	Establish and enhance emergency operations center. Support equipment for critical infrastructure that will enhance existing systems in the event of a power failure and will allow the agency to continue to conduct law enforcement operations within the region.	50,000
	LETPP	2005	Mobile radios	Purchase communications equipment for interoperable wireless communications.	8,000
	SHSP	2005	Emergency operations center (EOC) operations equipment	Provide the town hall, police department, and EOC with the basic necessary equipment to operate in a major disaster including improved telephone with system upgrades, work stations, computers with upgrades, and radio to work as base station for area.	21,885
Yavapai County	CCP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	13,015
	CCP	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	23,256
	SHSP	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the County.	1,137,748
	SHSP	2004	Alternate emergency operations center (EOC)	Assist with the development of an EOC for the Town of Chino Valley that will serve as an alternate county EOC. Assistance is in the form of necessary communications and operations equipment and supplies. Identified needs in the EOC include two laptop computers, software, visual aids, radios, copiers, telephones, wireless access points, geographical information system mapping capability, equipment bins, electrical equipment, and wiring generator.	93,730
	SHSP	2004	Interoperable communications	This project will allow for the expansion and completion of the county-wide microwave system. This project will include completing some critical final links in the microwave system infrastructure.	600,000
	SHSP	2004	Personal protective equipment (PPE)	In accordance with Office of Domestic Preparedness standards, complete the process of providing PPE for Yavapai County law enforcement personnel, fire personnel, and the public works department. This equipment and training includes class C chemical protective suits, gloves, biohazard and chemical protective masks, and chemical detectors. The special weapons and tactics teams will be equipped with class B PPE.	139,050

Table 17: West Region (Concl'd)

Local Jurisdiction	Federal Program	Grant Year	Project		
			Name	Local Jurisdiction Reported Purpose	Budget
Yavapai County (Concl'd)	SHSP	2005	First responder personal protective equipment	Purchase of this equipment and training includes class C chemical protective suits, gloves, biohazard and chemical protective masks, and detectors. This will include equipping many of the smaller and volunteer fire departments with level C gear, including replacing some outdated gear and buying additional gear including self-contained breathing apparatus for new employees.	\$ 44,801
	SHSP	2005	Hazardous material flow study	Continue the process of conducting commodity flow studies to identify hazardous commodities being transported through the west region counties via truck and rail, including I-17, AZ 95, AZ 93, AZ 89, AZ 72, AZ 60, and the Union Pacific Railroad.	26,262
	SHSP	2005	Mobile emergency water purification system	In accordance with existing Office of Domestic Preparedness mandates, provide fresh, potable water for the residents of the region through the purchase of a water purification system.	70,000
	SHSP	2005	Regional interoperability communication project	This project will allow the expansion and completion of the county-wide microwave system. It will include completing some critical final links in the microwave link in the Black Canyon City area.	295,475
Yavapai County and Chino Valley	SHSP	2005	Alternate emergency operations center (EOC)	This is the second phase of the project, which was started with 2004 funding. The project entails finishing the Chino Valley alternate EOC. Due to the late distribution of 2004 monies, no purchases have been made at this point. This award will include wiring additional phone lines, lines for radio equipment, possible installation of additional electrical equipment, and additional wiring. The monies will also be used to purchase a generator for backup power.	43,770
Yavapai County Emergency Management	EMPG	2003		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	65,137
	EMPG	2004		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	65,137
	EMPG	2005		Formula-based lump-sum allocation given to the County for distribution to local jurisdictions. Detailed project information is required to be maintained by the respective County Emergency Management Department.	65,137
Yavapai County Sheriff's Office	LETPP	2005	Infrastructure protection	Provide critical building security to key public safety buildings and repeater sites.	150,000

AGENCY RESPONSE



JANET NAPOLITANO
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FRANK F. NAVARRETE
DIRECTOR

September 29, 2006

Office of the Auditor General
ATTN: Debra K. Davenport, CPA, CGFM, CFE
2910 N. 44th Street, Suite 410
Phoenix, Arizona 85018

RE: Auditor General's Report on Arizona's Homeland Security Grant Program

Dear Ms. Davenport,

I am in receipt of the Report on Arizona's Homeland Security Grant Program by the Arizona Office of the Auditor General. I appreciate the thoroughness of the auditing staff that participated in this process. The Arizona Department of Homeland Security is currently implementing changes that address the four recommendations made in this report.

Below please find our response.

RECOMMENDATIONS:

1. The AOHS and the ADEM should maintain complete documentation for all grant projects to help secure accountability for the State's homeland security grant monies.

Corrective Actions:

- A thorough and standardized filing system for the grant program has been established. This system incorporates all documentation for current grant years (2003-2006)
- The management of the Homeland Security Grant Program is being consolidated under the new Arizona Department of Homeland Security (ADOHS). A deputy director for finance and administration has been hired (start date: September 27, 2006) to provide focused oversight to all financial operations of the grant program. Three financial specialists, a financial monitoring specialist, and an equipment monitoring specialist will report to the deputy director. Among the duties of the finance and administration staff will be to ensure that proper documentation is maintained for each project. A new policy

in place requires any request to re-allocate funding for an approved project to be submitted in writing. No re-allocation will be permitted until the written submittal is reviewed and approved by the respective region's strategic planner. This documentation will be kept on file by our finance and administration staff.

- In July 2006 the State received additional guidance on standardizing and improving documentation from the U.S. Department of Homeland Security's (DHS) Office of Grants and Training and is implementing these recommendations.

2. The ADEM should compare reimbursement requests submitted by state agencies and local jurisdictions to project files to help ensure homeland security monies are only expended for authorized purposes.

Corrective Actions:

- New Standard Operating Guidelines will require all reimbursement requests to be reviewed by the respective strategic planner to ensure compliance with grant guidelines and that monies are only expended for authorized purposes. Reimbursements will not be made until this compliance is checked.
- The consolidation of the grant program within one agency (ADOHS) allows strategic planners to take full ownership of grant/project management from "cradle to grave" to ensure appropriate expenditures.
- A new desk-based and on-site monitoring program reviews programmatic and financial aspects of grant management to ensure equipment accountability and conformity between the intent of the project award and expenditures by grant recipients. Since July 2006 there have been five monitoring visits performed. Four of these visits were conducted on site and one was a desk based

3. The ADEM should prepare written monthly reconciliations of expenditures recorded on the State's accounting system to the detailed projects spreadsheets to help ensure the accuracy of the expenditure information by project.

Corrective Actions:

- Reconciliations, which ensure consistency of data in the project files and in the Arizona Fiscal Information System, are now performed weekly by the ADEM fiscal services manager. The resulting reports are shared with the strategic planners for concurrence.

- A combined AOHS/ADEM team began a comprehensive review of all 2002-2005 grant files in January 2006. The 2002, 2003 and 2005 grant files have now been fully reconciled. The 2004 grant files are expected to be fully reconciled by the end of October 2006. These reconciliations ensure that the Arizona Fiscal Information System is a mirror image of the jurisdiction project files.

4. The AOHS and the ADEM should better coordinate the administration of the homeland security grants to help ensure compliance with federal rules and regulations.

Corrective Action:

- Starting in September 2006 the entire grants administration process is being consolidated under one agency (ADOHS).

If you require any further information, please contact me anytime at (602) 542-7052.

Regards,

Frank F. Navarrete, Director
Department of Homeland Security