

State of Arizona

Total operational spending¹: \$7,482,028,504

Number of districts: 236

Students attending:

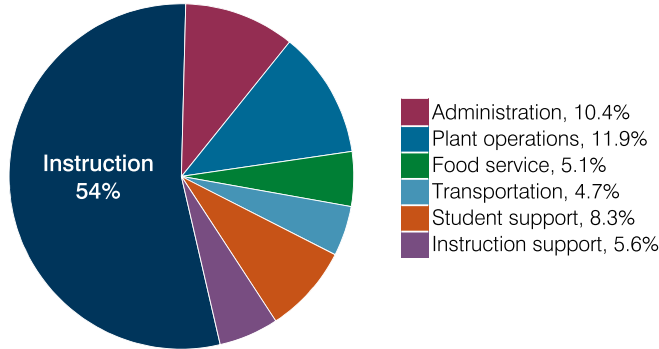
901,876

Number of schools:

1,376

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures

Operational area	Measure	2016	2017	2018
Administration	Cost per pupil	\$806	\$844	\$860
	Students per administrative position	67	67	66
Plant operations	Cost per square foot	\$6.10	\$6.30	\$6.34
	Square footage per student	154	155	156
Food service	Cost per meal	\$2.81	\$2.88	\$3.02
Transportation	Cost per mile	\$3.72	\$3.84	\$4.05
	Cost per rider	\$1,092	\$1,198	\$1,301

Per pupil spending

Spending by area	State			National average 2016
	2016	2017	2018	
Instruction	\$4,145	\$4,377	\$4,480	\$7,211
Administration	806	844	860	1,328
Plant operations	939	977	988	1,093
Food service	415	422	425	470
Transportation	364	381	388	483
Student support	633	679	693	676
Instruction support	444	461	462	580
Total operational	7,746	8,141	8,296	11,841
Land and buildings	621	691	827	898
Equipment	400	424	409	214
Interest	216	236	228	348
Other	153	161	169	157
Total nonoperational	1,390	1,512	1,633	1,617
Total per pupil spending	\$9,136	\$9,653	\$9,929	\$13,458

¹ See Appendix B for sources and methodology.

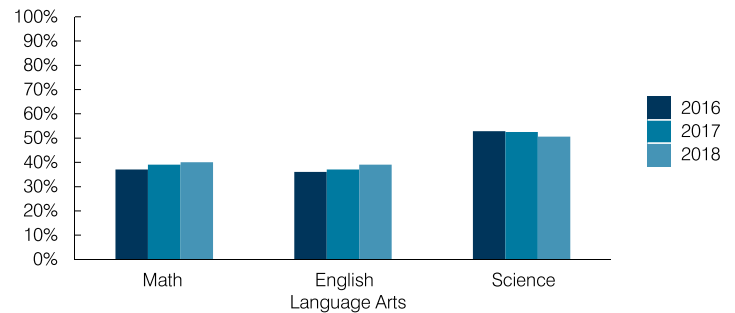
STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

ADE-assigned school letter grades

Grade	Number of schools ²	Percentage of schools
A	311	25%
B	396	31%
C	393	31%
D	141	11%
F	28	2%

² Excludes schools for which letter grades were not published by ADE. See Appendix B for more information.

Students who passed State assessments



Student and teacher measures

Measure	2016	2017	2018
Attendance rate	N/A	94%	94%
Graduation rate	80%	78%	N/A
Poverty rate	22%	19%	N/A
Special education population	N/A	12%	12%
Students per teacher	18.6	18.5	18.4
Average teacher salary	\$46,384	\$48,372	\$48,951
Amount from Prop 301	\$5,315	\$5,840	\$6,411
Average years of teacher experience	11.0	11.3	11.4
Percentage of teachers in first 3 years	20%	19%	19%

Per pupil revenues

Revenues by source	State		National average 2016
	2017	2018	
Federal	\$1,318	\$1,317	\$1,112
State	3,831	4,011	6,327
Local	4,443	4,592	6,035
Total per pupil revenues	\$9,592	\$9,920	\$13,474

Select revenues from common sources

Equalization formula funding	\$5,503	\$5,585	N/A
Grants	1,185	1,241	N/A
Donations and tax credits	89	90	N/A

Select 2018 revenues from less common sources

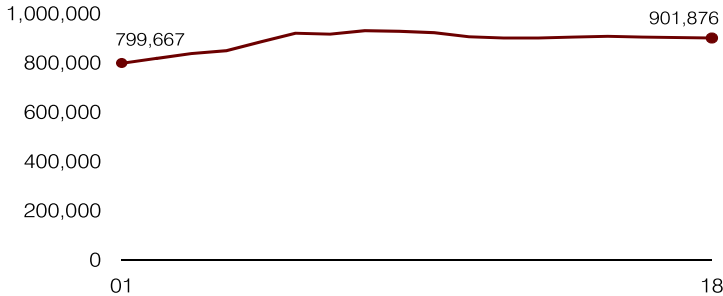
	Amount received range per pupil		Number of districts receiving
	Min	Max	
Desegregation	\$98	\$2,070	17
Small school adjustment	383	29,794	50
Federal impact aid	5	16,899	48
Voter-approved levy increases	2	16,050	132

Instructional spending percentage

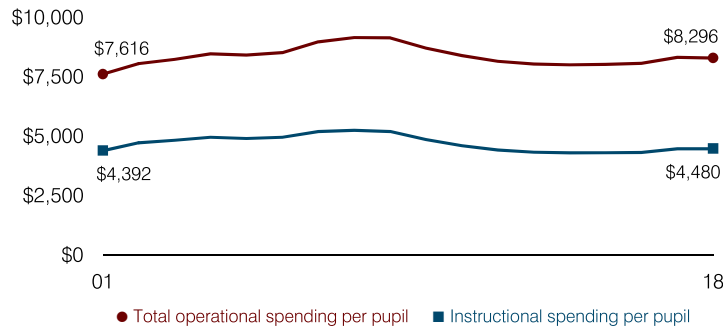
Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Percentage:	57.7	58.2	58.6	58.6	58.4	58.3	57.9	57.3	56.9	55.9	54.7	54.2	53.8	53.8	53.6	53.5	53.8	54.0

TRENDS AND FINANCIAL STRESS ASSESSMENT
Fiscal years as indicated

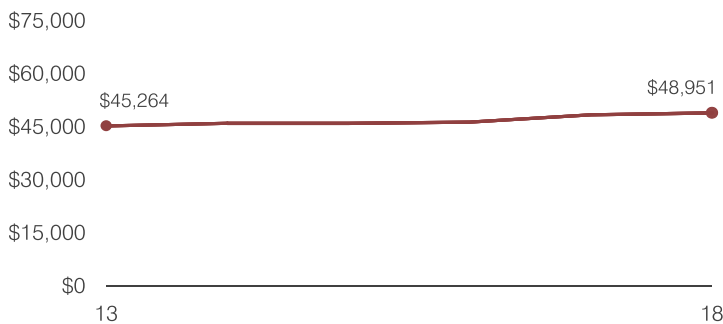
Students attending



Total operational and instructional spending per pupil (inflation adjusted to 2018 dollars)



Average teacher salary

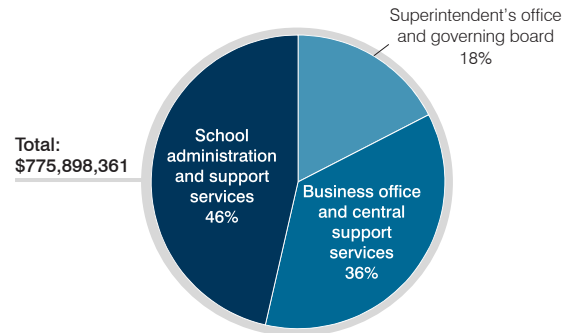


Financial stress assessment

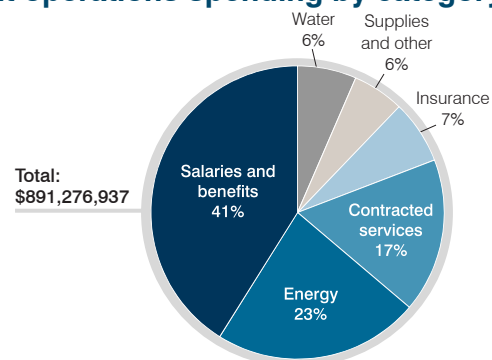
	Number of districts		
	Low	Moderate	High
Overall financial stress level:	176	25	6
Measure: 2016 through 2018			
Change in number of district students	154	38	15
Spending exceeded operating/capital budgets	183	11	13
Spending increase election results	75	6	13
Operating reserve percentage, Trend	175	8	24
Years of capital reserve held	146	51	10
Current financial and internal control status	144	45	4

OPERATIONAL SPENDING DETAIL
Fiscal year 2018

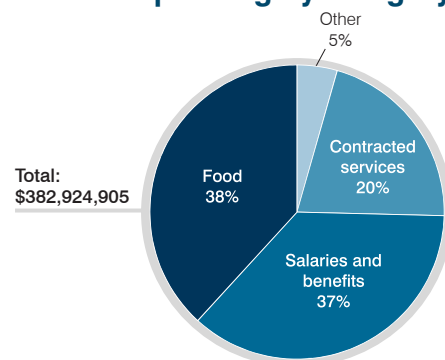
Administrative spending by category



Plant operations spending by category



Food service spending by category



Transportation spending by category

